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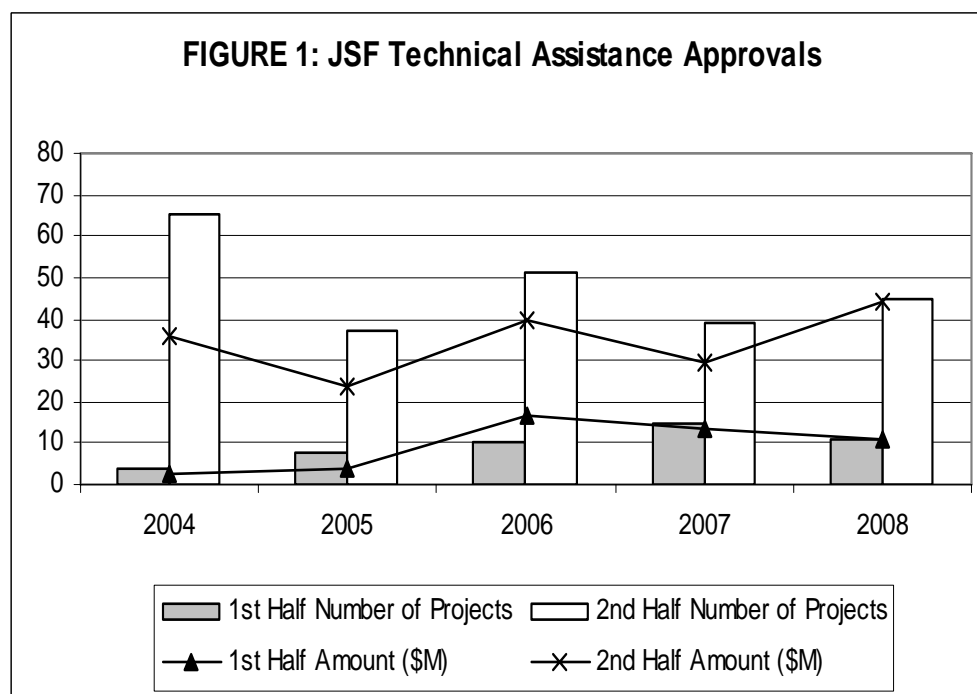
28 April 2009

Semiannual Progress Report on the Implementation of Japan Special Fund (as of 31 December 2008)

1. The paragraphs that follow and the attached tables constitute the report on implementing the Japan Special Fund (JSF) up to 31 December 2008.

2. Technical Assistance Approvals

There is a substantial increase (in terms of both number of projects and amount) in ADB approvals for JSF funding in the second half of 2008 of \$44.2 million (46 TA projects), from only \$10.8 million (11 TAs) in the previous half year period. (Table 1) This has been the general trend during 2004-2008 (Figure 1) due to year-end bunching. This volume differential between first-half and second-year approvals is likely to continue in the future unless year-end bunching can be eased.



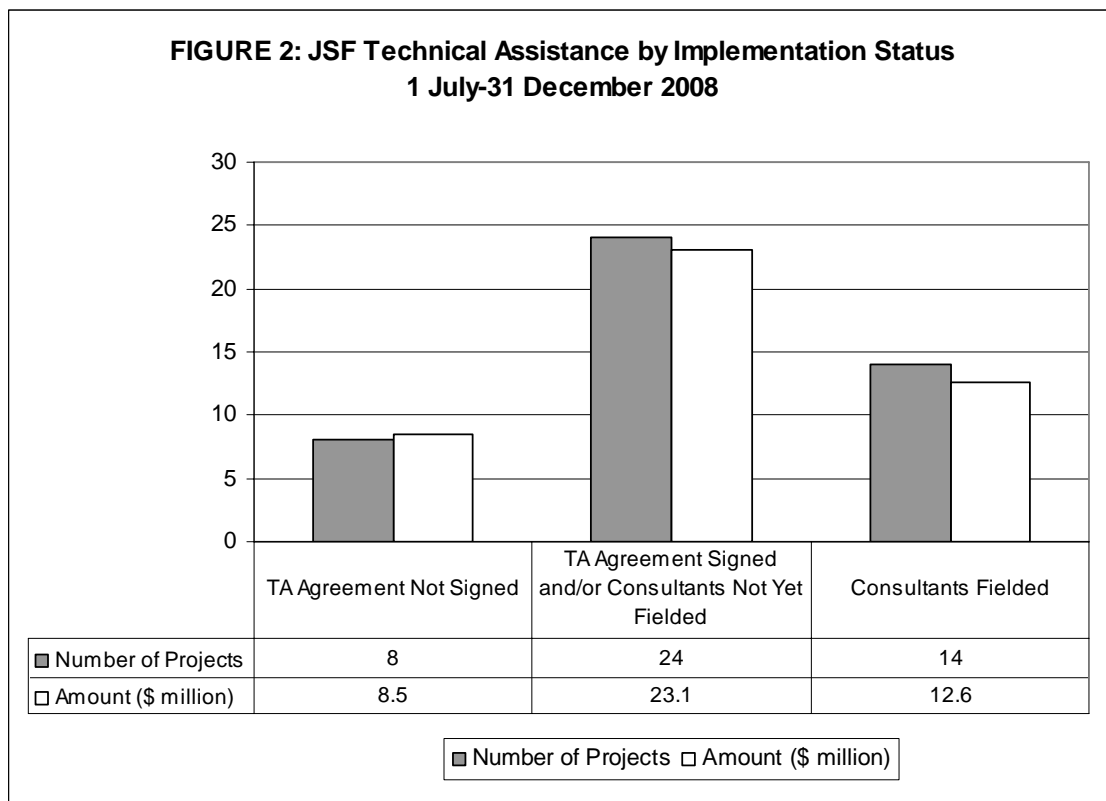
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In 2008, the JSF provided about \$55.0 million for 57 TA projects, compared with \$43.1 million for 55 TA projects in 2007.

