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RESOLUTIONS OF THE BOARD OF GOVERNORS ADOPTED IN 2002

RESOLUTION NO.	SUBJECT	DATE ADOPTED
282	Amendment to Section 7(B)(a) of the By-Laws	15 January
283	Membership of the Republic of Palau	5 May
284	Financial Statements and Independent Auditors' Reports	12 May
285	Allocation of Net Income	12 May
286	Membership of East Timor ¹	17 July
287	Place and Date of Thirty-Seventh Annual Meeting	2 November
288	Seventh Replenishment of the Asian Development Fund: Access of Afghanistan to ADF Resources	14 November
289	Decisions Relating to Section 5 of the By-Laws	26 November
290	Amendment to Section 7(B)(a) of the By-Laws	26 November
291	Membership of Luxembourg and Increase in Authorized Capital Stock	8 December

¹ Changed name from East Timor to the Democratic Republic of Timor-Leste, effective 18 November 2002.

Appendix 2

BOARD OF GOVERNORS*(as of 30 April 2003)*

		Chairperson (to be advised)	
		LYONPO YESHEY ZIMBA (Bhutan) (Vice-Chairperson)	BIKENIBEU PAENIU (Tuvalu) (Vice-Chairperson)
MEMBER	GOVERNOR	ALTERNATE GOVERNOR	
AFGHANISTAN	Ashraf Ghani Ahmadzai ¹	Sami Wali	
AUSTRALIA	Peter Costello	Chris Gallus	
AUSTRIA	Karl-Heinz Grasser	Thomas Wieser	
AZERBAIJAN	Farhad Aliyev ²	Avaz Alekperov ³	
BANGLADESH	M. Saifur Rahman	Anisul Huq Chowdhury	
BELGIUM	Didier Reynders	Gino Alzetta	
BHUTAN	Lyonpo Yeshey Zimba	Sonam Wangchuk	
CAMBODIA	Keat Chhon	Ouk Rabun	
CANADA	William Graham	Bruce Montador	
CHINA, PEOPLE'S REPUBLIC OF	Jin Renqing ⁴	Jin Liquan	
COOK ISLANDS	Terepai Maoate ⁵	Kevin Carr	
DENMARK	Carsten Staur	Ove Ullerup	
FIJI ISLANDS	Jone Yavala Kubuabola	Savenaca Narube	
FINLAND	Suvi-Anne Siimes ⁶	Pertti Majanen	
FRANCE	Francis Mer ⁷	Jean-Pierre Jouyet	
GERMANY	Uschi Eid	Rolf Wenzel	
HONG KONG, CHINA	Antony Leung Kam Chung	Joseph Yam	
INDIA	Jaswant Singh ⁸	S. Narayan ⁹	
INDONESIA	Dr. Boediono	Syahril Sabirin	
ITALY	Antonio Fazio	Lorenzo Bini Smaghi	
JAPAN	Masajuro Shiokawa	Toshihiko Fukui ¹⁰	
KAZAKHSTAN	Zeynulla Khalidollovich Kakimzhanov ¹¹	Arman Galiaskarovich Dunayev	
KIRIBATI	Beniamina Tinga	Tebwe Ietaake	
KOREA, REPUBLIC OF	Jin-Pyo Kim ¹²	Seung Park ¹³	
KYRGYZ REPUBLIC	Bolot Abildaev	Sabyrbek Moldokulov ¹⁴	
LAO PEOPLE'S DEMOCRATIC REPUBLIC	Chansy Phosykhram ¹⁵	Phoupheth Khamphounvong	
MALAYSIA	Dato Seri Dr. Mahathir bin Mohamad	Tan Sri Dr. Samsudin bin Hitam	
MALDIVES	Ismail Shafeeu	Riluwan Shareef	
MARSHALL ISLANDS	Brenson S. Wase ¹⁶	Amon Tibon	

¹ Succeeded Hedayat Amin Arsala in October 2002.² Succeeded Avaz Alekperov in February 2003.³ Succeeded Vadim Khabanov in February 2003.⁴ Succeeded Xiang Huaicheng in April 2003.⁵ Succeeded Geoffrey A. Henry in March 2003. Geoffrey A. Henry succeeded Terepai Maoate in April 2002.⁶ Succeeded Satu Hassi in August 2002.⁷ Succeeded Laurent Fabius in May 2002.⁸ Succeeded Yashwant Sinha in July 2002.⁹ Succeeded C. M. Vasudev in August 2002.¹⁰ Succeeded Masaru Hayami in March 2003.¹¹ Succeeded Mazhit Yessenbayev in October 2002.¹² Succeeded Yun-Churl Jeon in March 2003. Yun-Churl Jeon succeeded Nyum Jin in April 2002.¹³ Succeeded Chol-Hwan Chon in April 2002.¹⁴ Succeeded Kurmanbek Ukulov in March 2003.¹⁵ Succeeded Soukanh Mahalath in January 2003.¹⁶ Succeeded Michael Konelios in November 2002.

