

CONCEPT PAPERS FOR NONLENDING PRODUCTS AND SERVICES

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CONCEPT PAPERS FOR NONLENDING PRODUCTS AND SERVICES

**Table A5.1: Agribusiness and Commercial Agriculture Assessment
Concept Paper**

Date: 28 March 2003

| | | |
|---|---|---|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector development program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project preparatory</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Other than project preparatory</p> <p style="margin-left: 40px;"><input checked="" type="checkbox"/> Economic, thematic, and sector work</p> <p style="margin-left: 40px;"><input type="checkbox"/> Institutional development</p> <p style="margin-left: 40px;"><input type="checkbox"/> Other</p> | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Agriculture Subsector: Agribusiness</p> <p>b. For project preparatory and lending, classification</p> <p style="margin-left: 20px;"><input type="checkbox"/> Core poverty intervention</p> <p style="margin-left: 20px;"><input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Economic growth</p> <p style="margin-left: 20px;"><input type="checkbox"/> Gender and development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Environmental protection</p> <p style="margin-left: 20px;"><input type="checkbox"/> Regional cooperation</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> </td> <td style="width: 50%; vertical-align: top;"> <p style="margin-left: 20px;"><input type="checkbox"/> Human development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Good governance</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Private sector development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Social protection</p> </td> </tr> </table> | <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Economic growth</p> <p style="margin-left: 20px;"><input type="checkbox"/> Gender and development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Environmental protection</p> <p style="margin-left: 20px;"><input type="checkbox"/> Regional cooperation</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> | <p style="margin-left: 20px;"><input type="checkbox"/> Human development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Good governance</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Private sector development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Social protection</p> |
| <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Economic growth</p> <p style="margin-left: 20px;"><input type="checkbox"/> Gender and development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Environmental protection</p> <p style="margin-left: 20px;"><input type="checkbox"/> Regional cooperation</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> | <p style="margin-left: 20px;"><input type="checkbox"/> Human development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Good governance</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Private sector development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Social protection</p> | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | |
| <p>4. Responsible division/department: Agriculture, Environment, and Natural Resources Division/South Asia Department</p> | | |
| <p>5. Responsible ADB officer: S. Sahni</p> | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The Tenth Five-Year Plan (2002-2007) identifies imperatives for invigorating rural India by facilitating market-oriented farming systems through removal of restrictions on agricultural trading, agro-industry, and exports, and through public and private sector investment in marketing infrastructure and facilities. The Government has already initiated a number of innovative schemes, e.g., contract farming, food parks, and agro-export zones. The Government now seeks ADB assistance for economically viable agribusiness projects, focusing on improved storage and greater value added in the processing and marketing chains to improve efficiency and reduce post harvest losses. Given the diversity of commodities and marketing/processing channels in the agribusiness sector, it should be carefully assessed and areas with the highest potential for economically and financially viable ADB assistance identified. The TA will support implementation of ADB's country strategy and lending program, which focuses on poverty reduction through economic growth.</p> <p>b. Goal and purpose: <u>Goal.</u> To raise rural incomes and reduce poverty by raising the productivity of land and</p> | | |

water resources in a sustainable manner through diversified agricultural production and enhanced employment and value added in the marketing system. Purpose. Assess and prioritize opportunities for agribusiness investment and growth with strong private sector focus.

c. Components and outputs: The TA will synthesize existing information and analyses of the agribusiness sector, undertake new field studies in selected states, consult widely with farmers and concerned public and private sector stakeholders, and identify priority investments and complementary policy and institutional reforms, setting the stage for the efficient preparation of ADB's proposed initial agribusiness loan in 2004.

d. Expected results and deliverables: The TA will produce a comprehensive synthesis document that identifies opportunities, constraints and strategies, and prioritizes approaches to develop commercial agriculture and agribusiness.

e. Social or environmental issues or concerns: Possible social and environmental benefits and costs, e.g., through better community management of degraded land or increased effluents in agricultural processing, will be identified, and recommendations will be made to mitigate adverse impacts.

f. Plans for disseminating results/deliverables: State-level workshops and a concluding national seminar will disseminate results and obtain feedback from stakeholders, including farmers and the public and private sectors.

7. Proposed executing/implementing agencies: To be determined. Possibilities include the federal Ministry of Agriculture and/or the Ministry of Food Processing Industries.

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Extensive consultations will be undertaken with farmers, concerned government agencies (the Ministry of Agriculture, Ministry of Environment and Forests, Ministry of Food Processing Industries, Ministry of Rural Development, Agricultural and Processed Food Products Export Development Authority); state-level agencies; industry associations; and the private sector (e.g., the All India Food Processors' Association, Federation of Indian Chambers of Commerce and Industry).

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory):
 - Nonlending (other than project preparatory): July 2003
- c. Period and duration of assistance
 - Lending:
 - Nonlending: September 2003-January 2004, 4 months

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
 - No resources required, other than ADB staff
 - ADB's administrative budget \$
 - Grant TA funds
 - Others: \$500,000 (DFID Trust Fund)

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.2: Building the Capacity of Assam Electricity Regulatory Commission
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Energy Subsector: Electric Power</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: T. Kimura</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The Government of Assam signed an MOU with the central government in March 2001 on restructuring the power sector. As required by the MOU, AERC was established as a one-person commission based on the Electricity Regulatory Commission Act. AERC has never been operational and has no professional staff, infrastructure, and budget. As it will play a key role in reform, AERC needs to be made operational as soon as possible. Therefore, TA is urgently needed to build AERC's capacity.</p> <p>b. Goal and purpose: The proposed TA aims to establish a legal framework for regulation and to strengthen AERC's capacity for effective and efficient regulatory operations through hands-on training. The TA will also help AERC foster the industry's competitive structure, ensure the reliability of electricity supply, and above all ensure that the interests of the customers and investors are balanced through judicious decisions based on transparent commercial principles.</p> <p>c. Components, outputs, specific deliverables: Consultants will draft business AERC codes for approval by the Government of Assam; propose a self-funding mechanism; provide advice and training on AERC's daily operations; and organize a workshop, seminars, and study tours for its staff.</p> | | | | | | | | | | |

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| <p>d. Expected results and deliverables: Consultants will (i) draft AERC's business codes including (a) general rules concerning the proceedings, (b) licensing rules, (c) tariff rules, (d) performance standards, (e) consumer handling procedures, and (f) dispute resolution procedures; (ii) propose a mechanism to finance operational costs of AERC; (iii) advise AERC on tariff review, licensing, and other reform-related regulatory works; (iv) organize workshops and seminars for AERC staff and concerned Government of Assam/State Electricity Board staff on major regulatory issues in the sector reform; and (v) organize study tours for AERC staff.</p> <p>e. Social or environmental issues or concerns: Not applicable</p> <p>f. Plans for disseminating results/deliverables: Consultants will hold workshops and seminars from time to time to disseminate TA outputs.</p> |
| <p>7. Proposed executing/implementing agencies: Government of Assam and Assam Electricity Regulatory Commission</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Government of Assam and Assam State Electricity Board will be fully consulted during TA preparation.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2002</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: 20 months</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input checked="" type="checkbox"/> Grant TA funds: \$500,000 (To be determined) <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required, indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> |

ADB = Asian Development Bank, AERC = Assam Electricity Regulatory Commission, CSP = country strategy and program, MOU = memorandum of understanding, SCSP = subregional cooperation strategy and program, SEB = Assam State Electricity Board.

**Table A5.3: Restructuring of Assam State Electricity Board
Concept Paper**

Date: 28 March 2003

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|---|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Energy Subsector: Electric Power</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: T. Kimura</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The Government of Assam signed an MOU with the central government in March 2001 on restructuring the power sector including unbundling Assam State Electricity Board (ASEB). Given the state government's strong commitment, ADB plans to support its reform efforts with the proposed Assam Power Sector Development Program (Appendix 2, Table A2.2).</p> <p>b. Goal and purpose: A key factor for success of the power sector reform in Assam is restoration of AESB's financial viability. The state government agreed with the central government that ASEB would be unbundled into functional companies, to be managed efficiently in a competitive business environment. As unbundling is a complicated exercise, various issues need to be addressed at preparation and implementation stages. The TA, to be piggy-backed to the Assam Power Sector Development Program, aims to support ASEB and the state government in addressing legal, technical, financial and managerial aspects of restructuring and unbundling of ASEB as well as capacity building for implementing the reform program.</p> <p>c. Components, outputs, specific deliverables: Consultants will (i) propose a detailed sector model after unbundling, (ii) prepare financial statements and projections for successor companies of ASEB, (iii) develop the organizational and management structure of successor companies; (v) develop inter-company agreements and transfer scheme, (vii) develop a new rural electrification model, and (viii) provide capacity building and training support for ASEB employees.</p> | | | | | | | | | | |

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| <p>d. Expected results and deliverables: (i) Recommendations on key policy issues regarding a new sector structure including bulk supply/purchase function, necessity of holding company, transfer pricing, and allocation liabilities; (ii) an organizational and management structure of generating, transmission, and distribution companies; (iii) personnel transfer strategy, new service contracts, a compensation plan, termination benefits, and a voluntary separation scheme; (iv) draft notifications by the Government of Assam and intercompany documents, including agreements on operation and management, bulk supply, wheeling, etc.; and (v) a new rural electrification model including legal and institutional framework and financing mechanism.</p> <p>e. Social or environmental issues or concerns: Not applicable</p> <p>f. Plans for disseminating results/deliverables: Consultants will hold workshops and seminars to disseminate outputs of the TA.</p> |
| <p>7. Proposed executing/implementing agencies: Government of Assam, Assam State Electricity Board</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:</p> <p>Government of Assam, Assam State Electricity Board, and Assam Electricity Regulation Commission will be fully consulted during TA preparation.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2002</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: 24 months</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input checked="" type="checkbox"/> Grant TA funds: \$1,000,000 (To be determined) <input checked="" type="checkbox"/> Other: \$1,500,000 (DFID Trust Fund)</p> <p>If cofinancing is required, indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> |

