

PPMS OVERVIEW



PPMS

Awareness Module

Objectives for this session

- Benefits of good design and monitoring
- Major steps in the Project Cycle
- Stakeholder participation
- Key project documents
- Typical problems in project performance management

How we will achieve those objectives

- Look at projects from DMC perspective
- Look at how ADB judges project success
- Examine the project processing cycle
- Discuss key documents during the cycle
- Explore importance of Participation
- Explain common terminology
- Illustrate typical project problems

Project Performance Management System

“PPMS” is the name of ADB’s system for

- **Setting project objectives**
- **Designing projects**
- **Monitoring & Evaluating project performance.**

Called “Results Monitoring and Evaluation” (RME) by some other agencies



WII-FM*

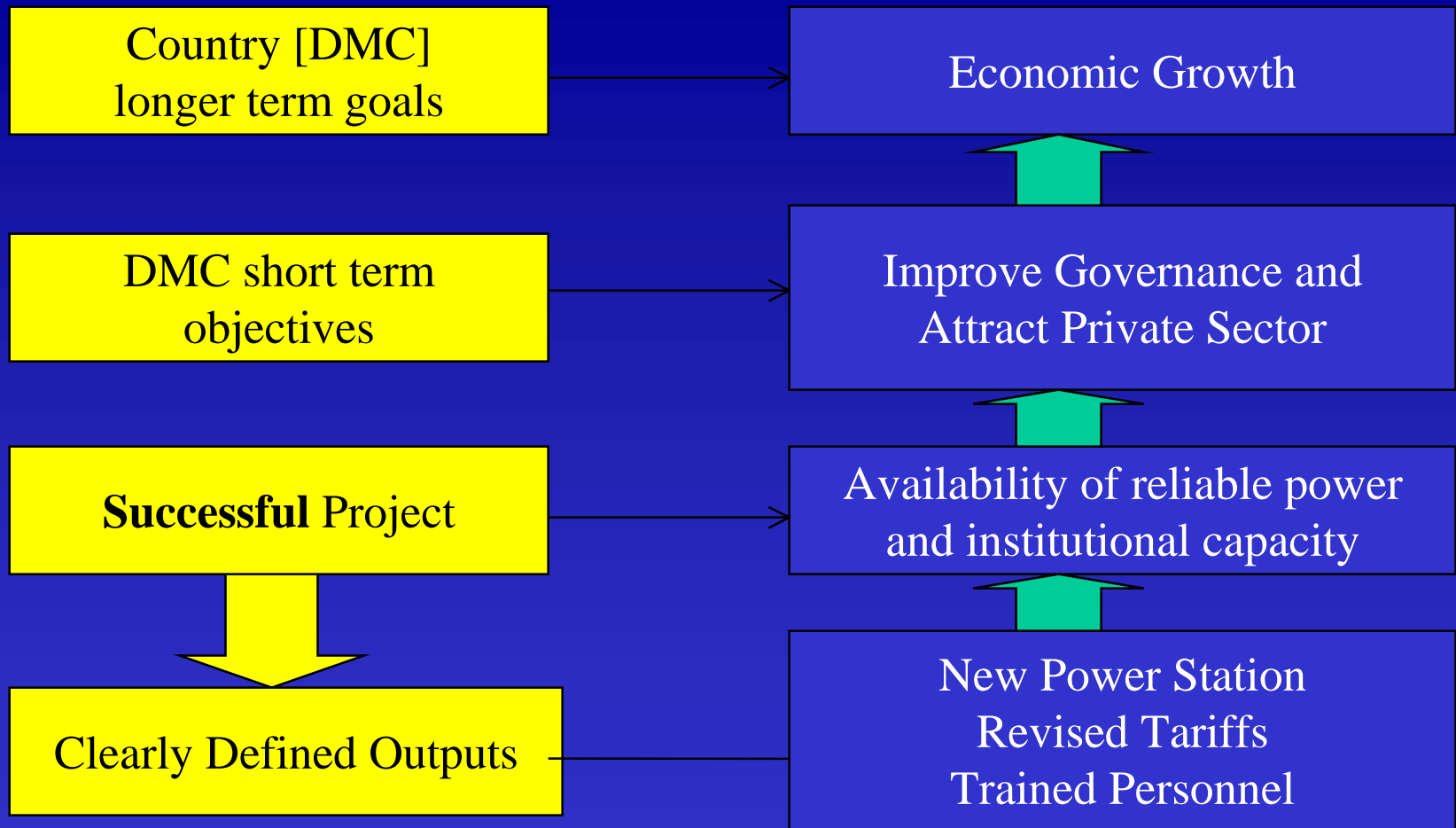
What's in it For Me?

