



***International Conference on Community-Driven
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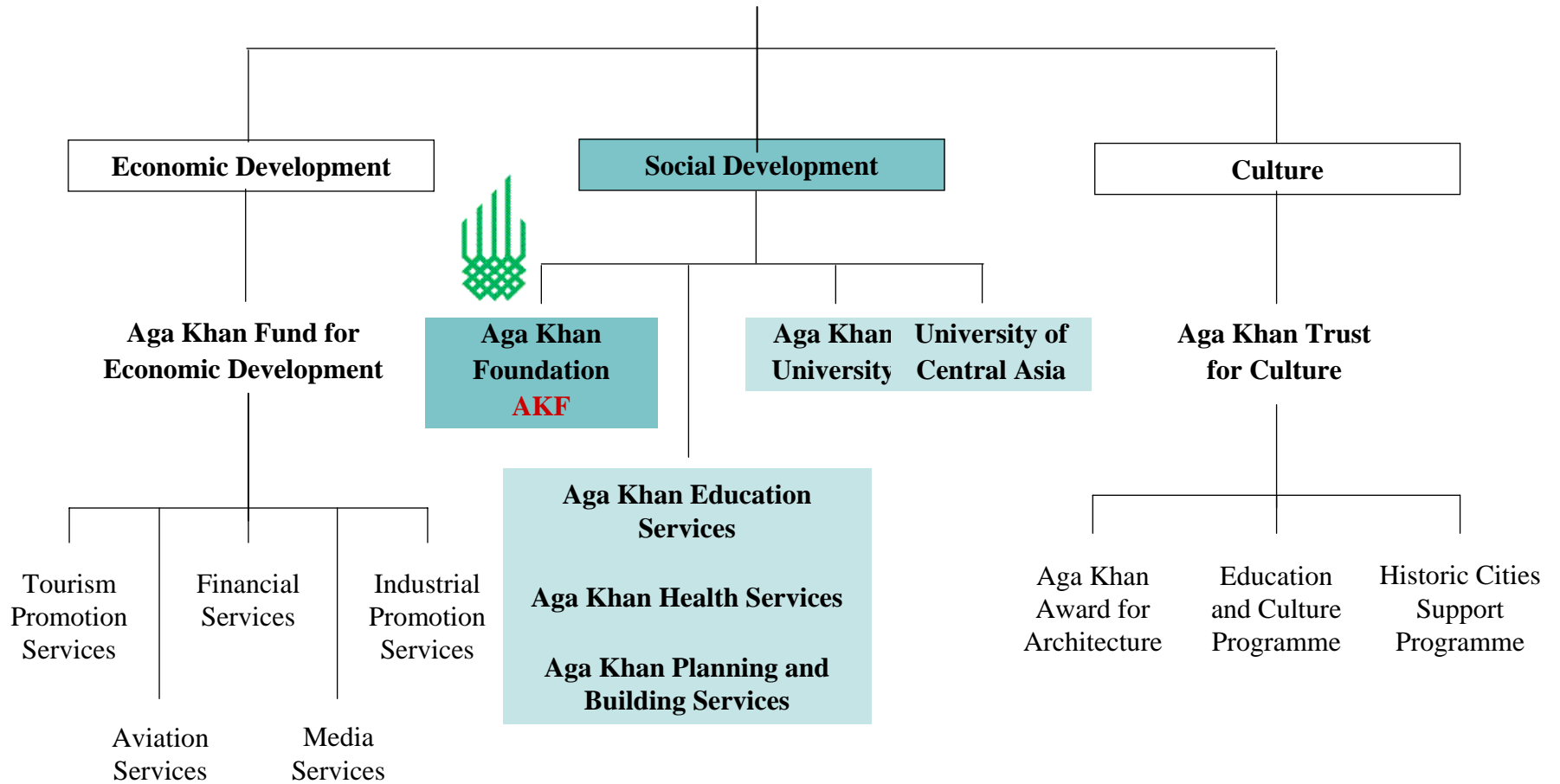
***Participatory Governance
Experience of the Aga Khan Foundation
in Central and South Asia***

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THE IMAMAT

AGA KHAN DEVELOPMENT NETWORK



AKDN's Geographic Presence



Over 30 Countries Worldwide

Key Characteristics of AKDN

- Defined by an ethical framework
- Focus on pluralism, good governance, and civil society
- Establishing of enabling environments
- Focus on developing self-sufficiency and self-reliance among beneficiaries
- Integrated approach to development encompassing economic, social, and cultural dimensions

The AKF follows a **Community Centered** and **Multiple Input Area Development Approach** aiming at better **quality of life** of the beneficiaries



In...

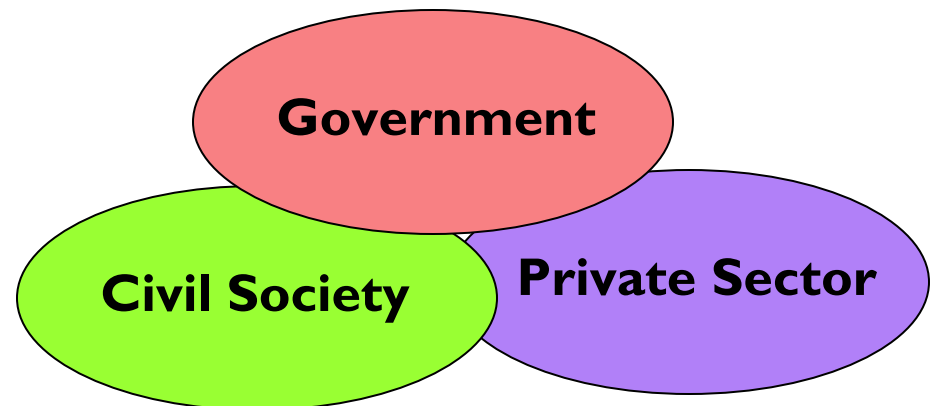


...the main objectives are:

- *To strengthen the process of decision making, and*
- *To strengthen the process by which decisions are implemented (Governance!)*

... in participatory processes that involve all stakeholders

(Participatory Governance!)



