



# Country Operations Business Plan

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December 2014

Cambodia  
2015–2017

This document is being disclosed to the public in accordance with ADB's Public Communications Policy 2011

Asian Development Bank

## CURRENCY EQUIVALENTS

(as of 1 December 2014)

|               |   |           |
|---------------|---|-----------|
| Currency unit | – | riel (KR) |
| KR1.00        | = | \$0.0002  |
| \$1.00        | = | KR4,063   |

## ABBREVIATIONS

|      |   |  |
|------|---|--|
| ADB  | – | Asian Development Bank                   |
| ADF  | – | Asian Development Fund                   |
| CDTA | – | capacity building technical assistance   |
| CPS  | – | country partnership strategy             |
| GMS  | – | Greater Mekong Subregion                 |
| PPTA | – | project preparatory technical assistance |
| TA   | – | technical assistance                     |

## NOTE{S}

In this report, "\$" refers to US dollars.

|                         |  |
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## **I. CONSISTENCY OF THE BUSINESS PLAN WITH THE COUNTRY PARTNERSHIP STRATEGY**

1. Economic performance in Cambodia has been impressive despite weaknesses in governance and transparency. However, the economy remains vulnerable to external economic and financial shocks and natural disasters, despite recent indications of economic diversification within and beyond the four traditional drivers – garments, agriculture, tourism, and construction. The private sector is dominated by informal and very small enterprises and farms, with a few large, modern operations. The decrease in poverty has been dramatic: from 47.8% in 2007 to 18.9% in 2012.<sup>1</sup>

2. The Country Partnership Strategy 2014-2018 was endorsed by the Board on 28 November 2014.<sup>2</sup> The CPS, 2014-2018 is anchored in the National Strategic Development Plan 2014-2018. The CPS and country operation business plan, 2015-2017 reflect guidance from the Medium-Term Review of Strategy 2020<sup>3</sup> and government requests to: (i) seek fewer and “bolder” projects that are larger, have greater impact, and are more efficient; (ii) be more selective and focused; and (iii) take a longer-term view perspective in project and program planning.

3. The CPS, 2014-2018 has two core pillars and a facilitating cross-cutting pillar to structure ADB support to Cambodia. Its overall objective is to reduce poverty and vulnerability. The first pillar seeks to deepen rural–urban–regional links, through an integrated approach to rural–urban–regional development, combining agricultural commercialization with the development of transport and economic corridors to link national value chains with regional and global markets. The second pillar aims to target human and social development, including secondary education and skills development. The facilitating cross-cutting pillar on enhanced public sector management covers public financial management and decentralization and de-concentration reforms, to sustain and extend improvements in country and sector governance and mitigate project fiduciary risks.

## **II. INDICATIVE RESOURCE PARAMETERS**

4. The country allocation of \$274 million from the Asian Development Fund (ADF) during 2013–2014 will be fully utilized. The indicative allocation for 2015–2017 is \$404 million<sup>4</sup>. The final country allocation will depend on the available ADF commitment authority and the outcome of the country performance assessments. In addition, cofinancing and funding from other sources, including the ADF subregional pool, will be mobilized.

5. The forward-looking lending program for 2015–2017 includes an annual average of 4–5 national projects and 1–2 regional projects, with an average size of \$32.3 million (up from \$19.4 million during 2010–2012 and \$25.4 million in the CPS, 2011–2013), and one national and one regional standby project each year. The financing amounts for regional projects in 2015 and 2016 are tentative and subject to additional financing from the ADF regional set-aside.

## **III. SUMMARY OF CHANGES TO LENDING AND NONLENDING PROGRAMS<sup>5</sup>**

6. The 2015 lending program revisions include: (i) ADF financing increased for the Second Rural Water Supply and Sanitation Sector Project (additional financing) from \$10 million to \$20

<sup>1</sup> Ministry of Planning, General Directorate of Planning: Poverty Estimates in 2012 in Cambodia. <http://mop.gov.kh/Projects/tabid/148/Default.aspx>

<sup>2</sup> ADB. 2014. Cambodia Country Partnership Strategy 2014-2018. Manila.

<sup>3</sup> ADB. 2014. Midterm Review of Strategy 2020: Meeting the Challenges of a Transforming Asia and the Pacific. Manila.

<sup>4</sup> Total, national and regional firm 2015-2017 in appendix 1 includes 12.6% over-programmed amount in 2015-2016.

