

APPENDIXES

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STRATEGY SUMMARY

Objectives	Good Governance	Social Development	Pro-Poor Economic Growth
Strategic Focus	Enhance management, policy formulation, and implementation capabilities of key economic and financial institutions for sustainable poverty reduction.	Ensure access to safe water and proper sanitation. Enhance employment opportunities in the country and overseas.	Promote more equitable use of trust fund resources by earmarking a portion for addressing poverty on the outer islands.
Ongoing and Proposed Loans		Sanitation, Public Health and Environment Improvement Project (1998)	Outer island development program (2003)
Ongoing and Proposed Technical Assistance	<ul style="list-style-type: none"> • Strengthening Institutional Capacity for Financial and Economic Management, Phase 2 (1999) • Public Service Reform (2000) • Strengthening Operations and Maintenance Capacity of Public Utilities Board (2002) 	<ul style="list-style-type: none"> • Community Development and Participation, Phase 2 (2001) • Support for Poverty Reduction (2001) 	<ul style="list-style-type: none"> • Outer island development program (2000) • Outer island development program, phase 2 (2002) • Outer islands development program implementation (2003)
Other Assistance	Organization of Consultative Group meeting in 2002		
Target Outcomes	Identification of the poverty line in 2002 and signing of the poverty partnership agreement between Kiribati and Asian Development Bank in 2003.	The Sanitation, Public Health, and Environment Improvement consumer survey must show a reduction in the share of population that uses the beach as toilet, from one third in 2000 to one sixth of the population in 2005.	The 2005 census must show a reduction in the average yearly immigration to South Tarawa, from 1,700 people in 1995-2000 to 860 people in 2000-2005.

ECONOMIC INDICATORS

Item	1995	1996	1997	1998	1999	2000	2001
A. Income and Growth							
1. GDP per Capita (US\$, current)	573	616	570	545	554	469	–
2. GDP Growth (% in constant prices)	3.5	4.3	1.0	7.3	2.3	-4.0	2.0
Agriculture	20.8	21.0	18.0	17.8	17.6	18.2	–
Industry	5.1	4.8	5.8	7.8	11.1	7.3	–
Services	73.7	77.5	79.4	85.2	84.3	82.9	–
B. Savings and Investment (current market prices)							
				(percent of GDP)			
1. Gross Domestic Investment	–	–	–	–	--	–	–
2. Gross Domestic Savings	–	–	–	–	--	–	–
C. Money and Inflation							
				(annual percent change)			
1. Consumer Prices (annual average)	4.1	-1.5	2.2	4.7	0.4	2.0	1.5
2. Broad Money (M2)	-0.9	11.7	-3.1	11.1	0.3	5.0	–
D. Government Finance							
				(percent of GDP)			
1. Total Revenue and Grants	93.5	75.0	122.8	139.9	117.0	111.8	127.3
2. Total Expenditure and Lending	107.8	138.9	111.7	97.8	133.3	123.6	164.6
3. Surplus/Deficit (-)	-14.3	-63.9	11.1	42.1	-16.3	-11.8	-37.3
E. Balance of Payments							
1. Merchandise Trade Balance (% of GDP)	-60.4	-64.9	-68.0	-58.8	-67.4	-80.6	–
2. Current Account Balance (% of GDP)	-5.8	-32.0	5.2	34.0	18.8	-5.0	–
3. Export (US\$) Growth (annual % change)	42.0	-27.9	16.2	-4.9	31.8	-10.1	–
4. Import (US\$) Growth (annual % change)	32.5	8.4	1.6	-13.8	21.2	0.8	–
F. External Payments Indicators							
1. International Reserves (billion US\$, end of period)							
- months of import	–	–	–	–	–	–	–
2. External Debt Service (% of exports of goods and services)	0.8	1.3	1.4	1.4	1.2	1.2	–
3. External Debt (% of GDP)	15.0	19.7	19.9	19.9	19.5	20.4	–
G Memorandum Items							
GDP (current prices, A\$ million)	62.127	64.348	64.878	74.428	75.401	71.999	–
GNP (current prices, A\$ million)	92.613	107.705	95.284	122.643	147.866	155.800	–
Exchange Rate (A\$ per US\$)	1.352	1.275	1.356	1.591	1.553	1.714	–
Population (million)	0.08014	0.08199	0.08387	0.08580	0.08769	0.08962	–

GDP = gross domestic product, GNP = gross national product, – = not available.

