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**RESOLUTIONS OF THE BOARD OF GOVERNORS ADOPTED IN 1997**

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<b>Resolution No.</b>	<b>Subject</b>	<b>Date Adopted</b>
247	Sixth Replenishment of the Asian Development Fund	22 March 1997
248	Procedures for the Election of Directors at the Thirtieth Annual Meeting	12 May 1997
249	Financial Statements and Independent Auditors' Reports	13 May 1997
250	Allocation of Net Income	13 May 1997
251	Transfer of Ordinary Capital Resources Surplus to the Asian Development Fund	28 May 1997
252	Amendment of Section 7(B)(a) of the By-Laws	15 November 1997

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**BOARD OF GOVERNORS**

(as of 31 December 1997)

**NICOLAS IMBODEN** (Switzerland) (Chairperson)**MAR'IE MUHAMMAD** (Indonesia) (Vice-Chairperson)**CHANDRIKA BANDARANAIKE KUMARATUNGA** (Sri Lanka) (Vice-Chairperson)

<b>MEMBER</b>	<b>GOVERNOR</b>	<b>ALTERNATE GOVERNOR</b>
AFGHANISTAN	Abdul Hadi Arghandiwal	Syed Ikramuddin
AUSTRALIA	Peter Costello	Kathy Sullivan <sup>1</sup>
AUSTRIA	Rudolf Edlinger <sup>2</sup>	Hans Dietmar Schweisgut
BANGLADESH	Shah A. M. S. Kibria	Masihur Rahman
BELGIUM	Ph. Maystadt	Gino Alzetta
BHUTAN	Yeshey Zimba	Sonam Wangchuk
CAMBODIA	Keat Chhon	Chanthol Sun
CANADA	Lloyd Axworthy	James A. J. Judd <sup>3</sup>
CHINA, PEOPLE'S REPUBLIC OF	Dai Xianglong	Yin Jieya n
COOK ISLANDS	G. A. Henry	Lloyd Powel l
DENMARK	Ellen Margrethe Loj	Peter Bruckner
FIJI	James Ah Koy <sup>4</sup>	Jone Y. Kubuabola
FINLAND	Pekka Haavisto	Kirsti Lintonen
FRANCE	Dominique Strauss-Kahn <sup>5</sup>	Jean Lemierre
GERMANY	Klaus-Jürgen Hedrich	Klaus Regling
HONG KONG, CHINA	Donald Tsang	Joseph Yam
INDIA	P. Chidambara m	M. S. Ahluwalia
INDONESIA	Mar'ie Muhammad	J. Soedradjad Djiwandono
ITALY	Antonio Fazio	Mario Draghi
JAPAN	Hiroshi Mitsuoka	Yasuo Matsushita
KAZAKSTAN	U. Shukeev	S. Mynbayev
KIRIBATI	Beniamina Tinga	Taneti Maama <sup>6</sup>
KOREA, REPUBLIC OF	Chang-Yuel Lim <sup>7</sup>	Kyung Shik Lee
KYRGYZ REPUBLIC	Talaibek Koichumanov <sup>8</sup>	Askar Sarygulov
LAO PEOPLE'S DEMOCRATIC REPUBLIC	Xaysomphone Phomvihane	Phiane Philakone
MALAYSIA	Anwar Ibrahim	Clifford F. Herbert
MALDIVES	Ismail Shafeeu	Adam Maniku
MARSHALL ISLANDS	Ruben R. Zackhras	Amon Tibon
MICRONESIA, FEDERATED STATES OF	John Ehsa	Lorin Robert
MONGOLIA	J. Unenbat	D. Makhval <sup>9</sup>