<sup>5</sup> The summary of changes compares current pipeline to pipeline of the previous COBP 2014-2016

million, Decentralized Public Service and Financial Management Program (subprogram 2) from \$30 million to \$35 million, and Uplands Irrigation and Water Resources Management Sector Project from \$25 million to \$35 million; (ii) addition of the Technical and Vocational Education and Training Sector Development Program (formerly Second Strengthening Technical and Vocation Education Project) with additional co-financing for \$15 million from Agence Française de Développement; (iii) financing decreased for the Second Greater Mekong Subregion (GMS) Corridor Towns Development Project from \$57 million to \$54 million; and (iv) shift of two projects: the GMS Deepening Connectivity of the Southern Economic Corridor Project to 2016 national pipeline, and Fourth Education Sector Development Program to 2019.

7. The 2016 lending program revisions include (i) addition of the Strengthening Secondary Education and Teaching of Mathematics and Science Program for \$30 million, and Climate-Friendly Agribusiness Value Chain Development Project in the GMS Economic Corridors for \$61.8 million; (ii) increased financing for the Public-Private Partnership Development Project from \$30 million to \$34.1 million (and moved to 2017), the Strengthening Public Financial Management Program from \$20 million to \$30 million, and the Extending Financial Inclusion (formerly the Financial Sector Program [cluster 4, Subprogram 1]) from \$15 million to \$20 million (moved to 2017); (iii) inclusion in national allocation of the GMS Deepening Connectivity of the Southern Economic Corridor Project for \$44 million from 2015; and (iv) move from 2017 of the GMS Health Security (formerly GMS Communicable Disease Control Project [Phase 3]).

8. The 2015 nonlending program revisions include (a) addition of (i) Strengthening Secondary Education and Teaching of Mathematics and Science project preparatory technical assistance (PPTA) (formerly Strengthening Secondary Education Program) for \$800,000 (trust fund), and (ii) Off-Grid Connected Solar Project CDTA for \$1 million (trust fund); (b) removal of (i) Social Protection and Improved Nutrition TA, (ii) Implementing Financial Sector Program (cluster 4, subprogram 2) CDTA, and (iii) Preparing the Second GMS Tourism Infrastructure for Inclusive Growth regional-PPTA; (c) shift to 2016 of (i) Second Technical and Vocational Education and Training Sector Development Program PPTA, and (ii) Third Enhancing Project Readiness and Preparedness small-scale CDTA; (d) shift to 2018 of Third Strengthening Technical and Vocational Education Project PPTA; and (e) shift from 2014: (i) Preparing for Decentralized Public Services and Financial Management (formerly Second Decentralized Public Service and Financial Management) PPTA, (ii) Provincial Cities Water Supply Sector (formerly Urban Water Supply Sector Project) PPTA, (iii) Enhancing Investing Climate through Double Taxation CDTA (trust fund), (iv) Strengthening Capacity Development for National Skills Development CDTA (trust fund), (v) Mainstreaming Climate Resilience into Development Planning CDTA (additional financing) (trust fund), (vi) Collaborative Management for Watershed and Ecosystem Service and Rehabilitation in the Cardamom Mountains, Upper Prek Thnot River Basin CDTA (trust fund), (vii) Piloting Output-Based Aid for Scaling-Up the Power to the Poor Rural Electrification capacity development technical assistance (CDTA) (trust fund), and (viii) GMS Modernization of Sanitary and Phytosanitary Agencies for Trade Facilitation regional-PPTA.

9. The 2016 nonlending program revisions include (a) shift of (i) Second Public-Private Partnership Development PPTA to 2018, and (ii) Agricultural Research and Development Enhancement for Crop Diversification PPTA to post 2018; and (b) the addition of (i) Support for Strengthening Institutional Development CDTA of \$500,000, and (ii) Fourth GMS Corridor Towns Development Projects Regional PPTA for \$1 million.

