

## COMPARISON OF 2004 AND 2006 MfDR ACTION PLANS

1. Key differences between these two Action Plans are highlighted below. Both Plans are organized around the same three 'Pillars': supporting MfDR within DMCs; building ADB's own MfDR capacity; and cooperating with other international development institutions on the MfDR agenda.

**Table A8.1: Pillar 1: ADB efforts to support MfDR initiatives within DMCs**

2004 Plan	2006 Plan
<ul style="list-style-type: none"> <li>• Pillar is titled 'MfDR at country level.'</li> <li>• Key outcome is 'By the end of 2005: Results orientation being implemented in national plans in at least 5 DMCs.'</li> <li>• Timelines for achieving the various outputs are more ambitious.</li> <li>• Assignment of organizational responsibilities for the various components is diffused, and at times unclear.</li> </ul>	<ul style="list-style-type: none"> <li>• Pillar is titled 'Support DMC capacity to MfDR.'</li> <li>• Key outcome is 'Increased understanding and use of results management in DMCs.'</li> <li>• Timelines are more conservative.</li> <li>• Organizational responsibilities are more clearly specified.</li> </ul>

ADB = Asian Development Bank, DMC = developing member county, MfDR = Managing for Development Results.  
Sources: Managing for Development Results in ADB: 2004 Action Plan, and Managing for Development Results in ADB: Revised Action Plan (2006–2008).

**Table A8.2: Pillar 2: ADB enhancing its own capacity to MfDR**

2004 Plan	2006 Plan
<ul style="list-style-type: none"> <li>• Pillar is titled 'MfDR at the intuitional level.'</li> <li>• Key outcome is 'By the end of 2006: Improved performance of ADB as assessed by a set of indicators (to be developed) compared with baseline as of Q1 2004 (report to be published).'</li> <li>• A larger number of activities are identified.</li> <li>• A number of performance indicators are to be developed concerning changes at Board and staff level regarding understanding and appreciation of MfDR; staff behavioral changes.</li> <li>• Timelines for achieving the various outputs are more ambitious.</li> <li>• Assignment of organizational responsibilities for the various components is diffused, and at times unclear.</li> </ul>	<ul style="list-style-type: none"> <li>• Pillar is titled 'Enhance ADB's results orientation and institutional effectiveness.'</li> <li>• A number of outcomes are identified including: improved quality of results-based CPSs; improved results-focus at project level; institutionalized results reporting in ADB corporate management systems; increased staff knowledge of MfDR.</li> <li>• Fewer activities are identified.</li> <li>• Performance indicators focus on the number of DMCs with results-based CPS and quality of project Design and Monitoring Frameworks.</li> <li>• Timelines are more conservative.</li> <li>• Organizational responsibilities are more clearly specified.</li> </ul>

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Sources: Managing for Development Results in ADB: 2004 Action Plan, and Managing for Development Results in ADB: Revised Action Plan (2006–2008).

**Table A8.3: Pillar 3: Cooperation between International Development Agencies on the MfDR Agenda**

2004 Plan	2006 Plan
<ul style="list-style-type: none"> <li>• Pillar is titled 'MfDR through partnerships.'</li> <li>• Key outcome is 'By 2006, an Asian and Pacific perspective influencing and influenced by international perspectives.'</li> <li>• Indicators focus on ADB's participation in international Roundtables and Working Groups</li> <li>• Assignment of organizational responsibilities for the various components is diffused, and at times unclear.</li> </ul>	<ul style="list-style-type: none"> <li>• Pillar is titled 'Maintain effective results partnerships.'</li> <li>• Key outcome is 'Increased contribution of ADB to support MfDR knowledge sharing and harmonization efforts, particularly through collective reporting initiatives'.</li> <li>• Indicators focus on the number of ADB's MfDR publications</li> <li>• Organizational responsibilities are more clearly specified.</li> </ul>

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Sources: Managing for Development Results in ADB: 2004 Action Plan, and Managing for Development Results in ADB: Revised Action Plan (2006–2008).

2. In summary, the 2006 MfDR Action Plan, which contains a fewer number of activities, is more focused on concrete outputs, and has a more clearly articulated assignment of responsibilities. The timelines contained in the 2006 Action Plan are more conservative (and with the benefit of hindsight more realistic) than those in the 2004 Action Plan. However, the 2006 Action Plan contains no indicators relating to directly measuring changes in staff attitudes and behaviors.