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, MOU = memorandum of understanding, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.4: Restructuring of Kerala State Electricity Board
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Energy Subsector: Electric Power</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: B. M. Karunaratne</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: A PPTA is being implemented to prepare a power sector reform program for Kerala. Restructuring of Kerala State Electricity Board (KSEB) is one of the reform steps envisaged under ADB assistance.</p> <p>b. Goal and purpose: Unbundling of KSEB is considered vital to make the Kerala power sector efficient, financially self-sustaining, and capable of delivering good quality and adequate power supply to the consumers. As unbundling is complicated, various issues need to be addressed during preparation and implementation. The TA aims to help KSEB and the state government address legal, technical, financial, and managerial aspects of restructuring and unbundling of KSEB as well as capacity building for reform.</p> <p>c. Components, outputs, specific deliverables: Consultants will (i) review the work done by PPTA consultants and refine the restructuring models, (ii) prepare financial statements and projections for successor companies of KSEB, (iii) develop the organizational and management structure of successor companies, (v) develop inter-company agreements and transfer schemes, and (vii) provide capacity building and training support for KSEB employees.</p> <p>d. Expected results and deliverables: (i) Recommendations on key policy issues regarding a new sector</p> | | | | | | | | | | |

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| <p>structure including bulk supply/purchase function, necessity of holding company, transfer pricing, and allocation liabilities; (ii) an organizational and management structure of generating, transmission, and distribution companies; (iii) personnel transfer strategy, new service contracts, a compensation plan, termination benefits, and a voluntary separation scheme; and (iv) draft notifications by Government of Kerala and intercompany documents, including agreements on operation and management, bulk supply, wheeling, etc.</p> <p>e. Social or environmental issues or concerns: Not applicable</p> <p>f. Plans for disseminating results/deliverables: Consultants will hold workshops and seminars to disseminate TA outputs.</p> |
| <p>7. Proposed executing/implementing agencies: Government of Kerala, Kerala State Electricity Board</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:</p> <p>Government of Kerala, Kerala State Electricity Board, and Kerala Electricity Regulation Commission will be fully consulted during TA preparation.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>b. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval</p> <p style="padding-left: 20px;">Lending:</p> <p style="padding-left: 20px;">Nonlending (project preparatory):</p> <p style="padding-left: 20px;">Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance</p> <p style="padding-left: 20px;">Lending:</p> <p style="padding-left: 20px;">Nonlending: 24 months</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p style="padding-left: 20px;"><input type="checkbox"/> Ordinary capital resources: \$</p> <p style="padding-left: 20px;"><input type="checkbox"/> Asian Development Fund: \$</p> <p style="padding-left: 20px;"><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> <p>b. For nonlending</p> <p style="padding-left: 20px;"><input type="checkbox"/> No resources required, other than ADB staff</p> <p style="padding-left: 20px;"><input type="checkbox"/> ADB's administrative budget: \$</p> <p style="padding-left: 20px;"><input checked="" type="checkbox"/> Grant TA funds: \$800,000 (TASF)</p> <p>If cofinancing is required, indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> |

ADB = Asian Development Bank, CSP = country strategy and program, PPTA = project preparatory technical assistance, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

Table A5.5: Pension Reforms for the Unorganized Sector Concept Paper

Date: 28 March 2003

| | | |
|--|--|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector development program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project preparatory</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Other than project preparatory</p> <p style="margin-left: 40px;"><input type="checkbox"/> Economic, thematic, and sector work</p> <p style="margin-left: 40px;"><input checked="" type="checkbox"/> Institutional development</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Financial Subsector: Pension (informal sector)</p> <p>b. For project preparatory and lending, classification</p> <p style="margin-left: 20px;"><input type="checkbox"/> Core poverty intervention</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Human development <input type="checkbox"/> Good governance <input type="checkbox"/> Private sector development <input checked="" type="checkbox"/> Social protection </td> </tr> </table> | <input type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: | <input type="checkbox"/> Human development <input type="checkbox"/> Good governance <input type="checkbox"/> Private sector development <input checked="" type="checkbox"/> Social protection |
| <input type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: | <input type="checkbox"/> Human development <input type="checkbox"/> Good governance <input type="checkbox"/> Private sector development <input checked="" type="checkbox"/> Social protection | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | |
| <p>4. Responsible division/department: Governance, Finance and Trade Division/South Asia Department</p> | | |
| <p>5. Responsible ADB officer: V.V. Subramanian</p> | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Pension programs cover only about 11% of the current working-age population. The system is complex and has not ensured adequate savings for retirement. The pension system for government employees is likely to place increasing pressure on the government budget in the coming years. The most serious problem with the current system is that it fails to reach the vast majority of the population, in particular the poor, who have no alternative safety net and do not have the financial resources to save for old age. An effective pension policy is urgently needed to link all the above issues and address them through a well-devised sequence of measures encompassing entry of the private sector, introduction of appropriate regulations, and reform of the existing pension providers.</p> <p>b. Goal and purpose: (i) Prepare a pension reform plan that will address the requirements of the unorganized sector and people who are not covered; (ii) establish a social safety net system that provides access to the poor, either as a separate pension plan, or to the extent feasible, integrated or linked with the present system; and (iii) consider the impact of the proposed changes on the existing employees provident schemes and the employees' pension schemes.</p> <p>c. Components and outputs: The consultants will help the Capital Markets Division, Ministry of Finance (i) study the cost implications of introducing a formal pension system and the likely benefits accruing from such a</p> | | |

plan; (ii) formulate a suitable structure, given the size and complexity of providing for the unorganized sector that covers accounting and collection, payment of benefits, reporting, and disclosure; (iii) structure the system of fund management to be adopted, including drafting accreditation procedures for fund managers, if this is to be decentralized or placed under private fund management and draft an appropriate regulatory framework and implementation structure; and (iv) design and formulate an investor education program to promote the scheme and ensure appropriate coverage.

d. Expected results and deliverables: Development of (i) a pension scheme, which may be voluntary or involuntary, to which members of the unorganized sector will contribute, and which is capable of absorbing all others who wish to participate; (ii) a prudential regulatory regime that will infuse the core areas of pension funds management.

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: (i) The state government and the regulator will promote the scheme and advance public knowledge and awareness. The government, regulator, NGOs, and providers have to undertake a well-coordinated integrated program; and (ii) a sustained campaign should be launched to carry the message to all sections of society.

7. Proposed executing/implementing agencies: Capital Markets Division, Ministry of Finance

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:
The full involvement of the executing agency is expected.

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2002
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory):
 - Nonlending (other than project preparatory): 2003
- c. Period and duration of assistance
 - Lending:
 - Nonlending: 9 months

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
 - No resources required, other than ADB staff
 - ADB's administrative budget: \$
 - Grant TA funds
 - Other: \$ 1,000,000 (DFID)

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program.

**Table A5.6: Capital Markets Development (Cluster Technical Assistance)
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|---|---|---|---|---|---|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Financial Sector Subsector: Capital Markets</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input checked="" type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input checked="" type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input checked="" type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Governance, Finance and Trade Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: R. Limjoco</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The TA is designed to support the next generation of reforms in the capital market. Under the First Capital Market Development Program, overall efficiency of the stock market was improved by, among other measures, automating the operation of stock exchanges, extending their scope of operations nationwide, strengthening stock exchange governance, and improving market practices. The capital market was first liberalized by, among other measures, opening up of investments by insurance companies and provident and pension funds, enhancing the operations of private sector mutual funds by leveling the playing field, and introducing options and futures to help mitigate risks in the liberalized environment. Major progress has been achieved in modernizing the stock exchanges. Ownership in the insurance industry has been opened up to private and foreign investment, and a regulator has been established. Provident fund operations have also been given increasing attention with investments gradually being allowed in the domestic capital market. Reform of the pension system is under serious consideration, including the extension of coverage to the unorganized sector. Derivative products have been introduced. Consequently, support has been extended through TAs to the new insurance regulator, private pension system, development of a secondary market in debt securities, and reform of the mutual funds industry (to be undertaken shortly). Support has been requested in the following critical areas: (i) consolidation and demutualization of the stock exchanges, (ii) monitoring and surveillance for derivative products, and (iii) development of the policy and</p> | | | | | | | | | | |

institutional framework for the private pension system.

b. Goal and purpose: Address deficiencies in the capital market and support continuing reforms (i) defining the options for regional stock exchanges in the context of the emergent environment; (ii) examining whether alternative exchange platforms such as the Euronext would be a viable option; (iii) examining the recommendations of the Justice Kania Committee report and its impact on the role/operations of the regional exchanges; (iv) examining whether the regional exchanges could undertake new activities such as commodities trading; (v) defining the process by which demutualization can proceed efficiently under proposed legislation; (vi) mitigating risks in the introduction and trading of various forms of derivatives; and (vii) considering policy options, the appropriate framework and institutional infrastructure for the private provident funds system.

c. Components and outputs:

Subcomponent 1: Consolidation and Demutualization of Indian Stock Exchanges. As part of the development of the capital market, modernization of the stock exchanges has been encouraged, leading to the introduction of screen-based trading, dematerialization of scrips, and the extension of stock exchange services nationally. Competition has been fostered among the different stock exchanges to improve efficiency. Consequently, national, fully automated, and professionally run stock exchanges have emerged, forcing an industry-wide consolidation among India's 23 stock exchanges. Support has been requested for determining the options that existing regional stock exchanges may take in view of the emergent market structure. The future of the 21 regional stock exchanges has become highly uncertain given the dominance of the National Stock Exchange (NSE) and the Bombay Stock Exchange (BSE), with their nationwide network and screen-based trading capabilities. With increasing volumes and trading at the NSE and BSE, investors have migrated to these two large stock exchanges, threatening the viability of regional stock exchanges.

To improve governance of these stock exchanges, the Kania Committee has recommended their demutualization. NSE is already corporatized while BSE and the regional exchanges are not. SEBI and Ministry of Finance are demutualizing the stock exchanges, and SEBI has advised that they should submit a proposal for demutualization within six months. The legislative framework for demutualization is under way and is expected to be finalized shortly.

Subcomponent 2: Monitoring and Surveillance for Derivatives. Derivatives trading started in 2000. Initially, index futures were introduced. Consequently, futures contracts on individual scrips have been permitted. With the increase in the number of such scrips eligible for futures trading, regulatory and surveillance mechanisms overseeing derivative products should be strengthened to avoid undue speculation and possible market manipulation.

The TA will help the market regulator, SEBI, and Ministry of Finance to (i) develop an integrated market surveillance system for scrips traded in the cash and futures market; (ii) examine the adequacy of brokers' capital requirements in writing futures contracts and undertaking derivatives trading to ensure efficient use of capital; and consider an appropriate risk management system for brokers to undertake derivatives trading; (iii) examine whether there is regulatory fragmentation under the prevailing system in the futures and cash transaction markets; (iv) introduce best practices in derivatives regulation and trading; and (v) build capacity for key staff involved in surveillance.

