#### PPP in Health Manila 2012 Conference





October 23-25, 2012 Manila, Philippines Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

CONVENORS













### I. ABOUT PPP IN HEALTH **MANILA 2012**



### A. BACKGROUND

PP IN HEALTH MANILA 2012 takes off from a strong desire to offer a platform for a closer scrutiny of public-private partnerships (PPPs) as they apply to the health sector. It recognizes the ever-changing socio-political and environmental challenges that the world faces today: lack of transparency in governance, food insecurity, and inequity in access to basic services such as education, which are aggravated by worsening environmental degradation. At the backdrop is a precarious health situation where there are still an alarming 60 infant deaths for every 1,000 live births in Asia - almost double that of Latin America and the Caribbean. Governments journey through such complexities that require them to tackle changing disease patterns, raise the service quality, and ensure equitable access to healthcare for its population. They are, therefore, motivated to explore innovative approaches such as PPPs.

PPPs are innovative, long-term contractual arrangements for developing infrastructure and providing public services by introducing private sector funds and expertise in areas that are normally the responsibility of the government. PPPs, if they are structured and executed appropriately to international 'best practice', can help governments face the challenges that they are currently facing in the health sector.

Having spent several years promoting successful PPPs in the world, ADB and UNECE, find common grounds with DOH, DBP, and PhilHealth and convene this regional learning event. The event is anchored on the theme, Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe, and aims to:

- 1. Showcase salient case studies and best practices in Asia, Europe, and in other parts of the world and highlight key lessons:
- 2. Initiate a policy dialogue on the adoption of PPPs in addressing key health problems;
- 3. Discuss the main barriers to implementing successful PPP projects in health and how to put in place a follow-up platform for continuing cooperation (e.g., an eHub, network or PPP Centre of Excellence in Health).



#### **ABOUT THE LOGO**

The PPP in Health Manila 2012 logo is inspired by a dynamic rendition of the letters, "PPP", and by the shape of a mother and her child: the focal point of healthcare and where the story of humanity begins. The swirling effect denotes movement, carrying with it the message that partnerships move people into action and create strong forces far beyond what an individual can do if he is on his

The PPP in Health Manila 2012 logo symbolizes unity and cooperation. The colors carry the hues of the logos of its Convenors, DOH, DBP, PhilHealth, UNECE, WHO, and ADB.

<sup>1</sup>The Millennium Development Goals: Progress in Asia and the Pacific 2007, ESCAP, Asian Development Bank and UNDP, 2007, p. 12.



The event involves two days of presentations, open forums, and clinic hours attended by public and private sector PPP practitioners and experts, followed by a third day devoted to site visits, marketplace, and an investors forum.

#### **B. TARGET PARTICIPANTS**

THIS EVENT is the first of its kind in Asia and will attract interest from:

- Policymakers and decision-makers
- · Local and international PPP health advocates
- Private and public sector health professionals
- Local chief executives
- Health sector business leaders and suppliers
- · Academicians, researchers, and media representatives

#### C. PROPOSED RESOURCE SPEAKERS

THE EVENT will bring together experts, decision-makers, and leaders in health and social services sectors. Among them are:

**Stephen P. Groff**, Vice-President (Operations 2) of the Asian Development Bank.

**Enrique T. Ona**, Secretary of the Philippines'
Department of Health, and former Director of the
National Kidney and Transplant Institute, one of the
pioneers of PPP projects in the health sector in the
Philippines.

**Geoffrey Hamilton**, Chief of the Economic Cooperation and Integration Division of the United Nations Economic Commission for Europe.

**Eduardo Banzon**, President, Philippine Health Insurance Corporation.

**Kim Jungwook**, Director of Public Private Partnership Division of the Public and Private Infrastructure Investment Management Center of the Korea Development Institute.

**Paul R. Daza**, Governor of Northern Samar, Philippines, one of the first LGUs that have established a PPP in pharmacy in the Philippines.

**Alberto Germani**, Member, PPP Task Force of the United Nations Economic Commission for Europe, and former Member of the PPP Task Force in Italy.

**Kai Hong Phua**, Health Policy Professor, National University of Singapore.

**Aquilino Q. Pimentel Jr.**, Former Senator, and Author of the Philippines' Local Government Code of 1991.

**Florentino Solon**, Founder and President, Nutrition Center of the Philippines.

**David Dombkins**, Chief Executive Officer of the Complex Program Group.

**Ivanalexi Arota**, Country Manager of GE Healthcare Philippines.

#### D. BENEFITS AND OPPORTUNITIES

ASIDE FROM learning and sharing their experiences, participants will have opportunity to:

- Inter-act with policymakers, decision-makers, and chief executives from leading companies/private sector providers;
- Network with business and health project leaders with a view to exploring possible partnerships;
- Visit an actual PPP health project in the Philippines and learn first-hand from employees of the project; and
- Become the founders of platforms/centre of excellence in PPP in health that can lead to continuing learning, experience and knowledge sharing.

#### E. NO REGISTRATION FEE POLICY

THE EVENT will not require a Registration Fee from its participants. There are, however, opportunities for sponsorship and subsidy of participation so please contact the PPP in Health Manila 2012 Secretariat (see Section VI. Contacts) for information on cost-sharing. Participants are expected to cover their own travel and accommodation expenses, unless a prior arrangement had been made with the organizers or their donors/sponsors.



### A. LEARNING SESSIONS

#### A.1 Overview on PPPs in Health

- 1. An Overview on PPPs in Health
- 2. Case Studies and Best Practices in Asia and Europe
- 3. PPP in Health: Perspectives from the Private Sector

#### A.2 Health Policy and Governance, Risk Allocation

- 4. Strengthening PPP Policy Environment: Lessons from the Ground
- 5. Decentralized Health Governance: Boon or Bane for PPPs?
- 6. Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes
- 7. Who Takes Care of What: Risk Allocation in PPPs in Health

#### **A.3 Health Finance**

8. A Closer Look at PPP Financing: Options and Issues 9. Universal Health Care under a PPP Regime: Ensuring that the Health Insurance System Works

#### A.4 Capacity Development, Social Marketing

10. Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health 11. Social Marketing: What Do We Want to Communicate?

#### **A.5 Information Technology**

12. eHub in PPP in Health: Prospects

#### A.6 Monitoring and Evaluation

13. Keeping Tab of Failures and Successes: A Guide to KPIs and Monitoring of PPPs in Health Programs

#### **B. MARKETPLACE AND INVESTORS FORUM**

Two important events are also taking place during PPP in Health Manila 2012. The first is the Marketplace and Exhibit which runs throughout the 3-day event and the Investors Forum, which takes place on the 3rd day (October 25). The Marketplace and Exhibit provide perfect opportunities for both government and private sector organizations in health industry to showcase their services, projects, and plans, as well as network with public and private sector health professionals and decision-makers. Organizations are welcome to partner with the Convenors as sponsors and donors and set-up their marketplace booths. Sponsorship menus and other details can be requested from the Secretariat.

The Investors Forum, meanwhile, gathers health industry stakeholders to have a closer look at and





discuss the plans of the government on the modernization of the Philippine Orthopedic Center. It aims to take a closer look at the prospects for interested investors who want to work with the Philippine government in ensuring that the Center will not only become viable but also meaningfully respond to the growing needs of the Filipino people and the rest of Asia for a specialized hospital facility.

#### C. SITE VISIT

A SITE VISIT on a PPP health project will take place in the morning of October 25. Delegates are given the chance to visit a site among two options: (1) Hemodialysis Center at the National Kidney and Transplant Institute in Quezon City; and (2) Planet Drugstore, a PPP in pharmacy in Ospital ng Makati (Hospital of Makati). Delegates are strongly encouraged to participate to benefit most from the opportunity to look at current PPP in health practices in the Philippines.

#### **About the PPP Project Sites**

- The PPP in pharmacy in Ospital ng Makati ("Hospital of Makati") is operated by Planet Drugstore and began operations in March 2009. It was borne out of a desire of the Makati LGU's to address the perennial complaints it was receiving from patients and medical personnel primarily rooted on the unstable supply of urgently needed drugs and supplies. Through the leadership of then Makati Mayor and now Vice President Jejomar Binay and the commitment of Planet Drugstore owners, the PPP project successfully took off and is now touted as among the 'best practices' in the healthcare sector in the Philippines.
- The National Kidney and Transplant Institute is the center for referral of kidney patients from various regional hospitals nationwide and is recognized as the lead agency in voluntary blood services. (NKTI website)

The NKTI Hemodialysis Center is an example of a successful PPP for a specific hospital service. The NKTI has partnered with Fresenius Medical Care for the modernization of its Hemodialysis Unit. The result is a modern functioning dialysis centre, ISO 9001:2000 certified, with 43 dialysis machines and an average

75% capacity utilization with 4 shifts (B. Andersson Report, 2010). The center is capable of doing 2,400 dialysis procedures per month and any type of dialysis treatment, custom-fit to the varied clinical conditions that may be encountered in clinical practice. These days, kidney transplantation is a regular activity of the hospital. NKTI holds the record of the most number of kidney transplants performed in the country since 1983. Other organ transplants have also been done at the Institute, namely, liver, pancreas, bone marrow and islet cell. Double transplants like liver and kidney, pancreas and kidney are transplant operations which were performed at NKTI long before any other transplant centers in Asia would do it. (NKTI website)

#### D. CLINIC HOURS

Clinic Hours are special sessions where delegates can consult resource persons who can offer counsel and guidance in the implementation of PPP programs in health. A session leader will give an inspirational talk, which will then be followed by individual consultations. For example, the session leader in the Governors and Mayors' Hour will be joined by experts and resource persons on fields such as hospital management, health financing, enterprise development, legalities/policy, monitoring and evaluation, and social marketing. These experts can be approached depending on the interest of the delegate. (Note that a prior registration of counseling request is required. Each delegate is given option to choose two preferred topics and will be allowed up to 10 minutes of counseling for each topic. However, the 2nd preferred topic is not given a guaranteed slot so as to give equal opportunities to all delegates.)

Parallel clinic sessions, Governors and Mayors' Hour and PPP in Health Programs, are scheduled on October 23 at 4:30 to 6:00 pm while the Suppliers' Hour is scheduled on October 24 at 4:00 to 6:00 pm. The last Clinic Hour is a parallel session that takes place while other delegates are visiting a PPP in health project. This is scheduled on October 25 at 9:00 am to 12:00 nn, and is titled, Marketplace Ideas Pitching Hour. This session is specifically designed to allow delegates to present project ideas to possible partners and seek advice on project development and management.





NE OF THE MOST important activities in this regional learning event will be the launch of the International PPP Specialist Centre on Health, which is going to be based in the Philippines' Department of Health. The Specialist Centre will be the international focal point in the identification, collection, analysis and dissemination of PPP best practices in the area of healthcare.

The establishment of the Specialist Centre on Health in the Philippines is borne out of common aspirations of people who believe in the strength of partnerships. The Centre will operate under a MOU between the UNECE and the Philippines and aims to promote the use of PPP in health models to improve healthcare facilities, support the development and updating of knowledge resources on best practices under the direction by the UN PPP Secretariat, and manage the sector specific PPP Research Program, among other things.

The UNECE PPP Initiative is a concrete step to contribute to the global call for improving the quality of life of citizens through the improved quality of and access to public utilities and services. Through the Centre, the Philippine government also intends to push the Aquino Health Agenda of attaining universal health care through authentic partnerships with the private sector.



#### **IV. LANGUAGE**

ENGLISH is the official language of event. All documentation either produced or resulting from the event will be in English. The organizers are considering a simultaneous translation to another language (e.g., French or Russian) should the extent of participation deems it necessary.

#### V. REGISTRATION

INTERESTED PARTICIPANTS can view the event details and register online or download the registration form at the following link http://www.adb.org/news/events/ppp-health-manila-2012. Accomplished Registration Form can be emailed through PPPinHealthManila2012@partnersforhealth.ph and lucyignacio.consultant@adb.org.

#### VI. CONTACTs

THE SECRETARIAT can be contacted through:



Social Sector Economist, ADB
Email emasaki@adb.org
Key contact for: Organizing Committee Matters
Program | International Participation

#### Mary Anne Velas-Suarin, Events Manager

Knowledge Management Specialist,
ADB TA 7257 PHI: PPP in Health
Email mvelassuarin.consultant@adb.org
km@partnersforhealth.ph
Email velas.mei@gmail.com (cc all communications)
T. 632 632-4444 Ext. 70593 | Mobile +63 917 885 1186
Key contact for: Over-all Events Management
Documents/Presentations | Program | International and
Local Participation



#### Maria Ana Santiago, Marketplace and Events Coordinator

Email marketing@partnersforhealth.ph mari.m.santiago.2k@gmail.com Mobile +63 949 726 4004 Key contact for: Marketplace and Exhibit | Sponsorship Media | Event Documentation

#### Lucy Ignacio, Administrative and Logistics Coordinator

Email PPPinHealthManila2012@partnersforhealth.ph lucyignacio.consultant@adb.org T. 632 632-4444 ext. 70906 | Mobile +63 917 539 2815 Key contact for: Venue | Accommodation Transportation | Registration | Other Logistics

### **PROVISIONAL PROGRAM**

SESSION TITLE	Speakers/Resource Person	Room Assignment
DAY 1 • Oct. 23, 2012	PPP in Health: Overview and Best Pract	ices
	Session 1   Opening Ceremonies	
9:00 – 10:00 am Opening Ceremonies	NOTE. The participation of the ADB President /VP is largely dependent on the confirmation of the Philippine President.	
9:00 – 9:10 am Welcome Remarks	ADB Senior Management (TBC) President or Vice President, Asian Development Bank (TBC) <sup>I</sup>	Plenary Hall
9:10 – 9:30 am Keynote Address	Benigno Simeon Aquino III (TBC) President, Republic of the Philippines	
Launching Ceremonies International PPP Specialist Centre on Health 9:30-10:00 am	To be led by: President Aquino, Sec. Enrique Ona of DOH, and Mr. Geoffrey Hamilton of UNECE.	тва
	A press conference immediately follows after the Opening Ceremonies.	Media Room
COFFEE BREAK and GROUP PHOTO SESSION 10:00 – 10:30 am		ТВА
Se	ssion 2   PPP in Health: An Overview	
10:30-12:00 pm		
An Overview on PPP in Health (Part of A Paper Presentation)	Geoffrey Hamilton Chief of the Economic Cooperation and Integration Division, UNECE Co-Presenter Isabelle Wachsmuth	Plenary Hall
Strengthening PPP in Health Policy Environment  PPP in Health: Perspectives from the Private Sector  Open Forum	Project and Communications Manager, World Health Organization  Enrique Ona Secretary, Philippines' Department of Health  Manuel Pangilinan (TBC) Chairman, Metro Pacific Investments Corporation	
	Jaime Galvez-Tan Former Secretary, Philippines' Department of Health Team Leader, ADB TA 7257 PHI: PPP in Health	
LUNCH BREAK		TBA
12:00 – 1:30 pm		
	Case Studies and Best Practices in PPP in He	alth
1:30 – 3:30 pm Case Studies in Asia and Europe	Asian Experiences Kai Hong Phua Health Policy Professor. National University of Singapore  European Experiences Alberto Germani	
	Member, UNECE PPP Task Force, and former Member of the PPP Task Force in Italy	(As of 15 Septembe

Reflections on Best Practices in PPP in Health (Part of A Paper Presentation)	Jill Jamieson (TBC) Senior PPP Advisor, Deloitte Consulting LLP(USA)	
Open Forum	Patricia Moser (Facilitator) Lead Director for Health, ADB Regional and Sustainable Development Department	
COFFEE BREAK 3:30 – 3:45 pm		
Sess	sion 4   Risk Allocation in PPPs in Health	
3:45 – 4:30 pm Who Takes Care of What: Risk Allocation in PPPs in Health Open Forum	Who Takes Care of What: Risk Arthur L. Smith (TBC) President, MAI & Chairman, U.S. National Council for PPPs, Management Analysis Incorporated, Chairman of UNECE TOS-PPP	
Company of the Compan	Session 5   Clinic Session 1	
4:30 – 6:00 pm Clinic Session 1: Governors and Mayors Hour	Session Leader: Paul R. Daza Governor of Northern Samar  Jaime Galvez-Tan (Facilitator) Former Secretary, Philippines' Department of Health Team Leader, ADB TA 7257 PHI: PPP in Health	Plenary Hall
Welcome Reception and Cultural Night 7:00 – 9:30 pm	There will be cultural presentation. Delegates are requested to attend in their national costumes.	Plenary Hall
DAY 2 • Oct. 24, 2012 PPP in	n Health: Understanding Operational Issues	
	Session 6   Inspirational Address	
9:00 – 9:30 am Inspirational Address 2 /Focus will depend on who will be the confirmed speaker(s)	Mahathir Mohamad (TBC)	Plenary Hall
	Mr. Alan Milburn [TBC] Former secretary of State for Health, United Kingdom  A press conference immediately follows after the inspirational address/es.	Media Foom
5	ession 7   Financing Options for PPPs	
9:30 - 10:45 am	A second control of the control of t	Inches and the second
Universal Health Care under a PPP Regime: Ensuring that the Health Insurance System Works	Eduardo Banzon President, Philippine Health Insurance Corporation  Soonman Kwon Professor of Health Policy and Management, Seoul National University, Korea	Plenary Hall
Open Forum	Alvin Caballes (Facil tator) Associate Professor, College of Medicine, University of the Philippines-Manila	