Source: Ministry of Finance and Economic Planning, ADB Key Indicators 2000, Staff estimates.

SOCIAL AND ENVIRONMENTAL INDICATORS

	1985	1990	1999
POPULATION INDICATORS			
Total Population (thousands)	64.0	72.3	85.8
Annual Population Growth Rate (% change)	2.56	4.18	2.15
SOCIAL INDICATORS			
Total Fertility Rate (births per woman)	4.4 (1980-1985)	...	4.5
Maternal Mortality Rate (per 100,000 live births)	67
Infant Mortality Rate (below 1 year; per 1,000 live births)	67 (1980-1985)	...	62
Life Expectancy at Birth (years)	54 (1980-1985)	...	65
Female	56	...	59
Male	52	...	92
Adult Literacy (%)	77
Primary School Enrolment (% of school age population)	84 (1980-1985)	...	78
Female	44
Secondary School Enrolment (% of school age population)	47
Female
Child Malnutrition	13
Population Below Poverty Line (%)
Income Ratio of Highest 20% to Lowest 20%
Population with Access to Safe Water (%)	68 (1980-1985)	...	76
Population with Access to Sanitation (%)	46
Public Education Expenditure as % of GNP	6.7	15.7	6
Public Health Expenditure as % of GDP	...	5.1	...
Human Development Index0515
Human Development Ranking	129
Human Poverty Index	12.7
ENVIRONMENTAL INDICATORS			
Forestry
Deforestation
Total Area
Annual Deforestation
Biodiversity
Nationally Protected Area
Area
Number
As % of Land Area
Biosphere Reserves
Area
Number
World Heritage Sites (number)
Wetlands of International Importance
Area
Number
Land Use
Cropland, Permanent Pasture
Air Pollution (ambient concentrations)
Particulates
Sulphur dioxide (SO ₂)
Water Pollution (concentration of pollutants in water bodies)
Biochemical Oxygen Demand (BOD)
Chemical Oxygen Demand (COD)
Global Environmental Problems
Carbon dioxide (CO ₂) Emissions (total and per capita)

... = data not available, BOD = biochemical oxygen demand, COD = chemical oxygen demand, CO₂ = carbon dioxide, GDP = gross domestic product, GNP = gross national product, SO₂ = sulphur dioxide.

Source: UNDP. 1999. Pacific Human Development Report; World Bank. World Development Report.

PORTFOLIO PERFORMANCE INDICATORS

Table A4.1: Implementation, Disbursement Performance, and Postevaluation Results of Public Sector Projects
(as of 31 December 2000)

A. Project Portfolio	Net Loan Amount		Rating (No.)										
	\$million	%	Total		Implementation Progress				Development Objectives				
			No.	%	HS	S	PS	U	HS	S	PS	U	
Agriculture & Natural Resources	0.00	0.0	0	0.0	0	0	0	0	0	0	0	0	0
Energy	0.00	0.0	0	0.0	0	0	0	0	0	0	0	0	0
Finance & Industry	0.00	0.0	0	0.0	0	0	0	0	0	0	0	0	0
Social Infrastructure	9.49	100.0	1	100.0	0	0	1	0	0	1	0	0	0
Transport & Communications	0.00	0.0	0	0.0	0	0	0	0	0	0	0	0	0
Others/Multisector	4.09	0.0	0	0.0	0	0	0	0	0	0	0	0	0
Total	9.49	100.0	1	100.0	0	0	1	0	0	1	0	0	0

B. Disbursements	OCR	ADF	Total
1. Total funds available for withdrawal (\$ m, active loans only)	0.0	9.49	9.49
2. Disbursed amount (\$ m, cumulative, active loans only)	0.0	1.07	1.07
3. Percentage disbursed [(2)/(1)] (%)	0.0	11.24	11.24
4. Disbursements (\$ m, active loans only, latest year)	0.0	1.07	1.07
5. Disbursement ratio (%) ^a	0.0	10.67	10.67
C. Net Transfer of Resources ^b (\$ million)			
1. 1996	0.0	(0.1)	(0.1)
2. 1997	0.0	(0.1)	(0.1)
3. 1998	0.0	(0.1)	(0.1)
4. 1999	0.0	(0.1)	(0.1)
5. 2000	1.0	1.0	1.0