1 Succeeded Andrew Thomson in October.

2 Succeeded Viktor Klima in February.

3 Succeeded Thomas Bernes in January.

4 Succeeded Berenado Vunibobo in August.

5 Succeeded Jean Arthuis in June.

6 Succeeded Kaburoro Ruaia in April.

7 Succeeded Kang Kyong-Shik in November; Kang Kyong-Shik succeeded Sueng-Soo Han in March.

8 Succeeded Kemelbek Nanaev in February.

9 Succeeded S. Ochirpurev in January.

CONTINUED

MEMBER	GOVERNOR	ALTERNATE GOVERNOR
MYANMAR	Win Tin	Soe Lin
NAURU	Kinza Clodumar <sup>10</sup>	Ludwig Keke <sup>11</sup>
NEPAL	Rabindra Nath Sharma <sup>12</sup>	R. B. Bhattarai
NETHERLANDS	Gerrit Zalm	J. P. Pronk
NEW ZEALAND	William F. Birch	Mark Prebble <sup>13</sup>
NORWAY	Frode Forfang <sup>14</sup>	Knut Vollebaek
PAKISTAN	Sartaj Aziz <sup>15</sup>	Aftab Ahmad Khan <sup>16</sup>
PAPUA NEW GUINEA	Iairo Lasaro <sup>17</sup>	Isaac Lupari <sup>18</sup>
PHILIPPINES	Roberto F. de Ocampo	Gabriel Singson
SAMOA	Tuilalepa S. Malielegaoi	Epa Tuioti
SINGAPORE	Richard Hu Tsu Tau	Ngiam Tong Dow
SOLOMON ISLANDS	Manasseh Sogavare <sup>19</sup>	Gordon Darcy Lilo
SPAIN	Rodrigo de Rato y Figaredo	Jose Manuel Fernandez Norniella
SRI LANKA	Chandrika Bandaranaike Kumaratunga	B. C. Perera
SWEDEN	Mats Karlsson	Lennart Bage
SWITZERLAND	Nicolas Imboden	Rudolph Dannecker
TAIPEI, CHINA	Yuan-Dong Sheu	Mu-tsai Chen
THAILAND	Tarrin Nimmanahaeminda <sup>20</sup>	Suphachai Phisitvanich <sup>21</sup>
TONGA	K. Tutoatasi Fakafanua	Aisake Eke <sup>22</sup>
TURKEY	Yener Dinçmen <sup>23</sup>	Cüneyt Sel
TUVALU	Alesana K. Seluka <sup>24</sup>	Tine Leuelu <sup>25</sup>
UNITED KINGDOM	Clare Short <sup>26</sup>	George Foulkes <sup>27</sup>
UNITED STATES	Robert Rubin	Joan E. Spero
UZBEKISTAN	Bakhtier S. Khamidov	Rustam Sadikovich Azimov
VANUATU	Vincent Boulekone <sup>28</sup>	R. P. Gerard Leymang <sup>29</sup>
VIET NAM	Cao Sy Kiem	Le Duc Thuy <sup>30</sup>

10 Succeeded Ruby Dediya in March.

11 Appointed in March.

12 Succeeded Ram Sharan Mahat in April.

13 Succeeded Murray Horn in August.

14 Appointed in January.

15 Succeeded Shahid Javed Burki in March.

16 Succeeded Javed Burki in November.

17 Succeeded Chris Haiveta in September.

18 Succeeded Rupa Mulina in September.

19 Succeeded Michael Maina in August; Michael Maina succeeded Edmund Andressen in March.

20 Succeeded Thanong Bidaya in December; Thanong Bidaya succeeded Amnuay Viravan in June.

21 Succeeded Chatu Mongol Sonakul in August.

22 Appointed in May.

23 Succeeded Mahfi Egilmez in December; Mahfi Egilmez succeeded Mehmet Kaytaz in July.

24 Succeeded Koloa Talake in April.

25 Succeeded Panapasi Nelesone in April.

26 Succeeded Lynda Chalker in May.

27 Succeeded N. B. Hudson in July.

28 Succeeded Shem Naukaut in September; Shem Naukaut succeeded Barak T. Sope in March.

29 Succeeded Shem Rarua in September; Shem Rarua succeeded Willie Reuben Abel in April; Willie Reuben Abel succeeded George Borugu in March.

