

EVALUATION DESIGN MATRIX

Issue	Question	Source of information	Methodology	Criteria for judgment
1. ADB's progress with MfDR	<ul style="list-style-type: none"> Is ADB making satisfactory progress in implementing Pillar 2 of the MfDR Action Plan? (as measured by the perceptions of ADB staff, MfDR progress reports, progress against ADF IX undertakings, COMPAS reports, progress on recommendations from the 2005 Universalialia evaluation report, ADB report on 'Quality at Entry for Projects and Country Strategies') 	<ul style="list-style-type: none"> ADB staff MfDR progress reports ADF IX mid term review COMPAS reports 2005 Universalialia report ADB Quality at entry report 	<ul style="list-style-type: none"> document analysis staff survey via internet 	<ul style="list-style-type: none"> staff ratings fulfillment of commitments in 2004 MfDR Action Plan fulfillment of commitments in 2006 MfDR Action Plan fulfillment of ADF IX commitments conclusions of COMPAS reports progress against endorsed recommendations from the Universalialia report trends in quality at entry over time
2. Preconditions for successfully implementing MfDR	<ul style="list-style-type: none"> Is ADB's internal enabling environment consistent with the requirements of MfDR? If not, how can it be strengthened? 	<ul style="list-style-type: none"> international literature ADB staff ADB publications 	<ul style="list-style-type: none"> literature review staff survey via intranet 10 staff focus groups in Manila three videoconferences with staff in selected country offices interviews with 10 ADB Director-General's 	<ul style="list-style-type: none"> The critical success factors for implementing MfDR as identified in relevant international publications and OED interviews, e.g., leadership, culture, incentives, business processes, staff skills, training, HR practices

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3. Learning from other development banks	<ul style="list-style-type: none"> • What can ADB learn from the way other development banks manage the characteristics of their own enabling environments? 	<ul style="list-style-type: none"> • AfDB • CIDA • DFID • EBRD • IADB • World Bank and its IFC group 	<ul style="list-style-type: none"> • document review • six telephone/ videoconference discussions 	<ul style="list-style-type: none"> • lessons learned by other MDBs

ADB = Asian Development Bank, ADF = Asian Development Fund, AfDB = Africa Development Bank, CIDA = Canadian International Development Agency, COMPAS = Common Performance Assessment System, DFID = Department for International Development, EBRD = European Bank for Reconstruction and Development, IADB = Inter-American Development Bank, IFC = International Finance Corporation, MDB = Multilateral Development Bank, MfDR = Managing for Development Results, OED = Operations Evaluation Department.
 Source: Operations Evaluation Department.