Subcomponent 3: Development of the Policy and Institutional Framework for the Provident Fund System. Various studies have recommended improvement of the operation of the provident fund system. However, in-depth studies have not been carried out to determine what model or models would be most suitable given India's unique circumstances and the reform blueprint. For example, a possible approach is to unbundle the current system to improve efficiency, such as setting up a regulator, accounting system, collections and disbursements system, fund management operations, etc. Under what terms would the management of these various components be undertaken if they were to be separated and even outsourced? What would the appropriate checks and balances be? The system's sustainability will remain unclear until actuarial studies to determine past and future liabilities. The features of the envisaged system will have to be delineated to strengthen the existing system and make it sustainable. The role of provident funds in capital market investments will also need to be enhanced given India's need to develop a long-term debt market to support infrastructure development.

d. Expected results and deliverables: Broadening and deepening of the capital market with possibly fewer but stronger stock exchanges, a wider array of instruments and enhanced regulation and supervision, and a sustainable provident funds system that provide adequate social protection and an enlarged role in capital market development, particularly in investments in long-term debt securities.

e. Social or environmental issues or concerns: None

| |
|---|
| <p>f. Plans for disseminating results/deliverables: Conferences/workshops to disseminate and discuss TA findings and sensitize stakeholders to potential reform actions.</p> |
| <p>7. Proposed executing/implementing agencies: Capital Markets Division, Department of Economic Affairs, Ministry of Finance/SEBI</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Close coordination with affected parties will be necessary.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): Subcomponents 1 and 2: 2003; Subcomponent 3: 2004</p> <p>c. Period and duration of assistance Lending: Nonlending: Subcomponents 1 and 2: 3 months each; Subcomponent 3: 9 months</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: <input type="checkbox"/> Asian Development Fund: <input type="checkbox"/> Other:</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: <input checked="" type="checkbox"/> Grant TA funds: For Subcomponents I and II : \$150,000 each (TASF) ; for Subcomponent III: \$700,000 (TASF) <input type="checkbox"/> Other:</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, BSE = Bombay Stock Exchange, CSP = country strategy and program, NSE = National Stock Exchange, SCSP = subregional cooperation strategy and program, SEBI = Securities and Exchange Board of India, TA = technical assistance, TASF = Technical Assistance Special Fund.

Table A5.7: West Bengal Development Finance Concept Paper

Date: 28 March 2003

| | | |
|--|---|---|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Sector development program loan</p> <p style="margin-left: 20px;"><input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p style="margin-left: 20px;"><input type="checkbox"/> Project preparatory</p> <p style="margin-left: 20px;"><input checked="" type="checkbox"/> Other than project preparatory</p> <p style="margin-left: 40px;"><input type="checkbox"/> Economic, thematic, and sector work</p> <p style="margin-left: 40px;"><input checked="" type="checkbox"/> Institutional development</p> <p style="margin-left: 40px;"><input type="checkbox"/> Other:</p> | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p style="margin-left: 20px;"><input type="checkbox"/> Core poverty intervention</p> <p style="margin-left: 20px;"><input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input checked="" type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Human development <input checked="" type="checkbox"/> Good governance <input checked="" type="checkbox"/> Private sector development <input type="checkbox"/> Social protection </td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: | <input type="checkbox"/> Human development <input checked="" type="checkbox"/> Good governance <input checked="" type="checkbox"/> Private sector development <input type="checkbox"/> Social protection |
| <input checked="" type="checkbox"/> Economic growth <input type="checkbox"/> Gender and development <input type="checkbox"/> Environmental protection <input type="checkbox"/> Regional cooperation <input type="checkbox"/> Other: | <input type="checkbox"/> Human development <input checked="" type="checkbox"/> Good governance <input checked="" type="checkbox"/> Private sector development <input type="checkbox"/> Social protection | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input checked="" type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | |
| <p>4. Responsible division/department: India Resident Mission</p> | | |
| <p>5. Responsible ADB officer: S. Mundle</p> | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: West Bengal is strategically located in eastern South Asia and has the potential to become a regional hub to attract private investors for various subregional initiatives in energy, transport, and tourism. However, development hinges on the state's fiscal consolidation and ability to generate enough resources for investment in key infrastructure. The present situation of the World Bank state finances is very worrisome with the fiscal deficit at 8.19% of net state domestic product in 2000-2001 revised estimates. The state's performances in raising additional revenue—tax and nontax have been unsatisfactory.</p> <p>b. Goal and purpose: The TA aims to help the Government of West Bengal to design effective measures needed to improve the state's public finance and build the necessary capacity within the state government to carry them out. The principal aim of the TA is to help the state government carry out its Medium-Term Fiscal Reform Program under the agreed MOU between the state government and the central government.</p> <p>c. Components and outputs: The TA will (i) help the state government to formulate tax and nontax reform measures to enhance its revenue-raising capacity; (ii) propose a feasible expenditure-restructuring strategy encompassing PSU restructuring; (iii) upgrade the institutional capacity of the state's Finance Department to manage and control public spending; and (iv) prepare a consensus-based legal and administrative framework to promote fiscal responsibility—as envisaged in the State Fiscal Responsibility Act—to ensure the sustainability of</p> | | |

public finances.

d. Expected results and deliverables: (i) Substantial reduction in the revenue deficit to NSDP ratio, possibly a surplus in the revenue account over 4-5 years; (ii) reduction in the contingent liability; and (iii) rise in the ratio of capital expenditure (especially on health, education, etc.) to NSDP.

e. Social or environmental issues or concerns: (i) Design of a social safety net while restructuring PSU; and (ii) refining policy environment and institutional set-up and budgetary process to address relevant social issues in the reform program.

f. Plans for disseminating results/deliverables: Workshops/ seminars

7. Proposed executing/implementing agencies: Ministry of Finance, Government of West Bengal

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Several consultations with the state and central government officials, public finance experts, and other stakeholders.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2001

b. Expected date of submission for approval
 Lending:
 Nonlending (project preparatory):
 Nonlending (other than project preparatory): 2003

c. Period and duration of assistance
 Lending:
 Nonlending: One year.

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other: \$

If cofinancing is required indicate sources, and amount sought:
 If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA funds
 Other: \$800,000 (DFID Trust Fund)

If cofinancing is required indicate sources, and amount sought:
 If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, MOU = memorandum of understanding, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.8: Urban Sector Review and Strategy
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input checked="" type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Since 1995, ADB has approved seven projects in the urban sector for \$1.58 billion, accounting for about 38% of the total lending to India from 1995 to 2000. ADB's assistance in the urban sector has focused on integrated urban development and urban housing. Financing modalities used were (i) national institutions as conduits of ADB funds (e.g., HUDCO and NHB), (ii) project loans to state governments (Karnataka and Rajasthan) and a large municipal corporation (Kolkata); and (iii) on-lending through all-India financial intermediaries for commercially viable subprojects (ICICI, HUDCO and IDFC).</p> <p>In building the urban sector strategy, the government and ADB must share a clear vision of sustainable urban development. ADB's TA is useful for building a consensus between ADB and the government on key policy, institutional, and project-related issues. Based on such consensus, ADB should maximize the impact of its limited resources to meet the challenges of rapid urbanization.</p> <p>b. Goal and purpose: The TA will review urban sector issues, prioritize investment requirements, and assess institutional strengthening and capacity building. The urban strategy seeks to maximize leverage of scarce resources to improve the efficiency of the urban sector and the quality of urban life for future national economic and social gains. In terms of urban policies, the strategy should aim to develop decentralized, professionally managed, and financially sound urban local governments that can be engines of growth, and provide essential urban services in a cost-effective manner.</p> | | | | | | | | | | |

c. Components and outputs: The TA will reassess the condition of basic urban infrastructure and services and review the initiatives of the government at various levels. The TA will identify and prioritize the requirements for urban sector investment to support economic growth and urban poverty reduction. The TA will also make recommendations to (i) support urban policy reform and infrastructure development in ADB's focal states; (ii) expand the support to commercially viable, revenue-generating urban projects; (iii) seek a balance in ADB interventions by promoting viable, scale-down projects in poorer states; (iv) facilitate the role of state government in promoting private sector participation in urban projects by supporting municipal development funds at the state level; (v) expanding assistance for urban governance and management in all urban sector projects; and (vi) facilitate cooperation with other external agencies, particularly in ADB's focal states (DFID in West Bengal and Madhya Pradesh, and the Netherlands in Gujarat and Kerala).

d. Expected results and deliverables: A comprehensive review of urban sector issues supported by policy/investment recommendations.

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: Workshops and seminars in Delhi as well as ADB's project states.

7. Proposed executing/implementing agencies: Ministry of Urban Development and Poverty Alleviation

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: All concerned government agencies and departments will be consulted. Stakeholders at local level will be also included during the review of the lessons from earlier projects.

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2001
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory):
 - Nonlending (other than project preparatory): 2003
- c. Period and duration of assistance
 - Lending:
 - Nonlending: 6 months

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
 - No resources required, other than ADB staff
 - ADB's administrative budget: \$
 - Grant TA funds: \$480,000 (TASF)
 - Other:

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, HUDCO = Housing and Urban Development Corporation, ICICI = Industrial Credit and Investment Corporation of India, IDFC = Infrastructure Development Finance Company Limited, NHB = National Housing Board, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.9: Capacity Building for Project Management and
Community Mobilization in Madhya Pradesh
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/ South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Start-up delays have been a major cause for concern in urban sector projects. Any effort to improve project implementation must start with upfront capacity building for the project management and implementation units in state and local governments. Since most of the state and local governments have no previous experience with executing such a large subproject under the ADB loan, preparatory work is necessary to equip the executing and implementation agencies with the capacity to handle large, complex projects. Such capacity building will also have to come before loan approval so that by the time the loan becomes effective, the PMO/PIU framework will be fully operational. Without upfront capacity building, project implementation will most likely to be delayed.</p> <p>b. Goal and purpose: The TA will help the state and local governments develop the capacity to implement a complex urban project with multiple components on schedule. The TA will also help the EA and IAs to gain experience with ADB's polices and procedures for project implementation.</p> <p>c. Components and outputs: (i) Help EA and IAs develop adequate project management skills at state and municipal levels; (ii) review the lessons of projects in the urban sector and help state and local governments in setting up PMU and PIUs; (iii) provide training and develop manuals on key elements of project implementation;</p> | | | | | | | | | | |

(iv) assist EA and IAs become familiarize with ADB's procurement procedures (e.g., pre-qualification documents, evaluation of bid-documents, etc); (v) assist the EA and IAs to meet the conditions for loan negotiation and loan effectiveness (including advance engagement of consultants); (vi) initiate preparatory work to undertake community-based activities under the proposed loan project, including mobilization of community, contacting NGOs for their involvement, and developing various community awareness programs; (v) initiate a public campaign for demand-side management of water; and (vi) recommend further actions to avoid any delay in project implementation.

d. Expected results and deliverables: (i) Improved project management capacity of EA and IAs, (ii) public awareness for efficient use of water resources, (iii) community mobilization to implement the community-based activities under the loan project

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: Training sessions, workshops, and public awareness campaign.