D. Postevaluated Projects (by Year of Approval)												196-2000	
1. Postevaluation Rating (as of 31 Dec 2000)												No.	%
Highly Successful (HS)												0	0.0
Successful (S)												1	50.0
Partly Successful (PS)												0	0.0
Unsuccessful (U)												1	50.0
No Rating (NR)												0	0.0
Total												2	100.0
2. Postevaluation Rating by Sector, 1968-2000 (as of 31 December 2000)		HS		S		PS		U		NR		Total	
		No.	%	No.	%	No.	%	No.	%	No.	%	No.	%
Agriculture & Natural Resources		0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Energy		0	0.0	1	100.0	0	0.0	0	0.0	0	0.0	1	50.0
Finance		0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Social Infrastructure		0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Transport & Communications		0	0.0	0	0.0	0	0.0	1	100.0	0	0.0	1	50.0
Others		0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Total		0	0.0	1	100.0	0	0.0	1	100.0	0	0.0	2	100.0

HS = highly satisfactory, S = satisfactory, PS = partly satisfactory, U = unsatisfactory, NR = no rating.

^a Ratio of disbursement during the year over the undisbursed net loan balance less cancellations at the beginning of the year. Effective loans during the year have also been added to the beginning balance of undisbursed loans.

Source: Post Evaluation Information System.

Table A4.2: Status of Implementation of Public Sector Projects
(as of 31 December 2000)

Sector	Project Title	Net Loan Amount		Approval Date	Effectiveness Date	Closing Date		Project Progress	Cumulative Contract Awards (\$ million)	Cumulative Disbursement (\$ million)	Project Performance Rating	
		OCR	ADF			Original	Revised				Implementation Progress	Development Objective
SOC	Sanitation, Public Health, and Environment Improvement		9.487	08 Dec 98	15 Sep 99	31 Dec 03	5%	2.04	1.07	PS	S	
	Total		9.487					2.04	1.07			

ADF = Asian Development Fund, OCR = ordinary capital resources, PS = partly successful, S = satisfactory, SOC = social infrastructure.

ADF LENDING SCENARIOS AND PERFORMANCE TRIGGERS

Table A5.1: Proposed Lending Pipeline, 2002-2004

Sector/Project Name	Poverty Classification	Crosscutting Operational Priority	Responsible Division	Year of PPTA	Project Cost (US\$ million)				
					ADB			Govt	Cofinancing (Others)
					HSP	UNo	. %Ag		
2002 Loan Pipeline									
None Identified									
2003 Loan Pipeline									
Social Infrastructure									
Outer Island Development Program	PI	HD	POHQ	2000	0.0	8.0	8.0	0.0	0.0
2004 Loan Pipeline									
None Identified									
Total					0.0	8.0	8.0	0.0	0.0

ADB = Asian Development Bank, ADF = Asian Development Fund, HD = human development, OCR = ordinary capital resources, PI = poverty intervention, PPTA = project/program preparatory technical assistance.

Table A5.2: Proposed Technical Assistance Program, 2002-2004

Sector/Project Name	Responsible Division	Type of TA	ADB	Amount Others	Total
2002 Technical Assistance Program					
Others					
Strengthening O&M Capacity of the PUB	POHQ	AD	350.0	0.0	350.0
Outer Islands Development Program, Phase 2	POHQ	AD	250.0	0.0	250.0
Total			600.0		600.0
2003 Technical Assistance Program					
Social Infrastructure					
Outer Islands Development Program Implementation	POHQ	AD	250.0		250.0
Total			250.0		250.0
2004 Technical Assistance Program					
None Identified					

AD = advisory, ADB = Asian Development Bank, PUB = Public Utilities Board, TA = technical assistance.