## INDICATIVE ASSISTANCE PIPELINE

Table A1.1: Lending Products, 2015–2017

| Table A.11. Lending Products, 2010-2017   |        |                   |   |          |                   |                   |            |              |            |              |            |             |                         |
|---|--------|-------------------|---|----------|-------------------|-------------------|------------|--------------|------------|--------------|------------|-------------|-------------------------|
| Project/Program Name  | Sector | Poverty Targeting | Strategic Agendas and Drivers of Change | Division | Year of PPTA/ PDA | Cost (\$ million) |            |              |            |              |            | Gov't       | Co-finance <sup>a</sup> |
|   |        |                   |   |          |                   | Total             | OCR        | ADB          |            | Total        |            |             |                         |
|   |        |                   |   |          |                   |                   |            | Loans        | Grants     |              |            |             |                         |
| <b>2015 National Firm</b>   |        |                   |   |          |                   |                   |            |              |            |              |            |             |                         |
| Second Rural Water Supply and Sanitation Sector Project (additional financing)  | WUS    | GI                | IEG/GEM                                 | SEUW     |                   | 30.0              | 0.0        | 20.0         | 0.0        | 20.0         | ...        | 10.0        |                         |
| Decentralized Public Service and Financial Management Program (subprogram2)   | PSM    | GI                | GCD/GEM                                 | SEPF     | 2014              | 36.0              | 0.0        | 35.0         | 0.0        | 35.0         | 1.0        | ...         |                         |
| Uplands Irrigation and Water Resources Management Sector Project  | ANR    | GI                | IEG/ESG/ GEM                            | SEER     | 2012              | 65.0              | 0.0        | 35.0         | 0.0        | 35.0         | 5.0        | 25.0        |                         |
| Technical and Vocational Education and Training Sector Development Program (formerly Second Strengthening Technical and Vocational Education Project (additional co-financing)) | EDU    | GI                | GEM/GCD                                 | SEHS     | 2012              | 15.0              | 0.0        | 0.0          | 0.0        | 0.0          | ...        | 15.0        |                         |
| <b>Total</b>  |        |                   |   |          |                   | <b>146.0</b>      | <b>0.0</b> | <b>90.0</b>  | <b>0.0</b> | <b>90.0</b>  | <b>6.0</b> | <b>50.0</b> |                         |
| <b>2015 Regional Firm</b>   |        |                   |   |          |                   |                   |            |              |            |              |            |             |                         |
| Second GMS Corridor Towns Development Project   | WUS    | GI                | RCI/ESG/ PSD                            | SEUW     | 2013              | 54.0              | 0.0        | 54.0         | 0.0        | 54.0         | ...        | ...         |                         |
| <b>Total</b>  |        |                   |   |          |                   | <b>54.0</b>       | <b>0.0</b> | <b>54.0</b>  | <b>0.0</b> | <b>54.0</b>  | <b>...</b> | <b>...</b>  |                         |
| <b>2015 Regional Standby</b>  |        |                   |   |          |                   |                   |            |              |            |              |            |             |                         |
| Climate-Friendly Agribusiness Value Chain Development   | ANR    | GI                | RCI/IEG/ PSD/GEM                        | SEER     | 2014              | 91.8              | 0.0        | 61.8         | 0.0        | 61.8         | ...        | 30.0        |                         |
| <b>Total</b>  |        |                   |   |          |                   | <b>91.8</b>       | <b>0.0</b> | <b>61.8</b>  | <b>0.0</b> | <b>61.8</b>  | <b>...</b> | <b>30.0</b> |                         |
| <b>Total, National and Regional Firm 2015</b>   |        |                   |   |          |                   | <b>200.0</b>      | <b>0.0</b> | <b>144.0</b> | <b>0.0</b> | <b>144.0</b> | <b>6.0</b> | <b>50.0</b> |                         |

| Project/Program Name   | Sector | Poverty Targeting | Strategic Agendas and Drivers of Change | Division | Year of PPTA/ PDA | Cost (\$ million) |     |       |        |       | Gov't | Co-finance <sup>a</sup> |
|--|--------|-------------------|---|----------|-------------------|-------------------|-----|-------|--------|-------|-------|-------------------------|
|  |        |                   |   |          |                   | Total             | OCR | ADB   |        | Total |       |                         |
|  |        |                   |   |          |                   |                   |     | Loans | Grants |       |       |                         |
|  |        |                   |   |          |                   |                   |     |       |        |       |       |                         |
| 2016 National Firm   |        |                   |   |          |                   |                   |     |       |        |       |       |                         |
| Second Road Asset Management Project   | TRA    | GI                | IEG/PSD/ GEM                            | SETC     | 2014              | 50.0              | 0.0 | 50.0  | 0.0    | 50.0  | ...   | ...                     |
| Strengthening Public Financial Management  | PSM    | GI                | GCD                                     | CARM     | 2015              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...   | ...                     |
| Strengthening Secondary Education and Teaching of Mathematics and Science Program (formerly Strengthening Secondary Education Program) | EDU    | GI                | GEM/IEG/ PSD                            | SEHS     | 2015              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...   | ...                     |
| GMS Deepening Connectivity of the Southern Economic Corridor Project   | TRA    | GI                | RCI/IEG/ PSD/GEM                        | SETC     |                   | 119.0             | 0.0 | 44.0  | 0.0    | 44.0  | 15.0  | 60.0                    |
| Total  |        |                   |   |          |                   | 229.0             | 0.0 | 154.0 | 0.0    | 154.0 | 15.0  | 60.0                    |
| 2016 Regional Firm   |        |                   |   |          |                   |                   |     |       |        |       |       |                         |
| Modernization of Sanitary and Phytosanitary Standards Agencies for Trade Facilitation Project  | IND    | GI                | RCI/IEG/ GCD                            | SEPF     | 2014              | 21.0              | 0.0 | 21.0  | 0.0    | 21.0  | ...   | ...                     |
| Climate-Friendly Agribusiness Value Chain Development  | ANR    | GI                | RCI/IEG/ GCD/PSD/ GEM                   | SEER     | 2014              | 91.8              | 0.0 | 61.8  | 0.0    | 61.8  | ...   | 30.0                    |
| GMS Health Security (formerly GMS Communicable Disease Control Project (Phase 3))  | HLT    | GI                | GCD/RCI/ GEM                            | SEHS     | 2015              | 10.0              | 0.0 | 10.0  | 0.0    | 10.0  | ...   | ...                     |
| Total  |        |                   |   |          |                   | 122.8             | 0.0 | 92.8  | 0.0    | 92.8  | ...   | 30.0                    |
| 2016 National Standby  |        |                   |   |          |                   |                   |     |       |        |       |       |                         |
| Extending Financial Inclusion  | FIN    | GI                | IEG/PSD/ GCD/GEM                        | SEPF     | 2013              | 20.0              | 0.0 | 20.0  | 0.0    | 20.0  | ...   | ...                     |