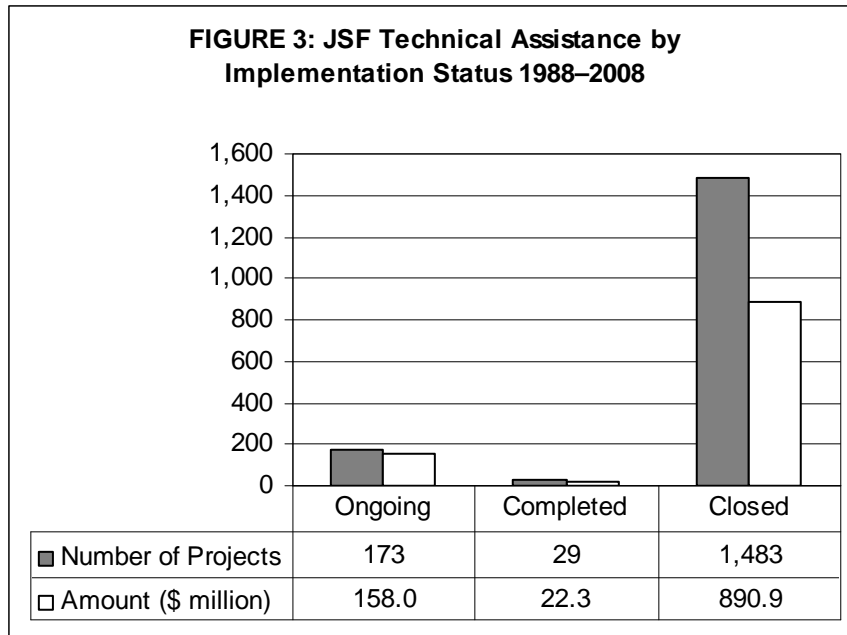
Cumulative ADB approvals from 1988 to 2008, totaled \$1.07 billion for 1,686 TA projects.

3. Implementation Status

Of the 46 ongoing TA projects (\$44.2 million) approved by ADB between 1 July and 31 December 2008, 14 projects (\$12.6 million) have fielded consultants, 24 (\$23.1 million) have signed the TA agreement and/or have not yet fielded consultants, and 8 (\$8.5 million) have not signed the TA agreement yet. (Figure 2)



Of the 1,685 TA projects cumulatively approved by ADB from 1988-2008, 1,483 (88%) projects have been completed and financially closed, 29 (1.7%) have already been completed but not yet closed, and 173 (10.3%) are still ongoing. (Figure 3, Table 2)



4. Full Cancellation

ADTA 4445-KGZ: Awareness and Prevention of HIV/AIDS, Sexually Transmitted Infections, and Human Trafficking Project¹ approved by ADB on 23 November 2004 in the amount of \$500,000, was cancelled on 18 July 2008 as requested by Kyrgyz Resident Mission.

The TA is on an "inactive disbursement" status as there are no disbursements since it was declared effective on 22 February 2005, or for almost 41 months.

Issues of weak ownership/commitments on the part of the government contributed to ADB's inability to get the TA implementation started. As a result, the parties mutually agreed to cancel the TA project after ADB and the Government of the Kyrgyz Republic made major but unsuccessful efforts to save the TA project.

5. Physical Completion

Between 1 July and 31 December 2008, ADB rated 26 completed JSF-financed TA projects, 2 (8%) of which were rated highly successful, 16 (61%) successful, 7 (27%) partly successful, and 1 (4%) unsuccessful. (Table 3)

¹ The TA is attached to Loan 2106-KGZ: Southern Transport Corridor Road Rehabilitation Project.

a) Highly Successful Projects

4132-TAJ: Institutional Strengthening of Microfinance Systems Project²

Expected Impact, Outcome and Outputs

The expected impact of the Program (including the technical assistance) was economic development and poverty reduction.

The expected outcome of the technical assistance (TA) was (i) strengthened capacity of the National Bank of Tajikistan (NBT) to oversee microfinance institutions (MFIs) and (ii) increased capacity of MFIs to operate as commercially viable financial institutions.