CONTINUED

MEMBER	GOVERNOR	ALTERNATE GOVERNOR
MICRONESIA, FEDERATED STATES OF	John Ehsa	Lorin Robert
MONGOLIA	Chultemiin Ulaan	Ochirbat Chuluunbat
MYANMAR	Hla Tun ¹⁷	Daw Than Nwe ¹⁸
NAURU	Aloysius Amwano	Alexander Deije
NEPAL	Badri Prasad Shrestha ¹⁹	Bhanu Prasad Acharya ²⁰
THE NETHERLANDS	Hans Hoogervorst ²¹	Agnes van Ardenne-van der Hoeven ²²
NEW ZEALAND	Michael Cullen	John Whitehead ²³
NORWAY	Olav Kjørven	Age Grutle
PAKISTAN	Shaukat Aziz	Waqar Masood Khan ²⁴
PAPUA NEW GUINEA	Bart Philemon ²⁵	Koiari Tarata ²⁶
PHILIPPINES	Jose Isidro N. Camacho	Rafael Buenaventura
PORTUGAL	Maria Manuela Dias Ferreira Leite ²⁷	Miguel Jorge Reis Antunes Frasquilho ²⁸
SAMOA	Misa Telefoni Retzlaff	Hinauri Petana
SINGAPORE	BG Lee Hsien Loong	Lim Siong Guan
SOLOMON ISLANDS	Laurie Chan	Lloyd Powell ²⁹
SPAIN	Rodrigo de Rato y Figaredo	Juan Costa Climent
SRI LANKA	K. N. Choksy	Charitha Ratwatte
SWEDEN	Annika Soder ³⁰	Gunilla Olsson
SWITZERLAND	Oscar Knapp	Adrian Schlaepfer ³¹
TAIPEI, CHINA	Fai-nan Perng	Susan S. Chang ³²
TAJIKISTAN	G. D. Boboev	H. K. Buriev ³³
THAILAND	Suchart Jaovisidha ³⁴	Somchainuk Engtrakul
TIMOR-LESTE, DEMOCRATIC REPUBLIC OF	Maria Madalena Brites Boavida ³⁵	Aicha Bassarewan ³⁶
TONGA	Siosiuia T.T. 'Utoikamanu	Aisake Eke
TURKEY	to be advised ³⁷	Aydin Karaöz
TURKMENISTAN	Yazguly Kakalyev ³⁸	Seitbay Kandymov
TUVALU	Bikenibeu Paeniu ³⁹	Solofa Uota
UNITED KINGDOM	Clare Short	Sally Keeble ⁴⁰
UNITED STATES	John W. Snow ⁴¹	Alan P. Larson
UZBEKISTAN	Rustam Azimov	Mamarizo Nurmuratov
VANUATU	Sela Molisa ⁴²	George Andrews ⁴³
VIET NAM	Le Duc Thuy	Phung Khac Ke ⁴⁴

¹⁷ Succeeded Khin Maung Thein in February 2003.

¹⁸ Succeeded Soe Lin in March 2003.

¹⁹ Succeeded Bharat Kumar Shah in October 2002. Bharat Kumar Shah succeeded Ram Sharan Mahat in July 2002.

²⁰ Succeeded Bimal P. Koirala in October 2002.

²¹ Succeeded Gerrit Zalm in August 2002.

²² Succeeded Eveline L. Herfkens in August 2002.

²³ Succeeded Alan Bollard in October 2002.

²⁴ Succeeded Nawid Ahsan in August 2002.

²⁵ Succeeded Mekere Morauta in October 2002.

²⁶ Succeeded Robert Igara in October 2002.

²⁷ Appointed in April 2002.

²⁸ Appointed in April 2002.

²⁹ Succeeded Shadrach Fanega in May 2002.

³⁰ Succeeded Gun-Britt Andersson in January 2003.

³¹ Succeeded Rudolph Dannecker in January 2003.

³² Succeeded Chun Chen in March 2002.

³³ Succeeded Iskandar Davlatov in August 2002.

³⁴ Succeeded Somkid Jatusripitak in February 2003.

³⁵ Appointed in July 2002.

³⁶ Appointed in July 2002.

³⁷ Faik Öztrak resigned in April 2003.

³⁸ Succeeded Enebay Geldiyevna Atayeva in February 2003.

³⁹ Succeeded Saufatu Sopoanga in August 2002.

⁴⁰ Succeeded Hilary Benn in March 2003.

⁴¹ Succeeded Paul H. O'Neill.

⁴² Succeeded Joe Bomal Carlo in October 2002.

⁴³ Succeeded Jeffery Wilfred in October 2002.

⁴⁴ Succeeded Duong Thu Huong in September 2002.