7. Proposed executing/implementing agencies: Urban Administration and Development Department (MP)

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Government counterpart will be working with the consultants to obtain expertise in project management, procurement, community mobilization, and public awareness campaign.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003

b. Expected date of submission for approval
Lending:
Nonlending (project preparatory):
Nonlending (other than project preparatory): 2003

c. Period and duration of assistance
Lending:
Nonlending: 2003

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other: \$

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA fund \$520,000 (TASF)
 Other:

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, EA = executing agency, IA = implementing agency, PIU = project implementation unit, PMO = project management office, PMU = project management unit, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.10: Post-NHDP National Highways Development Strategies
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|--|--|---|---|--|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input checked="" type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Transport Subsector: Roads</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input checked="" type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input checked="" type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input checked="" type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: S. Tsukada</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The National highway system has been grossly inadequate in capacity and quality, hampering economic efficiency so that the Government launched a major upgrading program in late 1990s. Priority was correctly given to capacity expansion of three arterial corridors—Golden Quadrilateral, East-West Corridor and North-South Corridor, through the National Highway Development Program (NHDP), covering 13,300km. Most central government funds available for the national highway have been allocated for NHDP, which is slated for completion in 2007. However, this priority allocation of funds to NHDP has resulted in huge backlogs of national highway priority programs. Remaining programs include, among others: (i) development of expressways (2,000 km); (ii) access roads to ports, industrial centers, and tourist sites (500-1,000km); (iii) upgrading of high density national highways (8,000-9,000km); (iv) widening of one-lane highways to two-lane standards (22,500 km); and (v) access-controlled highways bypassing major cities (1,000-2,000 km).</p> <p>Undertaking these post-NHDP programs requires addressing several key issues: (i) development of an overall development plan for the national highway network and prioritization of the programs/projects, together with an implementation timetable; (ii) development of financing strategies, including identification of areas of private sector participation (such as access controlled expressways); (iii) decisions on the institutional arrangements for program implementation; and (iv) setting of design standards together with those for environmental protection and social safeguards.</p> | | | | | | | | | | |

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| <p>In the early 1990s ADB provided TA to develop the expressway network and a strategy for private sector participation. More recently, MORTH identified priority sections of high-density national highways and conducted extensive design works for those sections. In 2000, the Indian Road Congress prepared a Road Development Plan—Vision 2021". In 2001 and 2002, ADB provided PPTA to develop strategies for the public-private partnership. The proposed TA intends to be built on these previous and ongoing efforts and address the above issues. Given the accumulation of a significant level of knowledge and expertise in India, the TA will be designed to be implemented with extensive participation of Indian experts and organization and in close cooperation with international aide agencies.</p> <p>b. Goal and purpose: Plan and prioritize national highway development programs not covered by the ongoing NHDP. The TA will cover the financial and institutional elements, a prerequisite for efficient program implementation.</p> <p>c. Components, outputs, specific deliverables: The project will comprise advisory services for (i) an overall development plan for the NH network and prioritization of the programs/projects, together with an implementation timetable; (ii) development of financing strategies including the identification of the areas of private sector participation (such as access controlled expressways); (iii) decisions on the institutional arrangements for program implementation; and (iv) establishing design standards together with those for environmental protection and social safeguards.</p> <p>d. Expected results and deliverables: Four reports covering each of the above issues</p> <p>e. Social or environmental issues or concerns: Since the proposed TA is not project specific at this stage, this issue is not applicable. However, these issues will be addressed in a more general manner in component (iv).</p> <p>f. Plans for disseminating results/deliverables: To be determined</p> |
| <p>7. Proposed executing/implementing agencies: Ministry of Road, Transport and Highways; Department of Economic Affairs; and other agencies to be determined depending on the topics to be addressed.</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:</p> <p>The steering committee will be established with participation of the relevant government agencies. Consultations will be made with Indian Road Congress.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval</p> <p>Lending:</p> <p>Nonlending (project preparatory):</p> <p>Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance</p> <p>Lending:</p> <p>Nonlending: August 2003 to August 2004</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p><input type="checkbox"/> Ordinary capital resources: \$</p> <p><input type="checkbox"/> Asian Development Fund: \$</p> <p><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> <p>b. For nonlending</p> <p><input type="checkbox"/> No resources required, other than ADB staff</p> <p><input type="checkbox"/> ADB's administrative budget: \$</p> <p><input checked="" type="checkbox"/> Grant TA funds: \$700,000 (To be determined)</p> <p><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required, indicate sources, and amount sought. If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing).</p> |

ADB = Asian Development Bank; CSP = country strategy and program; MORTH = Ministry of Roads, Transport, and Highways; PPTA = project preparatory technical assistance; SCSP = subregional cooperation strategy and program; TA = technical assistance.

**Table A5.11: Livelihood Program for Indigenous People in Orissa
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|--|--|---|---|---|--|--|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input checked="" type="checkbox"/> Other: Safety Net for Indigenous People</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input checked="" type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input checked="" type="checkbox"/> Other: Indigenous People</td> <td></td> </tr> </table> | <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input checked="" type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input checked="" type="checkbox"/> Other: Indigenous People | |
| <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input checked="" type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input checked="" type="checkbox"/> Other: Indigenous People | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officers: S. Handayani and T. Duncan</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Tribal communities, recognized as scheduled tribes are among the poorest and most disadvantaged communities in India, traditionally excluded and discriminated against. Orissa has the third largest tribal population as per the 1991 census, with about 5.5 million or 22.2% of the total populations, constituting 10.4% of the tribal population. About 95% of tribal people live in rural areas (many close to forests) and occupy territories of important environmental value. The project will reduce poverty by providing livelihood programs to indigenous people. The project will be conceptually and geographically linked to the proposed Railway Improvement Project approved in 2002, which is designed to improve railway facilities. Institutional obstacles often reduce the project's pro-poor development impacts, particularly on vulnerable groups. The proposed project aims to enhance the ongoing project's benefits to the poor and reduce poverty among the most vulnerable groups in the project area.</p> <p>b. Goal and purpose: The TA will help reduce poverty by (i) increasing social expenditure to the most disadvantaged and vulnerable groups; (ii) improving the efficiency and quality of social infrastructure and services taking into account cultural identity and conditions; and (iii) raising economic productivity and strengthening social capital of tribal communities.</p> | | | | | | | | | | |

| |
|--|
| <p>c. Components and outputs: The project will facilitate the following activities under four project components: (i) community development component to assist tribal communities improve their village basic infrastructure such as irrigation, roads, rural market, school, and health facilities; (ii) livelihood program to assist economic initiatives by providing financial assistance to proposals that are culturally sensitive, economically, socially and environmentally viable and sustainable; (iii) capacity building and strengthening of tribal community institutions; and (iv) policy dialogue on poverty impact of community demand-driven development and livelihood program.</p> <p>d. Expected results and deliverables: The project will rehabilitate and improved basic economic and social infrastructure in 20 villages and provide livelihood to approximately 2,000 tribal households. The project will also create awareness and facilitate a broad policy dialogue among key stakeholders—central and local governments, NGOs, CBOs, and other donor agencies involved in assisting tribal populations in India.</p> <p>e. Social or environmental issues or concerns: The project will mainstream a crosscutting social development agenda, i.e., gender, community participation, collaboration with NGOs and CBOs, and a safety net for vulnerable groups. The environmental issues will be identified.</p> <p>f. Plans for disseminating results/deliverables: consultants will hold workshops and seminars from time to time to disseminate project output.</p> |
| <p>7. Proposed executing/implementing agencies: Ministry of Railways /Government of Orissa/NGOs and CBOs</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Ministry of Railways, Government of Orissa and development NGOs for tribal communities will be fully consulted during project preparation.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): June 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: 2003-2006 (3 years)</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: <input type="checkbox"/> Asian Development Fund: <input type="checkbox"/> Other:</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: <input type="checkbox"/> Grant TA funds <input checked="" type="checkbox"/> Other: \$1.5 million (DFID Poverty Trust Fund)</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CBO = community-based organization, CSP = country strategy and program, DFID = Department for International Development, NGO = nongovernment organization, SCSP = subregional cooperation strategy and program, TA = technical assistance.

Table A5.12: Budget Procedure Reform, Computerization, and Expenditure Management System (Assam) Concept Paper

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Governance, Finance and Trade Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officers: E. Glennie and W. McCarten</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Assam is the gateway to the northeastern states bordering Bangladesh, Bhutan, People's Republic of China and Myanmar. The Government of Assam is facing severe fiscal pressures, leading to a sharp cut in capital expenditure on social and economic infrastructure. The root causes are (i) inadequate resource mobilization; and (ii) not allocating and using resources responsively, efficiently (minimizing cost per unit of output), and effectively (achieving the outcome for which the output is intended). Public expenditure management pertains to the second cause. Since the budget ensures that economic and social choices are fulfilled, an efficient budget-making procedure is the core of public expenditure management. The principal benefit of information and communication technology is efficiency, but it also ensures effectiveness through better governance.</p> <p>b. Goal and purpose: Ensure growth, equity, and financial stability through a better public expenditure management system incorporating electronic governance.</p> <p>c. Components and outputs: Given the broad macroeconomic goals and the legislative structure of the state, the key TA components are (i) improving budget preparation, (ii) identifying an appropriate organizational</p> | | | | | | | | | | |

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| <p>structure facilitated by electronic governance, (iii) suggesting the best method to assure compliance in budget execution and managing and monitoring budget implementation, and (iv) designing a blueprint for electronic governance.</p> <p>d. Expected results and deliverables: Manuals and the setting-up of a core structure for electronic governance</p> <p>e. Social or environmental issues or concerns: None</p> <p>f. Plans for disseminating results/deliverables: Training workshops</p> |
| <p>7. Proposed executing/implementing agencies: Ministry of Finance, Government of Assam.</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Several consultations with the state and central government officials, public finance experts, and other stakeholders.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2002</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: One Year</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input type="checkbox"/> Grant TA funds: <input checked="" type="checkbox"/> Other: \$ 1,000,000 (DFID)</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.13: Review of Existing Conduct Rules of Civil Servants
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input checked="" type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Governance, Finance and Trade Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: A. Newsum</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The conduct rules are prescriptions that regulate the conduct of civil servants employed in the central or the state governments belonging to any of All-India, Central, or State Services. The rules are primarily intended to maintain probity and promote high standards of integrity among civil servants. The rules were framed in 1954 for the All-India Services, and in 1964 for the Central Civil Services, and updated periodically. However, they require large-scale revision, particularly in areas like conflict of interest, use of public resources, and promotion of professionalism and integrity. Application of the rules has not always been objective, and their effectiveness has thus been diluted. Enhancing the effectiveness of government operations is a crucial objective of ongoing reforms. The rules make it easy to organize complaints about delayed promotions, which lower morale and productivity and encourage non-action by civil servants at the helm of service delivery. Simplified and unambiguous rules that leave no room for subjective interpretation are necessary to bring about attitudinal and behavioral changes among civil servants.</p> <p>Good governance has emerged at the forefront of the Tenth Five-Year Plan (10th Plan) and much attention is given to achieving its objectives and targets. It rightly demands adequately raised capability levels in civil servants to meet these changing needs. The rules ought to focus on outputs, outcomes and performance of civil servants rather than defining boundaries that the civil servants are not expected to transgress. In relation to the policy framework concerned with citizens' charters for delivering services, laying down precise standards of</p> | | | | | | | | | | |

performance attains centrality, against which good governance can be sufficiently measured.

b. Goal and purpose: Improve the performance and productivity of the civil service. Re-write the conduct rules to make them simpler and user and citizen-friendly by defining the role of a civil servant in effecting prompt service delivery, professional action, optimal usage and distribution of resources and maintenance of oversight in governance.