The expected outputs of the TA were (i) the creation of feasible financial models for MFIs; (ii) assistance to MFIs in planning, evaluation of activities, development of new financial products, improvement of governance and internal controls, and development of staff benefit packages linked to staff performance; (iii) assistance to the NBT MFI supervision section in refining off-site monitoring and appraisal of MFIs; (iv) work with NBT staff in developing efficient and effective procedures for onsite inspections; (v) the exploration of possible linkages between commercial banks and MFIs in the joint development of products, placing of deposits, credit lines, and equity investment; (vi) the preparation of a baseline survey of MFI customers and a system for monitoring benefits received by households during the life of the Program; and (vii) the collection of information from households concerning demand for a range of financial services.

Evaluation of Outputs and Achievement of Outcome

Six of the seven planned outputs were completed. No baseline survey was prepared by the social economist, principally because there were insufficient funds to implement a well-designed survey. In addition, MFIs were generally not interested in participating because of the time involved and because their donors were sufficiently persuaded of the positive impacts that their activities were having on the socioeconomic status of their customers. However, training was conducted on impact assessment and more than 20 MFIs received training on other subjects including product development, marketing, and accounting. Extensive assistance was also provided to MFIs on legislative and regulatory requirements, corporate planning, budgeting, identification and management of risks within the context of improved internal controls and governance, human resources management including staff performance measures, evaluation, and staff incentives, and MFI ownership. The product development specialist worked with 4 MFIs to develop surveys which assessed the demand for new products including consumer loans, individual loans for agriculture, insurance services, and deposits. As a result of improvements in their operations (some of which are reported in rating reports prepared by internationally recognized microfinance rating agencies), approximately 5 MFIs have received loans from foreign investors. These loans have enabled them to greatly expand their client base and thereby promote the TA objectives of economic development and poverty reduction. In addition to the originally planned outputs—assisting the NBT in off-site monitoring and appraisal of MFIs and developing efficient and effective procedures for on-site inspections of MFIs—the microfinance supervision specialist provided additional assistance to NBT. This assistance included making recommendations on legislation and regulations, licensing matters, staffing, and the publication of

² The ADTA is attached to Loans 2000 (Policy Loan)/2001 (Investment Loan)-TAJ: Microfinance Systems Development Program, was approved by ADB on 26 June 2003 in the amount of \$640,000. ADB. 2008. *Technical Assistance Completion Report on Institutional Strengthening of Microfinance Systems Project in Tajikistan*. Manila.

data on MFIs. This assistance was well received. The microfinance institutions specialist also provided assistance to NBT, for example, on foreign exchange exposure and risk and on matters pertaining to the credit line provided to MFIs under the investment loan component of the Program. This assistance facilitated loans from 2 commercial banks to a total of 14 MFIs using funds provided by ADB. The TA achieved the expected outcomes. It strengthened the capacity of NBT to oversee MFIs and it strengthened the capacity of MFIs to operate as commercially viable financial institutions. Virtually all of NGOs were eligible to become MFIs and more than 50 NGOs elected to become licensed MFIs. At the present time, more than 40 MFIs are both operationally and financially sustainable. Of these, more than a dozen received training under the TA.

Overall Assessment and Rating

The TA is rated highly successful. Its benefits were significant and have proven to be sustainable.

Major Lessons

Providing capacity building support to MFIs and MFI regulators can have substantial benefits for the development of a healthy microfinance sector.

Recommendations and Follow-Up Actions

For capacity building TAs of this type, it is desirable not to have broad-based objectives.

6294-REG: Facilitation of Transport Cooperation among Central Asia Regional Economic Cooperation Countries (Phase I) Project³

Expected Impact, Outcome and Outputs

The expected impact of the regional technical assistance (RETA) was facilitation of transport cooperation among Central Asia Regional Economic Cooperation (CAREC) countries to achieve sustainable and inclusive economic development in the region.

The expected outcome of the RETA was (i) the functioning of the Transport Sector Coordinating Committee (TSCC) as an effective mechanism for planning, coordination, and monitoring of transport cooperation activities among CAREC countries; and (ii) pre-feasibility studies on developing and improving three regional transport corridors: (a) the Bishkek–Torugart–Kashi road linking the Kyrgyz Republic to the People’s Republic of China (PRC), (b) the Oybek–Pungan road in Tajikistan, and (c) the Angren–Gulistan road in Uzbekistan.

The expected outputs of the RETA included (i) a pre-feasibility study report on developing and improving the three transport corridors, and (ii) effective functioning of the TSCC in coordinating transport cooperation activities among CAREC countries during 2006–2007.

³ This RETA was approved by ADB on 21 December 2005 in the amount of \$650,000. ADB. 2008. *Technical Assistance Completion Report on Facilitation of Transport Cooperation among Central Asia Regional Economic Cooperation Countries (Phase I) Project*. Manila.