ANNUAL MEETINGS OF THE BOARD OF GOVERNORS

YEAR		CITY	DATE
1966	Inaugural	Tokyo	24 Nov-26 Nov
1968	First Annual Meeting	Manila	4 Apr-6 Apr
1969	Second Annual Meeting	Sydney	10 Apr-12 Apr
1970	Third Annual Meeting	Seoul	9 Apr-11 Apr
1971	Fourth Annual Meeting	Singapore	15 Apr-17 Apr
1972	Fifth Annual Meeting	Vienna	20 Apr-22 Apr
1973	Sixth Annual Meeting	Manila	26 Apr-28 Apr
1974	Seventh Annual Meeting	Kuala Lumpur	25 Apr-27 Apr
1975	Eighth Annual Meeting	Manila	24 Apr-26 Apr
1976	Ninth Annual Meeting	Jakarta	22 Apr-24 Apr
1977	Tenth Annual Meeting	Manila	21 Apr-23 Apr
1978	Eleventh Annual Meeting	Vienna	24 Apr-26 Apr
1979	Twelfth Annual Meeting	Manila	2 May-4 May
1980	Thirteenth Annual Meeting	Manila	30 Apr-2 May
1981	Fourteenth Annual Meeting	Honolulu	30 Apr-2 May
1982	Fifteenth Annual Meeting	Manila	28 Apr-30 Apr
1983	Sixteenth Annual Meeting	Manila	4 May-6 May
1984	Seventeenth Annual Meeting	Amsterdam	25 Apr-27 Apr
1985	Eighteenth Annual Meeting	Bangkok	30 Apr-2 May
1986	Nineteenth Annual Meeting	Manila	30 Apr-2 May
1987	Twentieth Annual Meeting	Osaka	27 Apr-29 Apr
1988	Twenty-First Annual Meeting	Manila	28 Apr-30 Apr
1989	Twenty-Second Annual Meeting	Beijing	4 May-6 May
1990	Twenty-Third Annual Meeting	New Delhi	2 May-4 May
1991	Twenty-Fourth Annual Meeting	Vancouver	24 Apr-26 Apr
1992	Twenty-Fifth Annual Meeting	Hong Kong, China	4 May-6 May
1993	Twenty-Sixth Annual Meeting	Manila	4 May-6 May
1994	Twenty-Seventh Annual Meeting	Nice	3 May-5 May
1995	Twenty-Eighth Annual Meeting	Auckland	3 May-5 May
1996	Twenty-Ninth Annual Meeting	Manila	30 Apr-2 May
1997	Thirtieth Annual Meeting	Fukuoka	11 May-13 May
1998	Thirty-First Annual Meeting	Geneva	29 Apr-1 May
1999	Thirty-Second Annual Meeting	Manila	30 Apr-2 May
2000	Thirty-Third Annual Meeting	Chiang Mai	6 May-8 May
2001	Thirty-Fourth Annual Meeting	Honolulu	9 May-11 May
2002	Thirty-Fifth Annual Meeting	Shanghai	10 May-12 May

Appendix 4

BOARD OF DIRECTORS AND VOTING GROUPS*(as of 30 April 2003)*

DIRECTOR	ALTERNATE DIRECTOR	MEMBERS REPRESENTED
Jusuf Anwar	Richard Stanley ¹	Cook Islands, Fiji Islands, Indonesia, Kyrgyz Republic, New Zealand, Samoa, Tonga
Frank Black ²	Rolf Eckermann ³	Austria, Germany, Turkey, United Kingdom
Ju Kuilin ⁴	Yang Shaolin ⁵	People's Republic of China
M. Akram Malik ⁶	Dante Canlas ⁷	Kazakhstan, Maldives, Marshall Islands, Mongolia, Pakistan, Philippines
P. G. Mankad	M. Saiful Islam ⁸	Bangladesh, Bhutan, India, Lao People's Democratic Republic, Tajikistan
Michele Miari Fulcis ⁹	Pascal Gregoire	Belgium, France, Italy, Portugal, Spain, Switzerland
Othman Jusoh	Ram Binod Bhattarai	Malaysia, Myanmar, Nepal, Singapore, Thailand
Julian H. Payne	Tryggve Gjesdal ¹⁰	Canada, Denmark, Finland, The Netherlands, Norway, Sweden
Stephen Sedgwick ¹¹	Miranda Rawlinson	Australia; Azerbaijan; Cambodia; Hong Kong, China; Kiribati; Federated States of Micronesia; Nauru; Solomon Islands; Tuvalu
Paul W. Speltz ¹²	Lori A. Forman ¹³	United States
Osamu Tsukahara	Masaichiro Yamanishi ¹⁴	Japan
Jeung-Hyun Yoon	(vacant) ¹⁵	Republic of Korea; Papua New Guinea; Sri Lanka; Taipei, China; Uzbekistan; Vanuatu; Viet Nam

¹ Succeeded John Austin on 1 November 2002.² Succeeded Uwe Henrich on 1 July 2002.³ Succeeded Frank Black on 1 July 2002.⁴ Succeeded Zhao Xiaoyu on 20 September 2002.⁵ Succeeded Ju Kuilin on 20 September 2002.⁶ Succeeded Kh. Zaheer Ahmed on 9 September 2002.⁷ Succeeded Cayetano W. Paderanga, Jr. on 16 April 2003.⁸ Succeeded M. Faizur Razzaque on 1 April 2002.⁹ Succeeded Patrick Thomas on 1 October 2002.¹⁰ Succeeded Maarten Verwey on 1 September 2002.¹¹ Succeeded John S. Lockhart on 1 April 2002.¹² Succeeded N. Cinnamon Dornsife on 19 August 2002.¹³ Succeeded Chantale Yok-Min Wong on 14 September 2002.¹⁴ Succeeded Yasuro Narita on 26 June 2002.¹⁵ S.L. Seneviratne resigned on 24 December 2002.

