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Appendix 1

RESOLUTIONS OF THE BOARD OF GOVERNORS ADOPTED IN 1998

Resolution No.	Subject	Date Adopted
253	Membership of Tajikistan	1 April 1998
254	Place and Date of Forthcoming Annual Meetings	30 April 1998
255	Financial Statements and Independent Auditors' Reports	1 May 1998
256	Allocation of Net Income	1 May 1998
257	Membership of Turkmenistan	26 October 1998
258	Election of President	31 October 1998
259	Decisions Relating to Section 5 of the By-Laws	16 December 1998
260	Retirement Benefits for Incoming President	16 December 1998
261	Amendment to Section 7(B)(a) of the By-Laws	16 December 1998

Appendix 2

BOARD OF GOVERNORS

(as of 31 December 1998)

EDGARDO B. ESPIRITU

(Philippines)
(Chairperson)

J. UNENBAT

(Mongolia)
(Vice-Chairperson)

ANTONIO FAZIO

(Italy)
(Vice-Chairperson)

MEMBER	GOVERNOR	ALTERNATE GOVERNOR
AFGHANISTAN	Vacant	Vacant
AUSTRALIA	Peter Costello	Kathy Sullivan
AUSTRIA	Rudolf Edlinger	Hans Dietmar Schweisgut
BANGLADESH	Shah A.M.S. Kibria	Masihur Rahman
BELGIUM	J. J. Viseur ¹	Gino Alzetta
BHUTAN	Lyonpo Yeshey Zimba	Sonam Wangchuk
CAMBODIA	Keat Chhon	Chanthol Sun
CANADA	Lloyd Axworthy	James A. J. Judd
CHINA, PEOPLE'S REPUBLIC OF	Xiang Huaicheng ²	Jin Liquan ³
COOK ISLANDS	Papamama Pokino ⁴	Kevin Carr ⁵
DENMARK	Ellen Margrethe Loj	Torben Brylle ⁶
FIJI	James Ah Koy	Jone Y. Kubuabola
FINLAND	Pekka Haavisto	Kirsti Lintonen
FRANCE	Dominique Strauss-Kahn	Jean Lemierre
GERMANY	Uschi Eid ⁷	Klaus Regling
HONG KONG, CHINA	Donald Tsang	Joseph Yam
INDIA	Yashwant Sinha ⁸	Vijay Kelkar ⁹
INDONESIA	Bambang Subianto ¹⁰	Syahril Sabirin ¹¹
ITALY	Antonio Fazio	Mario Draghi
JAPAN	Kiichi Miyazawa ¹²	Masaru Hayami ¹³
KAZAKHSTAN	Erhan A. Utembayev ¹⁴	Zhannat D. Ertlesova ¹⁵
KIRIBATI	Beniamina Tinga	Taneti Maamau
KOREA, REPUBLIC OF	Kyu Sung Lee ¹⁶	Chol-Hwan Chon ¹⁷
KYRGYZ REPUBLIC	Talaibek Koichumanov	Urkaly Toktomovich Isaev ¹⁸
LAO PEOPLE'S DEMOCRATIC REPUBLIC	Khamphoui Keoboulapha ¹⁹	Phiane Philakone
MALAYSIA	Mustapa Mohamed ²⁰	Aris Othman ²¹

