

Global Perspectives on Community-Driven Development

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Outline

- Global Trends
- Design Features & Philosophy
- CDD Platform: Challenges and Limitations
- New Applications and Variations on a CDD Platform
- The Way Forward



Global Trends

- Global Economic Crisis and its impacts on the poor
- Growing Frequency in Natural Disasters and other Localized Crisis Situations
- Widening Gap between Leading and Lagging Regions
- Dealing with State, Country, and Societal Fragility
- Ongoing Decentralization and Weak Local Governance Mechanisms



Relevance of CDD Approach in the Global Context

- Serves as a delivery system in the context of crisis response (including emergency situations)
- Provides basic services and small infrastructure at the community level
- Addresses social exclusion in remote and lagging regions
- Supports local governance through voice and representation of local communities
- Supports State Building in weak and fragile conditions
- Provides a framework for Social Protection



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Design Features & Philosophy





Design Objectives and Philosophy

- Improve Local Governance:
Empowerment of the Community (2001 WDR on Attacking Poverty)
- Improve Service Delivery:
Accountability Framework (2004 WDR on Making Services Work for the Poor)
- Improve Management of Common Pool Resources
- Improve Livelihoods



CDD Guiding Principles

- Transparency
- Accountability
- Simplicity
- Inclusiveness
- Sustainability
- Localized Decision-Making