Evaluation of Outputs and Achievement of Outcome

The expected outcome of the RETA was achieved. The pre-feasibility study report prepared by the consultants was in good quality. It covered the engineering, economic, environmental, social, poverty, and cross-border assessments of the three selected roads: (i) the Bishkek-Torugart road, (ii) the Angren-Gulistan road, and (iii) the Dushanbe-Tursunzade road. The findings of the pre-feasibility study were well received at the 7th TSCC Meeting in July 2007, and provided a good basis for preparing investment projects and formulating ADB's assistance program for the transport sector in (CAREC) region. ADB has approved a technical assistance grant for preparing the CAREC Corridor III (Dushanbe-Uzbekistan border road) project and is processing a loan for the CAREC Corridor I (Bishkek-Torugard road) Project for approval in 2008. Based on the pre-feasibility study, the Government of Uzbekistan has financed the improvement of the Angren-Gulistan road from its budget. With support from the RETA, TSCC has become an effective mechanism for planning, coordination, and monitoring of transport cooperation activities among CAREC countries. The three TSCC meetings and the 3rd Regional Consultation Workshop, which were financed from the RETA, achieved the expected results. The most important output achieved by TSCC was the development of the CAREC Regional Transport and Trade Facilitation Strategy (TTFS), which was endorsed by the 6th Ministerial Conference in Dushanbe, Tajikistan in November 2007 and the Implementation Action Plan for TTFS that has been submitted for consideration by the 7th Ministerial Conference in Baku, Azerbaijan in November 2008. The TTFS identifies six major corridors in the CAREC region and the Implementation Action Plan prioritizes 127 investment and technical assistance projects with a total amount of about \$21 billion for improving the six corridors during 2008–2017.

Overall Assessment and Rating

The RETA was highly successful in facilitating transport cooperation among CAREC countries through effective supporting to the TSCC and financing for the pre-feasibility study on improvement of the three selected regional roads.

Major Lessons

Regional cooperation is a long and complex initiative, so implementation of a regional project usually takes longer time than that of a national project. For example, substantial time was required for organizing TSCC meetings and liquidating the expenses of TSCC meetings under the RETA, since eight CAREC participating countries and concerned resident missions were involved. An adequate implementation period needs to be given for a regional technical assistance project to fulfill its expected outcome and outputs.

Recommendations and Follow-Up Actions

It is recommended that ADB continue to extend financial and technical assistance to the CAREC Transport Sector Coordinating Committee to further achieve tangible results of regional cooperation in the transport sector.

b) Unsuccessful Project

4075-SRI: Passenger Transport Services Improvement Project⁴

Expected Impact, Outcome and Outputs

The objectives of the technical assistance (TA) were to (i) improve transport efficiency through developing streamlined regulatory and other arrangements for buses and other transport services using roads; and (ii) increase private sector participation in the road sector by exploring options for private operations of bus services. While the second objective was formulated as an objective, it could perhaps be considered a TA output under the revised terminology.

The outputs of the TA were to (i) formulate institutional and policy reforms needed to secure the efficient, equitable, and sustainable delivery of passenger transport services by both private and public operators; (ii) assist in the implementation of the Government's initiative to introduce public-private partnerships in the state-owned bus sector; possibly through a route franchising concession; and (iii) prepare complementary priority investments in the passenger bus sector.

Evaluation of Outputs and Achievement of Outcome

The main delivery of the Phase I of the TA, i.e. a draft regulatory framework was not produced by the Consultants. In addition, the Consultants were not successful in providing a response to the plan for the continued implementation of the TA in June 2004. However, ADB's continued involvement and policy dialogue with the Government on the principles of the sector reforms even after TA closure has been appreciated by Government officials. Government ownership of the proposed reform agenda under the TA changed following the elections in November 2005 and the regulatory frameworks eventually developed with World Bank assistance are yet to be implemented. Work on implementation of reforms as envisaged under the TA continues currently under the auspices of the National Transport Commission under the Ministry of Transport and are shared with ADB.

Overall Assessment and Rating

Unsuccessful due to the absence of specific TA outputs to be delivered by the consultants.

Major Lessons

Previous donor assistance had been rendered to the bus sector in Sri Lanka without achieving implementation of the major sector reforms required, in particular with regards to the financial sustainability of the sector. The TA was designed as a one-off intervention in an area which was new to ADB. A staged long-term approach to ADB's involvement would perhaps have yielded different results. However, in the absence of strong Government ownership the intended reforms are unlikely to materialize. The poor performance of the Consultants and the inability to free up committed TA funds in line with the Government's timeframe were partly mitigated by the continued dialogue between Government officials and ADB staff.

⁴ The ADTA is attached to Loan 1986-SRI: Road Sector Development Project, was approved by ADB on 19 December 2002 in the amount of \$500,000. ADB. 2008. *Technical Assistance Completion Report on Passenger Transport Services Improvement Project in Sri Lanka*. Manila.

Recommendations and Follow-Up Actions

If future assistance to the passenger transport sector should be considered, careful assessment of the political will to implement reforms would need to be undertaken prior to ADB re-engagement in the sub-sector. If a decision to re-engage is taken, future TA interventions should be designed to ensure a long-term continued ADB involvement. Engagement of consulting firms with proven successful experience in the areas of TA deliverables is an obvious lesson.