| Project/Program Name   | Sector | Poverty Targeting | Strategic Agendas and Drivers of Change | Division | Year of PPTA/ PDA | Cost (\$ million) |     |       |        |       |      | Gov't | Co-finance <sup>a</sup> |
|--|--------|-------------------|---|----------|-------------------|-------------------|-----|-------|--------|-------|------|-------|-------------------------|
|  |        |                   |   |          |                   | Total             | OCR | ADB   |        | Total |      |       |                         |
|  |        |                   |   |          |                   |                   |     | ADF   |        |       |      |       |                         |
|  |        |                   |   |          |                   |                   |     | Loans | Grants |       |      |       |                         |
| Total  |        |                   |   |          |                   | 20.0              | 0.0 | 20.0  | 0.0    | 20.0  | ...  | ...   |                         |
| Total, National and Regional Firm 2016   |        |                   |   |          |                   | 351.8             | 0.0 | 246.8 | 0.0    | 246.8 | 15.0 | 90.0  |                         |
| 2017 National Firm   |        |                   |   |          |                   |                   |     |       |        |       |      |       |                         |
| Second Decentralized Public Service and Financial Management Program (subprogram 1)        | PSM    | GI                | IEG/ESG/ PSD/GEM                        | SEPF     | 2014              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...  | ...   |                         |
| Second Technical and Vocational Education and Training Sector Development Program          | EDU    | GI                | GEM/IEG/ PSD                            | SEHS     | 2016              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...  | ...   |                         |
| Provincial Cities Water Supply Sector Project  | WUS    | GI                | GEM/IEG/ ESG                            | SEUW     | 2015              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...  | ...   |                         |
| Extending Financial Inclusion  | FIN    | GI                | IEG/PSD/ GCD/GEM                        | SEPF     | 2013              | 20.0              | 0.0 | 20.0  | 0.0    | 20.0  | ...  | ...   |                         |
| Public-Private Partnership Development Project   | PSM    | GI                | IEG/PSD/ GCD/GEM                        | SEPF     | 2012              | 34.1              | 0.0 | 34.1  | 0.0    | 34.1  | ...  | ...   |                         |
| Total  |        |                   |   |          |                   | 144.1             | 0.0 | 144.1 | 0.0    | 144.1 | ...  | ...   |                         |
| 2017 National Standby  |        |                   |   |          |                   |                   |     |       |        |       |      |       |                         |
| Climate Resilient Rice Commercialization Sector Development Program (additional financing) | ANR    | GI                | IEG/ESG/ PSD/GCD/ GEM                   | SEER     | 2015              | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...  | ...   |                         |
| Total  |        |                   |   |          |                   | 30.0              | 0.0 | 30.0  | 0.0    | 30.0  | ...  | ...   |                         |
| 2017 Regional Standby  |        |                   |   |          |                   |                   |     |       |        |       |      |       |                         |
| Fourth GMS Corridor Towns Development Project  | WUS    | GI                | RCI/ESG/ PSD                            | SEUW     | 2013              | 57.0              | 0.0 | 57.0  | 0.0    | 57.0  | ...  | ...   |                         |
| Total  |        |                   |   |          |                   | 57.0              | 0.0 | 57.0  | 0.0    | 57.0  | ...  | ...   |                         |
| Total, National and Regional Firm 2017   |        |                   |   |          |                   | 144.1             | 0.0 | 144.1 | 0.0    | 144.1 | ...  | ...   |                         |
| Total, National and Regional Firm 2015-2017  |        |                   |   |          |                   | 695.9             | 0.0 | 534.9 | 0.0    | 534.9 | 21.0 | 140.0 |                         |