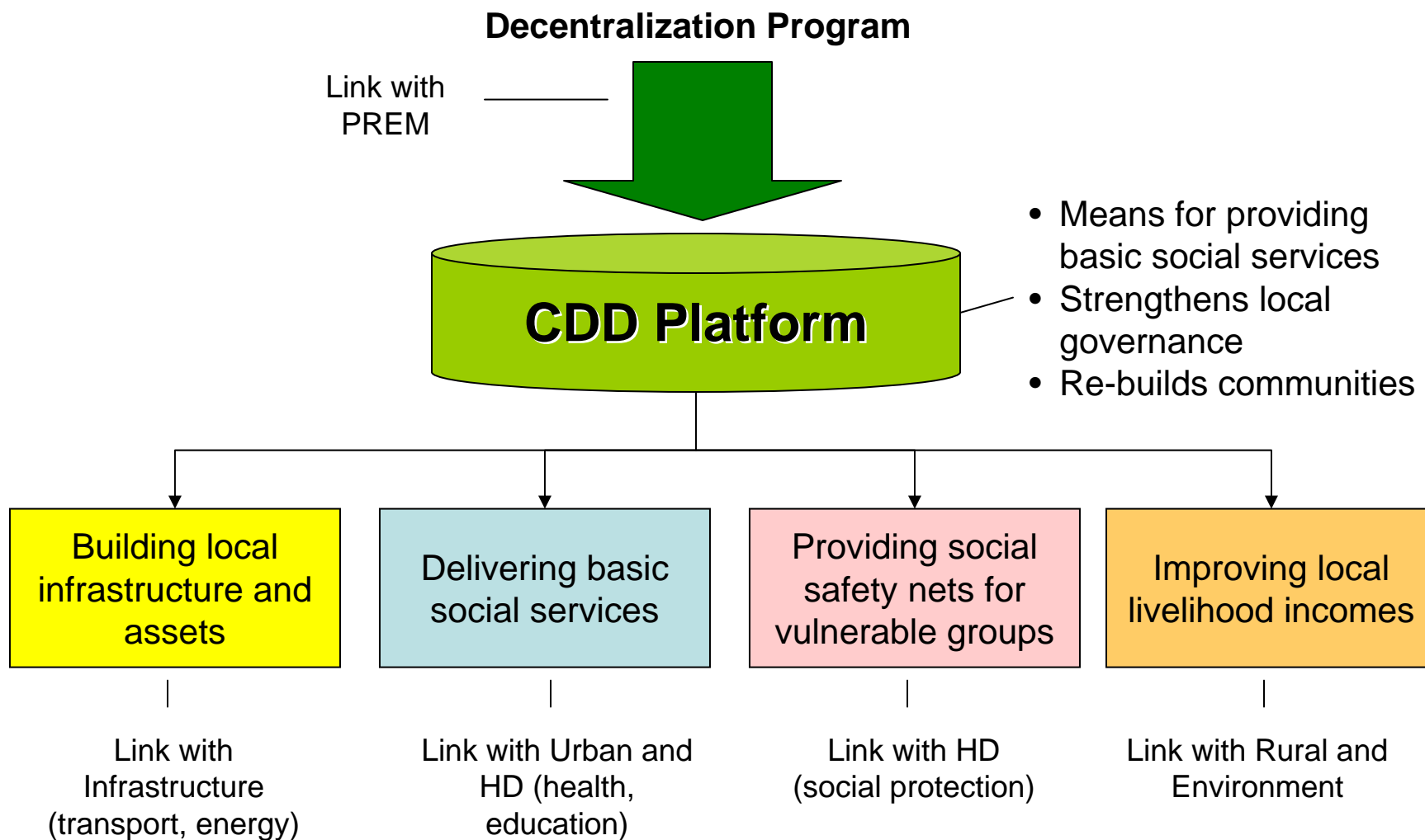


Operational Mechanisms

- Reliance on Facilitation and Social Mobilization
- Open Project Menus (with Limited Negative List)
- Competitive Sub-Project Selection and Local Implementation
- Direct Fund Transfers to Community Accounts
- Participatory Monitoring and Evaluation
- Grievance Management



Organizing Framework: Linking the CDD Platform across sectors:





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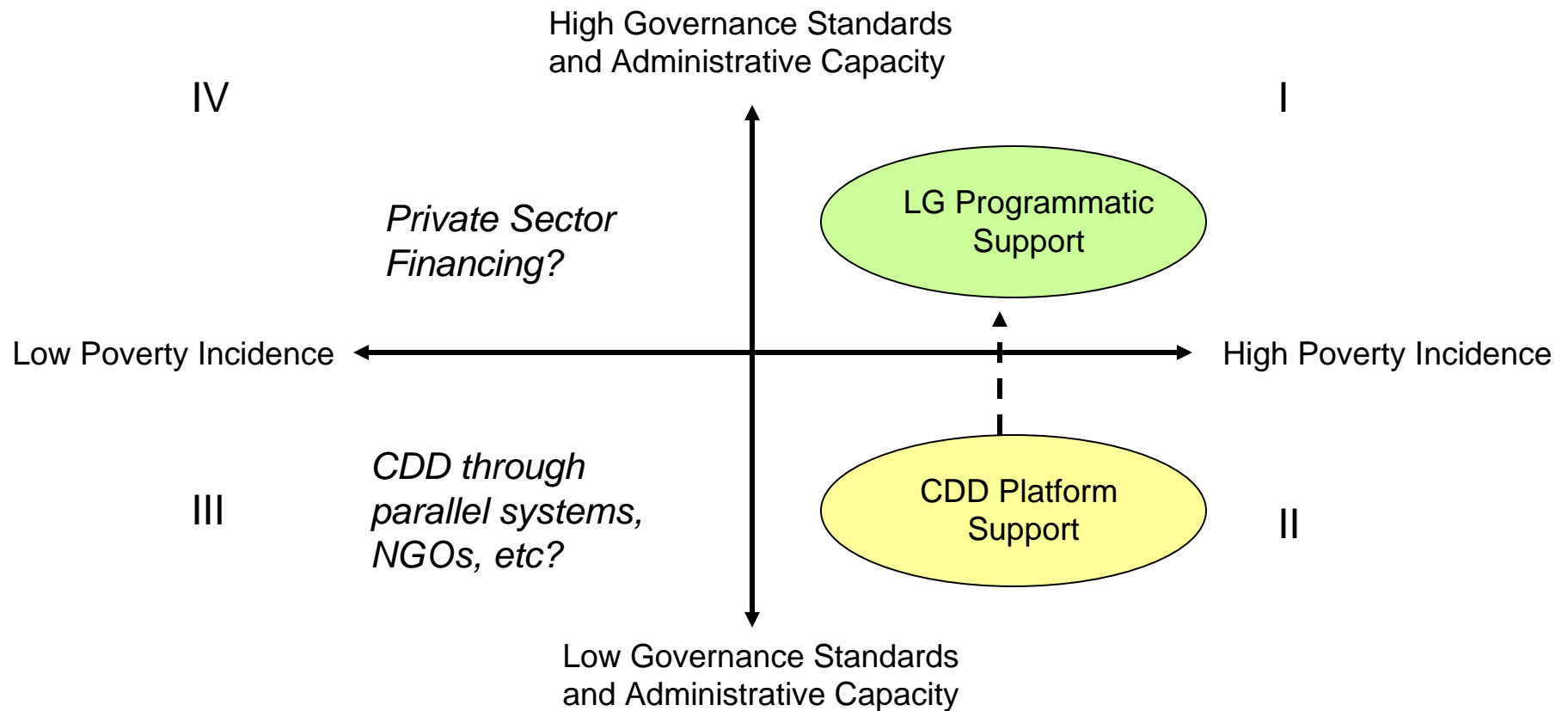
CDD Platform