30 Succeeded Le Van Chau in January.

**BOARD OF DIRECTORS AND VOTING GROUPS**

(as of 31 December 1997)

<b>DIRECTOR</b>	<b>ALTERNATE DIRECTOR</b>	<b>MEMBERS REPRESENTED<sup>1</sup></b>
Rafiq A. Akhund <sup>2</sup>	Romeo L. Bernardo <sup>3</sup>	Kazakstan; Maldives; Marshall Islands; Mongolia; Pakistan; Philippines
Makoto Hosomi	Tetsuji Nagatomo	Japan
Li Ruogu	Liu Liange	People's Republic of China
Jin-Gyu Park <sup>4</sup>	Ruey-song Huang	Republic of Korea; Papua New Guinea; Sri Lanka; Taipei, China; Uzbekistan; Vanuatu; Viet Nam
Julian H. Payne	Jens Haarlov	Canada; Denmark; Finland; Netherlands; Norway; Sweden
Francesco Pittore	Thomas Eggenberger	Belgium; France; Italy; Spain; Switzerland
Soegito Sastromidjojo	John Austin	Cook Islands; Fiji; Indonesia; Kyrgyz Republic; New Zealand; Samoa; Tonga
Hans-Jürgen Stryk <sup>5</sup>	Leander Treppel <sup>6</sup>	Austria; Germany; Turkey; United Kingdom
Eric Thorn	John Russell	Australia; Cambodia; Hong Kong, China; Kiribati; Federated States of Micronesia; Nauru; Solomon Islands; Tuvalu
Prasit Ujjin <sup>7</sup>	Sim Cheng Huat <sup>8</sup>	Malaysia; Myanmar; Nepal; Singapore; Thailand
K. Venkatesan	Muhammad Faizur Razzaque	Bangladesh; Bhutan; India; Lao People's Democratic Republic
Linda Tsao Yang	N. Cinnamon Dornsife	United States

1 In alphabetical order within each group.

2 Succeeded A. B. Soomro as Alternate Director on 16 June. Succeeded Vicente R. Jayme as Director on 1 July.

3 Succeeded Vicente R. Jayme on 1 November.

4 Succeeded Yong-Keun Lee on 22 December.

5 Succeeded John Millett on 1 July.

6 Succeeded Hans-Jürgen Stryk on 1 July.

7 Succeeded Syed Muhamad Abdul Kadir on 1 July.

8 Succeeded Thein Aung Lwin on 1 July.

**COMMITTEES OF THE BOARD OF DIRECTORS**

(as of 31 December 1997)

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**STANDING COMMITTEES**

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AUDIT COMMITTEE	BUDGET REVIEW COMMITTEE	INSPECTION COMMITTEE
Julian H. Payne (Chairperson)	Li Ruogu (Chairperson)	Hans-Jürgen Stryk (Chairperson)
Rafiq A. Akhund	Makoto Hosomi	Makoto Hosomi
Soegito Sastromidjojo	Yong-Keun Lee <sup>1</sup>	Li Ruogu
Hans-Jürgen Stryk	Francesco Pittore	Linda Tsao Yang
Eric Thorn	K. Venkatesan	Romeo L. Bernardo
Prasit Ujjin	Linda Tsao Yang	Muhammad Faizur Razzaque

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**WORKING COMMITTEE**

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## WORKING GROUP ON THE 1997 ANNUAL REPORT

Francesco Pittore (Chairperson)  
Rafiq A. Akhund  
John Austin  
Jens Haarlov  
Tetsuji Nagatomo  
Muhammad Faizur Razzaque

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<sup>1</sup> Resigned from the Board of Directors effective 15 December.

**MANAGEMENT, SENIOR STAFF, AND REGIONAL AND RESIDENT REPRESENTATIVES**

(as of 31 December 1997)

