

## EVALUATION CRITERIA

### A. Strategic Performance Assessment

1. The evaluation will be centered on an assessment of (i) the relevance of the Asian Development Bank's (ADB's) long term strategic direction and positioning; (ii) the responsiveness and perceived performance of ADB as an organization, including response effectiveness and efficiency, to long-term strategic framework (LTSF) and its first and second medium-term strategies (MTS-I and MTS-II); and (iii) the results in terms of operations orientation and priorities attributed to LTSF, and MTS-I strategic guidance and perceived value added of ADB's assistance among its development partners and clients (developing member country [DMC] governments, private sector), and other stakeholders. The evaluation criteria of relevance, responsiveness, and results will be rated.

2. **Relevance.** This refers to (i) whether or not LTSF was guided by ADB's Charter and existing core strategies and policies in place at the time of LTSF's formulation; (ii) the extent to which LTSF and MTS-I were relevant to Asia's and DMC development challenges and priorities; (iii) the degree to which ADB sector support was in line with ADB's evolved comparative assistance advantage; and (v) the degree to which ADB strategies and policies were harmonized with that of other development partners. The above subcriteria are intended to encompass dimensions of coherence, cohesion, comprehensiveness, positioning, and harmonization in the LTSF strategic areas and cross-cutting themes. Ratings will be assigned to the areas/themes as follows: highly relevant (3 points), relevant (2 points), partly relevant (1 point), and irrelevant (0 points).

3. **Responsiveness.** This refers to how responsive the organization and its operations have been to the LTSF, MTS-I, and MTS-II and its component strategic areas and cross-cutting themes including (i) the extent of effective implementation of component strategic areas and cross-cutting themes; (ii) the extent of response and alignment of country strategy and programs (CSPs) and regional cooperation strategy and programs (RCSPs) to LTSF component strategic areas and cross-cutting themes, client DMC demands, and aligned with ADB comparative advantages; (iii) the extent to which country programming were decentralized and better able to respond to DMC needs and develop partnerships; and (iv) efficiency improvements made as result of LTSF-driven new business processes (NBP) and reorganization. The responsiveness of ADB's operational strategic planning, organizational effectiveness, and efforts to improve service and administrative efficiency will be rated as highly responsive (3 points), responsive (2 points), less responsive (1 point), and unresponsive (0 points).

4. **Results Orientation.** The assessment of results focuses on (i) how and the extent to which MTS-I and MTS-II have adhered to the LTSF strategic areas and cross-cutting themes; (ii) the extent to which ADB's operational priorities and resource allocations have followed LTSF/MTS-I and MTS-II's strategic areas and cross-cutting themes; (iii) the extent to which ADB reforms and NBPs are producing sustained reductions in administrative costs for ADB and DMCs; (iv) how LTSF and MTS-I are positioned to add value toward achieving sustainable socioeconomic development in the region, (v) the extent to which ADB's interventions achieved a level of critical mass were balanced across objectives, selective, and focused; and (vi) whether ADB's resultant and current operational alignment focuses where the impact on poverty is likely to be greatest and is positioned to address emerging priorities. Ratings will be highly results oriented (3 points), results oriented (2 points), less results oriented (1 point), and unidentifiable results (0 points).