- **Country [DMC]**
- **Executing Agency [EA]**
- **Beneficiaries**
- **ADB Board**
- **Funders of ADB**
- **Professional Staff**

We are all interested in successful projects that advance the goals of the Developing Country

Unsuccessful projects make us all poorer

DMC as a Customer

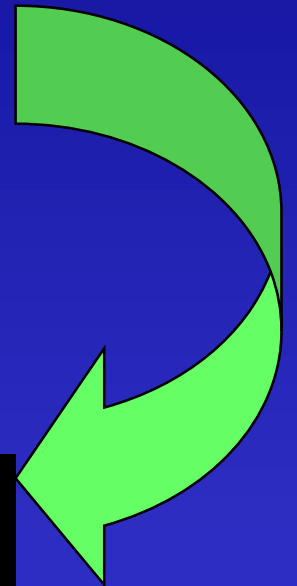


Only Successful Projects advance the DMC's Goals

Successful Projects depend on

- Identifying the relevant Projects
- Designing Projects robustly
- Monitoring projects effectively
- Learning from real experiences

A strong project cycle that ensures good design and timely, effective monitoring



Judging Success

54%

Relevance

Effectiveness

Efficiency

Sustainability

Institutional

development

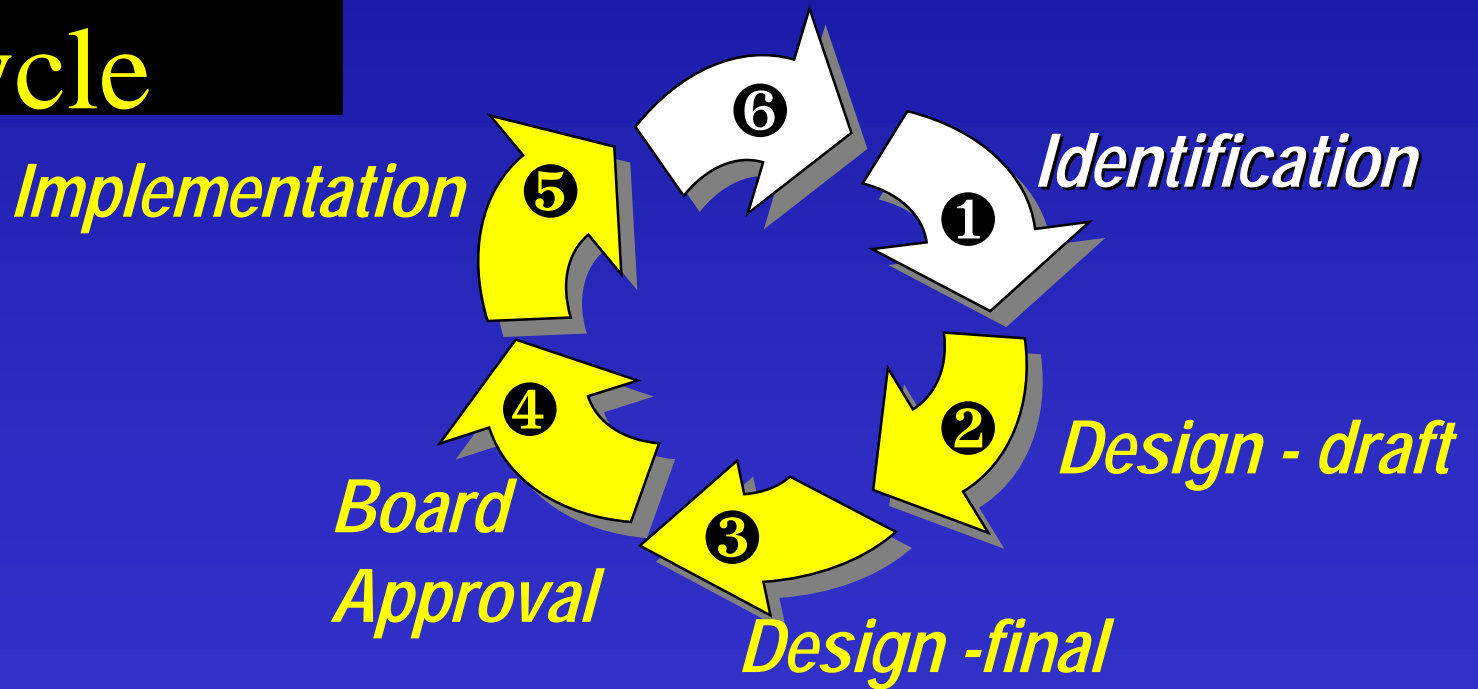


Measured at completion and several years afterward

Need to incorporate REESI into the design