The Stakeholders at village level:



Government

Elected or designed **Government** representatives at village/county level are responsible for welfare and development. They are committed, but often they have limited access to resources.

People organize on purpose and/or around common needs. Traditional, voluntary **CSOs** engage in social protection and social services. **CIGs** form around common interest of likeminded villagers.



Civil Society



Private Sector

“**Entrepreneurs**” typically engage in small business, trade, communication or transport. They also lend money, advance inputs, etc.

CDD is about commitment, shared responsibility and effectiveness in in local development.

Essential steps....

Joint Village Development Planning

Involves all Villagers

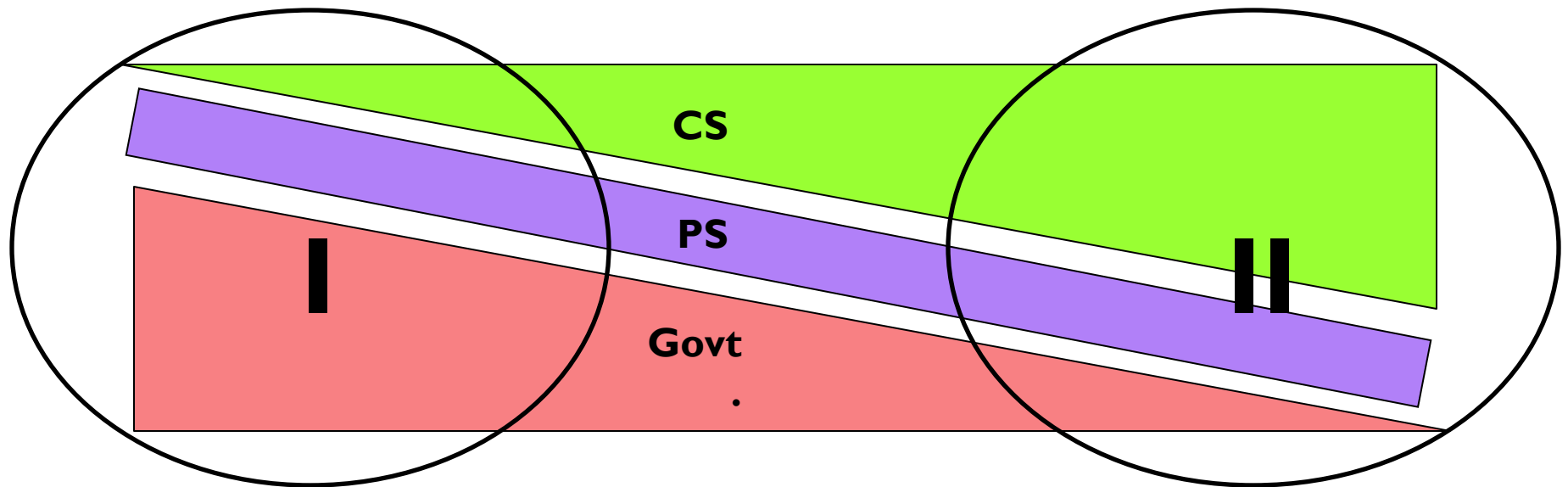
That map all needs and ideas “for a better village“

Subgroups analyze all ideas (relevance and feasibility)

Agreed priorities are being compiled in the community development plan

Implementing CDPs and sustainable rolling forward planning

- **Community development planning involves and gives a voice to everybody.**
- **CDPs shall cover all aspects of development - social, economic and ecological.**
- **Well managed implementation of CDPs will mobilize all stakeholders.....** **How?** **Specific to the given situation!**



Situation I (examples Kyrgyzstan, Afghanistan)

➔ *Active and vital Government bodies at Community and (Sub-) District level; Opportunistic and not very active CSOs; Private Entrepreneurs*

Successful Structures to lead Village Development are Community Development Councils

Under the CDCs, the Villagers form responsible Committees for each development priority; The Committees elaborate their implementation plan;

Examples are:

(Pre-) School Committee; Health Committee; Youth clubs; Pasture mgt. Committees; Water User Groups; Poultry development group; Farm Service Center; Road Maintenance Committee; etc.

CDCs facilitate and support access to knowledge, capacity building and means. They monitor progress.

Situation 2 (examples Pakistan, Tajikistan)

 ***Restricted outreach and presence of Government bodies at Community and (Sub-) District level; Villagers are given the responsibility for development.***

Successful Structures to lead Village Development are Village Organizations (VOs)

Under the VO, the Villagers form responsible Committees for each development priority; The Committees elaborate their implementation plan;

Examples are the same: (Pre-) School Committee; Health Committee; Youth clubs; Pasture mgt. Committees; etc.

VOs facilitate and support access to knowledge, capacity building and means. They monitor progress and coordinate with Government bodies at higher than community/Sub-District levels

External Facilitators of CDD will:

- **Make sure VDPs are in line with Govt. Development plans,**
 - **Assist Monitoring & Evaluation of CDP implementation**
 - **Keep available for capacity building and coaching,**
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- **Link actors in CDD to means and services and, if necessary,**
 - **Build up/strengthen service delivery.**

The best incentive for Communities in Development is their access to services!