A Closer Look at PPP Financing: Options and Issues  Open Forum  Mariana Abrantes de Sousa (TBC) Former Financial Controller, Health Ministry of Portugal  Blessilda Gutierrez (Facilitator) Assistant Secretary of Health Designate, Internal Finance Management Technical Cluster  TBA  Parallel Sessions Session BA PPPs in Health in Decentralized Settings  1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Aliles or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Towards Sustainability: Capacity Development and Social Marketing  Alilea Riego-Javier   Facilitator  Executive Director, National Kidney and Transplant Institute  Session BB  Towards Sustainability: Capacity Development and Social Marketing  Antonio Kalaw Jr. (TBC) President & Chief Executive Officer. Development in PPP in Health  Antonio Kalaw Jr. (TBC) President & Chief Executive Officer. Development of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development CoH Florentino Solon Nutrition Center of the Philippines  Varince Exertin (Facilitator) Director, National Center for Health Promotion, Department of Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,				COFFEE BREAK
A Closer Look at PPP Financing: Open Forum  Mariana Abrantes de Sousa (TBC) Former Financial Controller, Health Ministry of Pertugal  Blessida Gutierrez (Facilitator) Assistant Secretary of Health Designate, Internal Finance Management Technical Cluster  Parallel Sessions  Session 8A  PPPs in Health in Decentralized Settings  1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Open Forum  Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Open Forum  Alleen Riego-Javier (Facilitator) Executive Director, National Kidney and Transplant Institute  Session 8B  Towards Sustainability: Capacity Development and Social Marketing  Antonio Kalaw Jr. (TBC) President & Chief Executive Officer, President & Chief Executive Officer, Development in PPP in Health  Open Forum  Session 9   Menitoring of PPPs in Health  Open Forum  Manuel de Vera (Facilitator) Professor,  Manuel de Vera (Facilitator) Professor,  Manuel de Vera (Facilitator) Professor,			-	10:45 – 11:00 am
Parallel Sessions Session &A PPPs in Health in Decentralized Settings  1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Aguilino Q. Pimentel Jr. (TBC) Former Senator, and Author of the Philippines' Local Government Code of 1991 Heidi Mendoza Commissioner, Philippines' Commission on Audit Alleen Riego-Javier   Facilitator  Executive Director, National Kidney and Transplant Institute  Session 8B  Towards Sustainability: Capacity Development and Social Marketing  1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Antonio Kalaw Jr. (TBC) President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOH  Florentino Solon Nutrition Center of the Philippines  Nanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,		Pienary Hall	Former Financial Controller, Health Ministry of Portugal  Blessilda Gutierrez [Facilitator] Assistant Secretary of Health Designate, Internal Finance Management Technical	A Closer Look at PPP Financing: Options and Issues
Parallel Sessions 3 Session 8A PPPs in Health in Decentralized Settings  1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Aquilino O. Pimentel Jr. (TBC) Former Senator, and Author of the Philippines' Local Government Code of 1991  Heidi Mendoza Commission on Audit Alieen Riego-Javier   Facilitator   Executive Director, National Kidney and Transplant Institute  Session 8B  Towards Sustainability: Capacity Development and Social Marketing  1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Antonio Kalaw Jr. (TBC) President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOH  Florentino Solon Nutrition Center of the Philippines  Nanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,		TBA		
1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? Adulitors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Adultors: Commissioner, Philippines' Local Government Code of 1991 Heidi Mendoza Commissioner, Philippines' Commission on Audit Aileen Riego-Javier   Facilitator  Executive Director, National Kidney and Transplant Institute  Session 8B  Towards Sustainability: Capacity Development and Social Marketing  1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Social Marketing: What Do We Want to Communicate?  Open Forum  Open Forum  Social Marketing: What Do We Want to Communicate?  Open Forum  Social Marketing: What Do We Want to Communicate?  Open Forum  Manuel de Veta (Facilitator) Professor,  Manuel de Veta (Facilitator) Professor,		21	Darallal Carriana	12:00 – 1:30 pm
Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Open Forum  Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Open Forum  Allies of Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Open Forum  Allies of Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes  Towards Sustainability: Capacity Development and Social Marketing  I:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Antonio Kalaw Jr. (IBC) President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOH  Florentino Solor Nutrition Center of the Philippines  Nanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dormbkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,			The state of the s	
Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes Open Forum  Apailing O. Pimentel Jr. (TBC) Former Senator, and Author of the Philippines' Local Government Code of 1991 Heidi Mendoza Commissioner, Philippines' Commission on Audit Aileen Riego-Javier   Facilitator   Executive Director, National Kidney and Transplant Institute  Session 8B Towards Sustainability: Capacity Development and Social Marketing  1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOHI  Social Marketing: What Do We Want to Communicate?  Open Forum  Social Marketing: What Do We Want to Communicate?  Open Forum  Session 9   Menitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,			Ps in Health in Decentralized Settings	
Towards Sustainability: Capacity Development and Social Marketing  1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Social Marketing: What Do We Want to Communicate?  Open Forum  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Relaw Jr. (TBC) President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development, DOHI  Florentino Solon Nutrition Center of the Philippines  Ivanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,		Workshop Room 1	Former Senator, and Author of the Philippines' Local Government Code of 1991  Heidi Mendoza Commissioner, Philippines' Commission on Audit  Aileen Riego-Javier (Facilitator) Executive Director,	Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics in PPP Regimes
1:30 – 2:45 pm  Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Social Marketing: What Do We Want to Communicate?  Open Forum  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOHI Florentino Solon Nutrition Center of the Philippines  Ivanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  COFFEE BREAK 2:45 – 3:00 pm  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,			Session 8B	
Can Governments Do It? A Closer Look at Local and National Capacity Development in PPP in Health  Social Marketing: What Do We Want to Communicate?  Open Forum  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC)  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC)  Chief Executive Officer, Development Academy of the Philippines  Workshop Room 2  President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development. DOHI  Florentino Solon Nutrition Center of the Philippines  Vanhoe Escartin (Facilitator) OIC Director IV, National Center for Health Promotion, Department of Health  Session 9   Monitoring of PPPs in Health  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group  Manuel de Vera (Facilitator) Professor,		rketing	ability: Capacity Development and Social Ma	
Session 9   Monitoring of PPPs in Health  3:00 – 4:00 pm Keeping Tab of Failures and Successes: A Guide to KPIs and Monitoring of PPPs in Health  Open Forum  Manuel de Vera (Facilitator) Professor,	2	Workshop Room 2	President & Chief Executive Officer, Development Academy of the Philippines  Juan Antonio Perez III (Facilitator) Director, Bureau of Local Health Development, DOHI  Florentino Solon Nutrition Center of the Philippines  Ivanhoe Escartin (Facilitator) OIC Director IV, National Center for Health	Look at Local and National Capacity Development in PPP in Health  Social Marketing: What Do We Want to Communicate?  Open Forum
Session 9   Monitoring of PPPs in Health  3:00 – 4:00 pm Keeping Tab of Failures and Successes: A Guide to KPIs and Monitoring of PPPs in Health  Open Forum  Manuel de Vera (Facilitator) Professor,				Desired Contract Cont
Keeping Tab of Failures and Successes: A Guide to KPIs and Monitoring of PPPs in Health  Open Forum  Mr. David Dombkins (TBC) Chief Executive Officer, Complex Program Group Plotter Harman Manuel de Vera (Facilitator) Professor,		- 37	sion 9   Monitoring of PPPs in Health	
Asian Institute of Management	Plenary Hall		Manuel de Vera (Facilitator) Professor, Center for Development Management.	Keeping Tab of Failures and Successes: A Guide to KPIs and Monitoring of PPPs in Health
Session 10   PPP in Health: Moving Forward			ion 10   PPP in Health: Moving Forward	Sessi
4:00 – 4:30 pm eHub in PPP in Health: Prospects  Ramon Isberto Public Affairs Group Head, Smart Communications Ple	Plenary Hall		Ramon Isberto	4:00 – 4:30 pm

	Session 11   Clinic Session 2	
4:30 – 6:00 pm	Session Leader:	
Clinic Session 2:	Fernando Erazo	Workshop
Suppliers Hour	Commercial Director, ASEAN & Pacific, Philips Electronics	Room 1
		11
	Wilfrido Atienza (Facilitator),	
	Enterprise Development Expert,	
	ADB TA 7257 PHI: PPP in Health	
DAY 3 • Oct. 25, 2012	PPP in Health Marketplace	
	Parallel Sessions	
	ssion 12   Site Visits and Clinic Session 3	7
Session 12A	Site 1:	NKTI,
9:00 am - 12:00 nn	The National Kidney and Transplant Institute	Quezon
Site Visit	(NKTI) Hemodialysis Unit	City
	Site 2:	Ospital ng
	PPP in Pharmacy in Ospital ng Makati	Makati,
		Makati
Session 12B		City
9:00 am - 12:00 nn	Session Leader:	Workshop
Clinic Session 3:	Ronilo Quinio (TBC)	Room 1
Marketplace Ideas Pitching Hour	Managing Director, Fresenius Medical Care	ROUIII 1
marketplace locas ritering rious	managing birector, reserius medical care	
LUNCH BREAK		TBA
12:00 - 1:00 pm		200
	Session 13   PPP in Health Marketplace	
1:00 - 4:30 pm		
Marketplace	To be organized in partnership with private sector.	Exhibit
A CONTRACTOR OF THE PARTY OF TH	(Nate: The Marketpiace begins on Day 1.	Hall
	The participating firms are offered opportunities	0.00
	to give presentations in this session.)	
	Session 14   Closing Ceremonies	
4:30 – 4:50 pm	I be an in the passage and the second	
Closing Ceremonies		Plenary
		Hall
4:30 – 4:40 pm	TBA (To be nominated by the participants)	
Response from the Participants		
4:40 4:50 pm		
4:40 – 4:50 pm	Teodoro Herbosa	
Closing Remarks	A TENTE OF THE PROPERTY OF THE	
	Undersecretary, Philippines' Department of Health	

PHOTO AND DESIGN CREDITS

Several photographs in this document were done by **Jimmy Domingo**. We are also grateful to the **United Nations Economic Commission for Europe (c/o Information Unit)** for some of the photos used here.



Supported by

SMEC International

SMEC

Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

October 23-25, 2012

Manila, Philippines

Auditoriums A and B | Asian Development Bank

### **PROGRAM**









### PPP IN HEALTH MANILA 2012

Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012 Manila, Philippines Auditoriums A and B | Asian Development Bank

CONVENORS



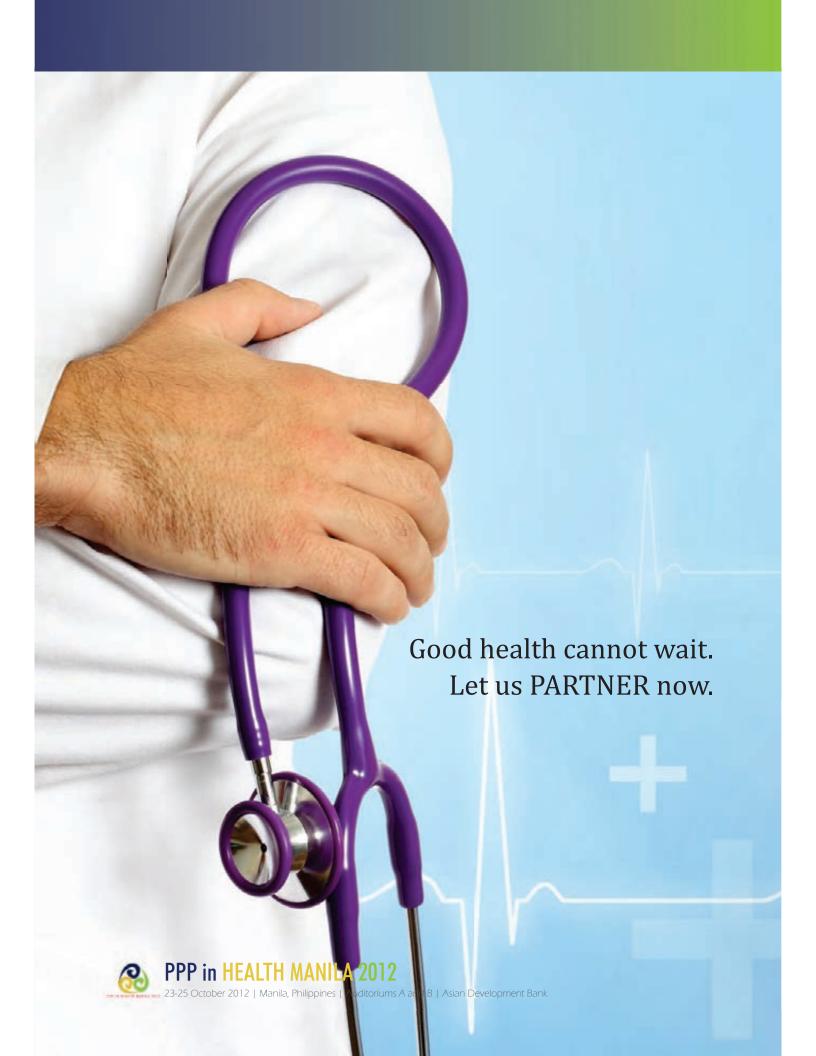












SESSION TITLE	Speakers/Resource Person	Room Assignment
DAY 1 . Oct. 23, 2012 PPP in Heal	Ith: Overview and Best Practices	
Registration begins at 8:00 am. Delegat	es are advised to be seated by 8:45 am.	
	Session 1   Opening Ceremonies	
9:00 – 10:00 am		
Opening Ceremonies	Language Control of the Control of t	
9:00 - 9:10 am	Stephen P. Groff	Plenary Hall
Welcome Remarks	Vice-President (Operations 2) Asian Development Bank	(Auditoriums A&B)
9:10 - 9:30 am	Benigno Simeon Aquino III	
Keynote Address	President, Republic of the Philippines	
	(Speech to be delivered by Enrique T. Ona Secretary, Philippines' Department of Health)	
Launching Ceremonies	To be led by:	
International PPP Specialist Centre	Secretary Enrique Ona of DOH and Mr. Geoffrey Hamilton	
on Health	of the United Nations Economic Commission for Europe	
9:30-10:00 am	(UNECE)	
	A press conference immediately follows after the	DER Briefing
	Opening Ceremonies.	Theater 1
COFFEE BREAK and		ADB Courtyard
GROUP PHOTO SESSION		
10:00 – 10:30 am	A THE RESIDENCE OF THE PARTY OF	
10.00 10.00	Session 2 PPP in Health: An Overview	
10:30-12:00 pm		
An Overview on PPP in Health	Geoffrey Hamilton	Plenary Hall
(Part of A Paper Presentation)	Chief of the Economic Cooperation and Integration Division, UNECE	(Auditoriums A&B)
Strengthening PPP in Health	Enrique Ora	
Policy Environment	Secretary	
	Philippines' Department of Health	
PPP in Health: Perspectives from	Matthew Collingridge	
the Private Sector	General Manager	
	Hospital & Healthcare Solutions & PPP	
	GE Healthcare Asia Pacific	
OPEN FORUM	Jaime Galwez-Tan	
	Former Secretary	
	Philippines' Department of Health	
	Team Leader	
LUNCH BREAK	ADB TA 7257 PHI: PPP in Health	Executive Dinin
12:00 – 1:30 pm		Room
National Control of the Control of t		



Session	3   Case Studies and Best Practices in PPP in Health	
1:30 - 3:30 pm		
Case Studies in Asia and Europe	Asian Experiences Kai Hong Phua Health Policy Professor	Plenary Hall (Auditoriums A&B)
	National University of Singapore	
	European Experiences	
	Co-Presenter Isabelle Wachsmuth	
	Project and Communications Manager	
	World Health Organization	
Reflections on Best Practices in	Jill Jamieson	
PPP in Health (Part of A Paper	Senior PPP Advisor	
Presentation)	Deloitte Consulting LLP (USA)	
Open Forum	Patricia Moser (Facilitator)	
CONTRACTOR OF THE PROPERTY OF	Lead Health Specialist	
	ADB Regional and Sustainable Development Department	

COF	FEE	BR	EAK
3:30	-3:	45 p	m

	Session 4	Risk Allocation in PPPs in Health
3:45 - 4:30 nm		The second second second

Who lakes Care of What: Hisk	Alberto Germani
Allocation in PPPs in Health	Member, UNECE PPP Task Force
	and former Member of the DDD Teels Cores in It

	Control of the Contro	The second
Open Forum	Solomon Castro (Facilitator)	
Transaction of the same of the	Managing Director and Senior Advisor	
	CFP Transaction Advisors	

Plenary Hall (Auditoriums

A&B)