... = no data available, ADB = Asian Development Bank, ADF = Asian Development Fund, ANR = agriculture, natural resources, and rural development, CARM = Cambodia Resident Mission, EDU = education, ESG = environmentally sustainable growth, FIN = finance, GCD = governance and capacity development, GEM =

gender equity and mainstreaming, GI = general intervention, Gov't = government, GMS = Greater Mekong Subregion, HLT = health, , IEG = inclusive economic growth, IND = industry and trade, OCR = ordinary capital resources, PDA = project design advance, PPTA = project preparatory technical assistance, PSD = private sector development, PSM = public sector management, RCI = regional integration, SEER = Agriculture, Environment, and Natural Resources Division, SEHS = Human and Social Development Division, SEPF = Public Management, Financial Sector, and Trade Division, SETC = Transport and Communications Division, SEUW = Urban Development, and Water Division, TRA = transport, WUS = water supply and other urban infrastructure and services.

<sup>a</sup> 2015 National Firm: Upland Irrigation and Water Resources Management Sector Project includes \$25 million cofinancing from Agence Française de Développement (AFD); the Technical and Vocation Education and Training Sector Development Program includes \$15 million cofinancing from AFD; 2016 Regional Firm: Climate Friendly Agribusiness Value Chain Project in the GMS Economic Corridors includes \$30 million cofinancing from International Fund for Agricultural Development.

Source: Asian Development Bank.

Table A1.2: Nonlending Products and Services, 2015–2017

| Assistance Name  | Sector | Division | Assistance Type | Sources of Funding |                 |               |                 |                |
|--|--------|----------|-----------------|--------------------|-----------------|---------------|-----------------|----------------|
|  |        |          |                 | ADB                |                 | Others        |                 | Total (\$'000) |
|  |        |          |                 | Source             | Amount (\$'000) | Source        | Amount (\$'000) |                |
| <b>2015 National Firm</b>  |        |          |                 |                    |                 |               |                 |                |
| Strengthening Public Financial Management  | PSM    | CARM     | PPTA            | TASFV              | 700             | ...           | ...             | 700            |
| Strengthening Secondary Education and Teaching of Mathematics and Science Program (formerly Strengthening Secondary Education Program)   | EDU    | SEHS     | PPTA            |                    |                 | TF            | 800             | 800            |
| Provincial Cities Water Supply Sector Project  | WUS    | SEUW     | PPTA            | TASF V             | 1,100           | ...           | 0               | 1,100          |
| Preparing for Decentralized Public Services and Financial Management (formerly Second Decentralized Public Service and Financial Management Program (Cluster 1, Subprogram 2)) | PSM    | SEPF     | PPTA            | TASF V             | 800             | ...           | 0               | 800            |
| Piloting Output-Based Aid for Scaling-Up the Power to the Poor Rural Electrification Program   | ENE    | SEEN     | CDTA            |                    |                 | TF            | 1,000           | 1,000          |
| Off-Grid Connected Solar Project   | ENE    | SEEN     | CDTA            |                    |                 | TF            | 1,000           | 1,000          |
| Enhancing Investing Climate through Double Taxation Agreement  | PSM    | SEPF     | CDTA            |                    |                 | TF            | 570             | 570            |
| Strengthening Capacity Development for National Skills Development   | EDU    | SEHS     | CDTA            |                    | 0               | TF            | 1,000           | 1,000          |
| Mainstreaming Climate Resilience into Development Planning (additional financing)  | ANR    | SEER     | CDTA            |                    | 0               | SCF-PPCR, NDF | 4,300           | 4,300          |
| Collaborative Management for Watershed and Ecosystem Service Protection and Rehabilitation in the Cardamom Mountains, Upper Prek Thnot River Basin                             | ANR    | SEER     | CDTA            |                    | 0               | GEF           | 1,200           | 1,200          |
| Climate Resilient Rice Commercialization Sector Development Program (additional financing)   | ANR    | SEER     | SSTA            | TASF V             | 200             | ...           | ...             | 200            |
| Third Strengthening Knowledge Solutions  | MUL    | CARM     | PATA            | TASF V             | 230             | ...           | ...             | 230            |
| <b>Total</b>   |        |          |                 |                    | <b>3,030</b>    | ...           | <b>9,870</b>    | <b>12,900</b>  |
| <b>2015 Regional Firm</b>  |        |          |                 |                    |                 |               |                 |                |
| GMS Modernization of SPS Agencies for Trade Facilitation Project   | IND    | SEPF     | R-PPTA          | TASF               | 1,000           | TF            | 500             | 1,500          |
| Preparing GMS Communicable Disease Control Project   | PSM    | SEPF     | R-CDTA          | TASF               | 800             | ...           | ...             | 800            |
| <b>Total</b>   |        |          |                 |                    | <b>1,800</b>    |               | <b>500</b>      | <b>2,300</b>   |

