

EVALUATION FRAMEWORK

Criteria	Hypotheses	Measures	Analyses	Key Sources of Information
Relevance Of long-term vision To development challenges To opportunities in relation to other aid agencies Level of focus/selectivity Of responses	<ol style="list-style-type: none"> 1. LTSF was guided by ADB's core strategies and policies and ADB's stakeholder priorities 2. LTSF, MTS-I, II and its strategic areas and cross cutting themes were relevant to Asia's and DMC, development challenges and priorities 3. LTSF, MTS I, II, and CSPs reflect ADB's comparative advantages relative to other donors and IFIs in the region and were coordinated accordingly 	Conformity of LTSF strategic areas/cross-cutting themes to challenges and opportunities identified in 2001 and 2005 Degree of coordination with other aid agency strategies and activities Market position in relation to other aid agencies, private sector, DMC governments	<ol style="list-style-type: none"> 1. Top-down review of context and overall regional challenges 5 years prior to LTSF and 2001 and 2005. 2. Past strategy development 3. Conformity of MTS-I/ CSPs by year with LTSF through comparison tables in terms of sector priorities, CSPs, CAPE results 4. Comparison of program (amounts of TA/lending) by sector to sector priorities 5. Comparison with other aid agency objectives and LTSF 	ERD ADOs, KIs LTS/ MTS/sector strategies and policies/CSPs/ CAPEs Meetings with SPD strategy authors Discussions with sample DMCs /BOD members/NGOs Past CAPE relevance findings Meetings with senior management, review of other MDBs, aid agencies Reviews of other aid agency activity
Responsiveness Of the organization to original identified goals and client needs Objective achievement Flexibility Efficiency of planning and implementation	<ol style="list-style-type: none"> 1. LTSF guided the strategic direction of MTS-I, II, CPSS and RCSPs 2. LTSF has effectively facilitated the implementation of component strategies and policies 3. LTSF's operating principles have guided the implementation of LTSF's strategic agenda 4. CSPs and their operational priorities have responded to changing client demands, LTSF, MTS-I, II and ADB's comparative advantages 5. Country programming and project administration have been decentralized and improved responsiveness to DMC needs and improved partnerships 6. LTSF-driven NBP and reorganization have ensured efficient strategy and related service delivery 7. Cumbersome procedures have been simplified for ADB and DMCs and administration costs for ADB and DMCs have been reduced and sustained 	Planned and delivered programs (TAs, lending, other products) against LTSF/MTS identified goals Changes/adjustments to strategy over period Monitoring effectiveness – establishment of indicators, use of MDGs Strategy development and planning process Efficiency improvements of business processes and organization structure changes for ensuring implementation Efficiency improvements for DMCs as reflected in administration costs for DMCs	<ol style="list-style-type: none"> 1. Strategic changes/adjustments 2. Changes in project success rate over time – or CAPEs (taking account of lag between planning and implementation) Statistical analysis of changes in key indicators 3. Structure and processes compared with business/ market requirements 4. Operational data (including processing and implementation time/resources and costs of administration) 5. Bottom-up review of operational data on loan and TA disbursement (including ADF) by sector, theme, and country (including cofinanced activity) 6. Administration cost analysis, efficiency assessments from CAPEs 	Past OED evaluations, MTS/strategy reviews, evaluations, and progress reports/ CAPEs/CSPs Divisional/departmental records/databases Other aid agency reports DMC discussions MOPAN/MEFF/ COMPAS findings Past OED evaluations Interviews with strategy authors/senior management Surveys/reports on Internal/external perceptions of ADB activity NBP/Reorganization/ MfDR papers/CAPEs MOPAN/MEFF/ COMPAS findings Portfolio assessments from RMU Past OED evaluation studies/CAPEs

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Results Orientation Program alignment and resource allocation toward achieving poverty reduction and other MDGs	<ol style="list-style-type: none"> 1. ADB's operational priorities and outcomes have effectively followed LTSF/MTS-I, strategic areas and cross-cutting themes 2. ADB reforms, NBPs, reorganizations are producing sustained reduction in administrative costs for ADB and DMCs 3. LTSF, MTS-I driven results orientation additional value toward achieving sustainable socioeconomic development in the region 4. ADB's operational priorities and outcomes focused resources where the impact on poverty and MDGs is likely to be greatest for MTS-III and beyond 	LTSF/MTS-I evaluation framework TA and lending program allocations Strategy implementation Capacity building programs Governance reform Risk assessment Priorities in MTS-II Strategy implementation	<ol style="list-style-type: none"> 1. Pre and post-LTSF with MTS-I resource allocations 2. Continuity in supporting policy development and capacity building 3. Tables of key indicator changes GDP and key MDGs for region and per country 4. MDGs achievement 2001/2005 5. Assessment of ADB areas of contribution to MDGs 	Discussions with RDs, RMs, DMCs (selected) Review of Eminent Persons Panel/Group Publications CAPEs/Past OED evaluation studies and reports

ADB = Asian Development Bank, ADO = Asian Development Outlook, BOD = Board of Directors, CAPE = country assistance program evaluation, COMPAS = Common Performance Assessment System, CSP = country strategy and program, DMC = developing member country, ERD = Economics and Research Department, IFI = international financial institution, KI = key indicator, LTSF = long-term strategic framework, MDB = multilateral development bank, MDG = Millennium Development Goal, MEFF = Multilateral Effectiveness Framework, MfDR = Managing for Development Results, MOPAN = Multilateral Organizations Performance Assessment Network, MTS = medium-term strategy, NBP = national business processes, NGO = nongovernment organization, OED = Operations Evaluation Department, RCSP = regional cooperation strategy and program, RMU = regional monitoring unit, SPD = Strategy and Policy Department, TA = technical assistance.

Source: Operations Evaluation Department study team.