	Parallel Sessions	
	Session 5A   Clinic Session 1A	
4:30 – 6:00 pm Clinic Session 1A: Governors and Mayors Hour	Session Leader: Paul R. Daza Governor of Northern Samar  Bayani Agabin (Facilitator) Legal Expert ADB TA 7257 PHI: PPP in Health	Plenary Hall (Auditoriums A&B)
	Session 5B   Clinic Session 1B	
Clinic Session 1B: PPP in Public Health Programs	Jaime Galvez-Tan Former Secretary Philippines' Department of Health Team Leader ADB TA 7:257 PHI: PPP in Health  Emiko Masaki (Facilitator) Social Sector Economist Asian Development Bank	Briefing Theater 2
Welcome Reception and Cultural Night 7:00 – 9:30 pm	There will be cultural presentation. Delegates are requested to attend in their national costumes.	Executive Dining Room



DAY 2 • Oct. 24, 2012	PPP in Health: Understanding Operational Issues Session 6   Financing Options for PPPs	
Delegates are requested to be seated by		
9:00 – 10:45 am	0.45 am for the wrap-up session.	
9.00 – 10.45 am A Closer Look at PPP Financing: Options and Issues	Kim Jungwook Director of Public Private Partnership Division Public and Private Infrastructure Investment Management Center (FIMAC) Korea Development Institute (KDI)  Cosette V. Canilao (Reactor/Panelist) Executive Director PPP Center, NEDA	Plenary Hall (Auditoriums A&B)
Taking PPP Financing Further: Why PPP in Health is Good Economics	Hilton Lam Senior Lecturer Department of Clinical Epidemiology College of Medicine, University of the Philippines Manila	
Open Forum	Hilton Lam (Facilitator)	
COFFEE BREAK		
10:45 - 11:00 am		
11:00 – 12:00 am Universal Health Care under a PPP Regime: Ensuring that the Health Insurance System Works  Open Forum	Eduardo Banzon President Philippine Health Insurance Corporation  Alvin Capalles (Facilitator) Associate Professor, College of Medicine University of the Philippines-Manila	Plenary Hull (Auditoriums A&B)
LUNCH BREAK		Executive Dining
12:00 – 1:30 pm	0.010	Room
	Parallel Sessions Session 7A	
	PPPs in Health in Decentralized Settings	
1:20 2:45 pm	FFF8 in realin in Decentralized Settings	
1:30 – 2:45 pm Decentralized Health Governance: Boon or Bane for PPPs? Auditors: Allies or Enemies of PPPs? A Look at Auditing Dynamics In PPP Regimes	Aquilino Q. Pimentel Jr. Former Senator, and Author of the Philippines' Local Government Code of 1991  Heidi Mendoza Commissioner Philippines' Commission on Audit	Plenary Hull (Auditoriums A&B)
Open Forum	Alleen Riego-Javier (Facilitator) Executive Director National Kidney and Transplant Institute	



Session 10 | Clinic Session 2

**Business Development and Finance Manager** 

Hospital & Healthcare Solutions

GE Healthcare Asia Pacific

Session Leader:

**Matthew Khoory** 

4:30 - 6:00 pm

Clinic Session 2:

Suppliers Hour

Plenary Hall

(Auditoriums

A&B)

DAY 3 . Oct. 25, 2012	PPP in Health Marketplace	
	Parallel Sessions	
	Session 11A   Site Visits	
Delegates who are joining the site visit fountain) by 8:45 am.	s are requested to be in the assembly point (ADB driveway a	long ADB Avenue, by the
9:00 am - 12:00 nn Site Visit	Site 1: The National Kidney and Transplant Institute (NKTI) Hemodialysis Unit  Site 2: PPP in Pharmacy in Ospital ng Makati	NKTI, Quezon City  Ospital ng Makat, Makat City
	Session 11B Clinic Session 3	
9:00 am – 12:00 nn Clinic Session 3: Marketplace Ideas Pitching Hour	Session Leader: Ronllo Guinio Managing Director Fresenius Medical Care	Plenary Hall (Auditoriums A&B)
LUNCH BREAK 12:00 – 1:00 pm		Executive Dining Room



	Parallel Sessions	
	Session 12A PPP in Health Marketplace	10
1:00 – 4:30 pm Marketplace Presentations from Partners in the Health Sector	Ivan Alexi Arota Country Manager GE Healthcare Philippines  Erwin Jason Zshornack Presiden! Planet Drugstore Corporation  Other partners (to be announced)	Plenary Hall (Auditoriums A&B)
	Session 12B   Investors Forum	
Investors Forum	This session aims to give an overview and allow stakeholders' discussions on the <i>Modernization of the Philippine Orthopedic Center Project</i> . Participation is by-invitation only and coursed through DOH Center for Excellence for PPP in Health and the NEDA PPP Center.	Briefing Theater 2
1:15 – 1:45 pm	Enrique Ona	
Opening Remarks	Secretary, Philippines' Department of Health	
The POC Modernization Project: An	Cosette V. Canilao	
Overview	Executive Director	
1:45 – 2:15 pm	PPP Center, NEDA	
Open Forum	Teodoro Herbosa	
2:15 - 4:00 pm	Undersecretary	
	Philippines' Department of Health	
	Panelists	
	Enrique Ona, DOH	
	Teodoro Herbosa, DOH	
	Luisito Maaño, Medical Director, POC Cosette Canilao, PPP Center, NEDA	
	Session 13   Closing Ceremonies	
4:30 – 4:50 pm Closing Ceremonies		
4:30 - 4:40 pm	Although the same of the same	Plenary Hall
Response from the Participants	TBA (To be nominated by the participants)	(Audit•riums A&B)
4:40 - 4:50 pm		riday
Closing Remarks	Teodoro Herbosa Undersecretary, Philippines' Department of Health	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012 Manila, Philippines Auditoriums A and B | Asian Development Bank













# PPP IN HEALTH MANUAGARY ?

Developing Models, Ensuring Sustainamility: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

1				SIGNATURE		
Last Name	'First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)	
1 Abadu	Osar	PhilHealth	Da		ē i	
2 Abovskaya	Oxana -	EPOS Health Mahagement		T. T	0	
3 Acluba	Emmanuel	Department of Health	Darw	your !	John	
4 Acuzar	Joseph	United Laboratories		1		
s Agne	Alma Mae	NÉDA	11 12 1	alone,		
6 Alamazar	Allan	Hospira Philippines Inc.	7	100	0	
7 Alcantara	Ma. Gerry Lyn	Philippine Health Insurance Corporation	A1141/	Anuill	JAKIL'I	
Ali.	Faleh Mohàmmad Hussain	Gov't of Qatar	fall 2	palifin.		
9 Alikpala	Ma. Jocelyn Kara	ICANSERVE	hel	(hash)		
10 Almazar	Allan	Hospira Philippines	V V	T, OY	1.7	
11 Altaikhuu	Dulguun	Ministry of Economic Development	ARMY	Admi	ARM	
12 Andin	Ma. Eliza	Provincial Govt Davao del Norte	M. Elst.	De Box po	2-12 29 ×	
		Certified True Copy:	(Athi	) 8		
1	-	EMIKO MASAKI Asian Development Ban	7 3	MIC	2	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

-		T			SIGNATURE	
- #	- Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
13	Antonio	Zenaida	Department of Health	3/15	Mh.	
14	Aquino	Carmina	Center for Health Solutions & Innovations Phils. Inc.	OF O		
15	Aquino	Gerardo	Department of Health	Qui.	Chen	gent
16	Aquino	Clarisse	Office of former Sen. A. Pimentel	0	10.	10
17	Aristoza	Ramon	PhilHealth	1 of	P-P	7
_	Arota	Ivan	GE Health Care	fral.	1	
19	Asana	Olga	KfW Development Bahk	onogana		4 1.8
20	Atienza	Wilfredo	TA 7257 PHI.	/. 5		. /
21	Austria	Elizabeth	New World Diagnostic Inc.			
22	Ayco	Alexander	Philhealth	* -		3 10
23	Bacareza	Walter	PhilHealth ·	.18	1.8	*
724	Balena	Rey	PhilHealth Certified True Copy:	1100		

EMIKO MASAKI — Asian Development Bank 7 Zellel



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe





-			7.1						10.8
-1			24	2		w. 14	SIGNATURE		
144	Last Na	me		First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct
25	Balot			Sheryl	Puyat Jacinto & Santos Law office				
26	Bangalan.			Evelyn	PhilHealth		10	3-5 4-1	
27	Banzon		00	Eduardo	PhilHealth	1	- V		V
28	Basa			Ruben	PhilHealth	1 - (-,	fly		
29	Bayaborda			Hans Voltaire	HP Philippines	Ary.	1 Hrs.		
30	Bayking		25	Julinette	IFC	Tali Bank	, ,		
31	Bayugo			Gerardo	Department of Health	1 10	- v	111	3
32	Bellinger			Cristophe	ADB	10			
33	Beltran			Maylene Meniado	Department of Health	n	ment	T.,	TY I
34	Beltran			Joel	Phillips Health Care Philippines	20			
_	Bernatas			Jean-Jacques	ADB	7.	1		
36	Bodart			Claude	ADB Certified True Copy:	phy	my	1	n

Asian Development Bank



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines



-	9 - 10			SIGNATURE	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
37 Boulavong	Sayduangvanh	Ministry of Finance	Sound	frate.	pro.
38 Bradley	Scott	Philips Healthcare Solutions	Solf		
39 Brown	Dan	DLA Piper	An		
40 Buan	Rey	Department of Health (PPP)	1		
41 Bufi	Arnold	Sumitomo Mitsui Banking Corp.	Ann Albu	4.9	
42 Bustamante	Maria Rita	Delegation of the European Union	- M	ph	
43 Caballero	Richard Erick	Handicap International - Philippines Program	guld extre	of Lath	yes belatil
44 Caballes	Alvin	University of the Phils	1 1	1	
45 Calansingin	Kara Denise	NEDA		· Wy	
46 Canilao	Cosette	NEDA	· /	V	
46 Canlás	Mark Emmanuel	British Embassy Manila			
47 Canlas	Josephine	DBP Certified True Copy:	jus		This

EMIKO MASAKI

Asian Development Bank



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines



1	, , , and ,		- ÷			
	3		SIGNATURE		*	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)	
48 Canlas	Dante	Forum for Family Planning & Devt	0 6			
49 Canuto	Rommel	Department of Health (PPP)	Guns	Der and	adin (	
50 Caparas	Romeo	National Center for Health Promotion	1xe	In		
51 Cargona	Jose	GIZ	An	lea	Balen	
52 Carpio	Maria Teresa	USAID Manila	9	V.		
53 Casia	Rustum	IT Support	-/2	V .	V	
54 Castro	Solomon	CFP Transaction Advisors	(1)		-	
55 Castro	Mon	Department of Health (PPP)	10	20.0		
56 Castro	Belinda	DILG	Mile for	Misto	Mhut	
57 Chan	Jose	Department of Health	pt.	at	N	
58 Charunwattana	Watchaí .	Ministry of Public Health	00	or.	9	
59 Chau	Pham Thi Minh	Ministry of Health Certified True Copy:	Many	Mesous	Melauk	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

T				SIGNATURE	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
50 Collingridge	Matthew	GE Health Care	mall X	MULA	
61 Concordia	Peroisa Francisca	NEDA	les de l'one	/	3.2
62 Convalecer	Aris Severino	DFA .			/ /
63 Cortez	Roland	Department of Health	Jone /	You 11	And
64 Cristobal	Romeo	United Laboratories	TO C.	Stc.	C.
65 Cruz	Lady Kristine	PRISM	Call		1
66 Dacanay	Alexander	Ernst & Young Phils/ SGV & Co	ADX	ARN	100
67 Daguman	Teresita	DILG	The same of the sa		1
68 Damalerio	Alfonso	Bohol LGU	James .	. 7	
69 Danguilan	Romina	Department of Health	pagal		4
70 Dator	Jose	NKTI	Life		
71 David	Lilibeth	Department of Health	1	11.	S-   -



Developing Wodels, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines



1					SIGNATURE	
# Last Nan	ne	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 O
Daza		Paul	LGU	C .	· V.	7 1 2 1 2 1
de Dios	2	Jocot	GE Health Care	gu .		
de Guzman		Ria	Support Staff			910
75 de la Cruz		Teresita	Department of Health	1	Je.	
76 de Leon		Alberto	Department of Health	1	10	. 0
77 de Leon		Bénjamin	Forum for Family Planning & Devt	BV	Be	
8 de Leon		Daniel	PhilHealth	BLE	Botile .	All C
79 De Los Reyes	1	Elsa	SMEC International	*	may	
80 de Vera		Manuel	Asian Institute of Mngt	MII		
Dee Dee	3	Yolanda	Department of Health	Mu	Mai	Win
82 Delparine		Rostom	Population Services Pilipinas Inc	MARAN-	9 (menn	1 Okua
83 Dela Rosa		Mike	Secretariat / Facerwied Troe Copy:		XI	M



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines



				Terrett Co. S.	
				SIGNATURE	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
84 Diaz	Gilda	PhilHealth	del	***	
85 Dimaculangan	Annjanette	San Fernando La Union	11	11	
86 Dimatingkal	Dimarin	Cotobato Regional and Medical Center	And	An	AN.
87 Dioko	Maria Teresa	Novartis	Mil		-
88 Divinagracia	Eden .	Philippine NGO Council on Population, Health & Welfare, Inc. (PNGOC)	7.09		,
89 Dizon	Mae	PhilHealth	<b>DM</b>		
80 Dombkins	David	Complex Program Group	alla	11-21	
81 Domingo	Shirley	PhilHealth	AM/1	Azpal	. Agai
82 Domingo	Jimmy	Photographer	+	12	1
83 Doval -Santos	Rosel I	Philtrust Group	1 Mg.	MY MY	Jan 10
84 Dumancas	Jeehan Heider	Healthscope Medical Solutions Corporation	727		2
as Duong	Vuong Anh	Ministry of Health Certified True Copy	Burn =	Duros	Honory



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

-			Towns or	SIGNATURE	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
<sup>86</sup> Duong	Thanh	Sharp Eyes Vietnam LLC		-	

Certified True Copy:

EMIKO MASAKI

Asian Development Bank



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

		A L		SIGNATURE	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 <sub>)</sub> Oct)
87 Enriquez		BIOMED	2 2 2		
88 Escartin	Ivanhoe	Department of Health	contin	unti	with
89 Estrella	Maribel	Department of Health	4	6	W
90 Evangelista	Aida	Provincial Flanning and Devt. Office Bo	ohol-	0	1
91 Factora	Manuel	Baguio General Hospital	ark	FO H	
92 Farnhammer	Hans	European Union-Delegation Phils	HIC.	1	1
93 Fermin	Jose Mari	Department of Health	7 Mm	1 Cypur	Muny
94 Flavier	Jonathan	PRISM	WIII &	201-	1112
95 Florento	Hector	CFP Transaction Advisors	( ) 4 . /	( h	
96 Flores	Jim	Makati Medical Center	Fip.		201
97 Fontelera	Maria Pureza	USAID Project on Private Sector Mobilization for Family Health	1		
98 Gako	Nemesio	Department of Healthfied True Copy:	brush		

EMIKO MASAKI

Asian Development Bank



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

,					SIGNATURE		
# Li	ast Name	1000	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
99 Galve	z-Tan		Jaime	Team Leader TA 7257	gum 2 Gulud	0 - 10	W
00 Gamn	nit	100	John	DBP	Godel	Topail	Brut
Garale	de	200	Corazon	Dsm Nutritional Products Philippines	10	40	10
102 Garal	za	1	Ma. Victoria	LGU BatangaS	9	A	27
103 Gardi	ner	1	Michelle MP	PRISM Private Sector Mobilization for	Family Health		
104 Germ	nani	4	Alberto	UNECE	Stende:		
105 Giang	go	1	Cristina -	Department of Health	Chima	Church .	Chuir
106 Groff	f		Stephen	ADB	10		
107 Guia			Ariel	Philhealth	1-7-		,
108 Gutie	errez		Blesilda	Department of Health		Mugne	
109 Gutie	errez		Leticia Barbara	Department of Health	JAM & Swing	Little lung)	LAB Kulin
110 Gutie	errez		Ricardo	Philippine Hospital Preject-Deyt-Corn	p. Mc/8/	mc 18	MAS
641	NOW	10,000	·PAGAEL	Ben & Epiliko MASAKI & ASTAN DEVELOPMENT BAT	ZICO.	1	A CO



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE			
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct		
Guy	Alex	DLA Piper	199				
Ham	Hak	Ministry of Health	Non	Using	Uning		
Hamilton	Geoffrey	UNECE	N.	NV	V		
Herbosa	Teodoro J.	Department of Health	Plan	Africa			
Hipolito	Helen	USAID Manila	. 01	1/			
Hirschey	Ann	USAID Manila	3.11	× 1	0/		
Hormillosa	Hazel	New World Diagnostic Inc.	в 5		KK.		
Htwe	Ye Min	Ministry of Health	dr. P	1/2.	192		
Huntington	Dale	WHO.					
Huong	Sea	Ministry of Health	Seebeng	Lestrons	Section		
Huozumi	Tompo	UNICEF	hen				

Certified True Copy:



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines

Last Name	* First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct
Ibay	Jerry	PhilHealth	X.	1	Ý.
Ignacio	Lucy	ADB	(V H)	V 248	14
Iqbal	Riki	Ministry of Health	Mil 1	Attel	akle
Isberto	Ramon	Smart Communications	1	/	1
Jackson	Alan	Healthscope Medical Solutions (	Z		
Jambalos	Johanna	Public-Private Partnership Center of th	e Philippines	4	
Jamieson	Juli	Deloitte Consulting	0	950	J.
Javier	Rosanná	PwC	Miz 18	145	est
Jenna	Teresa	Northern Samar LGU	XXX	XX	2
Jimenez David	Rina	Phil. Daily Inquirer	3 Danl	0	
Jimenez, Jr.	Ramon	Department of Tourism			
Jose	Nathalyn	SMEC International ertified True Copy:	net que	W/109n)	a Whar

EMIKO MASAKI

Asian Development Bank



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

			SIGNATURE	
First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct
Kim	Korea Devt Institute (KDI)	Jen		
Meerim	UNECE	amle	April	diful
lowe :	Biotech International Philippines		1	
Pavith	Ministry of Health	for	for	
Matthew	GE Health Care	Mar	de	8
Orasa	Ministry of Public Health	amin Finds	Chan Windle	
Eliza	JTA International	PL	1	
Kyaw	Yangon General Hospital	52 1	1	1 P
Jaime	Department of Health		- /	
Liezel	Philhealth		-	
Andi Nurhikmah	PT Hikmah Resources Indonesia	T = 1 S	1	1
Hilton	Department of Clinical Enidemiology	IIP College of Medicin	7	-
	Meerim lowe Pavith Matthew Orasa Eliza Kyaw Jaime Liezel Andi Nurhikmah	Kim Korea Devt Institute (KDI)  Meerim UNECE lowe Biotech International Philippines  Pavith Ministry of Health  Matthew GE Health Care  Orasa Ministry of Public Health  Eliza JTA International  Kyaw Yangon General Hospital  Jaime Department of Health  Liezel Philhealth  Andi Nurhikmah PT Hikmah Resources Indonesia	Kim Korea Devt Institute (KDI)  Meerim UNECE Iowe Biotech International Philippines  Pavith Ministry of Health  Matthew GE Health Care  Orasa Ministry of Public Health  Eliza JTA International  Kyaw Yangon General Hospital  Jaime Department of Health  Liezel Philhealth  Andi Nurhikmah PT Hikmah Resources Indonesia	First Name Agency/Organization Day 1 (23 Oct) Day 2 (24 Oct)  Kim Korea Devt Institute (KDI)  Meerim UNECE lowe Biotech International Philippines  Pavith Ministry of Health  Matthew GE Health Care  Orasa Ministry of Public Health  Eliza JTA International  Kyaw Yangon General Hospital  Jaime Department of Health  Liezel Philhealth  Andi Nurhikmah PT Hikmah Resources Indonesia

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

	23-25 October	2012, Manila, Phi	lippines	4		4
	Î			W	SIGNATURE	
. 8	Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
	Lapuz	Huberto	Department of Health	W	-K	W
	Lee		Pampanga General Hospital (Jose L	ingad)	,	1
71	Linsey	Charilou Joan	Growth with Equity in Mindanao	Clinica	Aires	ploner
	Lozada	David	Department of Health	000	10-	110
	Lutero III	Nicolas	Department of Health	1-0-		
	LINDANAN	ROSE MARIE	PROVIE GOVIT OF ITUGHO	Jourson	James	Massel
	LEISTER,	EAMA	BILLTISH EMBASSY	47	A-	1377
	x	*	*     - * * - * - * - * - * - * - * - *	5		
					2 2	
		Angel and	1 2 2	41	*	
		7.1				
				The same of the sa		

Certified True Copy:

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012, Manila, Philippines



			The second secon			
				SIGNATURE		
■ Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct
Marino	Eduardo Anthony	Department of Finance				
Masaki	Emiko	ADB ~	·V	/	V	
Mateo	Kristine	DBP	Men	1		V
Medalla	Felipe	Forum for Family Planning & Devt		D		
Mejia	Joseph Roland	Department of Health	and,	D	1.75	~
Mendoza	Heidi	Commission on Audit		/		
Belgo Mendoza	Michelle Magdalena	DAP (Development Academy of the Pl	nilippines)	wan		
Mendoza	Laurita	DOH	Anghanty	Mhenloy		
Monge	Arturo	Leighton	937	1		,
Moser	Patricia	ADB	1	~	V	
Munoz	Albert	CFP Transaction Advisors	7			
Musngi	Allan	Planet Drugstore Certified True Copy:	0		28	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

			SIGNATURE			
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)	
Maano	Luisito	Department of Health		ion —	Clu	
Macabato	KHALI QUZZAMAN	PhilHealth	her	41	1-1-	
Magalang	: Timoteo	Secretariat	0	2	19	
Magat	Dennis	Philhealth	Or			
Malanao	Ruth	Planet Drugstore		/		
Malyutin	Kiril	Vnesheconombank	1	apple		
Manalo	Jeffrey	NEDA		TO THE		
Manangan	Ma. Felisa	DOH				
Manangan	Celso	UNECE	S	De la constante de la constant	de	
Manduriao	Alberto	PhilHealth	201			
Mangahas	Shelley Ann	PROVINCIAL GOVERNMENT OF TARLA	d			
Marcelo	Alvin	PhilHealth Certified True Copy:		#	Buy Blench	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

1					SIGNATURE		
Last Na	ame	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct
Natividad		Concepcion	SMEC International	/	· V		1
Nerva		Efren	Department of Health	nc 1		2	
Nery	1 1	Ramon	Department of Health	TTE	178		3
NGOYA		Béatrice	New Vision International	110	11	11	)
Nitta		Junichi	Embassy of Japan in the Philippines			<u> </u>	5.4
Nolasco	1 10	lvy	Handicap International	Hoy Viels	Web		Web
Nyembo		Bernard	New Vision International		1	1	
Nyunt-u		Soe	WHO -	1. Min to	s		
Oliveros		Yolanda	USAID Manila	1			1
Olveda	-	Remigio	Department of Health	10. 10			7
Ona	100000	Enrique	Department of Health	121	./	V	
Ong		Jensy	Bicol Medical Center tified True Copy:			16	K



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

	Ji.			2	SIGNATURE		· ·
# Last Nam	e	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25	5 Oct)
Ong		Yolanda	Campaigns and Grey	gyly			
Ong		Romeo	Department of Health	Wish	mes	Mul	1
Osias		Tomas	Commission on Population	I I m			0
Padilla		Alexander	Philhealth	10			
Park		Andrew	GE Health Care	Idm			
Peralta		Perry Ishmael	Ospital ng Makati				
Perez		Juan Antonio .	Department of Health	he fifty	1 ak	& A	CR
Pernia	1	Ernesto	Forum for Family Planning & Devt		1		U
Pham		Minh	Department of Science and Training	Chian	cevan	10wn	y
Phousavath		Phisith	Ministry of Health	Durch	Q - Tar	an	D
Phua		Kai Hong	National University of Singapore	Jan	V		
Pijuan		Erlinda	Roche Philippines bestified True Copy:		and		

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

11	1				
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
Pimentel	Aquilino	Former Senator & Author of the Phi	Local Govt Code of 199	1 /	
Png	Keith .	GE Health Care	The	9-1	The
Poyim	Sunisa -	Ministry of Public Health	ON ION	Carry land	(M) S
Pranavant		Deloitte	R	1	
Pujalte	Jose	Department of Health			Deix
Punzalan	Elmer	Department of Health	- 1		1
Puyat	Elizabeth	PhilHealth	CRA.	- m	F 2
Quijano	Armando	Department of Health	.11		1 A
Quinio	Ronilo	Fresenius Medical Care			
Quinto	Ronillo	Fresenius Medical Care		1: 1: 1	9 =
YU Quirog	OLIVETL Liza	Bohol LGU	1 M	1/M	

Certified True Copy:



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE	
Last Name	- First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
Ramos	Johnny	Philippine Agricultural Development and Commercial Corporation	Har	Pa	Alex
Ramos	Luther	Puyat Jacinto & Santos Law office	301	11	100m2
Rand	Susan	Global Village Consulting Asia Pacific	Hard.	Skad	1 10 10 10 10 10 10 10 10 10 10 10 10 10
Ravara	Cora	Department of Health (PPP)	Owe	Ome	OMP
Raymundo	Corazon	Forum for Family Planning & Devt	1 1	1111	1. 1
Remonde	Rey	PRISM	Rey Remod	1 Reg Callerdo	Kapun
Repelente	Paquito	Phihealth		1.01	1
Resmundo Jr.	Leopoldo	DBP	B . 6	A.	
Resurrection	Gilda	Department of Health (PPP)	golden.	gitermen	
Reynes	Brillo	DBP	1 Wereyner	1.0	
Ricote	Eleazar	NEDA	- Teg = 8		
Riego-Javier	Aileen	National Kidney & Transplante Copy:	Sula	Sil	Alla

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE	1
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct
Riel	Josefina Leona	PITC PHARMA, INC	Anil)	Mrs	Mil
Robillo	Miguel	Puyat Jacinto & Santos Law office	Whin	1	/
Rontal	Mary Rose	Access Health International	Ignold.	Grandia.	
Rosete	Dennis	Department of Health (PPP)		1	
Roxas Divinagracia	Mary Jade	PwC		1 22	710
Rulloda	Gregorio	PhilHealth			124 9
Runez	Ricardo Jr.	Baguio General Hospital	King	-	1
Sacci	Inna	University Research	Mua secon	I.	
Sampath	Srinivas	ADB	and .	•	
San Jose	Phillip	SMEC International	1	/	
Sanchez	Edwin	Department of Health			La Phys
Sanoria	Minerva	DILG Certified True Copy:	Mirkey Sw	Mulic So	liver Sa

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE	
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
Hizon Santiago	Inene Nestor)	BLHD	A.	24/	201
Santiago.	Maria Ana	SMEC International	'T/	115/	1
Sarangaya	tmelda	Roche Philippines			
Saunders	Brian	Department of Health			
Sayson	Lotra	Philhealth	H H		
Serrano	Ignacio	DBP			17 13
Sitorus	Risma	Ministry of Health	M	12	1
So .	Roberto	PhilHealth	5		
Sodnom	Bekhbat	Ministry of Economic Dévelopment	By.	· Opr	100
Soe	Htin Zaw	University of Public Health	3/	1	1
Solon	Florentino	Nutrition Center of the Philippines	Jullysis	- Kallo eya	
Soria	Francisco	PhilHealth Certified True Copy:	Jamir With	hung his	muy /

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

			9-1	SIGNATURE	1 V
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oc
Spittle	Wayne .	Philips Healthcare Asia Pacific			77
Sudiacal	Aleli	Department of Health			
Sundiacal	Aleli	OSEC	11 11	,	
Suzuki	Kasushi	JICÀ	Mr.	Mr	
Sy	Marie Irene	Taguig Health Office	Strongallit	387	1
Tagorda	Marlon Flavier	JCS Foundation	V	P. T.	4 1
Taleon	Juanito	NCHFD	Malu	1 %	
Talipova	Nargiza	ADB	1/ *		
So Ancen Tamayo	MARIAN MAE Wendell	DAP (Devt Academy of the Phils)	8	B	-8
Tayag	Enrique	Department of Health			
Temple	Trevor	SMEC International	FLIL	3	3
Theerapuncharoe	en Weerapol	Ministry of Public Health Certified True Copy:	mampol.	Wenipol.	Mengel

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE	
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
Tiongson	John Jerusalem	The Medical City	MA.	mpf	1998
Tiwana .	Omar	ADB	1/0	115	161
Torres	Tria Marie	Card MRI	temfore/	Janfarot-/	1800 ms
Torres	Arsenia	Philheath	ARS .		1
Tsogtbaatar	Tuvshintur	Ministry of Economic Development.	Om	21/21)	Om
Tuan	Nguyen Huu	Ministry of Health .	Music	Milling	Mym
Tuazon	Bryan	DBP	1	1.	1 -
Tupas	Jose Mari	Global Village Consulting Asia Pacific			1 - 1 -
Ubial	Pauline Jean Rosell	Department of Health			
Valdez	DonnMac .	Department of Health	7		
Valdez	Francisco	Department of Health	Havely	Mary	Tlanelypun
Valenzuela	Jason	IT Support Certified True Copy:	V	1001	110



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

	. 11		E y	SIGNATURE			
40	Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)	
	Valera	Madeleine	Department of Health			18	
	Varlez	Ma. Sophia	PhilHealth	mutales	Mystaley	molade	
	Vega	Leopoldo	Department of Health	SI	Som	Segn	
	Velas Suarin	Mary Anne	Secretariat	V	V .		
	Vengky	Uy	Ministry of Health	Carri	CM	1 April	
	Villareal	Maria Theresa	ADB	1	V	9. 1.	
	Villasis	Primo	Department of Health	10 Mg			
	Villavicencio	Raul _	Zanbato	1 AS			
	Viravann	Theme	Ministry of Health	My.	(19)		
	Vongpreseurt	Phengkit	Ministry of Planning & Investment	Lungs	fruit &	ANS	
	Wachsmuth	Isabelle	World Health Organization	1	V	1	
	Widmer	Rexford	GE Health Care	+ +		1	
	Win	Maung	Mandalay General Hospital	MAZ	me	Em :	
	Yambao	Helen	Department of Health				

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

Last Name First Name Agency/Organization Day 1 (23 Oct) Day 2 (24 Oct) Day  Yauder Ammable Planet Drugstore  Yogyaswari Indri Ministry of Health  Zamri Ahmad PPP Unit Prime Minister's Office  Zshornack Erwin Planet Drugstore  Zshornack Darlene Planet Drugstore  ALMAJOSE GUULA RIGHT PROVINCE FOR GOV:  WILLIAM NICL SMALT  REPORT TO SERVINGE T	
Yogyaswari Indri Ministry of Health  Zamri Ahmad PPP Unit Prime Minister's Office  Zshornack Erwin Planet Drugstore  Zshornack Darlene Planet Drugstore  ALMALOSE CEUMA RIGHT PROVINCE FOR GW.  WILL AYOU NICK SMALL PROVINCE PROVINCE PROPERTY OF THE PROVINCE PROPERTY OF THE PROPERTY OF TH	3 (25 Oct)
Zamri Ahmad PPP Unit Prime Minister's Office  Zshornack Erwin Planet Drugstore  Zshornack Darlene Planet Drugstore  ALMAJOSE CEULLA RIGHT PROVINCE FOR GOV.  WILW AYOU NICK SMALL PROVINCE PROVI	/
Zshornack Erwin Planet Drugstore  Zshornack Darlene Planet Drugstore  ALMAJOSE CEUMA RIGHT PROVINCE FOR GOV.  WILL BY W NICK SMALL PROVINCE TAYARES WITH TAYARE	H.
Zshornack Darlene Planet Drugstore  ALMAJOSE CELLULA RIGHT PROVINCE FOR GOV.  WILL BY CO NICK SMANT WAS SUMMY  RESURVE TO SEA MASS. SUMMY  (C)	ting
ALMAJOSE CELLULA RIPARI PROVINCE FOR GOW.  WILLIAM OF MANUAL PROVINCE PARAMET MANUAL M	
WILLY BYCH NICK MAKE MASS. SUMMY (	
WILLY BYCH NICK MAKE MASS. SUMMY (	Car.
	1
	ex
	(1
	-
Certified True Copy:	1



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE		
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct)
EHAZO	FERNANDO	PHILIPS	Fernal	Kmo 5		-
. BIGOTHIA	JOSE MAN	GLOBIN VILLAGO	Thereof <	MANA		
· CATULOOD !	ABIGAU MYRA	PG N. SAMARK	182	- 80	- 1	
+ Framm	tilen	109	1000	1,	-	1
- flibant	Mr. Thus to	Phichalth	10/1/	h	10	/h.
Guerra	Warlito	Berchmark From Dert Consul-	line of	10	-/	
2. Kulin	Michille	kyole Fre Arees Heal	A STO	Statter	-m	- In
ABON	AURA	ADS	Hwall Alon	1.	150	
Semon	Constalyo	7 +	19			
o, hand	durmond	Max *	1991			
1 Depush	Alnan	I IVG IT A	Thent			
3 agula	Chris.	J	-943			
8 BAVIEGA	MARIA ROSA	ADB	9 miles			
MACIL	RHOD	ADB Certified True Copy	4200		5	



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

	The second secon			10 mm		4 mm
		- 89-		SIGNATURE	-	
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct)
CANOY	BETKY	ADB	Beeley Canon			
60	KIMBERLY	SOLAN NEWS	Will!			
MANALO	Nino	SOLAR NEWS	180	1 (*)		
& Rollo	Rodel	SOLAR NEUS				-
7. Tomas	Aprion	OWND	sing			
Laym-Mire	1 Jakerin ,	PENS	Cont	un	0	fu)
VYCTORIN	10 Ernesto	city of mand	uns orin		- 0	
8. FINCKTS		ADS	BF		1.1	
A Momork	Darlere	plant ple				
GUICC	1 Zaldy	Regno Moderal C	erly for	P	\$	-
DEKENAY	LAUREARD.	Epnz	Lakon			
2 Cojuan	6 Robert	SKV	2			
NUM7	RUA	Muns			2	//
The Park of the		Certified True Cop	ry:	- 4	18	1