6. Attached are the following tables:

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Table 1
ADB-Approved TA Projects for JSF Funding
July–December 2008

TA No.	TA Title	TA Type	JSF Grant (\$'000)	ADB Approval
Bangladesh				
1	7169-BAN Primary Education Sector Development Program	PP	990.0	10-Nov-08
Bhutan				
2	7128-BHU Road Network Project II	PP	650.0	10-Sep-08
Cambodia				
3	7199-CAM Provincial/Rural Road Asset Management	PP	500.0	10-Dec-08
4	7116-CAM Strengthening Technical and Vocational Education and Training	PP	800.0	18-Aug-08
5	7098-CAM Second Rural Water Supply and Sanitation Sector	PP	500.0	16-Jul-08
India				
6	7221-IND Nonsovereign Urban Infrastructure	PP	1,000.0	16-Dec-08
7	7207-IND Dedicated Freight Corridor	PP	1,500.0	10-Dec-08
8	7152-IND Public-Private Partnerships Pilot Projects Initiative (Mainstreaming Public-Private Partnerships)	PP	2,000.0	17-Oct-08
9	7142-IND Capacity Building for Reforming the Khadi and Village Industry Subsector*	AD	2,000.0	02-Oct-08
10	7129-IND Supporting the Assam Governance and Public Resource Management Sector Development Program (Subprogram II)*	AD	600.0	17-Sep-08
11	7114-IND National Capital Region Planning Board	PP	700.0	08-Aug-08
12	7106-IND Bihar Urban Development	PP	1,000.0	30-Jul-08
13	7096-IND Energy Efficiency Enhancement Project in Assam	PP	1,000.0	10-Jul-08
Kiribati				
14	7166-KIR Economic Management and Public Sector Reform	AD	800.0	07-Nov-08
Lao People's Democratic Republic				
15	7124-LAO Strengthening Higher Education	PP	600.0	10-Sep-08
Federated States of Micronesia				
16	7213-FSM Strengthening Public Sector Performance	AD	750.0	11-Dec-08
Mongolia				
17	7156-MON Urban Transport Development	PP	1,200.0	27-Oct-08
18	7139-MON Agricultural Marketing and Brand Management*	AD	2,000.0	29-Sep-08

AD = advisory, JSF = Japan Special Fund,
PP = project preparatory, REG = regional, TA = technical assistance
* Attached to a loan project

Table 1
ADB-Approved TA Projects for JSF Funding
July–December 2008

TA No.	TA Title	TA Type	JSF Grant (\$'000)	ADB Approval
Nepal				
19	7182-NEP Secondary Towns Integrated Urban Environmental Improvement	PP	700.0	02-Dec-08
20	4857-NEP Capacity Building in Rural Finance Institutions (Supplementary to 4857-NEP, Original TA 2006)	AD	600.0	08-Dec-08
Pakistan				
21	7218-PAK Market Infrastructure	PP	800.0	10-Dec-08
22	7180-PAK Sindh Water Resource Development and Management Investment Program	PP	800.0	26-Nov-08
Papua New Guinea				
23	7214-PNG The National Transport Development Plan (2011-2020)*	AD	700.0	16-Dec-08
24	7125-PNG Pilot Border Trade and Investment Development	PP	900.0	11-Sep-08
25	7113-PNG Power Sector Development	PP	1,200.0	08-Aug-08
Philippines				
26	7141-PHI Irrigation System Operation Efficiency Improvement	PP	1,000.0	30-Sep-08
27	7109-PHI Integrated Natural Resources and Environmental Management Sector Development Program	PP	850.0	28-Jul-08
28	7093-PHI Road Sector Improvement	PP	660.0	02-Jul-08
Samoa				
29	7121-SAM Afulilo Environmental Enhancement	PP	1,200.0	03-Sep-08
Sri Lanka				
30	7104-SRI Deepening of Fiscal Management Reforms	PP	300.0	25-Jul-08
Timor-Leste				
31	7120-TIM Capacity Building to Strengthen Public Sector Management and Governance Skills, Phase III	AD	500.0	03-Sep-08
32	7100-TIM Road Network Development	PP	800.0	23-Jul-08
Viet Nam				
33	7215-VIE Sustainable Rural Infrastructure Development Project in the Northern Mountain Provinces	PP	1,000.0	12-Dec-08
34	7155-VIE Ben Luc-Long Thanh Expressway	PP	1,500.0	23-Oct-08
35	7107-VIE Strengthening Water Management and Irrigation Systems Rehabilitation	PP	1,000.0	28-Jul-08
36	7105-VIE Higher Education Sector Development	PP	1,000.0	28-Jul-08

AD = advisory, JSF = Japan Special Fund,
PP = project preparatory, REG = regional, TA = technical assistance
* Attached to a loan project

Table 1
ADB-Approved TA Projects for JSF Funding
July–December 2008

TA No.	TA Title	TA Type	JSF Grant (\$'000)	ADB Approval
Regional				
37	6510-REG Capturing and Transferring Air Quality Management Knowledge in Asia	REG	500.0	04-Dec-08
38	6499-REG Strengthening Governance and Accountability in Pacific Island Countries (Phase 2)	REG	1,500.0	03-Nov-08
39	6497-REG Capacity Building for Regional Trade Integration and Facilitation	REG	900.0	29-Oct-08
40	6495-REG Strengthening Evidence-Based Policy-Making in the Pacific: Support for Development of National Health Accounts	REG	1,000.0	23-Oct-08
41	6484-REG Mekong Water Supply and Sanitation	REG	400.0	08-Sep-08
42	6481-REG Ban Sok-Pleiku Power Transmission Project in the Greater Mekong Subregion	REG	1,000.0	26-Aug-08
43	6478-REG Second Northern Greater Mekong Subregion Transport Network Improvement	REG	1,300.0	11-Aug-08
44	6474-REG Natural Catastrophe Risk Insurance Mechanisms for the Asia and Pacific Region	REG	800.0	06-Aug-08
45	6470-REG Managing Water in Asia's River Basins: Charting Progress and Facilitating Investment	REG	2,000.0	10-Jul-08
46	6469-REG Developing Securitization Markets in ASEAN+3 Region	REG	700.0	10-Jul-08
Total			44,200.0	