Project Cycle



Project Cycle

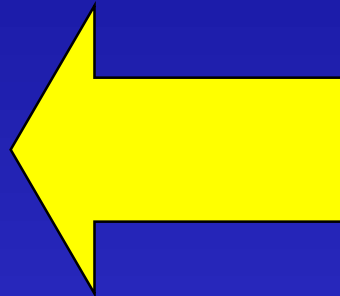


Identification



Refer to the Country Strategy Plan -not dealt with in this session

Design



We will consider these major phases in more detail

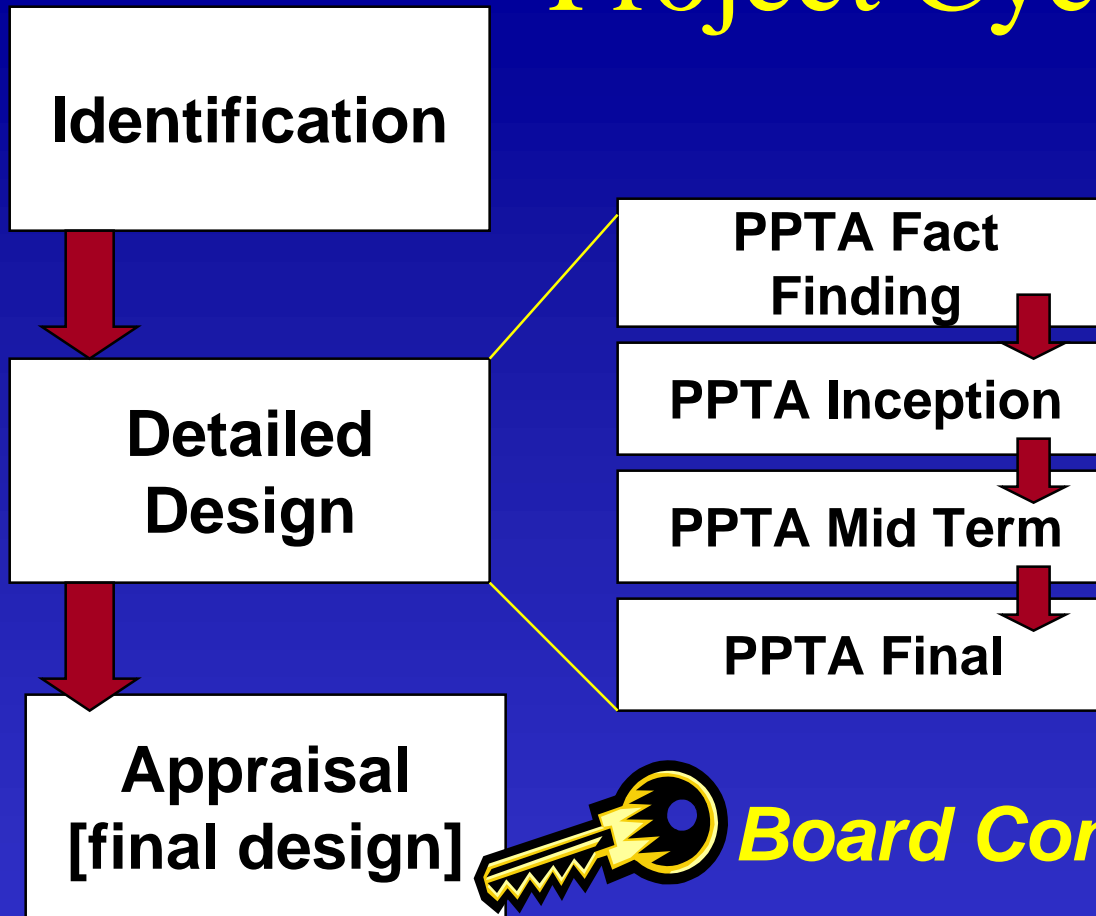
Implementation

**Post
Implementation
Evaluation**



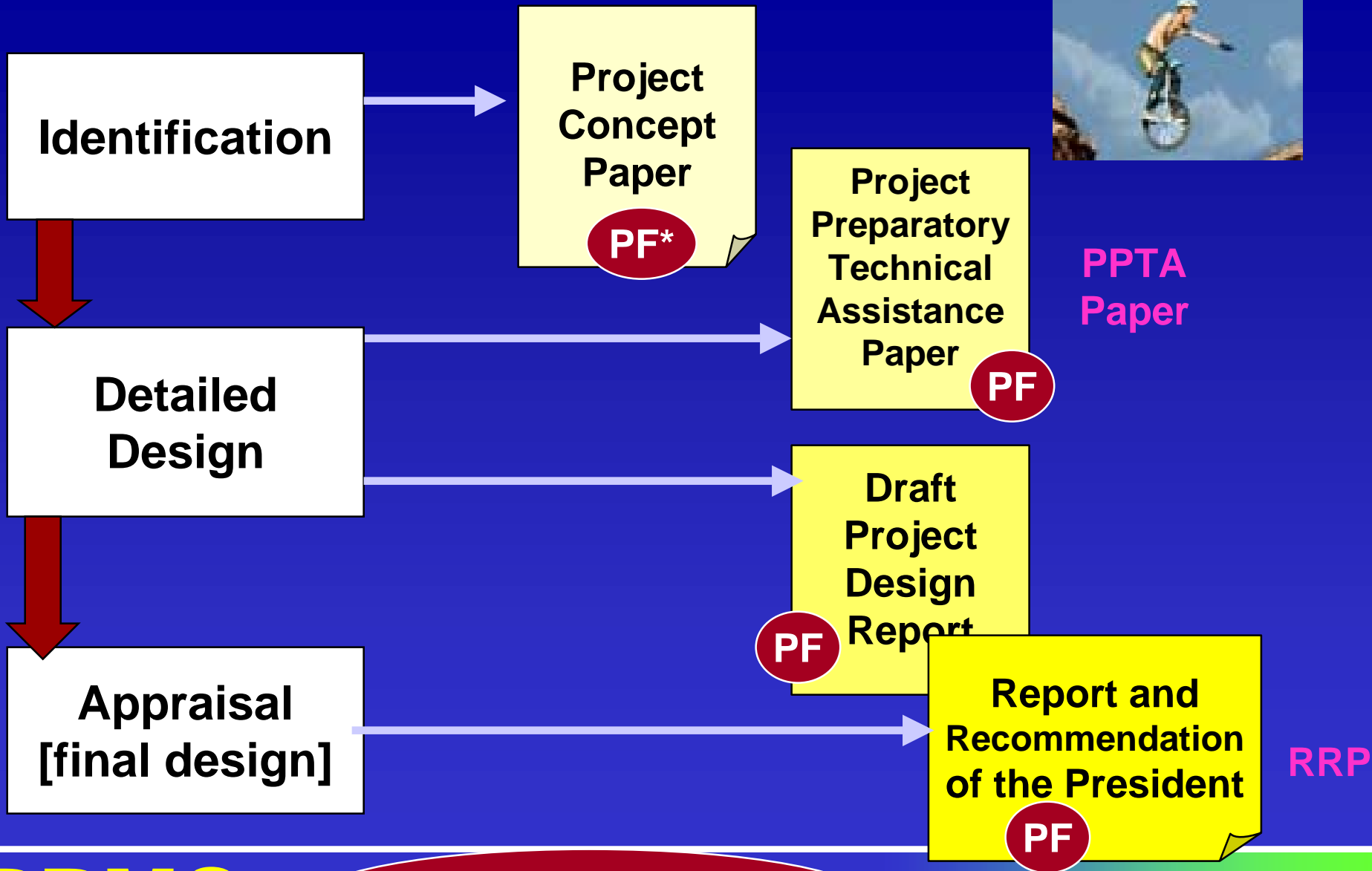
Refer to the ADB Operations Evaluation Department - not dealt with in this session