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OFFICE OF THE PRESIDENT	
President .....	Mitsuo Sato
OFFICES OF THE VICE-PRESIDENTS	
Vice-President (Region West) .....	Bong-Suh Lee
Vice-President (Region East) .....	Peter H. Sullivan
Vice-President (Finance and Administration) .....	Pierre Uhel
OFFICE OF THE SECRETARY	
Secretary .....	R. Swaminathan
Assistant Secretary .....	Ferdinand P. Mesch
OFFICE OF THE GENERAL COUNSEL	
General Counsel .....	Barry Metzger
Deputy General Counsel .....	Eisuke Suzuki
Assistant General Counsel .....	Bruce A. Purdue
Assistant General Counsel .....	Richard Eyre
Assistant General Counsel .....	Jeremy H. Hovland
OFFICE OF THE GENERAL AUDITOR	
General Auditor .....	Louis Wong
Assistant General Auditor .....	M. Kaleemuddin Haquani
POST-EVALUATION OFFICE	
Chief .....	A. Timothy Peterson
Manager (Evaluation Division West) .....	Atsutake Hashida
Manager (Evaluation Division East) .....	Phiphit Suphaphiphat
STRATEGY AND POLICY OFFICE	
Acting Chief .....	Yoshihiro Iwasaki
Assistant Chief .....	Jan P. M. van Heeswijk
OFFICE OF ENVIRONMENT AND SOCIAL DEVELOPMENT	
Chief .....	Kazi F. Jalal
Manager (Environment Division) .....	B. N. Lohani
Manager (Social Development Division) .....	Anita Kelles-Viitanen
PROGRAMS DEPARTMENT (WEST)	
Director .....	G. H. P. B. van der Linden
Deputy Director .....	Nihal Amerasinghe
Programs Manager (Division West 1 - Afghanistan; Maldives; Pakistan; Sri Lanka) .....	Frank Polman
Programs Manager (Division West 2 - Bangladesh; Bhutan; India; Nepal) .....	Vacant
Programs Manager (Division West 3 - Cambodia; Lao People's Democratic Republic; Myanmar; Thailand; Viet Nam) .....	Rajat Nag
Resident Representative, Bangladesh Resident Mission .....	Bhanuphol Horayangura
Resident Representative, Cambodia Resident Mission .....	Someth Suos
Resident Representative, India Resident Mission .....	Shigeko Asher
Resident Representative, Nepal Resident Mission .....	Marshuk Ali Shah
Resident Representative, Pakistan Resident Mission .....	Chua Suay Bah
Resident Representative, Sri Lanka Resident Mission .....	Tadashi Kondo
Resident Representative, Viet Nam Resident Mission .....	Jean-Pierre Verbiest
AGRICULTURE AND SOCIAL SECTORS DEPARTMENT (WEST)	
Director .....	Eustace A. Nonis
Deputy Director .....	Robert C. May

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## CONTINUED

Manager (Agriculture and Rural Development Division) .....	M. F. W. Zijsveld
Manager (Forestry and Natural Resources Division) .....	Toru Shibuichi
Manager (Water Supply, Urban Development and Housing Division) .....	Preben Nielsen
Manager (Education, Health and Population Division) .....	Edward Haugh, Jr.
<b>INFRASTRUCTURE, ENERGY AND FINANCIAL SECTORS DEPARTMENT (WEST)</b>	
Director .....	John D. Taylor <sup>1</sup>
Deputy Director .....	Akira Seki
Manager (Financial Sector and Industry Division) .....	J. Antonio M. Quila
Manager (Energy Division) .....	James E. Rockett
Manager (Transport and Communications Division) .....	Günter Hecker
<b>PROGRAMS DEPARTMENT (EAST)</b>	
Director .....	Shoji Nishimoto
Deputy Director .....	Werner M. Schelzig
Programs Manager (Division East 1 - People's Republic of China; Hong Kong, China; Mongolia; Taipei, China) .....	Bruce Murray
Programs Manager (Division East 2 - Indonesia; Malaysia; Singapore) .....	Khaja H. Moinuddin
Programs Manager (Division East 3 - Kazakstan; Republic of Korea; Kyrgyz Republic; Philippines; Uzbekistan) .....	Thomas Crouch
Resident Representative, Indonesia Resident Mission .....	Theodore C. Patterson
<b>AGRICULTURE AND SOCIAL SECTORS DEPARTMENT (EAST)</b>	
Director .....	Yang Weimin
Deputy Director .....	Hans-Juergen Springer
Manager (Agriculture and Rural Development Division) .....	Robustiano L. Espiritu, Jr.
Manager (Forestry and Natural Resources Division) .....	Muhammad A. Mannan
Manager (Water Supply, Urban Development and Housing Division) .....	Asad Ali Shah
Manager (Education, Health and Population Division) .....	William M. Fraser
<b>INFRASTRUCTURE, ENERGY AND FINANCIAL SECTORS DEPARTMENT (EAST)</b>	
Director .....	Paul M. Dickie
Deputy Director .....	Vladimir Bohun
Manager (Financial Sector and Industry Division) .....	Charles F. Coe
Manager (Energy Division) .....	P. N. Fernando
Manager (Transport and Communications Division) .....	Devinder Singh
<b>OFFICE OF PACIFIC OPERATIONS</b> (Cook Islands; Fiji; Kiribati; Marshall Islands; Federated States of Micronesia; Nauru; Papua New Guinea; Samoa; Solomon Islands; Tonga; Tuvalu; Vanuatu)	
Director .....	Basudev Dahal
Manager (Pacific Operations Division 1) .....	Peter C. Darjes
Manager (Pacific Operations Division 2) .....	Cedric D. Saldanha
Regional Representative, South Pacific Regional Mission .....	M. E. Tusneem
<b>PRIVATE SECTOR GROUP</b>	
Head .....	John D. Taylor <sup>2</sup>
Manager .....	Keon-Woo Lee
<b>ECONOMICS AND DEVELOPMENT RESOURCE CENTER</b>	
Director and Chief Economist .....	Vishvanath V. Desai
Resident Scholar .....	S. Ghon Rhee
Acting Assistant Chief Economist (Economic Analysis and Research Division) .....	M. G. Quibria
Assistant Chief Economist (Project Economic Evaluation Division) .....	Jungsoo Lee
Assistant Chief Economist (Statistics and Data Systems Division) .....	Isidoro P. David