| Assistance Name  | Sector | Division | Assistance Type | Sources of Funding |                 |        |                 |                |  |
|--|--------|----------|-----------------|--------------------|-----------------|--------|-----------------|----------------|--|
|  |        |          |                 | ADB                |                 | Others |                 | Total (\$'000) |  |
|  |        |          |                 | Source             | Amount (\$'000) | Source | Amount (\$'000) |                |  |
| <b>2015 National Standby</b>   |        |          |                 |                    |                 |        |                 |                |  |
| Support for Strengthening Institutional Development                                  | PSM    | CARM     | CDTA            | TASF V             | 500             | ...    | ...             | 500            |  |
| Third Enhancing Project Readiness and Preparedness                                   | PSM    | CARM     | S-CDTA          | TASF V             | 225             | ...    | ...             | 225            |  |
| <b>Total</b>   |        |          |                 |                    | <b>725</b>      | ...    | ...             | <b>725</b>     |  |
| <b>Total, National and Regional Firm 2015</b>  |        |          |                 |                    | <b>4,830</b>    | ...    | <b>10,370</b>   | <b>15,200</b>  |  |
| <b>2016 National Firm</b>  |        |          |                 |                    |                 |        |                 |                |  |
| Second Decentralized Public Services and Financial Management Program (Subprogram 2) | PSM    | SEPF     | PPTA            | TASF V             | 1,000           | ...    | ...             | 1,000          |  |
| Third Rural Water Supply and Sanitation Project                                      | WUS    | SEUW     | PPTA            | TASF V             | 800             | ...    | ...             | 800            |  |
| Second Technical and Vocational Education and Training Sector Development Program    | EDU    | SEHS     | PPTA            | TASF V             | 800             | ...    | ...             | 800            |  |
| Support for Strengthening Institutional Development                                  | PSM    | CARM     | CDTA            | TASF V             | 500             | ...    | ...             | 500            |  |
| Third Enhancing Project Readiness and Preparedness                                   | PSM    | CARM     | S-CDTA          | TASF V             | 225             | ...    | ...             | 225            |  |
| <b>Total</b>   |        |          |                 |                    | <b>3,325</b>    | ...    | ...             | <b>3,325</b>   |  |
| <b>2016 Regional Firm</b>  |        |          |                 |                    |                 |        |                 |                |  |
| Fourth GMS Corridor Towns Development Project <sup>a</sup>                           | WUS    | SEUW     | R-PPTA          | TASF V             | 1,000           | ...    | ...             | 1,000          |  |
| <b>Total</b>   |        |          |                 |                    | <b>1,000</b>    | ...    | ...             | <b>1,000</b>   |  |
| <b>2016 National Standby</b>   |        |          |                 |                    |                 |        |                 |                |  |
| Rural Electrification Expansion Project  | ENE    | SEEN     | CDTA            |                    | 0               | TF     | 1,500           | 1,500          |  |
| <b>Total</b>   |        |          |                 |                    | <b>0</b>        |        | <b>1,500</b>    | <b>1,500</b>   |  |
| <b>Total, National and Regional Firm 2016</b>  |        |          |                 |                    | <b>4,325</b>    |        | ...             | <b>4,325</b>   |  |
| <b>2017 National Firm</b>  |        |          |                 |                    |                 |        |                 |                |  |
| Quality and Safety Enhancement Project for Cambodian High Value Crops                | ANR    | SEER     | PPTA            | TASF V             | 1,200           | ...    | ...             | 1,200          |  |
| Fourth Enhancing Project Readiness and Preparedness                                  | MUL    | CARM     | CDTA            | TASF V             | 225             | ...    | ...             | 225            |  |
| Rural Electrification Expansion Project  | ENE    | SEEN     | CDTA            |                    | 0               | TF     | 1,500           | 1,500          |  |
| Fourth Knowledge Solutions   | MUL    | CARM     | PATA            | TASF V             | 230             | ...    | ...             | 230            |  |