1 Succeeded Ph. Maystadt in June.

2 Succeeded Dai Xianglong in August.

3 Succeeded Yin Jieyan in August.

4 Succeeded G. A. Henry in January.

5 Succeeded Edward Drollet in October. Edward Drollet succeeded Lloyd Powell in January.

6 Succeeded Peter Bruckner in February.

7 Succeeded Klaus-Jürgen Hedrich in December.

8 Succeeded P. Chidambaram in March.

9 Succeeded M. S. Ahluwalia in August.

10 Succeeded Fuad Bawazier in May. Fuad Bawazier succeeded Mar'ie Muhammad in March.

11 Succeeded J. Soedradjad Djiwandono in February.

12 Succeeded Hikaru Matsunaga in August. Hikaru Matsunaga succeeded Hiroshi Mitsuzuka in February.

13 Succeeded Yasuo Matsushita in March.

14 Succeeded U. Shukeev in June.

15 Succeeded S. Mynbayev in June.

16 Succeeded Chang-Yuel Lim in March.

17 Succeeded Kyung Shik Lee in March.

18 Succeeded Askar Sarygulov in April.

19 Succeeded Cheuang Sombounkhanh in August. Cheuang Sombounkhanh succeeded Xaysomphone Phomvihane in March.

20 Succeeded Anwar Ibrahim in September.

21 Succeeded Clifford F. Herbert in January.

CONTINUED

MEMBER	GOVERNOR	ALTERNATE GOVERNOR
MALDIVES	Ismail Shafeeu	Adam Maniku
MARSHALL ISLANDS	Tony de Brum ²²	Amon Tibon
MICRONESIA, FEDERATED STATES OF	John Ehsa	Lorin Robert
MONGOLIA	J. Unenbat	D. Makhval
MYANMAR	Khin Maung Thein ²³	Soe Lin
NAURU	Kinza Clodumar	Ludwig Keke
NEPAL	Ram Sharan Mahat ²⁴	R. B. Bhattarai
NETHERLANDS	Gerrit Zalm	Eveline L. Herfkens ²⁵
NEW ZEALAND	William F. Birch	Alan Bollard ²⁶
NORWAY	Leif Lunde ²⁷	Kjell Halvorsen ²⁸
PAKISTAN	M. Ishaq Dar ²⁹	Zaheer Sajjad ³⁰
PAPUA NEW GUINEA	Iairo Lasaro	Brown Bai ³¹
PHILIPPINES	Edgardo B. Espiritu ³²	Gabriel Singson
SAMOA	Tuilaeapa S. Malielegaoi	Epa Tuioti
SINGAPORE	Richard Hu Tsu Tau	Ngiam Tong Dow
SOLOMON ISLANDS	Manasseh Sogavare	Gordon Darcy Lilo
SPAIN	Rodrigo de Rato y Figaredo	Elena Pisonero Ruiz ³³
SRI LANKA	Chandrika Bandaranaike Kumaratunga	Dixon Nilaweera ³⁴
SWEDEN	Mats Karlsson	Lennart Bage
SWITZERLAND	Nicolas Imboden	Rudolph Dannecker
TAIPEI, CHINA	Fai-nan Perng ³⁵	Chun Chen ³⁶
TAJKISTAN	Anvarsho Muzafarov ³⁷	Sharif Rahimov ³⁸
THAILAND	Tarrin Nimmanahaeminda	Suphachai Phisitvanich
TONGA	K. Tutoatasi Fakafanua	Aisake Eke
TURKEY	Yener Dinçmen	Cüneyt Sel
TUVALU	Alesana K. Seluka	Lutelu Faavae
UNITED KINGDOM	Clare Short	George Foulkes
UNITED STATES	Robert E. Rubin	Stuart E. Eizenstat ³⁹
UZBEKISTAN	Bakhtier S. Khamidov	Rustam Sadikovich Azimov
VANUATU	Sela Molisa ⁴⁰	Jeffery Wilfred ⁴¹
VIET NAM	Nguyen Tan Dung ⁴²	Le Duc Thuy

22 Succeeded Ruben R. Zackhras in September.

23 Succeeded Win Tin in January.

24 Succeeded Rabindra Nath Sharma in April.

25 Succeeded J. P. Pronk in September.

26 Succeeded Mark Prebble in February.

27 Succeeded Frode Forfang in April.

28 Succeeded Knut Vollebaek in April.

29 Succeeded Hafiz A. Pasha in November. Hafiz A. Pasha succeeded Sartaj Aziz in September.

30 Succeeded Aftab Ahmad Khan in April.

31 Succeeded Morea Vele in August. Morea Vele succeeded Isaac Lupari in March.

32 Succeeded Salvador M. Enriquez, Jr. in July. Salvador M. Enriquez, Jr. succeeded Roberto F. de Ocampo in February.

33 Succeeded Jose Manuel Fernandez Normiella in July.

34 Succeeded B. C. Perera in March.

35 Succeeded Yuan-Dong Sheu in March.

36 Succeeded Mu-tsai Chen in September.

37 Appointed in April.

38 Appointed in April.

39 Succeeded Joan E. Spero in October.

40 Succeeded Vincent Boulekone in July.

41 Succeeded R. P. Gerard Leymang in September.

42 Succeeded Do Que Luong in May.

Appendix 3

BOARD OF DIRECTORS AND VOTING GROUPS

(as of 31 December 1998)