Project Cycle -Design



There are intermediate steps associated with various visits to the country by the Mission Team

Project Cycle - Design Documents



PPTA Paper

RRP

PPMS

*PF = Project Framework

Awareness Module

Project Cycle - Design Documents



**Project
Concept
Paper**

- Purpose and Rationale - seeks OK to proceed with PPTA

**Project
Preparatory
Technical
Assistance
Paper**

- Terms of Reference for Consultants doing Design

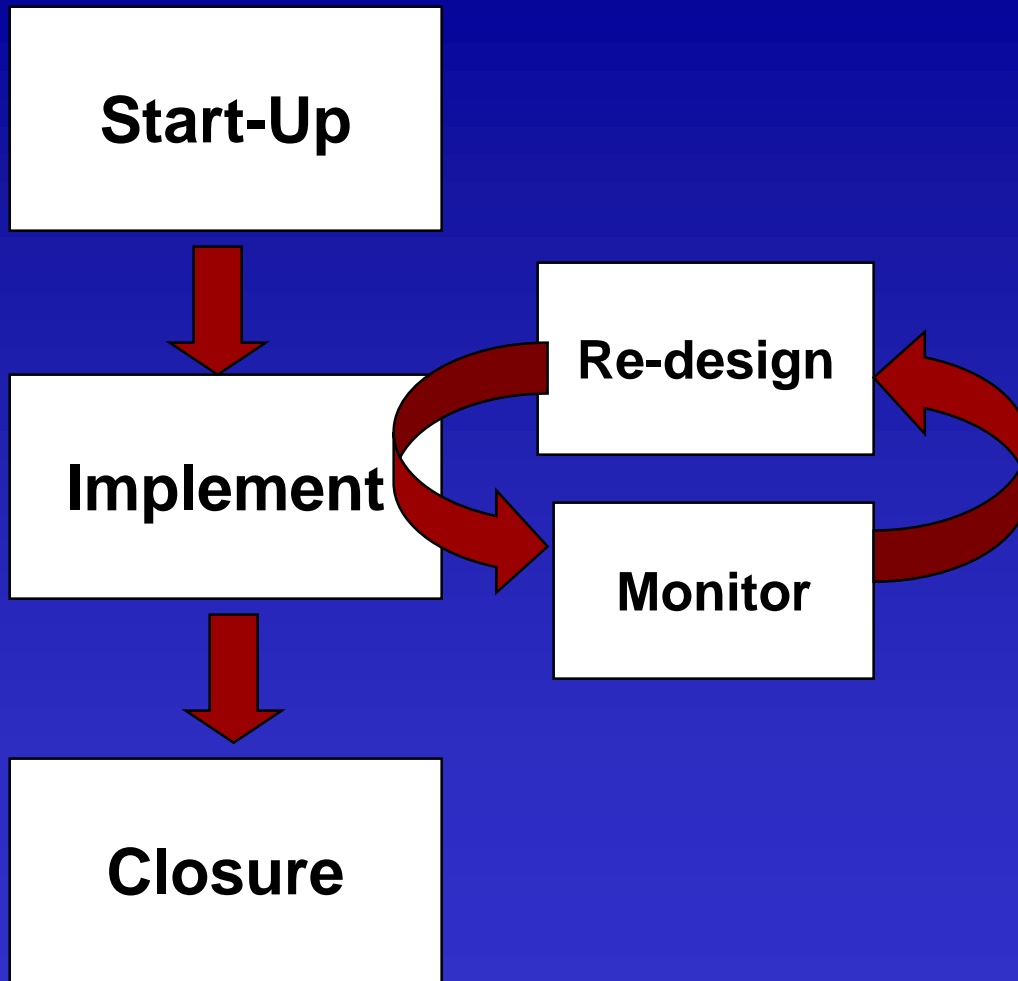
**Draft
Project
Design
Report**

- Project Design - seeks OK to proceed with Appraisal Mission

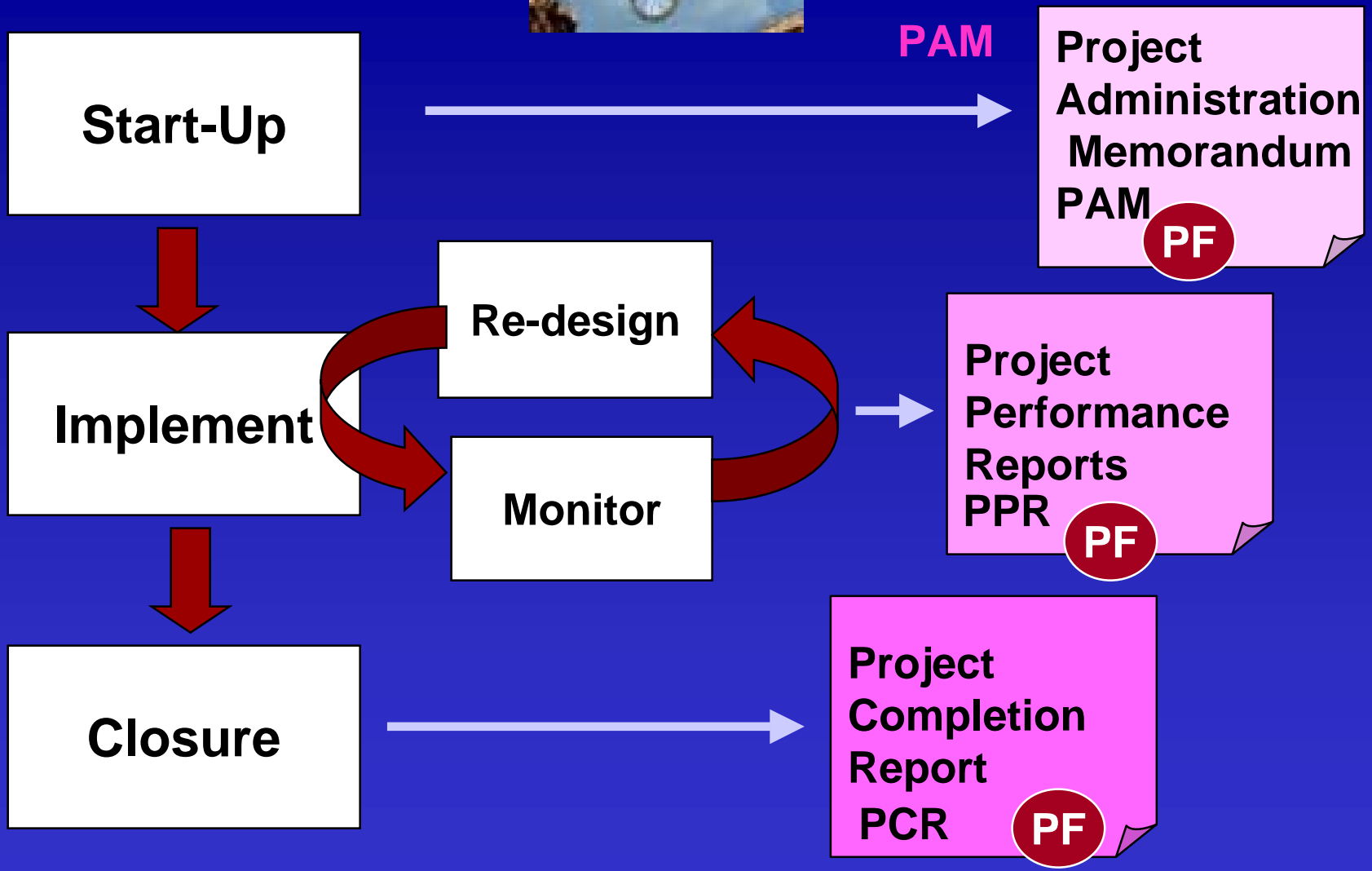
**Report and
Recommendation
of the President**

- Project Design - seeks OK to proceed to Loan negotiations and then to Board for OK