Table 2
Summary of the Implementation of the JSF
1988–2008

DMC	JSF Grant (\$'000)	No. of Projects	Status of TA Implementation (No. of Projects)					
			Ongoing				E	F
			A	B	C	D		
1 Afghanistan	1,800.0	1			1			
2 Azerbaijan	4,580.0	7					7	
3 Bangladesh	59,135.0	94	1		9		5 79	
4 Bhutan	17,919.0	37			3		1 33	
5 Cambodia	40,983.0	52		2	4		3 43	
6 People's Republic of China	110,446.5	177			1		176	
7 Cook Islands	3,362.0	8			1		7	
8 Fiji Islands	9,978.0	18			1	1	16	
9 India	42,195.0	56	3	4	9	2	38	
10 Indonesia	88,791.5	134		1	4		2 127	
11 Kazakhstan	13,881.0	22			2		20	
12 Kiribati	3,745.0	7		1	1		5	
13 Kyrgyz Republic	22,268.0	34					34	
14 Lao People's Democratic Republic	43,506.0	74			6		68	
15 Malaysia	6,281.0	13					13	
16 Maldives	6,350.0	15					15	
17 Marshall Islands	6,110.0	14					14	
18 Federated States of Micronesia	9,102.0	14	1	1			12	
19 Mongolia	41,969.8	62		2	3		2 55	
20 Nauru	300.0	1					1	

A = TA agreement not signed, B = TA agreement signed and/or consultants not fielded, C = consultants fielded,
D = others, E = TA completed, F = TA financially closed

Note: In determining the total number of TAs, supplementary TAs are not counted separately from the original TAs.

DMC	JSF Grant (\$'000)	No. of Projects	Status of TA Implementation (No. of Projects)						
			Ongoing						
			A	B	C	D	E	F	
21 Nepal	40,123.5	68		1	8				59
22 Pakistan	41,376.0	69	2		5				62
23 Palau	2,100.0	3			3				
24 Papua New Guinea	24,753.5	43	1	3	6				33
25 Philippines	62,153.9	98		2	7		2		87
26 Samoa	10,480.0	22		1	3				18
27 Solomon Islands	3,650.0	3			1				2
28 Sri Lanka	48,639.0	73			1		1		71
29 Tajikistan	18,969.9	30			1		1		28
30 Thailand	20,074.0	37			1				36
31 Timor-Leste	6,750.0	12		1	3				8
32 Tonga	5,012.0	13		1			2		10
33 Tuvalu	2,077.0	7			2				5
34 Uzbekistan	19,795.0	32			1		2		29
35 Vanuatu	2,426.0	8			1				7
36 Viet Nam	80,472.0	100	1	3	14		1		81
37 Regional	149,539.9	227		6	29	1	7		184
Total	1,071,094.6	1,685	9	29	131	4	29		1,483

A = TA agreement not signed, B = TA agreement signed and/or consultants not fielded, C = consultants fielded,
D = others, E = TA completed, F = TA financially closed

Note: In determining the total number of TAs, supplementary TAs are not counted separately from the original TAs.

Table 3
JSF TA Completion Reports
July–December 2008

TA No.	TA Title	TA Type	ADB Approval	JSF Grant (\$'000)	Completion	TCR Overall Rating	Closing	Undisbursed Amount (\$'000)	
Highly Successful									
1	4132-TAJ	Institutional Strengthening of Microfinance Systems*	AD	26-Jun-03	640.0	Jun-07	Highly Successful	Jan-08	235.5
2	6294-REG	Facilitation of Transport Cooperation among Central Asia Regional Economic Cooperation Countries (Phase I)	REG	21-Dec-05	650.0	Jun-08	Highly Successful	Oct-08	82.7
Subtotal Highly Successful		2 Project(s)		1,290.0					
Successful									
1	4553-PRC	Support for Environmental Legislation	AD	23-Dec-04	400.0	Nov-07	Successful	Aug-08	101.0
2	3971-PRC	Enforcement of World Trade Organization Rules by the Judicial System	AD	04-Nov-02	400.0	Dec-07	Successful	Dec-08	25.5
3	4271-IND	Development of High Density Corridors under the Public-Private Partnership	AD	18-Dec-03	700.0	Dec-05	Successful	Dec-06	139.0
4	4450-KGZ	Capacity Building and Institutional Strengthening for the Customs Modernization and Infrastructure Development*	AD	26-Nov-04	500.0	Dec-07	Successful	May-08	23.6
5	4444-KGZ	Improving Road Maintenance and Strengthening the Transport Corridor Management Department*	AD	23-Nov-04	800.0	May-08	Successful	Sep-08	75.4
6	3348-LAO	East-West Corridor Coordination*	AD	20-Dec-99	690.0	Dec-06	Successful	Oct-07	12.0

ADB = Asian Development Bank, AD = advisory, GOJ = Government of Japan, PP = project preparatory, REG = regional, TA = technical assistance, TCR = technical assistance completion report.