The process will draw on good experiences in the UK, New Zealand, Australia, Malaysia, Singapore, Hong Kong, China, and Thailand; and international practices in ethics and accountability.

c. Components and outputs: Draft rules will be compiled in a definite time frame in consultation with users by a dedicated team comprising internal and external resource persons. The draft compilation will be test-responded by a consultative committee involving the project partners and resource persons. The views/suggestions would then be incorporated in the second draft. After the revised draft text is made available, lead institutions in the states will organize training courses on the subject. The end product will be an interactive compact disc that will not only facilitate application but also allow speedier modifications.

d. Expected results and deliverables: Four Indian states¹ and the central Government will utilize the new conduct rules. Training institutions will have regular courses to train civil servants in the new conduct rules. DOPT will have appropriate institutional arrangements and resources to support and provide updates. Other States will have commenced implementation.

e. Social or environmental issues or concerns: In its National Human Development Report 2001, the Planning Commission of India has highlighted the need for a social audit to strengthen governance. Unless these principles are woven into the conduct rules, public servants could undermine democratic institutions by disregarding social issues and priorities.

f. Plans for disseminating results/deliverables: This would be accomplished through regional seminars organized with the help of civil society, and democratic institutions at the grassroots level in partner and other states. After this seminar, dissemination of changes envisaged would be made to ascertain the test-response of the users. Training programs on the new set of rules would then be run mainly to change users' behavior.

7. Proposed executing/implementing agencies: The executing agency will be the Ministry of Personnel, Public Grievances and Pensions. The implementing agency will be DOPT.

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: The DOPT will lead in the design of the Program. The details will be worked out in a series of consultation workshops held in the partner states by involving policy makers, service providers, civil society and independent agencies working in the sector.

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory):
 - Nonlending (other than project preparatory): March 2003
- c. Period and duration of assistance
 - Lending:
 - Nonlending: From June 2003 for 24 months

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

¹ Including Assam and Kerala.

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending

- No resources required, other than ADB staff
- ADB's administrative budget:
- Grant TA funds:
- Other: \$1,000,000 (DFID)

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, DOPT = Department of Personnel and Training, SCSP = subregional cooperation strategy and program.

**Table A5.14: Administration of Justice (Cluster Technical Assistance)
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other: Good Governance</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Governance Subsector: Judicial</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Governance, Finance and Trade Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: A. Goswami</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The Tenth Five-Year Plan (10th Plan) has identified good governance as a critical factor to achieve the targets of the plan. In that context, there is recognition that the magnitude of the significant delays in the justice system (as evidenced in a series of Law Commission reports and in the 85th Report of Parliament's Standing Committee on Home Affairs in 2002) is a particularly important issue. An efficient citizen-oriented justice system will help the poor and deprived speedy access to justice reducing their vulnerability and improving accountability of public officials as well as access to public goods and services on which the poor rely. Such a system will also improve financial sector lending confidence and investment confidence, which are important for economic growth. An Advisory Body for the National Mission for a Technology Enhanced Justice System was established in November 2002, consisting of members of the judiciary and government.</p> <p>b. Goal and purpose: Ensure certainty of time frames and reduction of delays in the courts by providing the diagnostic assessment and empirical study basis for (i) piloting of a project in the courts to be considered for 2004 under a proposed TA Cluster II; and (ii) a subsequent establishment of a national policy for judicial administration and a model for replication in phases across the country after 2005.</p> <p>c. Components and outputs: Technical assistance Cluster I to undertake diagnostic assessment and</p> | | | | | | | | | | |

empirical study of causes of delay and make recommendations to address these issues through management, procedural, human and physical resources and technology measures that could be pilot-tested in selected courts in an integrated fashion. Key components to be considered by the technical assistance will include (a) judicial administrative management system, (b) judicial information technology system; (c) procedural system for caseload management, (c) judicial human resource development, (d) judicial physical infrastructure development, and (e) access to justice legal services development.

d. Expected results and deliverables: A diagnostic assessment and empirical study report to be produced by December 2004 to provide a basis for assessment for technical assistance cluster II

e. Social or environmental issues or concerns: None

f. Plans for disseminating results/deliverables: Consultations and workshops

7. Proposed executing/implementing agencies: Department of Justice, Ministry of Home/Supreme Court/State Government for selected pilot courts.

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Consultations with state and central government, judiciary, and other stakeholders, including legal professionals

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003
- b. Expected date of submission for approval
 Lending:
 Nonlending (project preparatory):
 Nonlending (other than project preparatory): June 2003 (Cluster TA I), June 2004 (Cluster TA II)
- c. Period and duration of assistance(s)
 Lending:
 Nonlending: August 2003 to February 2005 (Cluster TA I and II)

10. Financing Plan

- a. For lending
- Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other:

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
- No resources required, other than ADB staff
 - ADB's administrative budget: \$
 - Grant TA funds
 - Other: \$ 500,000 (DFID) for each Cluster TA I and II

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.15: Capacity Building for Fiscal Reforms in Sikkim
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|--|---|---|---|---|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: India Resident Mission</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: Hiranya Mukhopadhyay</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Several states have initiated structural reforms to improve their socioeconomic development and reduce poverty. Sikkim, one of the special category states, recently prepared a human development report and a vision document. These clearly highlight the development challenges faced by the state: rising unemployment and a high level of poverty; infrastructure deficiencies in the roads, power, and education sectors; underuse of available facilities in the health sector; and an unsustainable fiscal position. The state government needs to address these issues, but is hampered by limited capacity to design and implement structural reforms.</p> <p>b. Goal and purpose: The TA will help disseminate lessons learned from economic reforms in other states, and international best practices. The capacity-building assistance will <i>inter alia</i> focus on strengthening public finances encompassing an expenditure management strategy, infrastructure development and industrial development.</p> <p>c. Components and outputs: Consultants will prepare strategy papers for structural reforms in (i) state finances, including a public expenditure management system; (ii) power; (iii) private participation in building economic infrastructure, industry, and tourism; and (iv) social infrastructure.</p> | | | | | | | | | | |

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| <p>d. Expected results and deliverables: Enhanced capacity of the state government to analyze policy options, and to design and implement structural reforms</p> <p>e. Social or environmental issues or concerns: Review of policy environment and institutional set-up and budgetary process to address relevant social issues in the reform program</p> <p>f. Plans for disseminating results/deliverables: Workshops/seminars</p> |
| <p>7. Proposed executing/implementing agencies: To be determined</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Several consultations with the state government officials, central government officials, public finance experts, and other stakeholders.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2001</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: one year</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input type="checkbox"/> Grant TA funds <input checked="" type="checkbox"/> Other: \$600,000 (DFID)</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.16: Capacity Building for Tax Administration
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|--|--|---|---|---|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Trade Liberalization Reform Program Subsector:</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: India Resident Mission/ Governance, Finance and Trade Division/ South Asia Department.</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: .S. Mundle</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Despite several tax reform initiatives, the share of central government tax revenue (net of States' share) in GDP declined from 7.6% in FY1990 to 6.7% in FY2000. The recently constituted task forces on direct and indirect taxes recommended wide-ranging reforms in tax policy and tax administration. Key proposals on tax administration include computerization and use of IT-enabled services, along with capacity building for improved tax administration and taxpayers' service. One important proposal is the extension of the value added tax to states that ADB has assisting. ADB is also providing assistance for public resource management in several of its focal states. During the CSP Mission, the Government requested ADB's assistance to improve tax administration at the central level in addition to the ongoing ADB's assistance program to support fiscal consolidation.</p> <p>b. Goal and purpose: Strengthen central government tax administration through assistance to CBDT and CBEC for improved tax administration capacity.</p> <p>Components and outputs: (i) Capacity building for computerization and automation in CBEC and/or CBDT; (ii) capacity building for the National Academy of Direct Taxes in Nagpur to train tax officials, especially for an improved and efficient taxpayers' service; (iii) design of an audit manual and risk analysis manual for direct taxes; and (iv) training of tax officials in tax laws and procedures in line with international best practices.</p> | | | | | | | | | | |