DIRECTOR	ALTERNATE DIRECTOR	MEMBERS REPRESENTED ¹
Rafiq A. Akhund	Patricia Z. Riingen ²	Kazakhstan; Maldives; Marshall Islands; Mongolia; Pakistan; Philippines
Li Ruogu	Liu Liange	People's Republic of China
Jin-Gyu Park	Ruey-song Huang	Republic of Korea; Papua New Guinea; Sri Lanka; Taipei, China; Uzbekistan; Vanuatu; Viet Nam
Julian H. Payne	Berend W. van Gorkom ³	Canada; Denmark; Finland; Netherlands; Norway; Sweden
Francesco Pittore	Manuel Sánchez Melero ⁴	Belgium; France; Italy; Spain; Switzerland
C. Ramachandran ⁵	Muhammad Faizur Razaque	Bangladesh; Bhutan; India; Lao People's Democratic Republic
Soegito Sastramidjojo	John Austin	Cook Islands; Fiji; Indonesia; Kyrgyz Republic; New Zealand; Samoa; Tonga
Naoyuki Shinohara ⁶	Tetsuji Nagatomo	Japan
Hans-Jürgen Stryk	John Millett ⁷	Austria; Germany; Turkey; United Kingdom
Eric Thorn	Stephen Baker ⁸	Australia; Cambodia; Hong Kong, China; Kiribati; Federated States of Micronesia; Nauru; Solomon Islands; Tuvalu
Prasit Ujjin	Sim Cheng Huat	Malaysia; Myanmar; Nepal; Singapore; Thailand
Linda Tsao Yang	N. Cinnamon Dornsife	United States

1 In alphabetical order within each group.

2 Succeeded Romeo L. Bernardo on 1 August.

3 Succeeded Jens Haarlov on 1 September.

4 Succeeded Thomas Eggenberger on 1 August.

5 Succeeded K. Venkatesan on 1 July.

6 Succeeded Makoto Hosomi on 6 June.

7 Succeeded Leander Treppel on 1 July.

8 Succeeded John Russell on 12 March.

Appendix 4**COMMITTEES OF THE BOARD OF DIRECTORS**

(as of 31 December 1998)

STANDING COMMITTEES

AUDIT COMMITTEE

Julian H. Payne (Chairperson)

Rafiq A. Akhund

Soegito Sastromidjojo

Hans-Jürgen Stryk

Eric Thorn

Prasit Ujjin

BUDGET REVIEW COMMITTEE

Li Ruogu (Chairperson)

Jin-Gyu Park

Francesco Pittore

C. Ramachandran

Naoyuki Shinohara

Linda Tsao Yang

INSPECTION COMMITTEE

Francesco Pittore (Chairperson)

Li Ruogu

Julian H. Payne

John Austin

Muhammad Faizur Razzaque

Patricia Z. Riingen

WORKING COMMITTEE

WORKING GROUP ON THE 1998 ANNUAL REPORT

Francesco Pittore (Chairperson)

Rafiq A. Akhund

John Austin

N. Cinnamon Dornsife

Tetsuji Nagatomo

Muhammad Faizur Razzaque

Appendix 5**ADVISORY COUNCIL MEMBERS OF THE ADB INSTITUTE**

(as of 31 December 1998)

Chandi Chanmugam	(Sri Lanka)
Riccardo Faini	(Italy)
Yonosuke Hara	(Japan)
Helen Hughes	(Australia)
Justin Yifu Lin	(People's Republic of China)
Jeffrey R. Shafer	(United States)
Chief Economist	(ADB)

Masaru Yoshitomi succeeded Jesus Estanislao as the Dean of ADB Institute on 16 January 1999.