Challenges and Limitations





Poverty/Governance Nexus: The Framework





Institutionalization and Programmatic Support

- Establishing CDD Platforms at national level with a common set of shared principles and context specific variations at the margins
- Institutionalizing the use of social accountability and demand side of governance
- Developing strategies for getting CDD Investments on-budget
- Strengthening the results framework through a common set of impact indicators
- Establishing a community of practice to enhance knowledge sharing and impact



Transforming Social Capital to Economic Capital

- Concept – The poor don't lack brains, they lack opportunities
- Principle – Help poor communities help themselves when there is government failure or market failure
- Approach – Build self help institutions of the poor and not for the poor
- Create assets for the poor by providing opportunities for wealth creation and enhancing their “voice”



CDD in the Urban Context – Defining the “CDD” Community

- The Provision of basic services and livelihood support
- Dealing with Youth and workfare issues in the Urban Setting
- Initiating CDD Pilots in the Urban Setting (e.g. Phillipines, Colombia, Kenya)



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New Applications and Variations on a CDD Platform





Asset Based Social Protection Programs - Cash Transfers on a CDD Platform

- Stimulus Package in Economic Crisis -Targeting selected areas to create labor intensive local assets, especially basic infrastructure
- Meeting MDG Goals – Improving community-based health and education outcomes by aligning demand and supply of services
- Geographic Targeting – Reaching remote poor and excluded groups, especially ethnic minority areas (Program 135 in Vietnam)
- Household Cash Transfers – Reaching weak and vulnerable households on a CDD platform



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CDD as an Approach to Disaster Management and (Re)-building communities

CDD strengthens community relationships, mitigates the impacts of conflict, and supports the reconstruction-to-development transition





CDD and Youth Development Projects

- Addressing issues of political and social alienation of youth
- Assisting governments in the Pacific Region to develop coherent policies on youth engagement (T-L and Solomon Island)
- Supporting workfare programs and linking these to local development and infrastructure provisioning
- Creating opportunities for “second chance” education for youth and enhancing their reinsertion into the labor market



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The Way Forward





Second Generation of CDD Initiatives

- Development of CDD platforms as the primary anchor for enhancing participatory local development and social accountability
- Institutionalization of the CDD Platforms within the Local Governance and Policy Framework
- Aligning Participatory Planning Processes with Budgets
- Moving beyond the Project Framework to National Programs
- Effective triangulation of responsibilities and Partnerships between national Government, Local Governments, and Citizens
- Enhancing Sustainability – Shift to Budget Support to strengthen inter-regional fiscal transfers



CDD and the Knowledge Agenda

- Creation of a Global CDD Practice Group to enhance the nexus between local governance, poverty reduction, and state building at the grassroots level
- Adaptation of CDD approaches to respond to emergencies/disaster management
- Institutionalization of rigorous evaluation approaches and a framework for intra-regional comparison
- Establishment of a better alignment and sequencing of CDD and CCT approaches to local development.
- Use of CDD platforms as the core investment to strengthen the Demand for Good Governance

Thank you



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