* Attached to a loan project.

Notes: 1. Supplementary TA is not counted separately from the original TA.

2. Source of Overall Assessment and Rating: technical assistance completion report.

Table 3
JSF TA Completion Reports
July–December 2008

TA No.	TA Title	TA Type	ADB Approval	JSF Grant (\$'000)	Completion	TCR Overall Rating	Closing	Undisbursed Amount (\$'000)
7	4359-MON Agriculture Sector Strategy Study	AD	12-Jul-04	350.0	Nov-07	Successful	Dec-07	15.7
8	4400-PAK Transport Policy Support	AD	30-Sep-04	290.0	May-08	Successful	Aug-08	9.6
9	4057-PNG Health Sector Development Program	PP	19-Dec-02	500.0	Nov-03	Successful	Jul-05	101.5
10	4800-SRI Agribusiness Development	PP	16-Jun-06	800.0	Oct-07	Successful	Jun-08	217.6
11	4451-TAJ Capacity Building and Institutional Strengthening for the Customs Modernization and Infrastructure Development*	AD	26-Nov-04	500.0	Dec-07	Successful	Jul-08	62.1
12	4659-UZB Transport Sector Strategy (2006-2020)	AD	03-Oct-05	600.0	May-07	Successful	Sep-07	75.0
13	4396-UZB Capacity Building for Woman and Child Health Development*	AD	23-Sep-04	300.0	Dec-07	Successful	May-08	109.0
14	4290-VIE Capacity Building for the Financial Sector and Capital Markets	AD	18-Dec-03	780.0	Dec-06	Successful	Oct-07	56.4
15	6225-REG South Asia Subregional Economic Cooperation Human Resource Development and Capacity Building in the Tourism Sector	REG	23-Dec-04	600.0	Dec-07	Successful	Oct-08	122.0

ADB = Asian Development Bank, AD = advisory, GOJ = Government of Japan, PP = project preparatory, REG = regional, TA = technical assistance, TCR = technical assistance completion report.

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2. Source of Overall Assessment and Rating: technical assistance completion report.

Table 3
JSF TA Completion Reports
July–December 2008

TA No.	TA Title	TA Type	ADB Approval	JSF Grant (\$'000)	Completion	TCR Overall Rating	Closing	Undisbursed Amount (\$'000)
16	6091-REG Capacity Building for Resettlement Risk Management	REG	19-Dec-02	500.0	Jun-07	Successful	Jul-08	131.9
Subtotal		Successful	16 Project(s)	8,710.0				

Partly Successful

1	4301-AZE Supporting River Basin and Flood Management Planning*	AD	19-Dec-03	500.0	Jan-08	Partly Successful	Oct-08	44.1
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Overall Assessment and Rating. The TA has been successful in bringing together a lot of relevant information, preparing some key recommendations for future action, and through the workshops, bringing key parties together. It has failed, however, in gaining any firm contribution and commitment from the executing agency, who had expectations for 'firm demonstrative action' by Consultants, even though in fact the TA was advisory. Though some reorganization took place, Azerbaijan Amelioration and Irrigation Company did not fully restructure its Science, Projects, Construction and Foreign Relations (SPCFR) to maximize the potential for 'transfer of knowledge' and 'strengthening capability'. Consequently, SPCFR has not become the de facto 'Planning Cell' as envisaged following the Inception Mission discussions, or as defined in the terms of reference. Overall, the TA can be considered to be partly successful.

2	3606-MON Capacity Building in Agriculture*	AD	21-Dec-00	695.0	Jul-07	Partly Successful	Sep-07	37.2
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Overall Assessment and Rating. The TA is rated as partly successful mostly on the basis of the outputs produced even though impacts and outcomes are considered less than satisfactory. The TA was able to build up capacity for cooperative development and produced training programs, manuals and materials, but there are few users of these outputs. The TA also introduced community-based approaches to pasture management and well use that concentrated around herders groups.

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* Attached to a loan project.

Notes: 1. Supplementary TA is not counted separately from the original TA.