Appendix 6

MANAGEMENT, SENIOR STAFF, AND REGIONAL AND RESIDENT REPRESENTATIVES

(as of 31 December 1998)

OFFICE OF THE PRESIDENT

President Mitsuo Sato¹

OFFICES OF THE VICE-PRESIDENTS

Vice-President (Region East) Peter H. Sullivan

Vice-President (Region West) Myoung-Ho Shin

Vice-President (Finance and Administration) Vacant²

OFFICE OF THE SECRETARY

Secretary R. Swaminathan

Assistant Secretary Ferdinand P. Mesch

OFFICE OF THE GENERAL COUNSEL

General Counsel Barry Metzger

Deputy General Counsel Eisuke Suzuki

Assistant General Counsel Richard Eyre

Assistant General Counsel Bruce A. Purdue

Assistant General Counsel Vacant

Special Advisor to the General Counsel Zhang Yuejiao

OFFICE OF THE GENERAL AUDITOR

General Auditor Louis Wong

Manager Rakesh Gupta

POSTEVALUATION OFFICE³

Chief A. Timothy Peterson

Manager (Evaluation Division East) Peter C. Darjes

Manager (Evaluation Division West) Atsutake Hashida

STRATEGY AND POLICY OFFICE

Chief Yoshihiro Iwasaki

Assistant Chief H. Satish Rao

OFFICE OF ENVIRONMENT AND SOCIAL DEVELOPMENT

Chief Kazi F. Jalal

Manager (Environment Division) J. Warren Evans

Manager (Social Development Division) Anita Kelles-Viitanen

PROGRAMS DEPARTMENT (EAST)

Director Shoji Nishimoto

Deputy Director Werner M. Schelzig

Programs Manager (Division East 1—Hong Kong, China; Korea, Republic of;
China, People's Republic of; Taipei, China) Bruce Murray

Programs Manager (Division East 2—Indonesia; Malaysia; Philippines;
Singapore) K. H. Moinuddin

Programs Manager (Division East 3—Kazakhstan;
Kyrgyz Republic; Mongolia; Tajikistan; Uzbekistan) Thomas Crouch

Resident Representative, Indonesia Resident Mission Robert C. May

Resident Representative, Kazakhstan Resident Mission Peter W.B. Choynowski

Resident Representative, Uzbekistan Resident Mission V.N. Gnanathurai

AGRICULTURE AND SOCIAL SECTORS DEPARTMENT (EAST)

Director Yang Weimin

Deputy Director Hans-Jürgen Springer

Manager (Agriculture and Rural Development Division) Bradford R. Philips

¹ Tadao Chino succeeded Mitsuo Sato on 16 January 1999.

² John Lintjer succeeded Pierre Uhel on 16 January 1999.

³ The Postevaluation Office was renamed as the Operations Evaluation Office on 12 January 1999.