<sup>1</sup> Concurrently Head, Private Sector Group.<sup>2</sup> Concurrently Director, Infrastructure, Energy and Financial Sectors Department (West).

## OFFICE OF COFINANCING OPERATIONS

Chief ..... Richard O. Wada  
 Assistant Chief ..... Woo Chull Chung

## CENTRAL OPERATIONS SERVICES OFFICE

Chief ..... Nalin P. Samarasinghe  
 Manager (Consulting Services Division) ..... Jin Koo Lee  
 Manager (Project Coordination and Procurement Division) ..... Francis Sharpley

## BUDGET, PERSONNEL AND MANAGEMENT SYSTEMS DEPARTMENT

Director ..... Mamoru Umemoto  
 Deputy Director (Budget and Compensation) ..... Suresh A. Seshan  
 Deputy Director (Personnel) ..... Claude S. Bernier  
 Manager (Budget and Management Services Division) ..... Kunio Senga  
 Manager (Compensation and Benefits Division) ..... Sandra A. Lawrence  
 Manager (Human Resources Division) ..... Robert L. T. Dawson  
 Manager (Training and Development Division) ..... Vacant

## OFFICE OF ADMINISTRATIVE SERVICES

Chief ..... Guo Xianzhi  
 Manager (Facilities Management Division) ..... K. S. Subramanian  
 Manager (General Services Division) ..... S. Zeyaul Hoda  
 Manager (Support Services Division) ..... Turhan K. Mangun

## CONTROLLER'S DEPARTMENT

Controller ..... Magdi L. Morcos  
 Assistant Controller (Accounting Division) ..... Than Win  
 Assistant Controller (Disbursement Division West) ..... Ping-Yung Chiu  
 Assistant Controller (Disbursement Division East) ..... George C. J. Chou

## TREASURER'S DEPARTMENT

Treasurer ..... Shinji Ichishima  
 Deputy Treasurer ..... Erkki K. Jappinen  
 Assistant Treasurer (Financial Policy Division) ..... Ifzal Ali  
 Assistant Treasurer (Funding Division) ..... Peter Balon  
 Assistant Treasurer (Investments Division) ..... Jelle C. Mann  
 Assistant Treasurer (Treasury Services Division) ..... David R. Parker

## INFORMATION OFFICE

Chief Information Officer ..... Robert H. Salamon  
 Assistant Chief Information Officer ..... Karti Sandilya