Table A5.3 Proposed Lending Triggers

Scenario	Lending Level (2002-2004)	Triggers	
Low Case	\$6 million to \$7 million	(i) (ii) (iii) (iv)	The SAPHE project encounters major problems, fiscal discipline cannot be maintained, MFEP cannot produce its budget in output format, and no progress is made in the public sector reform.
Base Case	\$8 million	(i) (ii) (iii) (iv)	The SAPHE project proceeds satisfactorily, fiscal discipline is maintained, MFEP can produce its budget in output format, and some progress is made in the public sector reform.
High Case	\$9 million to \$10 million	(i) (ii) (iii) (iv)	The SAPHE project progresses satisfactorily, fiscal discipline is maintained, MFEP produces an output budget with full allocation of costs to output and key performance indicators for benchmarking results, and significant progress is made in the public sector reform.

MFEP = Ministry of Finance and Economic Planning, SAPHE = Sanitation, Public Health, and Environment Improvement Project.

ECONOMIC AND SECTOR WORK PROGRAM

Type of ESW	Strategic or Operational Objective	Modality
1. Economic Work		
Financial and Economic Management (1999)	Establish annual updating process for economic development planning, institutional policy implementation mechanisms, and performance monitoring systems for public expenditure.	ADTA
Pacific Economic Report (2001)	Economic Report	ADTA
2. Thematic Work		
Support for Poverty Reduction (2001)	To develop a better understanding of the poverty profile and, on this base, an appropriate approach towards equitable development in the country.	ADTA
3. Sector Work		
None		

ADTA = advisory technical assistance, ESW = economic and sector work.

PROJECT SELECTION BRIEF AND TECHNICAL ASSISTANCE CONCEPT PAPERS

Table A7.1: Project Selection Brief for Outer Island Development Project

A. Data	
Project Number	32567-01
Country	Kiribati
Sector	Rural Development
Subsector	
Project Division	POHQ
Contact Person in Project Division	L. Bodda
Programs Division	POHQ
Tentative Loan Amount According to CSP	\$8.0 million (ADF)
Proposed Lending Modality	Program Loan
PPTA	TA 3593-KIR: Outer Island Development Program (approved 2000)
Proposed PPTA Amount	N/A
Attached ADTA	Outer Island Development Program (Phase II); and Outer Islands Development Program Implementation
Proposed ADTA Amount	\$500,000
Start Predesign Phase	2001
Start Design Phase	2002
Approval Year According to CSP	2003
Proposed Executing Agency	Ministry of Home Affairs and Rural Development (MHARD)
Contact Person in Proposed Executing Agency	Teramweia Itinraoi Permanent Secretary, MHARD
B. Description	
Brief Rationale of Project	<p>Substantial rural-urban income disparities have led to an unsustainable flow of people from the subsistence economies of the outer islands to the cash economy of the main island, South Tarawa. This has retarded growth in the outer islands and strained the infrastructure and the environment of South Tarawa.</p> <p>The program loan will support the priority areas of island development. The trust fund it seeks to set up will be designed as a low transaction cost, flexible, and demand-driven mechanism to channel resources to the islands for projects to be identified by the community themselves according to a set of eligibility criteria.</p>
Summary of Preparatory Work by DMC and/or ESW by ADB or Others	None
Comparative Advantage of ADB in Proposed Project	ADB developed a similar program loan in Tuvalu that is successful and could be replicated.

Rationale and Scope of Attached ADTA (if any)	The Government needs assistance to implement the program loan policy matrix, and the MHARD and the island councils need capacity building for project selection and implementation.
Development Objective (thematic priority)	Pro-poor economic growth
Environmental Classification	Category C
Social Issues	The loan will support the outer islands where the most vulnerable groups are concentrated: the old, very young, women, and low-income families. However, women have little power in the traditional setting. The loan will therefore take the gender component into special consideration.

ADB = Asian Development Bank, ADF = Asian Development Fund, ADTA = advisory technical assistance, CSP = country strategy and program, DMC = developing member country, ESW = Economic and Sector Work, MHARD = Ministry of Home Affairs and Rural Development, POHQ = Pacific Operations Division, PPTA = project/program preparatory assistance.