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| <p>c. Expected results and deliverables: The TA will help improve central government tax administration and to promote higher revenue buoyancy.</p> <p>d. Social or environmental issues or concerns: Not applicable</p> <p>e. Plans for disseminating results/deliverables: Workshops/ training programs</p> |
| <p>7. Proposed executing/implementing agencies: Department of Revenue, Ministry of Finance (Government of India)</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: ADB (INRM) organized a panel discussion on the recommendations of the task forces on direct and indirect taxes. Discussions were also held with various Ministry of Finance officials, and the chairman and members of the task forces on direct and indirect taxes. Discussions have also been held with other donors, private sector representatives, and academic experts.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2003</p> <p>c. Period and duration of assistance Lending: Nonlending: 2 years</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p><input type="checkbox"/> Ordinary capital resources: <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending</p> <p><input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: <input checked="" type="checkbox"/> Grant TA funds: \$500,000 (TASF) <input checked="" type="checkbox"/> Other: \$500,000 (To be determined)</p> <p>If cofinancing is required indicate sources, and amount sought: to be determined If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CDBT = Central Board of Direct Taxes, CBEC = Central Board of Excise and Customs, CSP = country strategy and program, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.17: Private Sector Participation in Electricity Distribution
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|--|--|---|---|---|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: T. Kimura</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: ADB's strategy for the power sector focuses on reforms to make it financially viable, operationally efficient, and conducive to private sector investments. Sector restructuring and setting up regulatory bodies at the state level are the main elements of this strategy. Direct interventions at state level and through central sector agencies are being used to implement the strategy. While initial steps have been taken to reform the Madhya Pradesh power sector through the first Madhya Pradesh Power Sector Development Program loan, approved in 2001, detailed implementation of the reform program needs to be continued, including corporatization and privatization of sector entities, their further institutional and financial strengthening, and priority investments to remove infrastructure bottlenecks.</p> <p>b. Goal and purpose: The TA will help the government of Madhya Pradesh and MPSEB (or its successor entities) promote private sector participation in distribution.</p> <p>c. Components and outputs: The key components of the TA include: (i) identification of distribution regions/circles suitable for private sector participation; (ii) structuring a scheme for private sector participation and preparing bidding documents and (iii) support MPSEB or its successor companies in solicitation and evaluation of technical and commercial offers and contract negotiation with a successful bidder.</p> <p>d. Expected results and deliverables: (i) Recommendation on distribution regions/circles suitable for private</p> | | | | | | | | | | |

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|---|
| <p>sector participation; (ii) bidding documents for identified projects including RfQ and RfP documents; (iii) a list of pre-qualified bidders; (iv) report on technical and commercial evaluation; and (v) contracts with a successful bidder.</p> <p>e. Social or environmental issues or concerns: Not applicable</p> <p>f. Plans for disseminating results/deliverables: Not applicable</p> |
| <p>7. Proposed executing/implementing agencies: Government of Madhya Pradesh / MPSEB (or its successor companies)</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Government of Madhya Pradesh, MPSEB (and its successor companies) and Madhya Pradesh State Electricity Regulatory Commission.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2004</p> <p>c. Period and duration of assistance Lending: Nonlending: 1 year</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input checked="" type="checkbox"/> Grant TA funds: \$500,000 (TASF) <input type="checkbox"/> Other:</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, MPSEB = Madhya Pradesh State Electricity Board, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.18: Capacity Building for Project Management and
Community Mobilization in Kerala
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/ South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Start-up delays have been a major cause for a concern in urban sector projects. Any effort to improve project implementation must start with upfront capacity building for the project management and implementation units at state and local governments. Since most of the governments have no experience in subproject of such size under ADB loans, preparatory work is necessary to equip the executing and implementation agencies with the capacity to handle a large, complex project. Such capacity building will also have to come before loan approval so that by the time the loan becomes effective, the PMO/PIU framework will be fully operational. Without upfront capacity building, project implementation will most likely be delayed.</p> <p>b. Goal and purpose: The TA will help the state and local governments develop the capacity to effectively implement a complex urban project with multiple components in accordance with the original implementation schedule. The TA will also help the EA and IAs to gain experience with ADB's policies and procedures for project implementation.</p> <p>c. Components and outputs: (i) Review and analyze staff strength of the state and municipal governments to form a competent project management team at state and municipal levels; recruit staff (if required) from</p> | | | | | | | | | | |

various sources, including government departments and through direct hiring on a contract basis if sufficiently capable persons are not available in the state and municipal governments, (ii) help state and municipal governments become familiar with of ADB's procurement procedures and prepare bidding documents for pre-qualification of contractors along with the selection criteria as per ADB's guidelines, (iii) help state and municipal governments undertake advance actions to recruit consultants; guide the selection of project management consultants centrally located within UADD and design and supervision consultants to be placed in the project municipalities in accordance with ADB's selection criteria; and prepare detailed terms of reference for the consultants based on recommendations of PPTA consultants, (iv) prepare a project implementation manual and provide training to develop project implementation and management skills of the project management staff.

d. Expected results and deliverables: (i) Improved project management capacity of EA and IAs, (ii) public awareness for efficient use of water resources, and (iii) community mobilization to implement the community-based activities under the loan project.

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: Training sessions, workshops, and public awareness campaign

7. Proposed executing/implementing agencies: Department of Local Self Government (Urban)

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Government counterpart will work with the consultants to obtain the necessary expertise in project management, procurement, community mobilization, and public awareness campaign.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003

b. Expected date of submission for approval
Lending:
Nonlending (project preparatory):
Nonlending (other than project preparatory): 2004

c. Period and duration of assistance
Lending:
Nonlending: 2004

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA fund: \$800,000 (TASF)
 Other:

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, EA = executing agency, IA = implementing agency, PPTA = project preparatory technical assistance, SCSP = subregional cooperation strategy and program, TA = technical assistance, UADD = Urban Administration and Development Department.

**Table A5.19: Urban Management Support Program in Kerala
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: To ensure the sustainability of the investments under the proposed Kerala Urban Sector Development Program, a carefully designed capacity-building program for participating urban local bodies should be included, especially in collecting, updating, organizing, and managing financial and other information for routine work of municipality. Capacity-building efforts are most effective when they are provided as long-term on-the-job support (1-3 years). Shorter training programs and capacity-building components have had negligible impact. Thus, ADB should encourage long-term training and hands-on capacity building of staff of participating urban local bodies. The proposed Urban Management Support Program will include a carefully coordinated package of activities that require maximum implementation by municipal staff with on-the-job support from consultants.</p> <p>b. Goal and purpose: The project will assist urban local bodies prepare and implement a carefully coordinated package of activities that are required to create efficient and autonomous local self-governments.</p> <p>c. Components and outputs: The key components of the TA include (i) computerization of municipal database for tax billing, collection, and reassessment; (ii) setting up of a modern municipal accounting system based on computerized operation of financial accounts for daily entry and reporting; (iii) training of local staff to operate the municipal information system; (iv) property inventory and reassessment (property enumeration and</p> | | | | | | | | | | |

preparation of property tax maps); and (v) surveying of basic infrastructure conditions, and preparation of digitized maps and linking of property and infrastructure databases and maps for infrastructure investment planning.

d. Expected results and deliverables: (i) Transparent tax bills that allow correction of records; (ii) computerized records that improve monitoring of tax billing and collection; (iii) corrected records and maps that facilitate reassessment; (iv) prioritized investments identified from the infrastructure inventory; and (v) improved information linking revenues and expenditures, community resources used to improve services, and support developed for increased taxes.

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: Workshops and seminars

7. Proposed executing/implementing agencies: Local Self-Government Department (Urban)

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Activities under the project will be customized to meet the specific requirements of each urban local body.

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSPU 2002
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory):
 - Nonlending (other than project preparatory): 2004
- c. Period and duration of assistance
 - Lending:
 - Nonlending: 2004-2005

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
 - No resources required, other than ADB staff
 - ADB's administrative budget: \$
 - Grant TA funds
 - Other: \$800,000 (DFID Trust Fund)

If cofinancing is required indicate sources, and amount sought:

If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, DFID = Department for International Development, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.20: Assam Power Sector Development Project II
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|--|--|---|---|---|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Energy Subsector: Power</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: To be determined</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: ADB's strategy for the power sector focuses on sector reforms to make it financially viable, operationally efficient, and conducive to private sector investments. Sector restructuring and setting up regulatory bodies at the state level are the main elements of this strategy. Direct interventions at state level and through central sector agencies are being used to implement the strategy. While initial steps have been taken to reform the Assam power sector through the first Assam Power Sector Development Program loan, scheduled for 2003, detailed implementation of the reform program needs to be continued, including corporatization and privatization of sector entities, their further institutional and financial strengthening, and priority investments to remove infrastructure bottlenecks.</p> <p>b. Goal and purpose: To continue promoting power sector reforms at the state level, by financing further costs of adjustments and urgently needed investment projects. The program will help implement further sector restructuring, and corporatize sector entities. System efficiency will be improved by removing bottlenecks in the power system.</p> | | | | | | | | | | |

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| <p>c. Components and outputs: (i) Policy component to meet cost of structural adjustments in the Assam power sector, and (ii) specific investment projects to improve efficiency, reduce losses, and increase access to electricity.</p> <p>d. Expected results and deliverables: (i) Financially viable power sector agencies, unbundled according to functional responsibilities; and (ii) improved financial and technical operations of the sector entities.</p> <p>e. Social or environmental issues or concerns: To be determined during the loan processing/PPTA.</p> <p>f. Plans for disseminating results/deliverables: None</p> |
| <p>7. Proposed executing/implementing agencies: Government of Assam, for the policy loan; Assam State Electricity Board and its successor companies, for the project loan.</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Complete state government commitment will be required for the sector reforms. Consultations with affected groups will be required to promote reform concepts. Assam State Electricity Board/state government will be involved in investment project identification.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): 2005 Nonlending (other than project preparatory):</p> <p>c. Period and duration of assistance Lending: Nonlending: 1 year starting mid-2005</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p><input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Others</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending</p> <p><input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input checked="" type="checkbox"/> Grant TA funds: \$1,000,000 (TASF) <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.21: Capacity Building for Project Management and
Community Mobilization in Northeastern States
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/ South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Start-up delays have been a major cause for concern for the urban sector projects. Any effort to improve project implementation must start with upfront capacity building for the project management and implementation units in state and local governments. Since most of the state and local governments have no previous experience with executing a subproject of the size under the ADB loan, preparatory work is necessary to equip the executing and implementation agencies with the capacity to handle large, complex projects. Such capacity building will also have to come prior to loan approval so that by the time the loan becomes effective, the PMO/PIU framework will be fully operational. Without upfront capacity building, project implementation will most likely be delayed.</p> <p>b. Goal and purpose: The TA will assist state and local governments develop the capacity to implement a complex urban project with multiple components on schedule. The TA will also help the EA and IAs gain experience with ADB's polices and procedures for project implementation.</p> <p>c. Components and outputs: (i) Review and analyze staff strength of the state and municipal governments to form a competent project management team at state and municipal levels; recruit staff (if required) from various sources, including government departments and through direct hiring on a contract basis if sufficiently capable persons are not available in the state and municipal governments, (ii) assist state and municipal governments become familiar with ADB's procurement procedures and prepare bidding documents for pre-</p> | | | | | | | | | | |

qualification of contractors along with the selection criteria as per ADB's guidelines, (iii) assist state and municipal governments undertake advance actions to recruit consultants; guide the selection of project management consultants centrally located within UADD and design and supervision consultants to be placed in the Project municipalities in accordance with ADB's selection criteria; and prepare detailed terms of reference for the consultants based on the recommendations of the PPTA consultants, and (iv) prepare project implementation manual and provide training to develop project implementation and management skills of the project management staff.

d. Expected results and deliverables: improved project management capacity of EA and IAs; public awareness for efficient use of water resources, community mobilization to implement the community-based activities under the loan project

e. Social or environmental issues or concerns: Not applicable

f. Plans for disseminating results/deliverables: Training sessions, workshops, and public awareness campaign

7. Proposed executing/implementing agencies: Urban Development Departments

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Government counterpart will be working with the consultants side-by-side to obtain the necessary expertise in project management, procurement, community mobilization, and public awareness campaign.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003

b. Expected date of submission for approval
 Lending:
 Nonlending (project preparatory):
 Nonlending (other than project preparatory): 2005

c. Period and duration of assistance
 Lending:
 Nonlending: 2005

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other: \$

If cofinancing is required indicate sources, and amount sought:
 If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA fund \$600,000 (TASF)
 Other:

If cofinancing is required indicate sources, and amount sought:
 If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, EA = executing agency, IA = implementing agency, PMO = project management office, PIU = project implementation unit, PPTA = project preparatory technical assistance, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund, UADD = Urban Administration and Development Department.