Appendix 5

COMMITTEES OF THE BOARD OF DIRECTORS*(as of 31 December 2002)*

STANDING COMMITTEES	
AUDIT COMMITTEE	BUDGET REVIEW COMMITTEE
Othman Jusoh (Chairperson)	Jeung-Hyun Yoon (Chairperson)
Michele Miari Fulcis	Ju Kuilin
Cayetano W. Paderanga, Jr.	P. G. Mankad
Miranda Rawlinson	Michele Miari Fulcis
Paul W. Speltz	Julian H. Payne
Richard Stanley	Osamu Tsukahara
DEVELOPMENT EFFECTIVENESS COMMITTEE	INSPECTION COMMITTEE
Jusuf Anwar (Chairperson)	Stephen Sedgwick (Chairperson)
Frank Black	Ram Binod Bhattarai
Lori A. Forman	Rolf Eckermann
P. G. Mankad	Tryggve Gjesdal
Osamu Tsukahara	M. Saiful Islam
Yang Shaolin	M. Akram Malik
WORKING COMMITTEE	
WORKING GROUP ON ANNUAL REPORT 2002	
Frank Black (Chairperson)	
Jusuf Anwar	
Pascal Gregoire	
Miranda Rawlinson	
Masaichiro Yamanishi	
Yang Shaolin	

Appendix 6

ADB INSTITUTE ADVISORY COUNCIL*(as of 31 December 2002)*

Magnus Blomström	Sweden
Ronald Duncan	Australia
William P. Fuller	United States
Yujiro Hayami	Japan
N. C. Saxena	India
Zhang Xiaoqiang	People's Republic of China
Ifzal Ali	Asian Development Bank

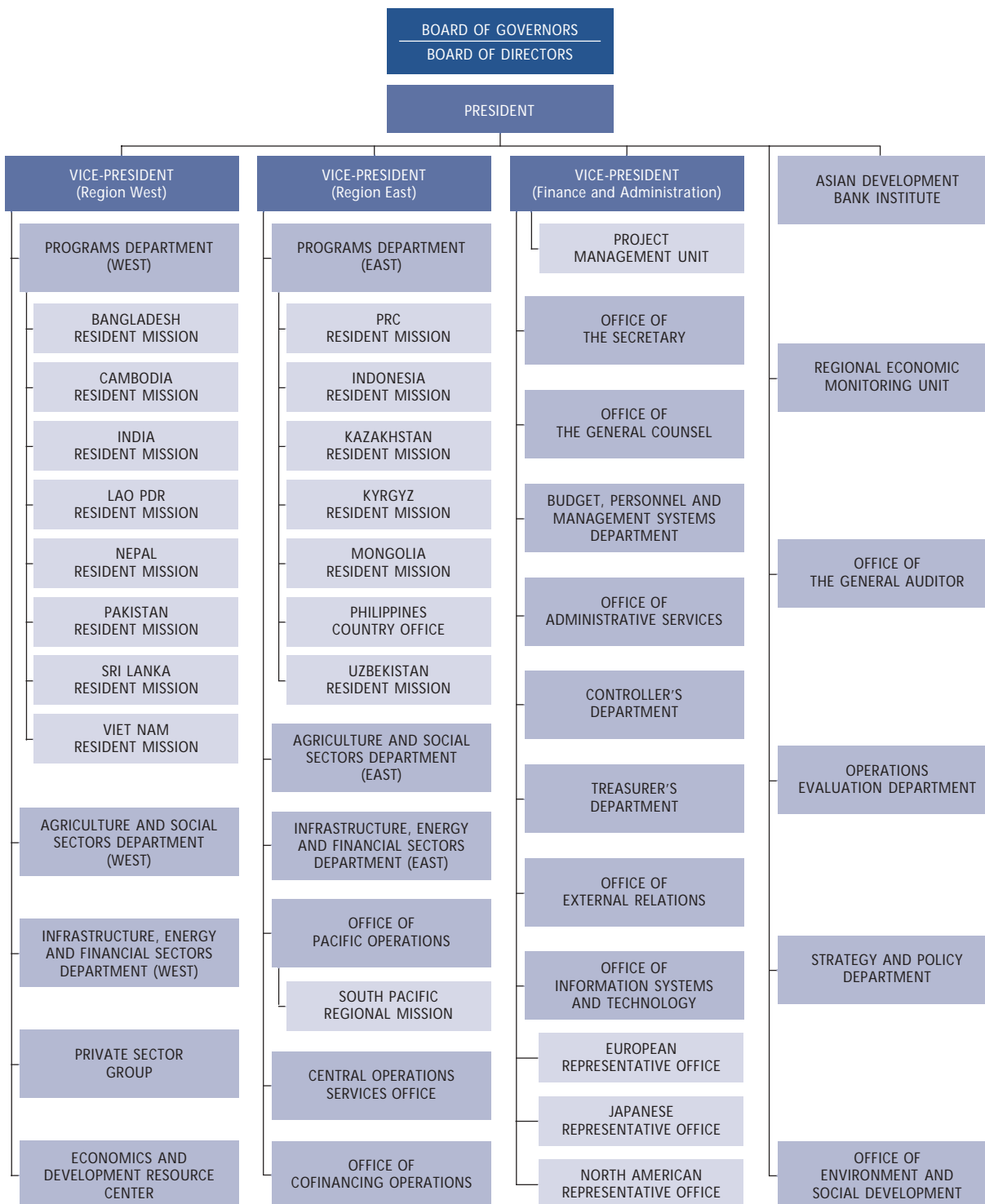
ADB INSTITUTE DEAN*(appointed September 2002, assumed office in January 2003)*