Table A7.2: TA Concept Paper for Strengthening Operations and Maintenance of Water and Sanitation Agencies

A. Profile	
Department/Division/Officer Concerned:	SPRM
Type of TA:	ADTA
Name of Loan Project to follow (if PPTA):	n/a
Country/Region:	Kiribati
Sector/Subsector:	Social Infrastructure, Water Supply
Poverty Classification and Thematic Priorities ^a	Human Development, Environmental Protection
Program Year ^b	2002
Expected Approval Date:	Feb 2002
Estimated Completion Date:	Mar 2003
B. Concept and Design	
1. Rationale	Two agencies are involved: the Public Utilities Board (PUB) and the urban councils. PUB, which is responsible for water supply and sanitation, has recently been strengthened through changes in its governance and finances. However, it still requires strengthening in its operations related to water loss reduction, asset management, maintenance, and cost recovery. The urban councils, which are responsible for solid waste management, require strengthening in their operations related to separation and recycling of wastes, disposal site operation, and cost recovery.
2. Relation to Strategic Objectives (How the TA addresses the following.) <ul style="list-style-type: none"> poverty reduction/thematic priorities country strategy (where applicable) regional cooperation 	The TA will help address poverty reduction through improving the quality of water available to the poor, improving sanitation, and reducing illness due to waterborne diseases. It will help address environmental protection through improving disposal of both liquid and solid wastes. The TA is consistent with the country strategy which supports provision of environmental infrastructure. Other agencies involved in the sector in Kiribati include SOPAC (waste management policies) and SPREP (community-based environmental sanitation). Both are being consulted during the design of the project and may be interested in cofinancing. AusAID is also being consulted for cofinancing.
3. Scope (specific major components, e.g. capacity building)	For PUB, programs will be designed and pilot-tested for customer relations, water loss reduction, asset management, maintenance operations, and forward budgeting for replacement of capital assets. Support will also be provided for financial management including operation of a new computerized accounting system, and for overall corporate planning and development.

^a Economic growth, human development, gender and development, good governance, environmental protection, private sector development, regional cooperation, and support for Bank operations (for RETAs).

^b Year of inclusion in CSP or CAP for transition period.

	<p>Training will be provided to staff in each of these subjects. Implementation of the TA will be contingent upon a commitment to upgrade cost recovery for water supply and sanitation, and to upgrade senior staff capabilities.</p> <p>For the urban councils, programs will be designed and tested for waste separation, recycling, collection, and disposal operations. Training will be provided to staff in each of these subjects. Implementation of the TA will be contingent upon a commitment to upgrade cost recovery for solid waste management. Recommendations may also be prepared for the next stage of expansion of solid waste management operations, including establishment of a joint operation or an operation under a corporate entity.</p>
<p>4. Expected Outcome and Monitorable Indicators</p>	<p>For PUB, it is expected that water losses will be reduced and this will be monitored through bulk and retail meters. It is expected the institution will be strengthened as measured by senior staff positions filled with experienced and qualified persons, and by the level of cost recovery as measured from financial indicators. For the urban councils, the percentage of wastes separated and recycled is expected to increase, leading to changes in the composition and volume of wastes collected. The quality of disposal site operations will also improve. These will be measured through community surveys and the operational records of each urban council.</p>
<p>5. Previous TA in the Same Theme, in the sector, country, or region (last five years)</p> <ul style="list-style-type: none"> • name, amount, status • assessment of outcome 	<p>TA 3108, Institutional and Financial Management Strengthening of the PUB, has helped establish a corporate plan, staffing and training programs, a stronger organizational setup, and a financial management system suited to the needs of an autonomous, user-oriented commercial institution. Although the TA has been successful, it has not yet been paralleled by the necessary changes in corporate culture. Nor has PUB yet put in place the operational programs necessary to effectively build upon its new structure.</p>
<p>6. Executing agency, implementing agency, counterpart agency (for RETAs as applicable)</p>	<p>The work will be guided by the Steering Committee for the Sanitation, Public Health and Environment Project, chaired by the Cabinet Secretary. The Executing Agency will be the Ministry of Finance and Economic Planning. The implementing agencies will include the Public Utilities Board and the urban councils.</p>