Project Cycle -Implementation



Project Cycle - Implementation Documents



Project Cycle -Implementation Documents

**Project
Administration
Memorandum**

Basis for project monitoring - indicators
& progressive targets

**Project
Performance
Reports**

Implementation and development progress -
highlights need for design change

**Project
Completion
Report**

Results achieved, using the REESI -and
lessons learned

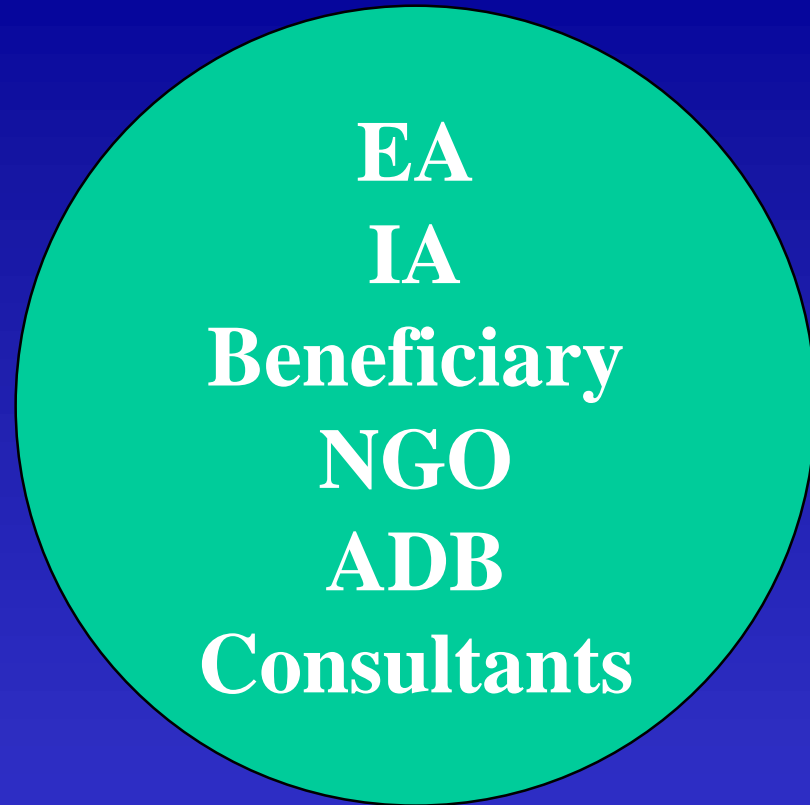
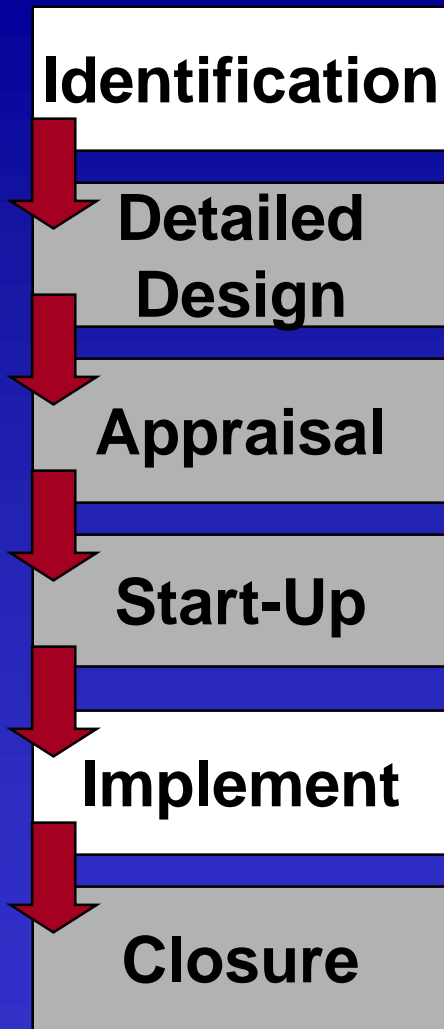
**Project
Performance
Audit Report**

Prepared by OED - 40% of projects - 2/3
years after closure - checking against
REESI

Who are the Stakeholders in the process?

- **ADB Management and Board**
- **Resident Mission [RM]**
- **DMC Executing Agency [EA]**
- **DMC Implementing Agency [IA]**
- **Target Beneficiaries**
- **Non Government Organisations [NGOs]**
- **Consultants/contractors**
- **Project Team**

Match Stakeholders to Process



Typical Problems

- **Design Issues**

- Poor quality Project Frameworks, inconsistencies in project documentation

- **Monitoring Issues**

- Inadequate indicators and data [baseline/MIS]

- **Lessons Learned**

- Lack of participation, many foreseeable design faults, low understanding of assumptions and risks, project design optimism not sustainable.