2. Source of Overall Assessment and Rating: technical assistance completion report.

Table 3
JSF TA Completion Reports
July–December 2008

TA No.	TA Title	TA Type	ADB Approval	JSF Grant (\$'000)	Completion	TCR Overall Rating	Closing	Undisbursed Amount (\$'000)
3	4513-SAM Strengthening State-Owned Enterprise Corporate Governance	AD	20-Dec-04	400.0	Dec-07	Partly Successful	Apr-08	25.9

Overall Assessment and Rating. This TA is rated partly successful. The TA inputs were provided satisfactorily, but outputs 2 and 3 did not achieve the intended objectives. Output 2 was not achieved due to the low priority given to the legislative amendments to the Public Bodies Act. For output 3, the improvement in the capacity of State-Owned Enterprise (SOE) Monitoring Division of the Ministry of Finance requires budget increases to attract staff with accounting and corporate finance experience. TA had, nonetheless, a noticeable impact on developing awareness and understanding on sound corporate governance by boards in the public and private sector. Improvements were made in compliance to the Public Bodies Act/Regulation. The TA successfully assisted with the establishment and operations of the Samoan Institute of Directors and its professional development (PD) programs. Although the objectives under TA two of the three outputs were not fully achieved, the TA itself made an important contribution to the awareness of good corporate governance practice within SOEs, Government, and private sector stakeholders. The indirect benefit is that it closed the gap between the current and good practice in favor of more open discussion on the topics relevant to the enforcement of the Public Bodies Act. This TA has thus laid a foundation for follow-on assistance in public sector/SOE reform.

4	3819-TIM Postal Services Development	AD	19-Dec-01	250.0	Dec-05	Partly Successful	Dec-05	111.4
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Overall Assessment and Rating. The TA is rated as 'partly successful'. Although the TA successfully delivered most outputs, the Postal Service of Timor-Leste was unable to respond due to generally weak capacity and continued civil conflicts.

5	4466-TUV Education Sector Reform and Development	PP	08-Dec-04	300.0	Dec-07	Partly Successful	Jul-08	207.9
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Overall Assessment and Rating. The TA is rated as partly successful. As highlighted above, TA has greatly helped the Government of Tuvalu (GOT) formulate their mid- to long-term strategy for Junior Secondary Schools and Information, Communications, and Technology-based education. However, activities envisaged under the TA were not undertaken in a timely manner. Only less than 30% of the budget was utilized largely due to lack of continuous commitment by the GOT and duplications of the activities which were already funded by other development partners. There were also difficulties in getting hold of some of the information, such as school completion rates in a few outer islands due to limited data management capacities in local/municipal Department of Education (DOE). Also, it is important to note that all the TA findings may need to be adapted or modified pending the provision of further documentation and comments from the DOE and development partners that have worked closely with ADB. Nevertheless, the main findings and policy options used in this TA are considered to be broadly valid.

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Table 3
JSF TA Completion Reports
July–December 2008

TA No.	TA Title	TA Type	ADB Approval	JSF Grant (\$'000)	Completion	TCR Overall Rating	Closing	Undisbursed Amount (\$'000)
6	4302-UZB Support to Policy and Institutional Reforms in Water Sectors*	AD	19-Dec-03	500.0	Jul-07	Partly Successful	Sep-08	216.7
<p>Overall Assessment and Rating. The TA partly achieved its expected outcome since policy and institutional reform support at the national level was limited and most of the activities were focused on supporting reform at the basin and Water Users Association (WUA) levels due to the reasons stated above. While the support at the basin and WUA levels was important in strengthening the capacity of new water management institutions, such support was not sufficient to ensure successful and sustainable reform implementation as the development and implementation of water policy reforms is beyond the mandate of these institutions and largely depends on proactive involvement of Ministry of Agriculture and Water Resources and other policy-making agencies at national level. However, interaction of the TA team with other policy-making agencies such as the Cabinet of Ministers and Ministry of Economy was limited due to two major factors: (i) the input of the team leader was not sufficient to seek guidance from other agencies throughout TA implementation; and (ii) the TA team had limited access to policy-makers as it had to coordinate its activities through the executing agency (EA). The EA was generally satisfied with the outputs of the TA, however, its inadequate involvement in the policy formulation and institutional improvements, i.e. establishment of a Water Sector Reforms Support Unit, hampered the achievement of the TA outcome. Therefore, the TA is rated partly successful.</p>								
7	4076-UZB Third Railway Development	PP	19-Dec-02	600.0	Jul-06	Partly Successful	Oct-06	98.5
<p>Overall Assessment and Rating. The TA was relevant to the country's transport sector development plan and ADB's assistance strategy outlined in the Uzbekistan's country strategy and program 2006–2010. The sector is also key for developing the Central Asia Regional Economic Cooperation (CAREC) region as agreed under the CAREC Transport and Trade Facilitation Strategy. The TA outcome is partially achieved. Overall, the output was complete and its quality was satisfactory. Although the consulting services were only slightly delayed, the overall TA implementation was significantly delayed mainly due to the delay in signing of the TA Agreement and the recruitment of consultants. There was also a long time elapse between the submission of the draft final report and the first tripartite meeting. Overall, the TA had positive impacts. However the TA is rated partly successful due to partial achievement of the TA outcome and significant delay in the implementation.</p>								
Subtotal Partly Successful		7 Project(s)		3,245.0				
Unsuccessful								
1	4075-SRI Passenger Transport Services Improvement*	AD	19-Dec-02	500.0	Mar-05	Unsuccessful	Jul-07	224.2
Subtotal Unsuccessful		1 Project(s)		500.0				
				Total	13,745.0		2,561.5	

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2. Source of Overall Assessment and Rating: technical assistance completion report.