Peter McCawley

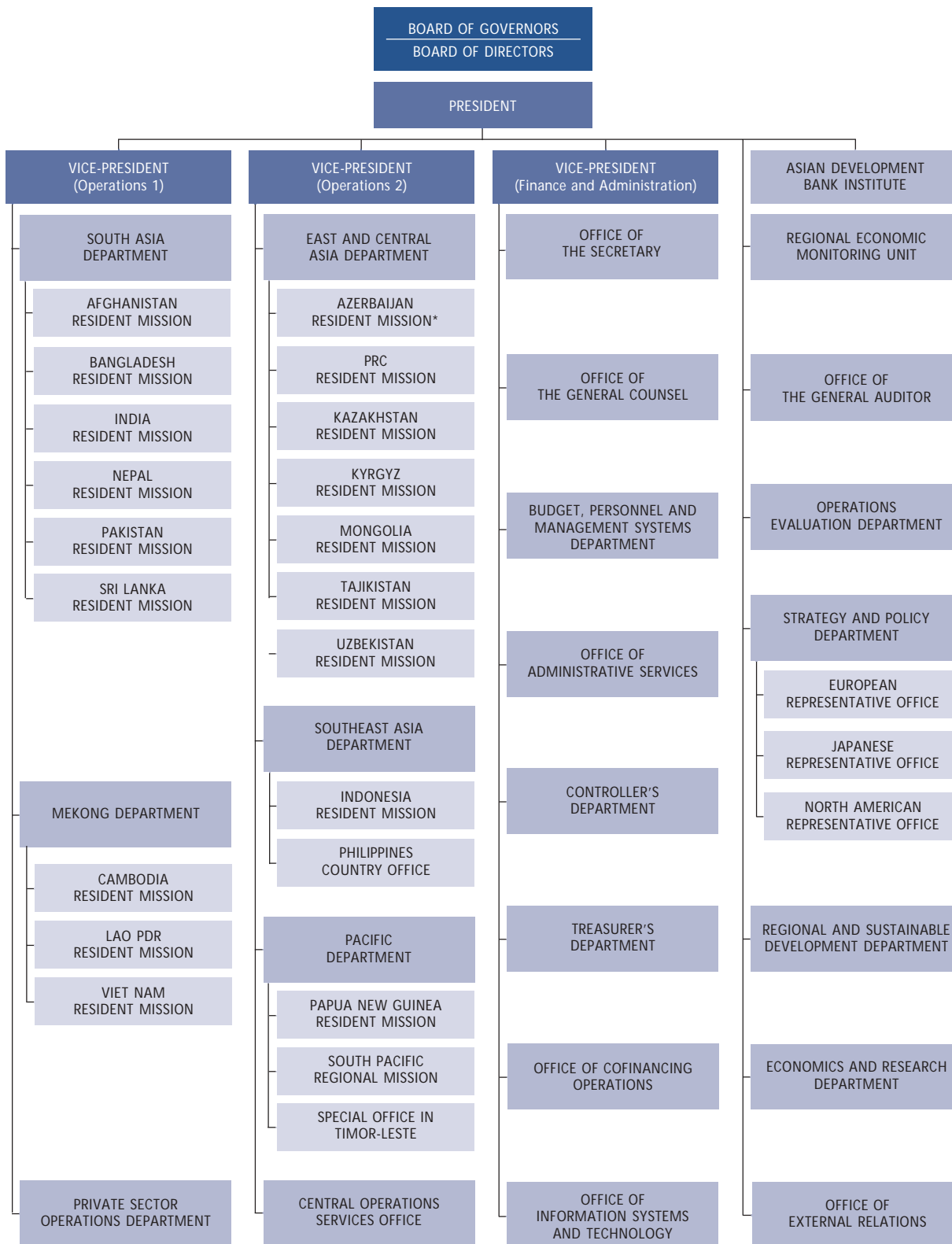
Appendix 7-A

ORGANIZATIONAL STRUCTURE—Before the Reorganization

(as of 31 December 2001)



ORGANIZATIONAL STRUCTURE—After the Reorganization
(since 1 January 2002 and updated as of 31 March 2003)



* Establishment approved by the Board of Directors in March 2003, to become operational in the third quarter of 2003.

