

Summary of SP and CCT discussions, by way of SWOT framework

- **S**trengths
- **W**eaknesses
- **O**pportunities
- **T**hreats

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Strengths

- SP has multiple conceptual justifications
- Affordability of essential SP (ILO)
- CCTs: good opportunities for engagement of multiple stakeholders and good alignment of interests
- Flexible design of SP and CCT
- Gaining traction (ILO and WHO designation by UN Chief Executives; Hanoi conference)

Weaknesses

- Potential conflicts involving justification for CCTs
- Gaps in the evidence base
- Design issues
- Challenge of alignment from perspective of ADB

Opportunities

- Short-term: economic/financial crisis
- Medium term: next economic/financial crisis; demographic change
- Research
- Rebrand SP within ADB
- Engage the private sector

Threats

- Rush to action can be counterproductive
- Failure to act because anticipate end of economic/financial crisis
- ADB cedes the realm of SP to other development agencies
- Massive health or economic shocks; no SP/CCT circuit breakers
- Who is driving the agenda? Donors?

SWOT Framework

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