CONTINUED

Manager (Education, Health and Population Division)	William M. Fraser
Manager (Forestry and Natural Resources Division)	Muhammad A. Mannan
Manager (Water Supply, Urban Development and Housing Division)	Asad Ali Shah
INFRASTRUCTURE, ENERGY AND FINANCIAL SECTORS DEPARTMENT (EAST)	
Director	Paul M. Dickie
Deputy Director	Devinder Singh
Manager (Energy Division)	P.N. Fernando
Manager (Financial Sector and Industry Division)	Shamshad Akhtar
Manager (Transport and Communications Division)	Jin Koo Lee
OFFICE OF PACIFIC OPERATIONS	
(Cook Islands; Fiji; Kiribati; Marshall Islands; Micronesia, Federated States of; Nauru; Papua New Guinea; Samoa; Solomon Islands; Tonga; Tuvalu; Vanuatu)	
Director	Basudev Dahal
Manager (Pacific Operations Division 1)	T.L. de Jonghe
Manager (Pacific Operations Division 2)	Cedric D. Saldanha
Regional Representative, South Pacific Regional Mission	Jeffrey R. Stubbs
OFFICE OF COFINANCING OPERATIONS	
Acting Chief	Jeremy H. Hovland
Assistant Chief	Woo Chull Chung
CENTRAL OPERATIONS SERVICES OFFICE	
Chief	Vladimir Bohun
Manager (Consulting Services Division)	Peter E. Pedersen
Manager (Project Coordination and Procurement Division)	Francis Sharpley
PROGRAMS DEPARTMENT (WEST)	
Director	G.H.P.B. van der Linden
Deputy Director	Nihal Amerasinghe
Programs Manager (Division West 1–Afghanistan; Maldives; Pakistan; Sri Lanka)	Frank J. Polman
Programs Manager (Division West 2–Bangladesh; Bhutan; India; Nepal)	Filologo Pante, Jr.
Programs Manager (Division West 3–Cambodia; Lao People’s Democratic Republic; Myanmar; Thailand; Viet Nam)	Kazu Sakai
Resident Representative, Bangladesh Resident Mission	Phiphit Suphaphiphat
Resident Representative, Cambodia Resident Mission	Someth Suos
Resident Representative, India Resident Mission	Vacant
Resident Representative, Nepal Resident Mission	Marshuk Ali Shah
Resident Representative, Pakistan Resident Mission	M.F.W. Zijsveld
Resident Representative, Sri Lanka Resident Mission	Tadashi Kondo
Resident Representative, Viet Nam Resident Mission	Jean-Pierre A. Verbiest
AGRICULTURE AND SOCIAL SECTORS DEPARTMENT (WEST)	
Director	Akira Seki
Deputy Director	M.E. Tusneem
Manager (Agriculture and Rural Development Division)	Jan P.M. van Heeswijk
Manager (Education, Health and Population Division)	Edward Haugh, Jr.
Manager (Forestry and Natural Resources Division)	Toru Shibuichi
Manager (Water Supply, Urban Development and Housing Division)	Preben Nielsen
INFRASTRUCTURE, ENERGY AND FINANCIAL SECTORS DEPARTMENT (WEST)	
Director	Vacant
Deputy Director	B.N. Lohani
Manager (Energy Division)	James E. Rockett

CONTINUED

Manager (Financial Sector and Industry Division)	Rajat Nag
Manager (Transport and Communications Division)	Günter Hecker
PRIVATE SECTOR GROUP	
Head	Vacant
Manager	J. Antonio M. Quila
ECONOMICS AND DEVELOPMENT RESOURCE CENTER	
Chief Economist	Jungsoo Lee
Resident Scholar	S. Ghon Rhee
Assistant Chief Economist (Economic Analysis and Research Division)	M.G. Quibria
Assistant Chief Economist (Project Economic Evaluation Division)	David Edwards
Assistant Chief Economist (Statistics and Data Systems Division)	Isidoro P. David
BUDGET, PERSONNEL AND MANAGEMENT SYSTEMS DEPARTMENT	
Director	Mamoru Umemoto
Deputy Director (Budget and Compensation)	Sandra A. Lawrence
Deputy Director (Personnel)	Vacant
Manager (Budget and Management Services Division)	Kunio Senga
Manager (Compensation and Benefits Division)	Amarjit Singh Wasan
Manager (Human Resources Division)	Robert L.T. Dawson
OFFICE OF ADMINISTRATIVE SERVICES	
Director	Guo Xianzhi
Manager (Facilities Management Division)	Farrokh Kapadia
Manager (General Services Division)	Normin S. Pakpahan
CONTROLLER'S DEPARTMENT	
Controller	Charles F. Coe
Acting Assistant Controller (Accounting Division)	Ronny E. Budiman
Assistant Controller (Disbursement Operations Division)	Yoong-Soo Seo
TREASURER'S DEPARTMENT	
Treasurer	Shinji Ichishima
Deputy Treasurer	Ifzal Ali
Assistant Treasurer (Funding Division)	Peter Balon
Assistant Treasurer (Investment Division)	Jelle C. Mann
Assistant Treasurer (Risk Management Division)	Philip C. Erquiaga
Assistant Treasurer (Treasury Services Division)	David R. Parker
INFORMATION OFFICE ⁴	
Chief	Robert H. Salamon
Assistant Chief	Karti Sandilya
OFFICE OF COMPUTER SERVICES ⁵	
Director	Suresh A. Seshan
NORTH AMERICAN REPRESENTATIVE OFFICE	
Director	D.C. Amerasinghe
EUROPEAN REPRESENTATIVE OFFICE	
Regional Representative	Keon-Woo Lee
JAPANESE REPRESENTATIVE OFFICE	
Resident Representative	Nalin P. Samarasinghe

⁴ The Information Office was renamed as the Office of External Relations on 12 January 1999.