Appendix 8

MANAGEMENT, SENIOR STAFF, AND RESIDENT/COUNTRY DIRECTORS*(as of 31 March 2003)*

OFFICE OF THE PRESIDENT	
President	Tadao Chino
Special Advisor to the President	Eisuke Suzuki ¹
Special Advisor to the President	G.H.P.B. van der Linden
Head, Regional Economic Monitoring Unit	Yoshihiro Iwasaki
Director, Regional Economic Monitoring Unit	Pradumna B. Rana
OFFICES OF THE VICE-PRESIDENTS	
Vice-President (Operations 1)	Myoung-Ho Shin
Vice-President (Finance and Administration)	John Lintjer
Vice-President (Operations 2)	Joseph B. Eichenberger
Director, INTEGRA	Silvio R. Cattonar
OFFICE OF THE SECRETARY	
The Secretary	B. N. Lohani
Assistant Secretary	Amarjit Singh Wasan
OFFICE OF THE GENERAL COUNSEL	
The General Counsel	Arthur M. Mitchell
Deputy General Counsel	(vacant)
Assistant General Counsel	Philip Daltrop
Assistant General Counsel	Eveline Fischer
Assistant General Counsel	Hamid L. Sharif
OFFICE OF THE GENERAL AUDITOR	
General Auditor	Peter E. Pedersen
Director, Financial, Administrative, and Information Systems Division	Rakesh Gupta
OPERATIONS EVALUATION DEPARTMENT	
Director General	Eisuke Suzuki ¹
Advisor	M. G. Quibria
Director, Operations Evaluation Division 1	Graham M. Walter
Director, Operations Evaluation Division 2	David Edwards
STRATEGY AND POLICY DEPARTMENT	
Director General	Kunio Senga
Director, Strategic Planning, Policy, and Interagency Relations Division	Christopher MacCormac
Director, Management Support Division	Shyam P. Bajpai
Resident Director, European Representative Office	Yuejiao Zhang
Resident Director, Japanese Representative Office	Jungsoo Lee
Resident Director, North American Representative Office	Karti Sandilya
REGIONAL AND SUSTAINABLE DEVELOPMENT DEPARTMENT	
Director General	Jan P. M. van Heeswijk
Chief Compliance Officer and Deputy Director General	Rolf Zelius
Senior Advisor	Asavin Chintakananda
Director, Environment and Social Safeguard Division	J. Warren Evans
Director, Poverty Reduction and Social Development Division	Brahm Prakash
Director, Governance and Regional Cooperation Division	Jak Jabes
Director, Finance and Infrastructure Division	Rita Nangia
Director, Agriculture, Natural Resources, and Social Sectors Division	Bradford R. Philips
ECONOMICS AND RESEARCH DEPARTMENT	
Chief Economist	Ifzal Ali
Assistant Chief Economist, Macroeconomics and Finance Research Division	Jean-Pierre A. Verbiest
Assistant Chief Economist, Development Indicators and Policy Research Division	(vacant)
Assistant Chief Economist, Economic Analysis and Operations Support Division	Xianbin Yao
OFFICE OF EXTERNAL RELATIONS	
Principal Director	Robert H. Salamon
Director	Ann Quon

¹ Effective 10 April 2003. Also in concurrent capacity as Special Advisor to the President.