| Assistance Name                                    | Sector | Division | Assistance Type | Sources of Funding |                 |        |                 |               |
|--|--------|----------|-----------------|--------------------|-----------------|--------|-----------------|---------------|
|  |        |          |                 | ADB                |                 | Others |                 | Total         |
|  |        |          |                 | Source             | Amount (\$'000) | Source | Amount (\$'000) |               |
| Promoting Aid Effectiveness                        | MUL    | CARM     | SSTA            | TASF V             | 225             | ...    | ...             | 225           |
| <b>Total</b>                                       |        |          |                 |                    | <b>1,880</b>    |        | <b>1,500</b>    | <b>3,380</b>  |
| <b>2017 National Standby</b>                       |        |          |                 |                    |                 |        |                 |               |
| Second Strengthening Secondary Education Program   | EDU    | SEHS     | PPTA            | TASF V             | 800             | ...    | ...             | 800           |
| <b>Total, National and Regional Firm 2017</b>      |        |          |                 |                    | <b>1,880</b>    |        | <b>1,500</b>    | <b>3,380</b>  |
| <b>TOTAL, NATIONAL AND REGIONAL FIRM 2015-2017</b> |        |          |                 |                    | <b>11,035</b>   |        | <b>11,870</b>   | <b>22,905</b> |

... = no data available, ADB = Asian Development Bank, ANR = agriculture, natural resources, and rural development, CARM = Cambodia Resident Mission, CDTA = capacity development technical assistance, EDU = education, ENE = energy, GMS = Greater Mekong Subregion, IND = industry and trade, MUL = multisector, PATA = policy and advisory technical assistance, PPTA = project preparatory technical assistance, PSM = public sector management, R-PPTA = regional project preparatory technical assistance, R-CDTA = regional capacity development technical assistance, S-CDTA = small-scale capacity development technical assistance, SEER = Agriculture, Environment, and Natural Resources Division, SEHS = Human and Social Development Division, SEPF = Public Management, Financial Sector, and Trade Division, SEUW = Urban Development, and Water Division, SSTA = small-scale technical assistance, TASF = Technical Assistance Special Fund, TF = Trust Fund, WUS = water and other urban infrastructure and services.

<sup>a</sup> Third GMS Corridor Towns Development Project covers only Myanmar.

Source: Asian Development Bank.

### ASSISTANCE PROGRAM FOR CURRENT YEAR

**Table A2.1: Lending Products, 2014**[illegible]

| Project/Program Name   | Sector | Poverty Targeting | Strategic Agendas and Drivers | Division | Year of PPTA/ | Cost (\$ million) |            |              |            |              |             |              |
|--|--------|-------------------|-------------------------------|----------|---------------|-------------------|------------|--------------|------------|--------------|-------------|--------------|
|  |        |                   |                               |          |               | ADB               |            |              |            | Co-          |             |              |
|  |        |                   |                               |          |               | Total             | OCR        | ADF          | Total      | Gov't        | Financ      |              |
| GMS Tourism Infrastructure for Inclusive Growth Project                | MUL    | GI                | RCI/IEG                       | TRM      | 2012          | 18.0              | 0.0        | 18.0         | 0.0        | 18.0         | 0.0         | 0.0          |
| GMS Biodiversity Conservation Corridors Project (additional financing) | ANR    | GI                | RCI/ESG/GEM                   | SEER     | 2011          | 7.4               | 0.0        | 0.0          | 0.0        | 0.0          | 0.0         | 7.4          |
| <b>Total</b>   |        |                   |                               |          |               | <b>25.4</b>       | <b>0.0</b> | <b>18.0</b>  | <b>0.0</b> | <b>18.0</b>  | <b>0.0</b>  | <b>7.4</b>   |
| <b>Total, 2014</b>   |        |                   |                               |          |               | <b>426.4</b>      | <b>0.0</b> | <b>263.0</b> | <b>0.0</b> | <b>263.0</b> | <b>31.7</b> | <b>131.7</b> |

ADB = Asian Development Bank, ADF = Asian Development Fund, ANR = agriculture, natural resources, and rural development, CARM = Cambodia Resident Mission, EDU = education, FIN = finance, ESG = environmentally sustainable growth, GCD = governance and capacity development, GEM = gender equity and mainstreaming, GI = general intervention, GMS = Greater Mekong Subregion, Gov't = government, IEG = inclusive economic growth, OCR = ordinary capital resources, PDA = project design advance, PPTA = project preparatory technical assistance, SEER = Agriculture, Environment, and Natural Resources Division, SEHS = Human and Social Development Division, SEPF = Public Management, Financial Sector, and Trade Division, SETC = Transport and Communications Division, SEUW = Urban Development, and Water Division, TRA = transport, WUS = water and other urban infrastructure and services.