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE	
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct)
GOLAMOO	ANGELINA	Asian Institute of Manageme	nt	ADM :	
SOLETA	PERLA	SMEC/TA Team	Party Laly		Pix/Ldd
NAÑAGAS	JUAN MA. PABLO	· 用油机		M	11, 5,0,0
ZAMORA	AKTUKO	HANTHSOLUTIONS	1	MIC	
Munos	RIA	PHILLIPS		AD TO	
essous	REX	HOBELTH SOUTHORS		Thurse.	
Herrevo	Royilo	1(		1/1	
SUFRTVACIONER	ENNIFER	CHEAT UNIVERSITY			Storing
GAY	EICHAPUS CHRAM	SHOOT.	. 6	XII.	1 0
Concernon	May	Smart	10 miles	4/3	1
NOFER	DAVID	TTG STRATEGICCONSWITING			Ahoki
GAM BUX	RHM S.	Mt- Grave High Ventures Inc.			Angh
VIGNA	91×AH	Dely 4k	T 1/2	W.	1
		Certified True Copy:	W		

EMIKO MASAKI



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe



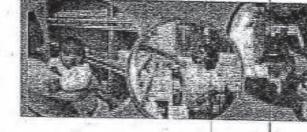
23-25 October 2012, Manila, Philippines

				SIGNATURE	4
Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day 3 (25 Oct
PLANETT	ROCANO Eleva	MDB, (WO)	John		1
Octan.	Eleva		Most		111
Tongoo	Artene	PGO - Singao al Norte	7.7	Child	(HARR
	100			- 1 H -	11/9
	W 50		20 40		
				100	
					, ,
			1 1 1	1	
			101		
		*	1 2		
			1 1 1 1 1		
		Certified True Copy:	(1)		

EMIKO MASAKI



PPP IN HEALTH MANILA 2012
Developing Models, Ensuring Sustainability:
Perspectives from Asia and Europe



23-25 October 2012, Manila, Philippines

				SIGNATURE		
# Last Name	First Name	Agency/Organization	Day 1 (23 Oct)	Day 2 (24 Oct)	Day	3 (25 Oct)
CORPUZ	NINHA	MBS-CEN		to ∓		
					1 °	
			E 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	13.0	14	17
				7	(dept 8	
				15-		
		+	F			
	2 ///		\$		*	
				1.	7	
		Certified True Copy:				





DEVELOPING MODELS, ENSURING SUSTAINABILITY: PERSPECTIVES FROM ASIA AND EUROPE

October 23-25, 2012 Manila, Philippines Auditoriums A and B | Asian Development Bank















THE EVENT
PPP in Health Manila 2012 is the first of its kind in Asia and will bring together some 200 experts, decision-makers, and leaders in health and social services sectors. The event consists two days of presentations and debates among public-sector PPP practitioners and private sector experts during open fora and clinic hours. It will also include a Marketplace component, with a three-day Exhibition and an Investors' Forum to cap the event.

# or its kind 00 experts, al services ations and and private s. It will aree-day yent.

#### 2. The Exhibition

AT THE EXHIBITION, the Convenors and the private sector will be given the opportunity to showcase their services, projects, and plans as well as network with public and private sector health professionals and decision-makers.

#### a. Venue

The PPP in Health Manila 2012 will take place at the Asian Development Bank located at ADB Avenue St., Mandaluyong, Metro Manila. Access to the Asian Development is through the Main Gate's Visitors' Entrance along ADB Avenue (see map).

#### b. Location of booths

The Exhibit will be set-up at the ground floor of the ADB Building's North Wing – along the Cafeteria hallway leading towards Auditorium C and D. This will provide a heavy, desirable audience traffic from both the Conference participants and ADB personnel and guests.

#### 3. Requirement for Participation

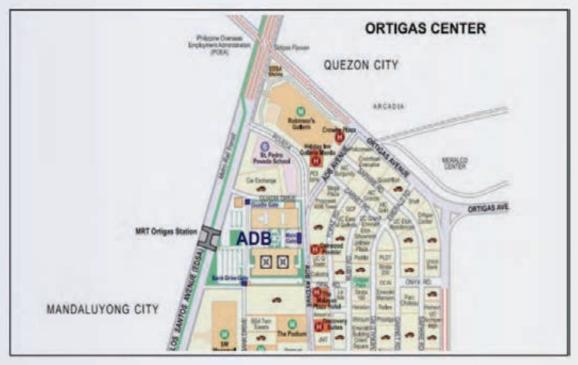
A SPONSORSHIP Agreement will be signed between the Secretariat and the exhibitor/sponsoring organization.

The payment will be made to the Secretariat through a duly designated account. An acknowledgement receipt will be issued to the Sponsor.

The exhibit will feature the Convenors' and the private sector sponsors' information, products, and services. An EXHIBITOR REGISTRATION FORM (appended) should be filled up by the exhibitor and submitted to the Secretariat before 15 October 2012.

A soft copy of the final Exhibitors' Guidelines, Exhibit floor plan and Sponsorship Agreement shall be mailed to all exhibitors before the October 15 registration deadline.





#### 4. Space allocation

THE BOOTHS will follow an in-line shell scheme. There will be a total of 16 booths. (See appended FLOOR PLAN).

**Booth specifications:** The individual booths will have the following dimensions:

2 m. x 3 m. x 2.5 m.

1 lot Genuine OCTANORM system (side panels and partitions, fascia board)

Each booth will also be provided with the following:

1 unit information table

2 pcs. chairs

1 pc. 3-gang convenience outlet

1 pc. Flourescent Light

20 characters Fascia Sticker

4 sqm needle punch carpet (choice of grey, green, blue or red)

1 pc. brochure rack standee

The exhibitor may also put in a 78" x 33" tarpaulin banner up in their booth area

#### 5. Setting-up Guidelines

### a. Ingress, opening, roll-out and egress schedules

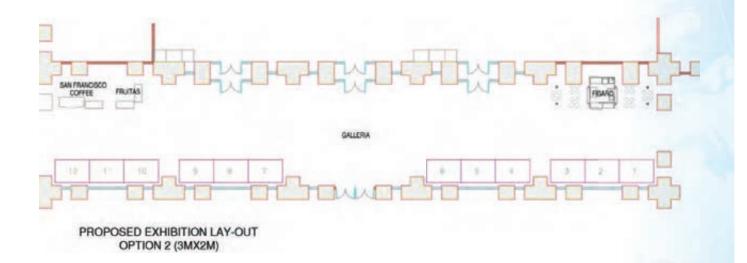
INGRESS will begin on 22 October from 6:00 – 8:00 p.m.

In the case of materials requiring special delivery or unloading facilities, the exhibitor shall provide in advance the plate number and names of the driver/delivery staff in line with ADB security policies.

The exhibit will be open for the duration of the conference from 23 October to 25 October 2012.

Registration starts at 8:30 am on Tuesday, 23 October. Badges, which will be supplied by the Secretariat, will identify the exhibitors' company and individual exhibit booth staff.

Dismantling of the exhibit and egress will be on the 25 October, the third and last day of the event, from 6:00 to 8:00 p.m.



A gate pass will be required by ADB security in order for the exhibitors to bring in or take out exhibit materials, equipment and other items. It will list the date/time, names of staff, number and description of properties to be taken inside or brought out of the ADB premises.

Exhibitors may not dismantle the display and no property may be removed until the event is without authorization or until the Exhibition is officially closed. After the closing of the Event, all exhibits shall be removed and cleared from the exhibition space.

#### **b.** Booth operations

DEMONSTRATIONS and adequate space for an audience shall be available within the confines of the individual exhibitor's stand. No interference with normal traffic flow and infringement on neighboring exhibits should be permitted.

The exhibitors will be encouraged to hold mini-events, such as product/service demonstrations, and video presentations, raffles, games and the like, at the exhibit area.

Company informational materials, product give-aways and similar items may be distributed for free during the exhibit. Distribution of samples and printed matter of any kind and any promotional material is restricted to the exhibit booth. However, no merchandising or selling of products shall be allowed.

The exhibitor shall not place any apparatus or goods that shall in any manner be objectionable to other exhibitors or that shall in any manner be dangerous or calculated to cause injury to any persons in the exhibit area.

All safety regulations required by government or venue ordinance should be observed. This includes prohibitions regarding obstruction of exits, the use of heat or flame in the building, bringing certain materials into the building, having engines or vehicles inside the building, disposal of packaging and/or other flammable waste, transport of particularly large or heavy items, use of high-technology equipment, and animals.

During the set-up, exhibitors should respect the space they have been allotted by our official plan agenda and fire and safety laws must be strictly observed.

Exhibitors must respect the distribution of space, as well as the schedule and also pay attention to the instruction of the venue's technical services. Noise, obstructions, blocking of access, and any activity that may alter the normal circulation of people or materials in the hall must be avoided. Voltage regulators are recommended if personal computers are to be used.

If closed sound systems cannot be arranged and/or open sound systems are permitted, restrictions or regulations should indicate that sound leakage should not interfere with any other exhibitor. The Secretariat management should require compliance and reserve the right to take necessary corrective action.



The exhibit booths should be properly staffed at all times. This includes adhering to the official hours of exhibit opening and closing time. The Secretariat may also ask the exhibit personnel to remove or refrain from conducting any offensive or inappropriate promotion relative to the venue and objectives of the event.

Overnight storage space for heavy valuable equipment and stock may be provided by the venue/Secretariat upon request.

#### c. Exhibitor Service/Information Center

THE REGISTRATION Desk will also serve as an exhibitors' information desk. Those needing assistance or information can simply approach the assigned staff for the day. While the contact details of the key persons in the Secretariat are provided in the Event Brief, the Marketplace and Events Coordinator, Ms. Maria Ana Santiago < Mobile +63 949 726 4004 / mari.m.santiago.2k@gmail. com> shall be the key contact person for the Marketplace and the Exhibit.

#### d. Security

UPON ENTRY into the ADB Building, you will have to go through an X-ray machine. Immediately after the x-ray machine, you will see the Reception Desk. The staff there will ask for your name and a valid ID (e.g., passport or driver's license) and take your picture. She will then issue you an ADB pass/ID. Signages will direct you to Auditorium C and D.

Exhibitors are encouraged to secure valuable equipment and personal belongings during exhibition hours from 8:30 a.m. to 5:30 p.m. Security measures to ensure the safety of the booths and the exhibitors' collaterals shall be provided after-hours by the ADB Security staff.

It is the responsibility of each Exhibitor to see that the booths are duly staffed during opening hours, to see that visitors are provided with all necessary information and to ensure that the exhibition area is being watched at all times. Exhibitors are also expected to contact the Secretariat if they have material that is of special value.

The exhibitors shall be responsible for the safekeeping and security of any equipment, gadgets, tools, product stock and other valuable items during after-hours. Any loss or damages to said property shall not be the responsibility of the Conference organizers and the ADB beyond reasonable circumstances.

#### 6. Contact information

FURTHER INFORMATION ON the event can be obtained from the PPP in Health Manila 2012 website (TBA). For inquiries regarding the Exhibition, please contact

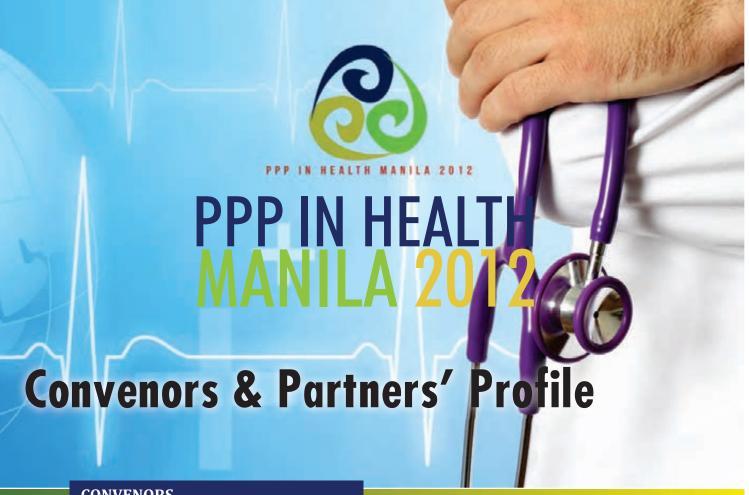
#### Ms. Maria Ana Santiago,

Marketing and Events Coordinator
Email mari.m.santiago.2k@gmail.com
marketing@partnersforhealth.ph
Mobile +63 949 726 4004









**CONVENORS** 



Department of Health (DOH) - The Department of Health (DOH) holds the over-all technical authority on health as it is a national health policy-maker and regulatory institution.

Basically, the DOH has three major roles in the health sector: (1) leadership in health; (2) enabler and capacity builder; and (3)

administrator of specific services. Its mandate is to develop national plans, technical standards, and guidelines on health. Aside from being the regulator of all health services and products, the DOH is the provider of special tertiary health care services and technical assistance to health providers and stakeholders.



**United Nations Economic Commission** for Europe (UNECE) - The United Nations Economic Commission for Europe (UNECE) was set up in 1947 by ECOSOC. UNECE's major aim is to promote pan-European economic integration. To do so, it brings together 56 countries located in the European Union, non-EU Western and Eastern

Europe, South-East Europe and Commonwealth of Independent States (CIS) and North America. All these countries dialogue and cooperate under the aegis of UNECE on economic and sectoral issues. However, all interested United Nations member States may participate in the work of UNECE. Over 70 international professional organizations and other non-governmental organizations take part in UNECE activities.



#### **Development Bank of the Philippines (DBP)**

- The Development Bank of the Philippines is the country's most progressive development banking institution.

Through the years, DBP has been a key player in nationbuilding by assisting critical industries and sectors, promoting

entrepreneurship particularly in the countryside, helping build more productive communities, advancing environmental protection and contributing to the improvement of lives of Filipino across the nation.



World Health Organization (WHO) - WHO is the directing and coordinating authority for health within the United Nations system. It is responsible for providing leadership on global health matters, shaping the health research agenda, setting norms and standards, articulating evidence-based policy options, providing technical support to countries and monitoring and assessing health trends.



**Philippine Health Insurance** Corporation (PhilHealth) - The public's clamor for a health insurance that is more comprehensive in terms of covered population and benefits led to the development of House

Bill 14225 and Senate Bill 01738 which became The National Health Insurance Act of 1995 or Republic Act 7875, signed by President Fidel V. Ramos on February 14, 1995. The law paved the way for the creation of the Philippine Health Insurance Corporation (PhilHealth), mandated to provide social health insurance coverage to all Filipinos in 15 years' time.



Asian Development Bank (ADB) - The Asian Development Bank aims for an Asia and Pacific free from poverty. Approximately 1.8 billion people in the region are poor and unable to access essential goods, services, assets and opportunities to which every human is entitled.

Since its founding in 1966, ADB has been driven by an inspiration and dedication to improving people's lives in Asia and the Pacific. By targeting our investments wisely, in partnership with our developing member countries and other stakeholders, we can alleviate poverty and help create a world in which everyone can share in the benefits of sustained and inclusive growth.

#### **PARTNERS**



GE is an advanced technology, services and finance company taking on the world's toughest challenges. Dedicated to innovation in energy, health, transportation and infrastructure, GE operates in more than 100 countries and employs about 300,000 people worldwide.

GE's presence in the Philippines dates back to April 1890 when GE's predecessor, Thomson-Houston Electric Company, installed the first electric street lights on Real Street in Manila. From 1900 onward, the company steadily increased its commitment to the country, and in 1935 incorporated GE Philippines, Inc., a wholly owned subsidiary, to engage in a broad range of manufacturing, trading and service businesses. Today, most of GE's key businesses play significant roles in the progress and industrial development of the Philippines.

GE has a new business strategy that reflects changing needs and emerging opportunities in healthcare—Healthymagination. It is a pledge to work with partners to take on the most pressing challenges in healthcare — cost, quality and access—and help people live healthier lives. Healthymagination is an investment by GE of \$6 billion over six years to develop innovations that measurably improve quality, access and cost by up to 15% with a focus on lower-cost technology, more IT, expanding access, and consumer-driven health.

Along with ecomagination, it is GE's second growth pillar for taking on tough global challenges. (Source: GE website)

#### GE (General Electric) Philippines, Inc.

8th and 9th floors, Net Cube Building 30th Street corner 3rd Avenue Crescent Park West Bonifacio Global City Taguig City 1634, Philippines http://www.ge.com/ph



Established in 1991, **Smart Communications, Inc.** (**Smart**) is the Philippines' leading wireless services provider with 50.9 million subscribers on its GSM network as of end-June 2012.. Smart has built a reputation for innovation, having introduced world-first wireless data services, such as Smart Money, Smart Load, Smart Padala

and the Netphone. Smart also offers 3G and HSPA+ services, and the country's first and only LTE network. Its Smart Link service provides communications to the global maritime industry. Smart Broadband, Inc., a wholly-owned subsidiary, offers a wireless broadband service, Smart Broadband, with over 1.63 million subscribers as of end-June 2012. Smart is a wholly-owned subsidiary of the Philippines' leading telecommunications carrier, the Philippine Long Distance Telephone Company.