SOUTH ASIA DEPARTMENT	
(Afghanistan, Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan, Sri Lanka)	
Director General	Yoshihiro Iwasaki
Deputy Director General	Jin Koo Lee
Senior Advisor	Frank J. Polman
Director, Operations Coordination Division	Sultan H. Rahman
Director, Infrastructure Division ²	Tadashi Kondo ³
Director, Agriculture, Environment, and Natural Resources Division	Frederick C. Roche
Director, Social Sectors Division	Edward M. Haugh, Jr.
Director, Governance, Finance, and Trade Division	Klaus Gerhaeusser
Country Director, Afghanistan Resident Mission	V. N. Gnanathurai
Country Director, Bangladesh Resident Mission	Toru Shibuichi
Country Director, India Resident Mission	T. L. de Jonghe
Country Director, Nepal Resident Mission	Richard A. Vokes
Country Director, Pakistan Resident Mission	Marshuk Ali Shah
Country Director, Sri Lanka Resident Mission	John R. Cooney
MEKONG DEPARTMENT	
(Cambodia, Lao People's Democratic Republic, Myanmar, Thailand, Viet Nam)	
Director General	Rajat M. Nag
Deputy Director General	Kazu Sakai
Senior Advisor	Philippe Benedic
Senior Advisor	Kuniki Nakamori
Advisor	Arjun Thapan
Director, Operations Coordination Division	(vacant)
Director, Infrastructure Division	Khalid I. Rahman
Director, Agriculture, Environment, and Natural Resources Division	C. R. Rajendran
Director, Social Sectors Division	Young Baek Lee
Director, Governance, Finance, and Trade Division	Robert S. Boumphrey
Country Director, Cambodia Resident Mission	Urooj Malik
Country Director, Lao PDR Resident Mission	Paul V. Turner
Country Director, Viet Nam Resident Mission	John Samy
PRIVATE SECTOR OPERATIONS DEPARTMENT	
Director General	Robert M. Bestani
Senior Advisor	Woo Chull Chung
Director, Private Sector Operations Division	Alfredo E. Pascual
Director, Infrastructure Finance Division	(vacant)
EAST AND CENTRAL ASIA DEPARTMENT	
(Azerbaijan; People's Republic of China; Hong Kong, China; Kazakhstan; Republic of Korea; Kyrgyz Republic; Mongolia; Taipei, China; Tajikistan; Turkmenistan; Uzbekistan)	
Director General	M. E. Tusneem
Deputy Director General	(vacant)
Director, Operations Coordination Division	Adrian Ruthenberg
Director, Infrastructure Division	H. Satish Rao
Director, Agriculture, Environment, and Natural Resources Division	Katsuji Matsunami
Senior Director, Social Sectors Division	William M. Fraser
Director, Governance, Finance, and Trade Division	(vacant)
Country Director, Azerbaijan Resident Mission ⁴	(vacant)
Country Director, People's Republic of China Resident Mission	Bruce Murray
Country Director, Kazakhstan Resident Mission	Kazuhiko Higuchi
Country Director, Kyrgyz Resident Mission	J. C. Alexander
Country Director, Mongolia Resident Mission	Barry J. Hitchcock
Country Director, Tajikistan Resident Mission	Kazuko Motomura ⁵
Country Director, Uzbekistan Resident Mission	Sean M. O'Sullivan

² South Asia Infrastructure Division will be split into South Asia Transport and Communications Division, and South Asia Energy Division effective 1 April 2003.

³ Will be Director, South Asia Transport and Communications Division effective 1 April 2003.

⁴ Establishment approved by the Board of Directors in March 2003, to become operational in the third quarter of 2003.

⁵ Effective upon assumption of office.

SOUTHEAST ASIA DEPARTMENT	
(Indonesia, Malaysia, Philippines, Singapore)	
Director General	K. H. Moinuddin
Deputy Director General	Shamshad Akhtar ⁶
Senior Advisor	Masato Miyachi
Advisor	Bruce A. Purdue
Director, Infrastructure Division	Patrick C. Giraud
Director, Agriculture, Environment, and Natural Resources Division	Muhammad A. Mannan
Director, Social Sectors Division	Peter L. Fedon
Director, Governance, Finance, and Trade Division	Ayumi Konishi
Country Director, Indonesia Resident Mission	David Jay Green
Country Director, Philippines Country Office	Thomas Crouch
PACIFIC DEPARTMENT	
(Cook Islands, Fiji Islands, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Papua New Guinea, Samoa, Solomon Islands, Democratic Republic of Timor-Leste, Tonga, Tuvalu, Vanuatu)	
Director General	Jeremy H. Hovland
Director, Pacific Operations Division, Area A	Robert Y. Siy, Jr.
Director, Pacific Operations Division, Area B	Peter N. King
Country Director, Papua New Guinea Resident Mission	(vacant)
Country Director, South Pacific Regional Mission	Jeffry R. Stubbs
Resident Representative, Special Office in Timor-Leste	Mee-ja Hamm
CENTRAL OPERATIONS SERVICES OFFICE	
Principal Director	James E. Rockett
Director, Consulting Services Division	Sarojkumar Thuraisingham
Director, Project Coordination and Procurement Division	Ferdinand P. Mesch
BUDGET, PERSONNEL AND MANAGEMENT SYSTEMS DEPARTMENT	
Director General	Hideo Nakajima
Advisor	Thelma A. Diaz
Director, Budget and Management Services Division	Robert C. Y. Yeung
Director, Compensation and Benefits Division	Roger A. Burston
Director, Human Resources Division	Robert L. T. Dawson
OFFICE OF ADMINISTRATIVE SERVICES	
Principal Director	Asad Ali Shah
Director, Facilities Management Division	Farrokh E. Kapadia
Director, General Services Division	Normin S. Pakpahan
CONTROLLER'S DEPARTMENT	
Controller	Ping-Yung Chiu
Assistant Controller, Accounting Division	Ronny E. Budiman
Assistant Controller, Loan Administration Division	Byung-Wook Park
TREASURER'S DEPARTMENT	
The Treasurer	Thierry de Longuemar
Deputy Treasurer	(vacant)
Advisor (Financial Policy)	Hinahon L. Domingo
Assistant Treasurer, Risk Management Division	(vacant)
Assistant Treasurer, Funding Division	Juanito Limandibrata
Assistant Treasurer, Investments Division	Jelle C. Mann
Assistant Treasurer, Treasury Services Division	David R. Parker
OFFICE OF COFINANCING OPERATIONS	
Principal Director	Philip C. Erquiaga
Director	(vacant)
OFFICE OF INFORMATION SYSTEMS AND TECHNOLOGY	
Principal Director	Pamela G. Kruzic
Director	Christian E. Perez
Director	Yoo Jin Yoon