## OFFICE OF COMPUTER SERVICES

Chief ..... John W. Thorp

## NORTH AMERICAN REPRESENTATIVE OFFICE

Director ..... D. C. Amerasinghe

## EUROPEAN REPRESENTATIVE OFFICE

Regional Representative ..... Maurice D. Bauche

## JAPANESE REPRESENTATIVE OFFICE

Director ..... Rip Min

**FORMER ADB PRESIDENTS AND VICE-PRESIDENTS**

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**PRESIDENTS**

Mr. Takeshi Watanabe	—	24 November 1966 – 24 November 1972
Mr. Shiro Inoue	—	25 November 1972 – 23 November 1976
Mr. Taroichi Yoshida	—	24 November 1976 – 23 November 1981
Mr. Masao Fujioka	—	24 November 1981 – 23 November 1989
Mr. Kimimasa Tarumizu	—	24 November 1989 – 24 November 1993

**VICE-PRESIDENTS**

Mr. C. S. Krishna Moorthi	—	19 December 1966 – 31 March 1978
Mr. A. T. Bambawale	—	1 April 1978 – 28 October 1985
Mr. M. Narasimham	—	1 November 1985 – 31 July 1988
Mr. S. Stanley Katz	—	1 April 1978 – 28 September 1990
Mr. In Yong Chung	—	1 August 1988 – 31 July 1993
Mr. William R. Thomson	—	17 September 1990 – 30 June 1994
Mr. Günther G. Schulz	—	1 April 1983 – 30 June 1995

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**SUMMARY OF BUDGET FOR 1998****Internal Administrative Expenses**

(\$ thousand)

	1997			1998 Budget
	Budget	After Transfers <sup>a</sup>	Actual <sup>b</sup>	
I. BOARD OF GOVERNORS	757	757	591	1,250
II. BOARD OF DIRECTORS	8,427	8,427	7,832	8,382
Salaries	4,189	4,298	4,298	4,366
Benefits	2,285	2,176	2,028	2,222
Relocation	512	512	469	291
Business Travel	401	401	339	480
Staff Services	790	790	698	773
Inspection Function	250	250	-	250
III. OPERATIONAL EXPENSES	157,363	157,363	152,289	161,112
Salaries	78,224	78,224	77,253	81,309
Benefits	51,600	51,535	48,931	51,322
Staff Development	2,300	2,365	2,365	2,350
Relocation	2,711	2,711	2,560	2,556
Consultants	9,055	9,055	8,803	9,550
Business Travel	13,166	13,166	12,126	13,715
Representation	307	307	251	310
IV. ADMINISTRATIVE EXPENSES	30,975	30,975	29,649	32,045
Communications	3,286	3,286	3,252	3,633
Office Occupancy	7,196	7,196	6,328	7,314
Library	669	686	686	681
Office Supplies	2,256	1,957	1,896	2,060
Office Equipment	3,240	3,827	3,827	3,031
Contractual Services	4,662	4,162	4,044	5,021
Insurance	704	704	500	600
Depreciation	8,811	9,006	9,006	9,546
Miscellaneous	151	151	110	159
V. GENERAL CONTINGENCY	1,975	1,975	-	2,028
<b>TOTAL</b>	<b>199,497</b>	<b>199,497</b>	<b>190,361</b>	<b>204,817</b>

a Transfers were made between budget items within each budget category without exceeding the amount of each category.

b Excludes (1) \$757,000 as provision for severance pay; (2) \$487,000 as provision for accumulated compensated absences; (3) \$7,000 as bank charges pertaining directly to ADF and JSF; (4) an adjustment of -\$3,367,000 on account of pension costs computed in compliance with US Financial Accounting Standards (FAS) 87; (5) an adjustment of \$5,030,000 as provision for post-retirement benefit in compliance with FAS 106; (6) an adjustment of \$239,000 as provision for accrued resettlement/repatriation allowances in compliance with FAS 112, which are included in the total internal administrative expenses of \$193,514,000, as shown in the financial statements. After deducting \$43,000 directly charged to the Scholarship Program, the total internal administrative expenses have been distributed as follows: OCR - \$95,728,000 (Ref. OCR-2), ADF - \$96,460,000 (Ref. ADF-2), TASF - \$5,000 (Ref. TASF-2), and JSF - \$1,278,000 (Ref. JSF-2).