In 2011, SMART received various awards for its innovative use of the Internet and wireless technology to facilitate health services delivery: the Excellence Award, Wireless Access for Health. Merit Awards, Screening via Cellphone Networking (ASCENT), Philhealth Remittance by Air and the 1st Galing Likha-Kalusugan Awards.

Among its ICT in health projects is the Wireless Access for Health. Launched last June, WAH is a multi-sectoral, public-private partnership that involves equipping rural health clinics with netbooks and wireless broadband connectivity. This supports the computerization of patients' medical records using an information system for barangay health centers and the transmission of vital information to health authorities.

SHINE (Secured Health Information Network and Exchange) is the flagship mHealth project of Smart that aims to raise the efficiency and effectiveness of healthcare facilities through the innovative use of mobile and ICT technologies. Its components are mobile and Internet connectivity, training, and web and mobile platforms that feature a robust inter-facility health e-referral system, electronic medical records, patient reminders and reports generation. (Culled from the SMART web site)

#### Smart Communications, Inc.

Smart Tower, 6799 Ayala Avenue
Makati City, Metro Manila
Tel: (632) 816-8877
Fax: (632) 511-2470
www.smart.com.ph
http://twitter.com/SMARTCorporate
www.facebook.com/SmartCommunications?fref=ts



Planet Drugstore Corporation offers wide range of branded medicines to cater to quality and health-conscious patients as well as generic medicines to suit even the price-conscious clientele. It also offers customized and practical pharmacy management services and solutions to hospitals and comprate sector.

Founded by husband-and-wife team Erwin and Darlene Zshornack, Planet Drugstore is a

100% Filipino-owned company accredited and certified by the Food and Drugs Administration of the Philippines and adheres to ethical standards in pharmaceutical retail. Planet Drugstore Corporation uses state of the art technology and software that is capable of meeting specific solutions for individual and corporate clients.

From their first drugstore in 2003, Planet Drugstore has continued to expand and offer more affordable medicines to customers and corporate clients alike. Their branches are located in Quezon City near St. Luke's, RCBC Plaza in Makati City, N. Domingo in San Juan, Aglipay Street in Mandaluyong City, SM Megamall, NAIA Terminal 1 in Paranaque City. Their subsidiaries include pharmacies such as SJMM Pharmacy beside the San Juan Medical Center and the Seaman's Pharmacy in Intramuros, Manila. In 2007, the company was commissioned by Unilever Philippines to officially manage its pharmaceutical requirements. The Out-Patient Department (OPD) pharmacy of Cardinal Santos Medical Center is also handled by Planet Drugstore.

In March 2009, Planet Drugstore started its pharmacy operations inside the Ospital ng Makati (OsMak), a timely and successful PPP project with the City Government of Makati under the then-Mayor and current Philippine Vice President Jejomar Binay. This PPP in pharmacy project has addressed the perennial complaint of OsMak patients and medical personnel on the unstable supply of drugs and medical supplies. Planet Drugstore and the Makati City partnership has been such a success that it is touted as among the 'best practices' in the Philippine health sector. (Culled from Planet Drugstore's informational materials)

#### **Planet Drugstore Corporation**

137 Marina Street, Bgy. Balong-Bato, San Juan City, 1500 Tel.: 722-8130 7216004 Fax: 7216004 Mobile: 0917-5687758

Email: planet\_drugstore@yahoo.com.ph

#### INFORMATION PARTNER



The International Project Finance Association (IPFA) is the largest and the only international, independent, not-for-profit association dedicated to

promoting and representing the interests of private companies and public sector organisations in Project Finance and Public Private Partnerships (PPPs) throughout the world.

IPFA, which has become the project finance industry's global trade association, was established in 1998 and aims to raise awareness and understanding about project finance and PPPs and their crucial role in infrastructure and economic development.

IPFA seeks to encourage networking and dialogue between the public and private sector, to provide up-to-date information on best practice, industry trends and new developments that can be immediately applied to projects. It also performs research through the establishment of working committees and steering groups to examine key issues and concerns facing the industry and to produce recommendations and responses to consultation papers.

Since 1998, IPFA has not only built political support for project finance and increased public awareness regarding the vital role that project finance can play in seeking more cost effective ways to provide essential economic infrastructure services; it has also created a truly integrated working relationship between the IPFA, the private sector and governments both at local level and on a global scale. (Culled from the IPFA web site)

#### **The International Project Finance Association**

IPFA Hatton Square Business Centre, 16-16A Baldwins Gardens, London, EC1N 7RJ. Tel.: +44 (0)20 7831 2222 Fax +44 (0)20 7831 2226

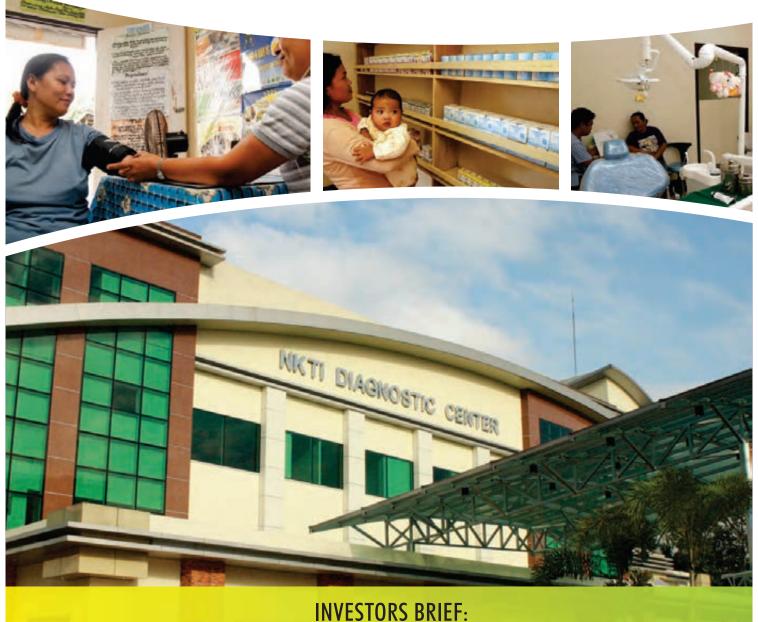
Email: info@ipfa.org
Website: http://www.ipfa.org/





Republic of the Philippines Department of Health

#### OFFICE OF THE SECRETARY



A Modernized Philippine Orthopedic Center



#### THE FORUM

As a step towards improving the Health Care Infrastructure in the Philippines, the Department of Health (DOH) envisaged the modernization of the Philippine Orthopedic Centre through PPP, fostering a 'win-win' partnership between the private sector & the Government agency. The proposed hospital is expected to be the country's leading tertiary 'Center for Bone and Joint Diseases, Trauma, and Rehabilitation Medicine', capable of providing international quality orthopedic and trauma care. This investor forum intends to facilitate a collective dialogue between prospective investors, lending agencies, key support agencies and other interested stakeholders, thus enabling responsive public private partnerships for the approved PPP project.

#### PROPOSED PROJECT SCOPE

The proposed new hospital facility shall be located within the National Kidney and Transplant Institute (NKTI) Complex on East Avenue in Quezon City. The site for development shall be provided by DOH for a period of 25 years wherein the private proponent shall undertake development & operation of the new hospital facility. The hospital shall be super-specialty tertiary care orthopedic hospital with 700-bed capacity comprising state of the art infrastructure, medical and diagnostics equipment. The salient features of the scope shall be:

 Design, Engineering and Construction of a 700-bed capacity Specialty Care Hospital providing Orthopedic Clinical Services and Allied Services;

- Construction, Development, Financing, Commissioning, Operations and Management of project facilities;
- Supply, Installation, Operations and Management of modern diagnostics and clinical equipment;
- Supply, Installation, Operations and Management of IT/ITeS & Data Management facilities;
- Operation and Maintenance of the entire Hospital Facility including the diagnostic center & various internal departments, including hard and soft facilities management services;
- Provision of teaching and training facilities for advanced clinical care and management of specialized and sub-specialized forms of treatment & surgical procedures;
- Deliver specialty orthopedic care related to Joint Replacement, Degenerative Disorders, Orthopedics Oncology, Orthopedic Trauma Care, Pediatric Orthopedics, Spine Care, Arthroscopy and Sports Medicine & Injury rehabilitation; and
- Conforming to key performance indicators and service levels as stipulated by DOH as well as applicable codes & standards.

## A MODERNIZED PHILIPPINE ORTHOPEDIC CENTER

Driven by the Universal Health Care & Affordable Medical Care agenda, the need to upgrade the

presently operational, medical, infrastructural and enhancing quality & efficiency of orthopedic medical services provided through the Philippine Orthopedic Center (POC) has emerged as an imminent priority of the Government. The New Philippine Orthopedic Center is intended to contribute towards providing comprehensive health services for the prevention and treatment of bone and joint diseases. The key aspects related to the New Hospital Facility to be developed through PPP may be summarized as:

- Providing a super-specialty tertiary hospital with modern state-of-the art medical facilities & services for orthopedic care
- Availability of quality & cost effective and affordable health care to the masses through cross subsidization framework
- Harnessing private sector efficiencies in medical services provision, achieving optimum staff to bed ratios, adherence to quality & management standards & delivering better response times.

## PUBLIC PRIVATE PARTNERSHIPS — THE BALANCED APPROACH

Department of Health is the country's apex healthcare delivery agency ensuring nationalized access to quality health care services through policy initiatives, operation of healthcare infrastructure at a national & local levels (i.e. tertiary and specialty hospitals, reference laboratories, training centers, centers for health promotion; centers for disease control and prevention, regulatory offices) & development & enforcement of health care standards & regulations.

While DOH serves as the public welfare enabler, there lies latent opportunity for involving the private sector participation for revamping & upgrading the existing healthcare systems, drawing upon their effectiveness & efficiency in delivering quality healthcare services. The adopted PPP approach of development ensures an optimum balance of welfare & financial motive, enabling better utilization of public funds, balanced risk sharing, & performance efficacy.

Under the envisaged PPP framework, DOH shall act as the enabler providing the site & funding assistance (if any) whereas the private sector investor shall act as a service delivery partner undertaking the design,, construction, financing, operations & maintenance of the new hospital facility for a period of 25 years. The PPP arrangement shall be governed by the BOT Law of the Philippines (R.A. No. 7718).

#### PRIVATE SECTOR OPPORTUNITY

The opportunity for the private sector participant may be summarized as follows:

- The proposed PPP project is the 'first of its kind' PPP project being implemented by the DOH in the Philippines, thus immense impetus has been accorded to the project.
- PPP's in Health is an emerging sector in the context of the Philippines and the DOH has conferred priority to support the PPP framework as the way forward for achieving its Universal Health Care agenda.
- Project approved by the National Economic & Development Authority (NEDA) with a project cost of PhP 5.6 Billion.
- Preliminary market sounding during project feasibility evaluation indicated positive feedback from regional as well as international healthcare private sector as well as lending agencies.
- The project shall be awarded for the duration of 25 years, ensuring long term returns to the private partner.
- Level playing field for prospective private sector bidders since the project shall be awarded through a transparent process of competitive bidding
- The proposed PPP structuring ensures adequate risk sharing framework allowing reasonable & competitive returns to private sector proponents.



#### **KEY IMPLEMENTATION AGENCIES**

The proposed project has been sanctioned by National Economic & Development Authority (NEDA) upon approval from His Excellency President Benigno Aquino III. The Department of Health (DOH) has endorsed the project to the PPP Center of Philippines for Project Development and Monitoring Facility (PDMF) funding support. The consortium, comprising Deloitte Touche Tohmatsu India Pvt. Ltd. & PJS Law, has been appointed by the PPP Center as the transaction advisors for the project. Under the PPP framework, the DOH shall act as the awarding agency and the private sector operator shall be appointed through a Competitive Bidding process, governed by the Philippine BOT Law. Going forward, the DOH, PPP Center & the transaction advisors shall together be the forerunners in executing the PPP bidding transaction.



#### FORUM RESOURCE SPEAKERS

#### Keynote Speaker:

Enrique T. Ona, Secretary, DOH

#### Key Presenters and Panelists:

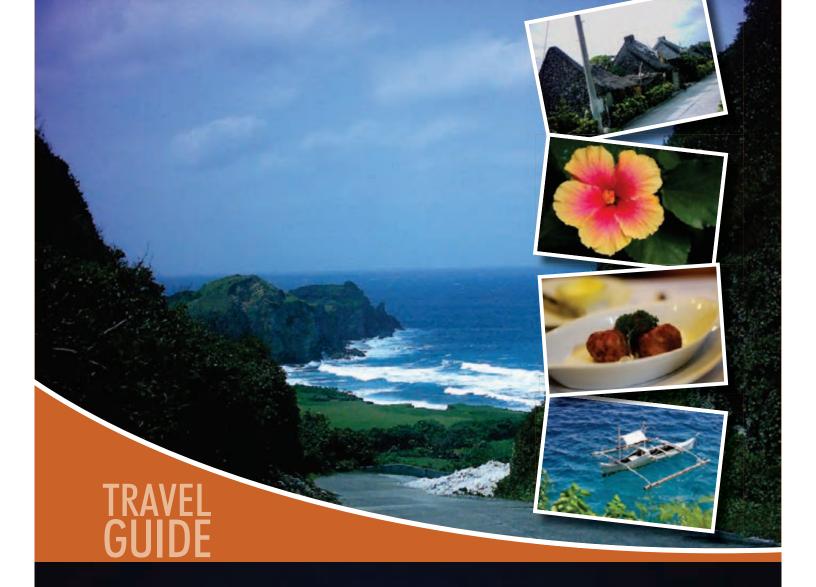
Teodoro C. Herbosa, Undersecretary, DOH
Cosette V. Canilao, Executive. Director, PPP Center of the Philippines
Luisito Maaño, Director, Philippine Orthopedic Center

#### **Investors Forum Date and Venue:**

Date: Day 3, 25 October, 2012 Venue: Briefing Theater 1, ADB Headquarters, 6 ADB Avenue Mandaluyong City 1550, Philippines

Time: 1:00 pm to 4:30 pm

(Participation is by-invitation only.
Request for participation can be coursed through DOH CE3PH.)





PPP IN HEALTH MANILA 2012
DEVELOPING MODELS, ENSURING SUSTAINABILITY:
PERSPECTIVES FROM ASIA AND EUROPE

23-25 October 2012 Manila, Philippines Auditoriums A and B | Asian Development Bank















MABUHAY! The PPP in Health Manila 2012 Organizers and Secretariat would like to thank you for your confirmation to attend this very important learning event. This document provides information as you prepare for your trip to Manila. We look forward to seeing you in October!

#### 2. PASSPORTS AND VISAS



ALL PARTICIPANTS should have a valid passport, with an entry visa (if required), which can be obtained from the Embassy/Consul of the Philippines in your country of residence. It is advisable to make such visa applications well in advance of the date of the event. The

Secretariat had communicated with the Department of Foreign Affairs to inform them of the visa requirements of the delegates to PPP in Health Manila 2012. Your application for a visa may require a completed registration form along with the confirmation email/letter from the Secretariat. The Secretariat can also provide participants with letters of invitation, which can be used as a supporting document to the visa application form. Please check out the official website of the Republic of the Philippines for further information about visa requirements: <a href="http://dfa.gov.ph/main/index.php/consular-services/visa">http://dfa.gov.ph/main/index.php/consular-services/visa</a>.

#### 3. TRAVEL AND HOTEL RESERVATIONS



UNLESS ASSISTANCE is needed, participants are encouraged to make their own hotel and travel arrangements to and from Manila. Please plan to arrive in Manila by Monday, 22 October and depart either on Friday, 26 October or Saturday, the 27th. In order to help you in planning for your accommoda-

tion in Manila, please check the list of hotels in close proximity to the ADB headquarters (listed below for your convenience). We have requested some of these hotels, on a non-committal basis, to provide special rates (ranging from about \$90 to \$150 net per night). Please call or email directly the designated hotel contact persons and make special reference to the "PPP in Health Manila 2012" when making your reservations. (See No. 4 for foreign exchange rate.)

We would be happy to receive your confirmed booking upon confirmation so that the Secretariat will know your location in case you need assistance. If you need to purchase a local SIM card, please refer to No. 7 below.