**Table A5.22: Urban Management Support Program in Northeastern States
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input type="checkbox"/> Project preparatory</p> <p> <input checked="" type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input checked="" type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: To ensure the sustainability of the investments under the proposed Northeastern States Urban Development Project, a carefully designed capacity-building program for participating urban local bodies should be included, especially in collecting, updating, organizing, and managing financial and other information for routine work of the municipality. Capacity-building efforts are most effective when they are provided as long-term on-the-job support (1-3 years). Shorter training programs and capacity-building components had negligible impact. Thus, ADB should encourage long-term training and hands-on capacity building of staff of participating urban local bodies. The proposed Urban Management Support Program will include a carefully coordinated package of activities that require maximum implementation by municipal staff with on-the-job support from consultants.</p> <p>b. Goal and purpose: The TA will assist urban local bodies prepare and implement a carefully coordinated package of activities required to create efficient and autonomous local self-governments.</p> <p>c. Components and outputs: (i) Computerization of municipal database for tax billing, collection, and reassessment; (ii) setting up of a modern municipal accounting system based on computerized operation of financial accounts for daily entry and reporting; (iii) training of local staff to operate the municipal information system; (iv) property inventory and reassessment (property enumeration and preparation of property tax maps); and (v) surveying of basic infrastructure conditions and preparation of digitized maps and also linking of property</p> | | | | | | | | | | |

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| <p>and infrastructure databases and maps for infrastructure investment planning.</p> <p>d. Expected results and deliverables: (i) Transparent tax bills that allow correction of records; (ii) computerized records that improve monitoring of tax billing and collection; (iii) corrected records and maps that facilitate reassessment; (iv) prioritized investments identified from the infrastructure inventory; and (v) improved information linking revenues and expenditures, community resources used to improve services, and support developed for increased taxes.</p> <p>e. Social or environmental issues or concerns: Not applicable</p> <p>f. Plans for disseminating results/deliverables: Workshops and seminars</p> |
| <p>7. Proposed executing/implementing agencies: Urban Development Departments</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Activities under the project will be customized to meet the specific requirements of each urban local body.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval Lending: Nonlending (project preparatory): Nonlending (other than project preparatory): 2005</p> <p>c. Period and duration of assistance Lending: Nonlending: 2005-2006</p> |
| <p>10. Financing Plan</p> <p>a. For lending <input type="checkbox"/> Ordinary capital resources: \$ <input type="checkbox"/> Asian Development Fund: \$ <input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending <input type="checkbox"/> No resources required, other than ADB staff <input type="checkbox"/> ADB's administrative budget: \$ <input type="checkbox"/> Grant TA funds <input checked="" type="checkbox"/> Other: \$ 800,000 (To be determined)</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, SCSP = subregional cooperation strategy and program, TA = technical assistance.

**Table A5.23: Kerala Power Sector Development Program II
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|--|--|---|---|---|--|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Energy Subsector: Power</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: To be determined</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: ADB's strategy for the power sector focuses on reforms to make it financially viable, operationally efficient, and conducive to private sector investments. Sector restructuring and setting up regulatory bodies at the state level are the main elements of this strategy. Direct interventions at state level and through central sector agencies are being used to implement the strategy. While initial steps have been taken to reform the Kerala power sector through the first Kerala Power Sector Development Program loan, scheduled for 2004, detailed implementation of the reform program needs to be continued, including corporatization and privatization of sector entities, their further institutional and financial strengthening, and priority investments to remove infrastructure bottlenecks.</p> <p>b. Goal and purpose: Continue promoting power sector reforms at the state level by financing costs of adjustments and urgently needed investment projects. The program will help implement further sector restructuring, and cooperatize sector entities. System efficiency will be improved by removing bottlenecks in the power system.</p> <p>c. Components and outputs: (i) Policy component to meet cost of structural adjustments in the Kerala power sector, and (ii) specific investment projects to improve efficiency, reduce losses, and increase access to</p> | | | | | | | | | | |

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| <p>electricity.</p> <p>d. Expected results and deliverables: (i) Financially viable power sector agencies, unbundled according to functional responsibilities, and (ii) improved financial and technical operations of the sector entities.</p> <p>e. Social or environmental issues or concerns: To be determined during the loan processing/PPTA</p> <p>f. Plans for disseminating results/deliverables: None</p> |
| <p>7. Proposed executing/implementing agencies: Government of Kerala, for the policy loan; Kerala State Electricity Board and its successor companies, for the project loan.</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Complete state government commitment will be required for the sector reforms. Consultations with affected groups will be required to promote reform concepts. Kerala State Electricity Board/state government will be involved in investment project identification.</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>b. Expected date of submission for approval</p> <p style="padding-left: 20px;">Lending:</p> <p style="padding-left: 40px;">Nonlending (project preparatory): 2006</p> <p style="padding-left: 40px;">Nonlending (other than project preparatory):</p> <p>c. Period and duration of assistance</p> <p style="padding-left: 20px;">Lending:</p> <p style="padding-left: 20px;">Nonlending: 1 year starting mid-2006</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p style="padding-left: 20px;"><input type="checkbox"/> Ordinary capital resources: \$</p> <p style="padding-left: 20px;"><input type="checkbox"/> Asian Development Fund: \$</p> <p style="padding-left: 20px;"><input type="checkbox"/> Others</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending</p> <p style="padding-left: 20px;"><input type="checkbox"/> No resources required, other than ADB staff</p> <p style="padding-left: 20px;"><input type="checkbox"/> ADB's administrative budget: \$</p> <p style="padding-left: 20px;"><input checked="" type="checkbox"/> Grant TA funds: \$1,000,000 (TASF)</p> <p style="padding-left: 20px;"><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, PPTA = project preparatory technical assistance, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.24: Urban Renewal and Area Improvement
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|---|---|--|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Non-lending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or sub-sector, specify the Sector: Social Subsector: Urban</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input checked="" type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input checked="" type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input checked="" type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Social Sectors Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: H. Kim</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Provision of basic urban amenities is the responsibility of urban local bodies. Efficiency requires a proper institutional structure, delegation of more power and authority to local bodies, adequate financial resources, and support of national and state governments. The Tenth Five-Year Plan gives high priority to investment in basic amenities for water supply and sanitation, urban transport, poverty reduction, housing needs of slum dwellers, and institutional development.</p> <p>b. Goal and purpose: The project will help reform-minded municipalities improve and expand basic urban services in line with the government's priority so that the basic needs of their citizens are met and their growth potential protected. The project will focus on (i) improvement and expansion of basic urban infrastructure to support economic growth and poverty reduction, and (ii) enhancement of urban governance and institutional capacity.</p> <p>c. Components and outputs: The investment component will prepare and implement the urban development sub-projects to improve municipal services and create conditions for dealing with growth of selected cities in a planned and sustainable manner. The policy reform component will focus on local governance reform to strengthen administrative, managerial, and financial capacity and performance of urban local bodies. For this</p> | | | | | | | | | | |

purpose, the Project will review institutional arrangements for urban management and determine appropriate reforms in order to build local government capacities. The Project will also promote active participation of women citizens in municipal management and services as beneficiaries and agents.

d. Expected results and deliverables: The project will prepare a prioritized urban infrastructure development project in selected cities, supported by a program of institutional development and capacity building. The project design will be based on the lessons from earlier urban sector project. Particular attention will be paid to the slow progress made in institutional reform under previous projects, which is the result of lack of accountability of participating urban local bodies for their poor performance. Therefore, the project design will depend on the concept of incentive with institutional support to bring about sustainable management of urban service delivery.

e. Social or environmental issues or concerns: No major issues are anticipated.

f. Plans for disseminating results/deliverables: Not applicable

7. Proposed executing/implementing agencies: State and local governments

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Extensive stakeholder consultation will be made during PPTA. Extensive demand-side management (including formation of local user groups and training of local stakeholders) will precede the loan approval in order to set the ground for effective loan project implementation.

9. Timetable for assistance design, processing, and implementation

- a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003
- b. Expected date of submission for approval
 - Lending:
 - Nonlending (project preparatory): 2006
 - Nonlending (other than project preparatory):
- c. Period and duration of assistance
 - Lending:
 - Nonlending: 2006/2007

10. Financing Plan

- a. For lending
 - Ordinary capital resources: \$
 - Asian Development Fund: \$
 - Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

- b. For nonlending
 - No resources required, other than ADB staff
 - ADB's administrative budget: \$
 - Grant TA funds \$1,000,000 (TASF)
 - Other:

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, PPTA = project preparatory technical assistance, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.25: High Priority National Highways III
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|--|--|---|---|---|--|---|---|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Non-lending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Transport Subsector: Road</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input checked="" type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input checked="" type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input checked="" type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input checked="" type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input checked="" type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: S. Tsukada</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: The project forms part of the programmatic approach initiated in 2001 for India's highway subsector. The project intends to realize the medium to long-term goals of ADB's assistance in a progressive and evolutionary manner. The National highway system has been grossly inadequate in terms of both capacity and quality. Since these deficiencies have hampered economic efficiency, the Government decided to launch a major upgrading program for the NH system in the late 1990s. Priority was correctly given to the capacity expansion of three arterial corridors—Golden Quadrilateral, East-West Corridor and North-South Corridor—through the National Highway Development Program (NHDP), covering 13,300km. Most central government funds available for the national highway have been allocated for the NHDP, which is slated for completion in 2007. In 2-3 years, the focus will be shifted to the remaining part of the national highway systems. There are huge backlogs of national highway priority programs whose implementation has been deferred due to the priority allocation of the government funds for the NHDP (post-NHDP programs). Those priority programs include, among others, (i) development of expressways (2,000 km); (ii) access roads to ports, industrial centers and tourist sites (500-1,000km); (iii) upgrading of high density national highways (8000-9000km); (iv) widening of one lane highways to two lane standards (22,500 km); and (v) access controlled highways bypassing major cities (1,000-2,000 km).</p> <p>Undertaking these post NHDP programs requires addressing key issues for: (i) an overall development plan for the national highway network and prioritization of the programs/projects, together with implementation timetable;</p> | | | | | | | | | | |