<sup>a</sup> Rural Road Improvement Project II cofinancing includes: \$6.67 million from the Government of Australia, \$41 million from Korea Eximbank, and \$5.4 million from Nordic Development Fund; the Rural Road Improvement Project II (additional co-financing) is co-financed by Agence Française de Développement for \$36 million, and Spanish Cooperation Fund (PPCR) for \$16 million; Integrated Environmental Management in the Tonle Sap Basin Project includes \$10 million cofinancing from PPCR (a \$5 million grant and a \$5 million loan); the GMS Biodiversity Conservation Corridors Project (additional financing) is co-financed by PPCR.

Source: Asian Development Bank.

Table A2.2: Nonlending Products and Services, 2014

| Assistance Name  | Sector | Division   | Assistance Type | Sources of Funding |                 |        |                 |                |
|--|--------|------------|-----------------|--------------------|-----------------|--------|-----------------|----------------|
|  |        |            |                 | ADB                |                 | Others |                 | Total (\$'000) |
|  |        |            |                 | Source             | Amount (\$'000) | Source | Amount (\$'000) |                |
| Second Road Asset Management Project   | TRA    | SETC       | PPTA            | TASF V             | 850             | ...    | 0               | 850            |
| Upland Irrigation and Water Resources Management Sector Project  | ANR    | SEER       | PPTA            | TASF V             | 900             | ...    | 0               | 900            |
| Advance Action for Emergency Infrastructure Reconstruction Project   | MUL    | CARM       | S-CDTA          | TASF V             | 225             | ...    | 0               | 225            |
| Capacity Development and Facilitation for Planning and Implementation of Resettlement Activities under the GMS Rehabilitation of the Railway in Cambodia Project | TRA    | SETC       | CDTA            | TASF V             | 225             | ...    | 0               | 225            |
| Increasing Financial Sustainability in the Resettled Households  | TRA    | SETC       | CDTA            | TASF V             | 1,500           | ...    | 0               | 1,500          |
| Capacity Building for Strengthening Resettlement and Income Restoration Implementation   | TRA    | SETC       | CDTA            | TASF V             | 1,400           | ...    | 0               | 1,400          |
| Support for Resettlement Implementation and Monitoring of the Agriculture Sector Development Program   | ANR    | SEER       | SSTA            | TASF V             | 120             | ...    | 0               | 120            |
| Support for National Rollout of Regulatory Impact Assessment   | PSM    | SEPF       | CDTA            | TASF V             | 500             | ...    | 0               | 500            |
| Capacity Development for Public-Private Partnership  | PSM    | CARM/S EPF | CDTA            |                    | 0               | TF     | 1,000           | 1,000          |
| Strengthening Coordination for Management of Disaster Project (emergency project)  | MUL    | CARM       | CDTA            |                    | 0               | JFPR   | 2,000           | 2,000          |
| <b>Total</b>   |        |            |                 |                    | <b>5,720</b>    |        | <b>3,000</b>    | <b>8,720</b>   |
| <b>Regional Firm</b>   |        |            |                 |                    |                 |        |                 |                |
| Climate-Friendly Agribusiness Value Chain Development  | ANR    | SEER       | R-PPTA          |                    | 0               | ...    | 2,500           | 2,500          |
| <b>Total</b>   |        |            |                 |                    | <b>0</b>        | ...    | <b>2,500</b>    | <b>2,500</b>   |
| <b>Total, National and Regional Firm 2014</b>  |        |            |                 |                    | <b>5,720</b>    |        | <b>5,500</b>    | <b>11,220</b>  |

... = no data available, ADB = Asian Development Bank, ADF = Asian Development Fund, ANR = agriculture, natural resources, and rural development, CDTA = capacity development technical assistance, EDU = education, JFPR = Japan Fund for Poverty Reduction, MUL = multisector, PPTA = project preparatory technical assistance, PSM = public sector management, R-PPTA = regional project preparatory technical assistance, S-CDTA = small-scale capacity development technical assistance, SSTA = small-scale technical assistance, TASF = Technical Assistance Special Fund, TF = Trust Fund, TRA = transport.

Source: Asian Development Bank.