#### **HOTELS NEAR ADB**

#### • Crowne Plaza

Address: Ortigas Avenue Ortigas Center Quezon City 1100 Metro Manila Philippines Phone: +63-2-633-7222 / +63-2-634-9966 | Email cpgm.reservations@ihg.com Website http://www.crowneplaza.com/hotels/us/en/reservation Wi-fi is available in the rooms but with charges

#### Holiday Inn

Address: 1 ADB Avenue, Ortigas Center, Pasig City, Manila 1655 Philippines Phone: +63-2-633-7111 Website http://www.holidayinn.com/hotels/ us/en/manila/mnlgl/hoteldetail Wi-fi is available in the rooms but with charges

#### • Oakwood Premier

Address: 17 ADB Avenue Ortigas Center, Pasig, Metro Manila Phone: +63-2-637-7888 / +63-2-910-8888 | Email premiermanila@oakwoodasia.com Website http://www.oakwoodpremiermanila.com/index.php Free wi-fi in the rooms

#### Malayan Plaza

Address: ADB Avenue corner Opal Road, Ortigas Center, Pasig City 1600 Philippines Phone: +63-2-706-0055 | Email: malayansales@quantumsuites.com Website http://www.themalayanplazahotel.com/ Free wi-fi in the rooms

#### Discovery Suites

Address: 25 ADB Avenue, Ortigas Center, Pasig City 1600, Philippines Phone: +63-2-719-8888 / +63-2-914-9888 | Email: rsvn@discovery.com.ph Website http://www.discovery-

suites.com/default.aspx Free wi-fi in the rooms



#### 4. CURRENCY



THE PESO is the currency of the Philippines. The foreign exchange (forex) rate (as of this writing, September 2012) is PhP 41.50 to US1.00. For actual forex rate on any specific day, you can go to this link: http://www.bsp.gov.ph/statistics/sdds/exchrate.

htm. The banknotes are in the following denominations: P20.00 (predominantly orange in color), 50.00 (predominantly red), 100.00 (predominantly violet), 200.00 (predominantly green), 500.00 (predominantly yelloworange) and 1,000.00 (predominantly blue) peso notes. You can view the images of these bank notes at http://www.bsp.gov.ph/publications/media.asp?id=2471.

#### 5. WEATHER



JUNE TO OCTOBER is considered the rainy season, with the months between July and September characterized by typhoons (which sometimes happen even as late as December). We, therefore, advise you to bring a raincoat or an umbrella. Average temperature is

78 degrees F/25 degrees C; average humidity is 77%.21

For up-to-date weather information on the week of your arrival, you can visit the Philippine Atmospheric, Geophysical and Astronomical Services Administration (PAGASA) website at www.pagasa.dost.gov.ph or call PAGASA 24-hour hotline (632)4338526.

## 6. TRANSFER FROM THE MANILA INTERNATIONAL AIRPORT



UPON ARRIVAL at the Ninoy Aquino International Airport (Manila), you can proceed to your hotel either by taxi or through the shuttle service of your chosen hotel (subject to prior reservation). If you opt to take a taxi, please note that there are two types of

taxi service in the airport: (1) "Coupon taxi" that charges a fixed rate of about Philippine Peso (PhP) 610 (about US\$14.80) at the exchange rate of PhP41 per US1.00 if drop off point is within Ortigas Center, where ADB and ADB accredited hotels are located; and (2) NAIA

yellow "metered taxis" (different from regular taxis) that generally charge lower rates than pre-paid transfer services. The first one can be contracted through the coupon taxi counters while the yellow metered taxis have queues just outside the arrival area.

Depending on traffic, you are expected to reach Ortigas Center in about 30 minutes to an hour. Please coordinate with your hotel directly if you opt to avail of its airport shuttle service.

Due to occasional heavy traffic between Ortigas Center and the airport, it is advisable to leave for the airport at least 3 hours before your flight departure. The international terminal fee amounts to PhP550. Please prepare this amount upon departure.

#### 7. TELECOMMUNICATIONS



PHILIPPINE telecommunications (telecom) companies have existing agreements with telecom companies in other countries so it is very likely that your mobile phone's roaming service will also work here. However, it

is better to check with your service provider first before leaving your country. If you want to consider using a local SIM, the following information can be helpful.

#### **Cellular Phone Services**

The top mobile phone service companies in the Philippines are Globe Telecom and Smart Communications. The local SIM card can be purchased at PhP 40-50.00 (roughly US\$ .97–1.20). The Globe Telecom text and call rates follow:

#### Standard rates:

Local Text Rate (All networks) – PhP1.00/message Globe to Globe/TM call: PhP 6.50/minute Globe to Other network/landline call: PhP 7.50/min. NDD nationwide call – PhP 7.50/min. IDD international call – \$0.40/min. International text rate – PhP 15.00/message

#### Mobile Broadband and Wi-fi Services

Both telecom companies (Globe and Smart) also offer mobile broadband services. The SIM card that goes with this type of service is also sold at about PhP 40-50.00 and can be used with any broadband stick that is not network-locked. Please contact the

<sup>&</sup>lt;sup>1</sup> Philippines' Department of Tourism website

Secretariat if you require assistance in purchasing the stick separately. It normally costs PhP 995-1,200.00 (roughly US\$ 24–30.00). Internet access via this service normally costs about PhP 20.00/hour. The shopping malls and most coffee shops around ADB also offer free wi-fi services.

Meanwhile, the ADB auditoriums and the "PPPH TechLounge" are equipped with wi-fi service. Computers with internet access (via LAN) are also available in the lounge.

#### 8. THE PPP IN HEALTH MANILA 2012 VENUE



THE PPP in Health Manila 2012 will take place at the Asian Development Bank located at ADB Avenue St., Mandaluyong, Metro Manila. Access to the Asian Development is through the Main Gate's Visitors' Entrance along

ADB Avenue (see map below).

#### 9. REGISTRATION AND INFORMATION DESK



REGISTRATION STARTS at 8:30 am on Tuesday, 23 October. Access by participants to the ADB building is allowed only through a visitor registration system. All

those who have received confirmation of their participation will be enlisted in the system and will be issued an event-specific ID pass upon presentation at the ADB gate of any valid ID with photo (e.g. passport or driver's license).

The Event ID on PPP in Health Manila 2012 will be valid throughout the duration of the Forum and will allow participants to get in and out of ADB through its various gates. Please wear the ID at all times while inside ADB premises.

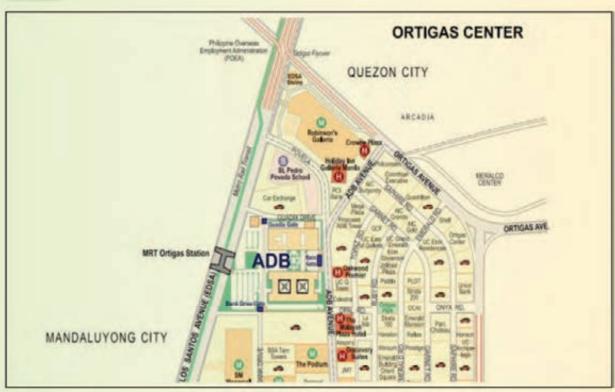
The Secretariat Desk which will be located in front of the auditoriums will serve as information desk and can be approached for assistance or information. The contact details of the key persons in the Secretariat are also provided at the end of this document.

## 10. EVENT DATES, DELEGATES' KIT, AND PROGRAM



PPP IN HEALTH MANILA 2012 will start on 23 October and end on October 25. The Site Visit on the 3rd Day, October 25, runs parallel with Clinic Session 3. We enjoin delegates to take advantage of the opportunity to see a PPP in health

project 'live in action' by joining the Site Visit. There will also be a Marketplace Exhibition along with the learning sessions (see details No. 16). Meanwhile, the afternoon of



Day 3 is devoted to the private sector so event partners are given this opportunity to give presentations and conduct Q&A. An Investors Forum for the Philippine Orthopedic Center Modernization Project is also among the highlights of Day 3 (further information on the Investors Forum can be requested from the Secretariat).

Upon registration, delegates will receive a PPP in Health Manila 2012 Delegate's Kit, including a (i) bag, (ii) notebook, (iii) pen, (iv) vicinity map of ADB, (v) some session presentations, (vi) USB drive/CD with the rest of the event documents, and (vii) this Travel Guide.

The PPP in Health Manila 2012 Program will be given to participants upon registration. The provisional PPP in Health Manila 2012 Program is available at the following link: http://www.adb.org/news/events/ppp-healthmanila-2012. The Event Proceedings will be sent to all delegates within 30 days after the event.

#### 11. NO CONFERENCE FEE POLICY



THE LEARNING event will not require a Registration Fee from its participants. Participants are expected to shoulder their travel and accommodation unless a prior arrangement had been made with the organizers or their donors/sponsors.

Lunch will be served at the ADB Executive Dining Room (EDR) located at Level 2, Special Facilities Block.

#### 14. SITE VISITS ON 25 OCTOBER 2012



TWO SITE visits will be arranged on Thursday, 25 October, with a maximum participation of 70 delegates in each site:

• Hemodialysis Center of the National Kidney and Transplant Institute in Quezon City

• PPP in pharmacy in Ospital ng Makati in Makati City.

Visit to any of these PPP projects is free of charge, and interested delegates are kindly requested to indicate their preferred site through the Registration Form that is available at <a href="http://www.adb.org/news/events/ppp-health-manila-2012">http://www.adb.org/news/events/ppp-health-manila-2012</a>. Those who do not want to visit any site are free to stay in ADB as there will be a Parallel Session (Clinic Session 3: Marketplace Ideas Pitching Hour) in the morning of the third day. Details are in the event Brief.

Kindly return the Registration Form to the Secretariat by email at PPPinHealthManila2012@partnersforhealth.ph or lucyignacio.consultant@adb.org on or before 28 September 2012.

#### 12. WELCOME RECEPTION (COCKTAILS)



THE ORGANIZERS and Secretariat are happy to welcome the delegates and will be hosting a Welcome Reception on October 23 at 7:00 pm. Delegates are requested to wear their national

costume so we can celebrate our global solidarity and common aspirations.

#### 13. CAFÉ CORNER AND MEALS



BOTTOMLESS COFFEE and tea can be enjoyed in the "PPPH Café Corner" in the hallway outside Auditorium A & B. However, so as not to disrupt the sessions when they have already started,

we request for minimal disturbance and noise if you need to leave the plenary hall momentarily. Snacks during sessions will also be served outside the auditorium.

#### 15. LANGUAGE AND TRANSLATION



ENGLISH IS the working language of the Bank, and all business sessions will be conducted in English. (As the sessions are also intended to promote team work and networking, it will not be possible to have translators during the event. We

therefore emphasize the importance of the attendees' knowledge of the English language to permit their active participation in the sessions.)

#### 16. MARKETPLACE AND EXHIBITION



MARKETPLACE BOOTHS of private sector service providers are found in the hallways outside Auditoriums A and B. The Marketplace allows delegates and service providers to network and share

experiences. Suppliers are also given opportunity to showcase their services, projects, and plans as well as network with public and private sector health professionals and decision-makers.

## 17. LOCATION OF MISCELLANEOUS SERVICES/FACILITIES AT THE ADB



BELOW IS A LIST of miscellaneous services and facilities available to delegates at the Asian Development Bank. These services are provided during normal office hours:

- ADB Cafeteria (near the Auditoriums) Level 1, Special Facilities Block
- Executive Dining Room (EDR) Level
- 2, Special Facilities Block
- Library Level 1, Office Tower Building
- Starbucks Inside the Library/ Knowledge Hub (K-Hub), Level 1
- Other Coffee /Snack Bar Kiosks, ADB Avenue Hallway, Level 1
- ADB Shop Main Entrance Lobby, Level 1
- Commercial Banks/ATM machine -Ground Floor (take one flight of stairs going down or Press "G" in the elevator)
- Travel Agents Ground Floor
- Personal Counter (phone cards, courier services, etc.) Ground Floor
- Post Office Ground Floor
- Convenience Store/Souvenir Shop Ground Floor
- Medical/Dental Clinic, Level 2, Special Facilities Block

#### 18. INSURANCE



DELEGATES ARE advised to secure their travel and medical insurance before departure. Please check with your insurer for details on international coverage.

#### 19. FURTHER INFORMATION AND CONTACTS



FURTHER INFORMATION on the event can be obtained from the ADB website at ://www.adb.org/news/events/ppp-health-manila-2012. For

general inquiries, including issues related to travel, visas, and accommodation, please contact the Secretariat by email through *PPPinHealthManila2012@partnersforhealth.* ph or lucyignacio.consultant@adb.org.

Specific persons in the Secretariat can be contacted through the following:

#### Ms. Emiko Masaki, Head of the Secretariat

Social Sector Economist, ADB Email emasaki@adb.org Key contact for: Organizing Committee Matters Program | International Participation

#### Ms. Mary Anne Velas-Suarin, Events Manager

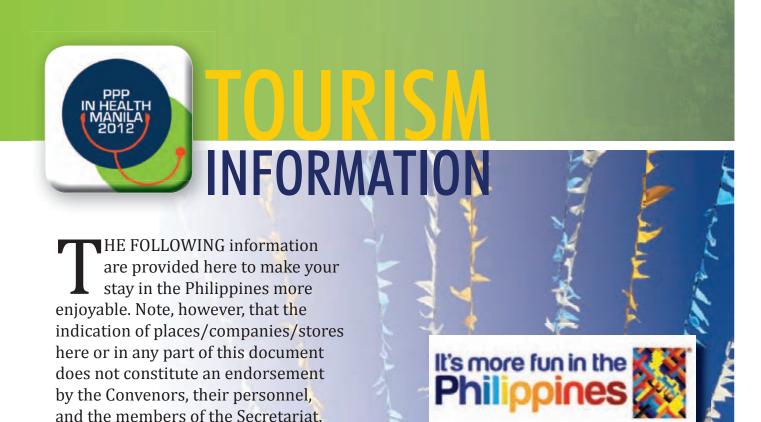
Knowledge Management Specialist,
ADB TA 7257 PHI: PPP in Health
Email mvelassuarin.consultant@adb.org
velas.mei@gmail.com
Mobile +63 917 885 1186
Key contact for: Over-all Events Management | Documents/Presentations | Program
International and Local Participation

#### Ms. Maria Ana Santiago, Marketplace and Events Coordinator

Email mari.m.santiago.2k@gmail.com marketing@partnersforhealth.ph Mobile +63 949 726 4004 Key contact for: Marketplace and Exhibit Sponsorship | Media | Event Documentation

#### Lucy Ignacio, Administrative and Logistics Coordinator

Email lucyignacio.consultant@adb.org
Mobile +63 917 539 2815
Key contact for: Venue | Accommodation
Transportation | Registration | Other Logistics



Logo courtesy of the Philippines' Department of Tourism

#### A. SHOPPING

MANILA IS A HAVEN for shopping and ADB is near some of Manila's largest shopping malls. The following are the four (4) shopping malls nearest ADB:

#### The Podium

Address: 18 ADB Avenue, Ortigas Center, Mandaluyong City

Phone: +63-2-633-6128 / +63-2-638-9781 to 85

What to find here: Boutiques/shops of local and international brands, specialty stores, restaurants and cafes, a small bookshop, cinema, ATM machines, etc.

(The Podium is the least crowded among the malls listed here although this is considered by many as a relatively high-end shopping center.)

#### Robinson's Galleria

Address: EDSA corner Ortigas Avenue (there is an entrance to the mall along ADB Avenue)

Phone: +63-2-397-1888

What to find here: Boutiques/shops of mostly local brands (with some international brands), specialty stores, restaurants and cafes, books and office supplies store, cinemas, ATM machines, Gold's Gym branch, etc.

#### **SM Megamall**

Address: EDSA corner Julia Vargas Avenue, Mandaluyong City, Philippines

(There is an exit access from ADB going to one of the back entrances of Megamall. It is accessed through the Ground Floor, near the ATM machine. Look for the "Exit to Megamall" signage.)

Phone: +63-2-633-5042 to 46

What to find here: Boutiques/shops of mostly local brands (with some international brands), specialty stores, restaurants and cafes, books and office supplies store, cinemas, ATM machines, etc.

(SM Megamall is the most crowded among the malls listed here so it is not recommended if one prefers a quieter shopping experience. However, prices of goods here, especially in the SM Department Store, are relatively cheaper.)

#### Shangri-La Mall

Address: EDSA corner Shaw Boulevard,

Mandaluyong City, Philippines Phone: +63-2-370-2500

What to find here: Boutiques/shops of local and international brands, specialty stores, restaurants and cafes, books and office supplies stores, ATM machines, etc.

## WHERE TO BUY PHILIPPINE-MADE PRODUCTS?

MOST MALLS mentioned above will have a "Filipiniana" store/section. However, Tiendesitas, an interesting shopping complex that sells Philippinemade products, artworks, jewelries, home furnishings, antiques, handicrafts, clothes, and local delicacies is just about 15-20 minutes away by a taxi ride from ADB.

**Tiendesitas** 

Ortigas Avenue cor. E. Rodriguez Ave. (C-5)

Telephone: 635-5680 & 689-1068

Telefax: 634-5084 | Website http://www.tiendesitas.

com.ph/

Customer Service: 386-3927 (Info Booth)

Shopping hours are from 12 noon to 12 midnight

#### **B. HOW TO GET AROUND**

ENGLISH is widely spoken and almost anything that you will ever need while attending the event is within walking distance from ADB. In the event that you need to go somewhere, it is recommended that you contact the Secretariat for assistance or directions.

Manila is a relatively safe place. However, being a 'foreigner' in any major city around the world, one needs to exercise the usual care and diligence when traveling or walking around. Avoid carrying significant amount of cash and walking alone especially at night. If you need to hail a cab, the use of taxi companies like the ones listed below is recommended. Their vehicles have two-way radios so they can also be contacted for pick-up services.