7. Cost and Financing Plan (i) ADB financing (JSF, TASF) (ii) Sources other than JSF/TASF	The total cost will be about \$750,000, of which \$300,000 will be borne by the Asian Development Bank (JSF). Cofinancing is being sought from AusAid, Japan, SOPAC, SPREP, and others.
8. Country/RETA IPF for Relevant Year	\$600,000

ADTA = advisory technical assistance, AusAID = Australian Agency for International Development, IPF = indicative planning figure, JSF = Japan Special Fund, OPO = Office of Pacific Operations, POHQ = Pacific Operations Division, PPTA = project/program preparatory assistance, PUB = Public Utilities Board, RETA = regional technical assistance, RM = resident mission, SOPAC = South Pacific Applied Geoscience Commission, SPREP = South Pacific Regional Environment Programme, SPRM = South Pacific Regional Mission, TA = technical assistance, TASF = Technical Assistance Special Fund.

Table A7.3: TA Concept Paper for Outer Islands Development Program (Phase 2)

A. Profile	
Department/Division/Officer Concerned:	OPO/POHQ/Luigi Bodda
Type of TA:	ADTA
Name of Loan Project to follow (if PPTA):	N/A
Country/Region:	Kiribati
Sector/Subsector:	Rural Development
Poverty Classification and Thematic Priorities ^a	Poverty Classification: Poverty Intervention Thematic Priorities: Economic Growth
Program Year ^b	2002
Expected Approval Date:	October 2002
Estimated Completion Date:	October 2003
B. Concept and Design	
1. Rationale	<p>Substantial rural-urban income disparities have led to an unsustainable flow of people from the subsistence economies of the outer islands to the cash economy of the main island, South Tarawa. This has retarded growth in the outer islands and strained the infrastructure and the environment of South Tarawa.</p> <p>The proposed advisory TA will support the preparation of a program loan [Outer Island Development Project (OIDP), proposed for 2003], which aims at providing support for the priority areas of the agenda most relevant to island development toward more balanced regional development.</p>
2. Relation to Strategic Objectives (How the TA addresses the following.) <ul style="list-style-type: none"> • poverty reduction/thematic priorities • country strategy (where applicable) • regional cooperation 	<p>The TA will, through the OIDP, support the outer islands where the most vulnerable groups are concentrated: the old, the very young, women, and low-income families. It will therefore directly contribute to poverty reduction.</p> <p>The TA and the OIDP will also directly support sustainable economic growth of the country by fostering investments in economic and social infrastructure, which will improve the productivity of local activities and lead to higher cash incomes as well as enhance the quality of life on the islands. This will result in reduced population drifts towards South Tarawa.</p> <p>At the island level, legislation to support the devolution of Government responsibilities to the island councils and related capacity building will result in improved performance, accountability, and transparency of island governance.</p>

^a Economic growth, human development, gender and development, good governance, environmental protection, private sector development, regional cooperation, and support for Bank operations.

^b Year of inclusion in CSP or CAP for transition period.

3. Scope (specific major components, e.g. capacity building)	The TA will undertake supporting activities for the ODP in its thrust to create, enable, and provide the necessary support services for regional development. Its scope will mainly include capacity building activities for the implementing government agencies, and assistance in preparing for the required policy changes. The final scope of the TA will be determined during fact-finding.
4. Expected Outcome and Monitorable Indicators	As the major expected outcome, the TA will help lay the foundation for the ODP, which will help the islands become more self-reliant and less dependant on central Government for their economic development. Details will be determined upon fact-finding.
5. Previous TA in the Same Theme, in the sector, country, or region (last five years) • name, amount, status • assessment of outcome	n/a
6. Executing agency, implementing agency, counterpart agency (for RETAs as applicable)	Ministry of Home Affairs and Rural Development
7. Cost and Financing Plan (i) ADB Financing (JSF, TASF) (ii) Sources other than JSF/TASF	\$250,000-JSF \$62,000
8. Country/RETA IPF for Relevant Year	\$600,000

ADTA = advisory technical assistance, IPF = indicative planning figure, JSF = Japan Special Fund, ODP = Outer Islands Development Program, OPO = Office of Pacific Operations, POHQ = Pacific Operations Division, PPTA = project/program preparatory assistance, RETA = regional technical assistance, RM = resident mission, TA = technical assistance.