⁵ The Office of Computer Services was renamed as the Office of Information Systems and Technology on 12 January 1999.

Appendix 7**FORMER ADB PRESIDENTS AND VICE-PRESIDENTS**

(as of 31 December 1998)

PRESIDENTS

Mr. Takeshi Watanabe	—	24 November 1966 – 24 November 1972
Mr. Shiro Inoue	—	25 November 1972 – 23 November 1976
Mr. Taroichi Yoshida	—	24 November 1976 – 23 November 1981
Mr. Masao Fujioka	—	24 November 1981 – 23 November 1989
Mr. Kimimasa Tarumizu	—	24 November 1989 – 24 November 1993

VICE-PRESIDENTS

Mr. C. S. Krishna Moorthi	—	19 December 1966 – 31 March 1978
Mr. A. T. Bambawale	—	1 April 1978 – 28 October 1985
Mr. M. Narasimham	—	1 November 1985 – 31 July 1988
Mr. S. Stanley Katz	—	1 April 1978 – 28 September 1990
Mr. In Yong Chung	—	1 August 1988 – 31 July 1993
Mr. William R. Thomson	—	1 October 1990 – 30 June 1994
Mr. Günther G. Schulz	—	1 April 1983 – 30 June 1995
Mr. Bong-Suh Lee	—	1 August 1993 – 9 October 1998
Mr. Pierre Uhel	—	1 July 1995 – 4 December 1998

Appendix 8

SUMMARY OF BUDGET FOR 1999

Internal Administrative Expenses

(\$ thousand)

	1998			1999 Budget
	Budget	After Transfers ^a	Actual	
I. BOARD OF GOVERNORS ^b	1,250	1,250	836	528
II. BOARD OF DIRECTORS	8,382 ^c	8,382 ^c	7,795	8,524 ^c
III. OPERATIONAL EXPENSES	161,112	161,112	154,322	162,796
Salaries	83,520	83,520	78,893	84,149
Benefits	49,111	48,619	47,340	46,971
Staff Development	2,350	2,350	1,980	2,300
Relocation	2,556	3,048	3,048	2,596
Consultants	9,550	10,608	10,608	11,300
Business Travel	13,715	12,657	12,232	15,170
Representation	310	310	221	310
IV. ADMINISTRATIVE EXPENSES	32,045	32,045	30,865	33,072
Communications	3,633	3,633	3,485	3,686
Office Occupancy	7,314	7,479	7,479	7,437
Library	681	684	684	696
Office Supplies	2,060	2,060	1,763	1,837
Office Equipment	3,031	3,572	3,572	3,279
Contractual Services	5,021	4,312	4,170	5,255
Insurance	600	600	590	605
Depreciation	9,546	9,546	9,021	10,092
Miscellaneous	159	159	101	185
V. GENERAL CONTINGENCY	2,028	2,028	–	2,049
TOTAL	204,817	204,817	193,818^d	206,969

a Transfers were made between budget items within each budget category without exceeding the original amount of each category.

b Annual Meeting expenses.

c Includes \$250,000 for inspection function.

d Excludes the following items reconciling with financial statements in compliance with generally accepted accounting principles: (i) provisions for future liabilities with respect to severance pay (\$1,677,000), accumulated compensated absences (\$641,000), and accrued resettlement/repatriation allowances (-\$322,000); (ii) adjustments of actuarially determined assessment benefit obligations with respect to pension costs (-\$8,339,000) and postretirement medical benefits (\$6,828,000); and (iii) bank charges pertaining directly to Asian Development Fund, Japan Special Fund and Japan Scholarship Program (\$30,000). Total administrative expenses, as shown in the financial statements, amounted to \$194,333,000. This amount, after deducting \$50,000 directly charged to the Scholarship Program, has been distributed as follows: OCR-\$121,701,000 (Ref. OCR-2), ADF-\$71,502,000 (Ref. ADF-2), and JSF-\$1,080,000 (Ref. JSF-2)