Avis Taxi: 831-27-01

Dollar: 921-2383; 927-8718 (Taxis are colored red)

EMP Taxi: 293-5930; 293-5931; 291-7005

(Taxis are colored yellow and white)

Hyatt Taxi: 807-0707

MGE Transport: 363-6096; 364-8260; 366-6287;

366-6214 (Taxis are colored white and green)

Nine Stars:330-3268(Taxis are colored green and yellow)

R&E:362-4384; 330-4176(Taxis are

colored green and yellow)

Sturdy Taxi: 330-3568 (Taxis are colored green and yellow)

All of these companies charge by the meter (the drivers are required to issue an official receipt so please ask for it before paying or when you reach your destination). Some of them may require an additional PhP50.00 for pick-up service. Please confirm this when calling for pick-up service.

#### C. SIGHTSEEING

MANILA OFFERS diverse choices for travelers on a short stay. While we recommend that you stay a bit longer so you can see more of the islands—after all, we have more than 7,100 islands to choose from—it may not be the perfect season to explore the beaches and do some diving or snorkeling because October is still in the rainy season.

Here then are some of the 'must-see' places if you only have a day or two to explore Metro Manila:

**Rizal Park (Manila).** This park is a named after the country's National Hero, Jose Rizal, and has gardens, historical markers, plazas, a grand stadium, an observatory, an open-air concert hall, an artists' sanctuary, a light-and-sound theatre, restaurants, food kiosks, playgrounds, and even dancing fountains on weekends. Rizal Park is in the heart of Manila's thriving financial, commercial, industrial and institutional centers, overlooking the famous and picturesque Manila Bay. (Travel time from ADB: About 45 minutes to an hour by car/taxi ride, depending on traffic.)

Intramuros or "The Walled City" (Manila). If you are visiting Rizal Park, it is also makes sense to visit Intramuros as well as they are situated close to one another. Intramuros used to be a Spanish enclave during the colonization period and therefore retained the memories of that era: fortresses, old buildings (e.g., Catholic churches), cobblestoned streets, stone houses, and of course, Fort Santiago, where the National Hero was imprisoned before his execution. Intramuros is a photographer's haven, offering the stark contrasts of gray stones and blue skies, and inviting curiosity with its different hues and textures.



Roxas Boulevard - Baywalk (Manila). Some say that you have not really visited Manila if you have not seen the world-famous "Manila Bay sunset." Explore a little further from Intramuros and you will end up in Roxas Boulevard, where you can enjoy a breathtaking view of the bay. Pray for a good weather so you can wait while the sun gloriously sets in the horizon.

**Greenbelt Mall and Makati Skycrapers (Makati).** Makati is the Philippines' premier financial district where you will also find modern high-rises, shopping malls, hotels, and other modern architectural wonders. While there, you must drop by Greenbelt Mall, a three-hectare mall and park complex, recently awarded as among the best shopping structures in the world by the International Council of Shopping Centers (ICSC) and the Urban Land Institute. It has also received a Gold Award in Design and Development by ICSC Asia Pacific in October 2009.<sup>3</sup>

Cubao Expo (Quezon City). This may certainly look like an "odd" place to explore but it has its own 'old world' charms, particularly for those who enjoy small quaint shops and cozy cafes. This complex (almost run-down, if compared with modern malls like Greenbelt) used to be the called "Marikina Shoe Expo" where the famous shoemakers of Marikina showcased and traded their products. Sadly, it closed down in 1997 due to the cutthroat competition from the 'big mall' sellers. Fortunately, someone in the name of Bujim Aquino had been brave enough to revamp it. Cubao Expo is now a favorite 'hang-out' place for those craving for some art, food, music, shoes, second-hand books and clothes, and antiques/mementoes.

Taal Volcano (Tagaytay, Cavite). Tagaytay is actually not in Metro Manila but if you have a day to spare, this is a perfect get-away. It is in a higher elevation so the weather is cooler. Taal Volcano, often described as a volcano within a volcano—its present form created by earlier eruptions—is located in Tagaytay, a two-hour ride from the heart of Metro Manila. While in the Tagaytay Ridge, where you will find a cluster of restaurants and boutique hotels, you can get immersed in the beauty of the lake and the volcano. Meanwhile, in one of the more "hidden" parts of Tagaytay is a world-famous

restaurant called "Antonio's" (http://www.antoniosrestaurant.ph/), where one can experience a gastronomical journey worth raving about for years to come.

Of course, if there will be a fine weather in October, we also encourage you to explore the islands. For top Philippine destinations, you may visit the following link: http://www.tourism.gov.ph/SitePages/topphildestinations.aspx

**NOTE:** For safety/security reasons, it is suggested to coordinate with your travel agent.

#### D. WHERE TO DINE

METRO MANILA OFFERS endless choice for people looking for culinary delights. The 2010 winners in Manila's Best Kept Restaurants (MBKRS) are just some of the places that one must try while in Manila. Here are some of them:

Best Filipino Restaurant: **Café Juanita**Unit WS-2 Burgos Circle, Forbestown
Center, Fort Bonifacio, Taguig City
Tel. No. 403-1952 | Email: cafejuanita@yahoo.com
Mobile: +63 929-8794442 (Charvy)

Best Italian Restaurant-**L' IncontroRistoranteItaliano**Nicanor Garcia St., Makati City
Tel. No.: 899 0638
Dining Hours: 11:30 am to 11:30
pm (Tuesdays to Sundays)

Best French Restaurant: La Regalade French Bistro 820 Arnaiz Avenue, Makati City (in the middle of Paseo de Roxas and Amorsolo along Arnaiz Avenue, formerly Pasay Road)
Tel. No.7502104, 750-2105 | Mobile: +63 917-855 3652
Email: Fritzweber@gmail.com (Fritz
Weber is the general Manager)
Website:www.laregalademanila.com

Best Spanish Restaurant: **Cirkulo Restaurant** Ground Floor Milkyway Building, 900 Arnaiz Avenue (Pasay Road) corner Paseo de Roxas,Makati City

<sup>2</sup>Ayala Land website, accessed at http://www.atayala.com/philippine\_lifestyle.php?id=4190





Tel. No. 810-8735, 810-2763 | Email: chefjgamboa@elcirkulo.com
Website: http://www.elcirkulo.com/index.html

Best Japanese Restaurant: **Tsukiji**3rd Floor, Milky Way Building, 900
Arnaiz Avenue (Pasay Road)
cornerPaseo de Roxas, Makati City
Tel. No. 843-4285, 812-2913 | Email:
jgamboa@tsukiji-restaurant.com
Website: http://www.tsukiji-restaurant.com
Dining Hours: 11:30 am – 2:30 pm (Lunch)
6:00 pm – 10:00 pm (Dinner)

Best Chinese Restaurant: **Peking Garden**4th Level Greenbelt 5 Phase 2, Makati City
Tel. No. 729-0567, 729-0719
Dining hours:11:30am to 2:00pm
(Lunch), Mondays to Sundays
6:00 pm – 10:00pm (Dinner), Mondays to Sundays

Best Thai Restaurant: **Azu Thai** Ground Floor, Milkyway Building, 900 Arnaiz Avenue (Pasay Road) corner Paseo de Roxas, Makati City Tel. No. 813-0671, 817-6252 | Email: jgamboa@azuthai.com

Best Middle Eastern Restaurant: **Ziggurat Cuisine** Sunette Tower, Durban Street corner Makati Avenue, Barangay Poblacion, Makati City Tel. No. 897 5179 | Mobile Phone Number: 09234459717

Fax: (+632) 897 5179 | E-mail: info@zigguratcuisine.com

Website: http://www.zigguratcuisine.com/

Best Korean Restaurant: **Korean Garden Restaurant** 128 Jupiter St.Bel-Air, Makati Tel. No. 895-5443

Best Indian Restaurant: **Kashmir**Festejo Building, 816 Arnaiz Ave.
(Pasay Road), Makati City
Tel. No. 844-4924/27
Website: http://www.kashmirmanila.com/

Best Restaurant-Bar: **The Establishment**Unit A The Fort Entertainment Complex,
26th Street corner 5th Avenue,
Fort Bonifacio, Global City, Taguig
Tel. Nos. 844 6364, 9276358107
Dress Code:
Gentlemen: No shorts and sleeveless shirts;no T-shirts and slippers

Operating Hours: 6:00 pm to 2:00 am (Mondays to Thursdays) 6:00 pm to 3:00 am (Fridays to Saturdays)

Best Enoteca: **Galileo Enoteca**Unit 14 La Fuerza Plaza, No. 21
Chino Roces Avenue, Makati
Tel. No. 817 9118 | Email galileo.enoteca@gmail.com
Mobile +63 927 799 0199 (Call Didith
Cu for your Makati arrangements)
Mobile +63 920 239 6100 (Call Jeffrey
Ilusorio for reservations)

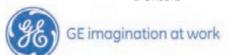
Ladies: No rubber shoes and slippers; no beach attire



Developing Models, Ensuring Sustainability: Perspectives from Asia and Europe

23-25 October 2012 Manila, Philippines Auditoriums A and B | Asian Development Bank

SPONSORS









United Nations Economic Commission for Europe

## International Centre of Excellence on Public-Private Partnerships





An international, top level, Global Centre advancing successful projects in a range of sectors, providing a comprehensive capacity building support for governments.

CHALLENGE: "The challenge is not to do PPPs; but to do the very best PPPs".

#### PPP as yet an undiscovered tool

The world is facing an increasing demand for infrastructure. The rapid growth of the world's population, the urgent need to make further progress in achieving the UN's Millennium Development Goals, and the need to mitigate the effects of climate change, are coming together and overstretching every government's budget many times over. Pressing areas of need range from water and sanitation, waste management, hospitals and health care, schools to roads, green energy and many more. Estimates by the OECD put the figure at 35 billion USD for new infrastructure and 45 billion USD for the mitigation of climate change affects in countries with emerging economies alone. It is not a discussion of why, the problem is how to find funding to meet these enormous needs.

The traditional approach of governments is either to use the state's own budget or privatisation. The first is by far insufficient to meet the needs while the latter only works in a sound legal and financial framework. There is though a third way in undertaking this task. Governments are focusing their attention on the role of the private sector to help - not in simple privatization - but in a distinct new form, namely Public-Private Partnerships (PPPs). The role of Public-Private Partnerships (PPPs) is of critical importance.

PPPs can be defined: as innovative, long-term, contractual arrangements for developing infrastructure and providing public services by introducing private sector funds, expertise and motivation into areas that are normally the responsibility of government<sup>1</sup>.

#### PPP the difficult road to success

While it sounds easy: public and private partners working together to create new infrastructure:and, indeed, there are now over 4500 successful projects in the world today. Unfortunately, there are only a few PPPs that are successfully operating in developing countries and transition economies.

First of all, effective institutions such as PPP Units need to be established to spread PPPs throughout the country at all levels. One of the goals of the PPP Unit immediately would be to try and lower the transaction costs and create an enabling environment that is stable and predictable. PPPs have a reputation for complexity and expense and so PPP Units need to both simplify procedures and lower costs. One need look no further than Canada which has a very successful track record in PPPs that excels in bringing projects speedily to market through effective procurement practices<sup>2</sup>.

Secondly, excellence requires high quality capacity building in PPPs. But frankly, not enough resources are invested in capacity building. When it is seen just how much it costs to develop a PPP project, it is remarkable that so little is invested in the development of the skills officials need to manage and ensure the project's long-term success. Of concern is that after the economic crisis there is a trend that Governments are leaving it up to others, including the multilateral development banks, to build capacity in PPPs and that is not satisfactory.

Thirdly, improving access to information on the best projects undertaken in a specific sector allows countries to benchmark their projects and programmes against the best and most successful. It is disappointing to relate therefore that Governments have very little access to what are the best projects (and how to measure the key performance indicators (KPIs) in specific projects) and even lack basic information about potential private partners themselves.

#### PPP A fresh start

The UNECE is aware of the importance and the challenges Governments face in using PPPs to modernize infrastructure and improve public services. It started work in this area around 15 years ago when PPPs were still very much in their infancy and only a few of its member States had active PPP programmes. Since that period, interest in PPPs has grown and become a priority sector within UNECE's activities.

<sup>&</sup>lt;sup>1</sup>UNECE Guidebook on Good Governance on PPPs

<sup>&</sup>lt;sup>2</sup>Infrastructure Canada, Partnerships BC etc. are amongst the several notable PPP units operating nationally and regionally in Canada.

In February 2012, UNECE hosted the premier event in the PPP calendar, the "PPP Days" with the Asian Development Bank and the World Bank Institute bringing together PPP professionals and practitioners from almost 90 countries around the world. The key message arising from this event was that the investment needs of countries are increasing huge and innovative ways must be found to meet these costs as a matter of

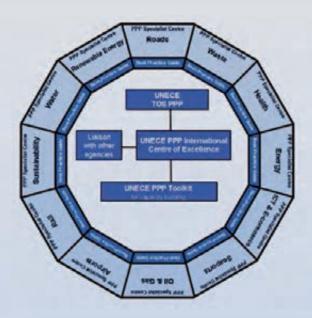
urgency. However, it is not sufficient to set up PPPs, the challenge now is for countries to undertake the very best PPPs.

In response to this situation, the UNECE, with the support of key international partners, has established an International PPP Centre of Excellence, to take countries to the next stage in PPP development.

#### The goals and organisation of the Centre:

The goals of the Centre are:

- ☐ Identify international PPP best practice;
- ☐ Provide governments with quality information on best practice projects in PPPs from experiences around the world and help them implement these practices successfully in better project delivery; and
- ☐ Build the national capability to do PPPs and encourage shared learning, especially between countries new to PPPs and those with mature PPP programmes



The Centre has the following organizational structure:

•A coordinating hub based at UNECE Palais des Nations, Geneva accountable to the Executive Board /Bureau of the TOS PPP and to the UNECE senior management. The coordinating hub has already proved it is capable of delivering technical assistance and large scale projects, such as PPP Days 2012, and in cooperation with the WBI and ADB.

- Several National Specialist centres responsible for preparation of Guides on best practice/excellence in PPP in their specific sector; including updated summaries and real live PPP cases studies with detailed contracts and financial plans from actual projects in the sector; a regular Forum/ Congress on the topic (at which also the 'best 'projects in the sector will be selected and then showcased by the Centre).
- An International Editorial Board that will peer review the guides produced by the above at every stage to ensure consistency with the others guides and high quality.
- An Advisory Board that will advise: (i) the ICoE on best practice/ its strategy and (ii) national Governments following the undertaking of readiness assessments.

#### What will be the benefits?

- Countries that have Specialist Centers will be able to benchmark their programs against best practice and be more successful:
- Countries getting started will have access to the best information so is to avoid and long lead time over PPPs
- Project delivery will be shortened and benefits achieved for citizens much soon.

## What is the status of preparations of National PPP Specialist Centres?

COUNTRIES	STATUS	YEAR OF MEMBERSHIP
RUSSIAN FEDERATION	MEMBER	2011
PHILIPPINES	MEMBER	2012
JAPAN	confirmed	2012
ARUBA	confirmed	2012
QATAR	progress in finalizing	2012-2013
AZERBATJAN	progress in finalizing	2012-2013
NETHERLANDS	EoI / at government level	2012-2013
MALAYSIA	EoI / at government level	2013
GERMANY	EoI	2013
INDONESIA	EoI	2013
LEBANON	EoI	2013
NIGERIA	Eol	2013
HONG KONG	initial stages	
CANADA	initial stages	
CHINA	initial stages	
молоссо	discussions	
ROMANIA	discussions	
ITALY (TRENTO)	initial discussions	
TURKEY	initial discussion	



#### The Specialists Centre for Health in the Philippines

Mr. Sven Alkalaj, UNECE Executive Secretary, and Dr. Enrique T. Ona, Minister of Health of the Philippines, met on 23 May to discuss strengthening cooperation in the area of Public-Private Partnerships (PPPs). The Government of the Philippines plans to make the most of the potential that PPPs offer to modernize the country's health sector. In this regard, close cooperation has been developed over the last years with UNECE's PPP programme, to build up capacity and share best practices.



## PPP Department at the Financial University of the Government of the Russian Federation

THE FINANCIAL UNIVERSITY under the Government of the Russian Federation (the "FinancialUniversity") in cooperation with the Vnesheconombank (VEB) has established a PPP depart-

ment at the Financial University, the inauguration of which was held on May 17, 2011. This PPP department is planning to set up its own **PPP Specialist Centre on training for the CIS** region under the International PPP

Centre of Excellence. In December 2012 the Financial University, VEB and UNECE is planning to organize in Moscow a two-day event – Master-Class for CIS PPP Experts.



#### How to contact the UNECE International Centre of Excellence on PPPs

The Centre invites countries wishing to host a Specialist PPP Centre in a particular sector to contact the UNECE Secretariat stating its interest.



#### **Contact details**

Program on Public-Private Partnerships
Economic Cooperation and Integration Division
United Nations Economic Commission for Europe (UNECE)
Palais des Nations
CH – 1211 Geneva 10
E-mail: ppp@unece.org