(ii) development of financing strategies including the identification of the areas of private sector participation (such as access controlled expressways); (iii) decisions on the institutional arrangements for program implementation; and (iv) setting design standards together with those for environmental protection and social safeguards. Those issues will be addressed in the ADTA on the post NHDP, planned to be implemented in 2003. Based on the conclusion of this ADTA, the proposed project is intended to take up some of the priority programs (including expressways) to be identified by the above ADTA.

b. Goal and purpose: Help the Government establish an efficient national highway system to support the national economy. The assistance is intended to advance public-private partnership concept.

c. Components and outputs: (i) Investment component for high-priority national highways including expressways; (ii) capacity-building component for the identified implementing agency; and (iii) development of bidding documents for public-private partnership subcomponents.

d. Expected results and deliverables: The project will result in an improved national highway systems.

e. Social or environmental issues or concerns: To be examined during fact- finding

f. Plans for disseminating results/deliverables: To be determined

7. Proposed executing/implementing agencies: To be determined

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:
The project's programmatic approach revolves around policy dialogue on sector reforms with the Government and discussions and consensus building among various agencies. Individual projects are identified and developed under this framework. Consultations with the civil society (including NGOs) will be part of project development.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003

b. Expected date of submission for approval
Lending:
Nonlending (project preparatory): September 2006
Nonlending (other than project preparatory):

c. Period and duration of assistance
Lending: 2008-2011
Nonlending: November 2006 – October 2007

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA funds: \$600,000 (TASF)
 Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, NGO = nongovernment organization, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.26: State Roads I
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|---|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other: Physical Investments</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Transport Subsector: Road</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: To be determined</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy: Inefficiency and overstaffing of the state Public Works Department (PWD) is a major problem in almost all states, particularly those that have been suffering from fiscal deficit. The lack of funds for maintenance is another problem for the state road subsector. India has an urgent need to increase the capacity of roads and improve road conditions. Resolving such problems will contribute to the economic growth of the state.</p> <p>b. Goal and purpose: (i) Establish an institutional environment to deliver road development and maintenance services in a cost-effective and sustainable manner, and (ii) increase the capacity of the state road systems.</p> <p>c. Components and outputs: (i) Institutional reform components to reengineer the existing PWDs and establish a road fund to ensure sustainable road maintenance, and (ii) investment components to upgrade state roads.</p> <p>d. Expected results and deliverables: (i) Restructuring of PWD, (ii) establishment of a road fund, and (iii) upgrading of state roads.</p> <p>e. Social or environmental issues or concerns: The severity of social and environmental issues is yet to be</p> | | | | | | | | | | |

| |
|---|
| <p>identified.</p> <p>f. Plans for disseminating results/deliverables: To be determined</p> |
| <p>7. Proposed executing/implementing agencies: Consultation at the conceptual stage of the project</p> |
| <p>8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance:</p> |
| <p>9. Timetable for assistance design, processing, and implementation</p> <p>a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003</p> <p>c. Expected date of submission for approval Lending: Nonlending (project preparatory): 2006 Nonlending (other than project preparatory):</p> <p>c. Period and duration of assistance Lending: 2008-2011 Nonlending: 2006-2007</p> |
| <p>10. Financing Plan</p> <p>a. For lending</p> <p><input type="checkbox"/> Ordinary capital resources: \$</p> <p><input type="checkbox"/> Asian Development Fund: \$</p> <p><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> <p>b. For nonlending</p> <p><input type="checkbox"/> No resources required, other than ADB staff</p> <p><input type="checkbox"/> ADB's administrative budget: \$</p> <p><input checked="" type="checkbox"/> Grant TA funds: \$800,000 (TASF)</p> <p><input type="checkbox"/> Other: \$</p> <p>If cofinancing is required indicate sources, and amount sought: If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):</p> |

ADB = Asian Development Bank, CSP = country strategy and program, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.

**Table A5.27: Railway Sector Improvement Project III
Concept Paper**

Date: 28 March 2003

| | | | | | | | | | | |
|--|---|--|---|---|---|---|---|--|---------------------------------|--|
| <p>1. Type/modality of assistance</p> <p><input type="checkbox"/> Lending</p> <p> <input type="checkbox"/> Project loan</p> <p> <input type="checkbox"/> Program loan</p> <p> <input type="checkbox"/> Sector loan</p> <p> <input type="checkbox"/> Sector development program loan</p> <p> <input type="checkbox"/> Other:</p> <p><input checked="" type="checkbox"/> Nonlending</p> <p> <input checked="" type="checkbox"/> Project preparatory</p> <p> <input type="checkbox"/> Other than project preparatory</p> <p> <input type="checkbox"/> Economic, thematic, and sector work</p> <p> <input type="checkbox"/> Institutional development</p> <p> <input type="checkbox"/> Other:</p> | | | | | | | | | | |
| <p>2. Assistance Focus</p> <p>a. If assistance focuses on a particular sector or subsector, specify the Sector: Transport Subsector: Railways</p> <p>b. For project preparatory and lending, classification</p> <p> <input type="checkbox"/> Core poverty intervention</p> <p> <input type="checkbox"/> Poverty intervention</p> <p>c. Key thematic area(s)</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Economic growth</td> <td><input type="checkbox"/> Human development</td> </tr> <tr> <td><input type="checkbox"/> Gender and development</td> <td><input checked="" type="checkbox"/> Good governance</td> </tr> <tr> <td><input type="checkbox"/> Environmental protection</td> <td><input type="checkbox"/> Private sector development</td> </tr> <tr> <td><input type="checkbox"/> Regional cooperation</td> <td><input type="checkbox"/> Social protection</td> </tr> <tr> <td><input type="checkbox"/> Other:</td> <td></td> </tr> </table> | <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | <input type="checkbox"/> Other: | |
| <input checked="" type="checkbox"/> Economic growth | <input type="checkbox"/> Human development | | | | | | | | | |
| <input type="checkbox"/> Gender and development | <input checked="" type="checkbox"/> Good governance | | | | | | | | | |
| <input type="checkbox"/> Environmental protection | <input type="checkbox"/> Private sector development | | | | | | | | | |
| <input type="checkbox"/> Regional cooperation | <input type="checkbox"/> Social protection | | | | | | | | | |
| <input type="checkbox"/> Other: | | | | | | | | | | |
| <p>3. Coverage</p> <p><input checked="" type="checkbox"/> Country <input type="checkbox"/> Subregional <input type="checkbox"/> Interregional</p> <p><input type="checkbox"/> Internal policy development</p> | | | | | | | | | | |
| <p>4. Responsible division/department: Infrastructure Division/South Asia Department</p> | | | | | | | | | | |
| <p>5. Responsible ADB officer: T. Duncan</p> | | | | | | | | | | |
| <p>6. Description of assistance</p> <p>a. Background/linkage to country/regional strategy. Due to increasing competition from road transport, the share of Indian Railways (IR) in the transport market has been falling for more than two decades. The financial performance of IR deteriorated and it did not generate enough resources to finance investments in asset replacement and capacity expansion. To restore IR's financial position, and enable railways help reduce poverty through economic growth, the existing model of railway provision needs to be modified. This will require IR to strengthen its commercial orientation and concentrate on services it can provide at a comparative advantage, notably medium and long-distance freight, and reduce its involvement in services better provided by others. In 2002, the Railway Sector Improvement Project established an eight-year framework to link ADB lending for railways to the accomplishment of successive milestones in the Ministry of Railway's reform program for IR. The proposed PPTA will prepare the third project to support implementation of the reform program. The Project conforms to ADB's strategic objective of reducing poverty and improving social development and governance by supporting pro-poor economic growth.</p> <p>b. Goal and purpose: The objective of the project is to improve the performance of the railway sector by supporting (i) implementation of the third stage of a program of institutional and policy reforms to improve IR's commercial orientation, and (ii) expansion of core businesses by financing priority investments to overcome railway capacity bottlenecks and improve operational efficiency and safety. It will support improvements in the overall</p> | | | | | | | | | | |

governance of IR.

c. Components and outputs: The project will comprise (i) a reform component, and (ii) an investment component. The reform component will support implementation of the third stage of the reform program for IR, restructuring of the management and operations of IR's core business, production units, and other non-core activities; award of private concessions to operate loss-making branch lines; continued tariff rationalization and staff downsizing; and implementation of reengineering of business processes and a public service obligation mechanism throughout IR. The investment component will support priority investments to be agreed on with IR.

d. Expected results and deliverables: (i) Improved overall performance of railways sector, with further reduction of operating ratio to 86% by 2007/08; (ii) commencement of restructuring of management and operations of IR's core businesses; and (iv) increase in capacity on congested routes.

e. Social or environmental issues or concerns: Monitoring of social and environmental impacts required

f. Plans for disseminating results/deliverables: Workshops and seminars

7. Proposed executing/implementing agencies: Ministry of Railways

8. Nature/extent of government/beneficiary involvement in identifying or conceptualizing the assistance: Formulation of the reform program involved extensive consultations and workshops with representatives of labor unions, user representatives, NGOs, and other stakeholders, and submission of an Issues Paper to Parliament.

9. Timetable for assistance design, processing, and implementation

a. Year included in CSP, CSP update, SCSP, SCSP update, or interregional work plan: CSP 2003

b. Expected date of submission for approval
Lending:
Nonlending (project preparatory): 2006
Nonlending (other than project preparatory):

c. Period and duration of assistance
Lending:
Nonlending: 2006

10. Financing Plan

a. For lending
 Ordinary capital resources: \$
 Asian Development Fund: \$
 Other:

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing): Cost estimate is about \$1,000 million.

b. For nonlending
 No resources required, other than ADB staff
 ADB's administrative budget: \$
 Grant TA funds: \$800,000 (TASF)
 Other: \$

If cofinancing is required indicate sources, and amount sought:
If known, provide cost estimates and financing arrangements. (e.g., total cost, ADB financing, other financing, and government financing):

ADB = Asian Development Bank, CSP = country strategy and program, NGO = nongovernment organization, SCSP = subregional cooperation strategy and program, TA = technical assistance, TASF = Technical Assistance Special Fund.