⁶ Effective 1 April 2003.

Appendix 9

FORMER ADB PRESIDENTS AND VICE-PRESIDENTS*(as of 31 December 2002)*

PRESIDENTS	
Takeshi Watanabe	24 November 1966–24 November 1972
Shiro Inoue	25 November 1972–23 November 1976
Taroichi Yoshida	24 November 1976–23 November 1981
Masao Fujioka	24 November 1981–23 November 1989
Kimimasa Tarumizu	24 November 1989–23 November 1993
Mitsuo Sato†	24 November 1993–15 January 1999
VICE-PRESIDENTS	
C. S. Krishna Moorthi	19 December 1966–31 March 1978
A. T. Bambawale	1 April 1978–28 October 1985
M. Narasimham	1 November 1985–31 July 1988
S. Stanley Katz	1 April 1978–28 September 1990
In Yong Chung	1 August 1988–31 July 1993
William R. Thomson	1 October 1990–30 June 1994
Günther G. Schulz	1 April 1983–30 June 1995
Bong-Suh Lee	1 August 1993–31 July 1998
Pierre Uhel	1 July 1995–24 November 1998
Peter H. Sullivan	6 July 1994–20 September 2000

† Mr. Mitsuo Sato died of heart failure in Tokyo on 20 October 2002. He was 69.

SUMMARY OF BUDGET FOR 2003
Internal Administrative Expenses
(\$ thousand)

	2002			2003 Budget
	Budget	After Transfers ^a	Actual	
I. BOARD OF GOVERNORS^b	696	696	506	959
II. BOARD OF DIRECTORS	9,611	9,611	9,079	10,530
III. OPERATIONAL EXPENSES	185,316	185,316	183,990	198,918
Salaries	99,085	97,711	97,253	105,297
Benefits	47,858	49,232	49,232	53,061
Staff Development	2,350	2,350	2,024	2,350
Relocation	3,493	3,493	3,113	3,500
Consultants	15,700	15,947	15,947	16,074
Business Travel	16,500	15,705	15,587	18,286
Representation	330	330	286	350
Special Activity		548	548	
IV. ADMINISTRATIVE EXPENSES	41,993	41,993	40,729	45,771
Communications	6,467	6,770	6,770	7,058
Office Occupancy	9,001	9,001	8,733	9,416
Library	914	914	905	914
Office Supplies	1,860	1,860	1,518	1,896
Office Equipment	4,236	4,389	4,389	4,699
Contractual Services	8,034	8,200	8,200	7,665
Insurance	440	522	522	569
Depreciation	10,724	10,020	9,393	13,155
Miscellaneous	317	317	299	399
V. TOTAL BEFORE GENERAL CONTINGENCY	237,616	237,616	234,304	256,178
VI. GENERAL CONTINGENCY	2,376	2,376	–	2,562
TOTAL	239,992	239,992	234,304	258,740

^a Transfers were made between budget items within each budget category without exceeding the original amount of each category.

^b Annual Meeting expenses.

^c Excludes the following items reconciling with financial statements to conform with generally accepted accounting principles: (i) provisions for future liabilities with respect to severance pay (\$2,206,000), accumulated compensated absences (\$269,000), and accrued resettlement/repatriation allowances (\$112,000); (ii) adjustments of actuarially determined assessment of benefit obligations with respect to pension costs (\$4,349,000) and postretirement medical benefits (\$15,693,000); and (iii) bank charges pertaining directly to Asian Development Fund (ADF), Japan Special Fund (JSF), and Japan Scholarship Program (JSP) (\$42,000). Total administrative expenses amounted to \$256,975,000. After deducting \$1,140,000 directly charged to the Trust Fund for East Timor (\$905,000), JSP (\$69,000), and Japan Fund for Poverty Reduction (\$166,000), total administrative expenses were distributed, as shown in the financial statements: ordinary capital resources (OCR)—\$90,553,000 (Ref. OCR-2) net of \$19,440,000 as a front-end fee offset against loan origination costs and recognized as a reduction in administrative expenses; ADF—\$144,405,000 (Ref. ADF-2); and JSF—\$1,437,000 (Ref. JSF-2).