



# Indonesia: Aligning Asian Development Bank and Country Systems for Improved Project Performance

Project Name	Aligning Asian Development Bank and Country Systems for Improved Project Performance	
Project Number	47287-001	
Country / Economy	Indonesia	
Project Status	Closed	
Project Type / Modality of Assistance	Technical Assistance	
Source of Funding / Amount	<b>TA 8548-INO: Aligning Asian Development Bank and Country Systems for Improved Project Performance</b>	
	Technical Assistance Special Fund	US\$ 1.50 million
Strategic Agendas	Inclusive economic growth	
Drivers of Change	Governance and capacity development	
Sector / Subsector	<b>Public sector management</b> / Decentralization - Public administration	
Gender		
Description	<p>The proposed TA is innovative in its approach to improve project performance through (i) promoting the use of CSS at the agency level as the pilot after conducting equivalence and acceptability assessment, and propose gaps filling measure, (ii) initiating the use of the new risk based approach to adopt country procurement systems, and (iii) improving alignment between ADB and government business processes for project preparation and start up.</p>	
	<p>Improving coordination and harmonization of ADB and government project preparation and implementation processes and procedures will improve project readiness and quality at entry, enhance performance during administration, and increase development effectiveness of ADB projects. Safeguards and procurement present two of the greatest challenges for project preparation and implementation. The use of country systems for safeguards and procurement harmonization for ADB-financed projects provides a strategic measure to achieve smoother and more expedient project preparation and implementation. Greater alignment of ADB and government project procedures and cycles will improve preparation efficiency and the timely ability to meet project readiness criteria as well as accelerate project approvals and start-up activities, leading to improved implementation and greater development impact.</p>	
Project Rationale and Linkage to Country/Regional Strategy		
Impact	Greater efficiency and effectiveness in preparing and implementing ADB-financed infrastructure projects in Indonesia	

## **Project Outcome**

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Description of Outcome	Increased alignment of ADB and government systems procedures to prepare and implement projects
Progress Toward Outcome	The TA is closed as of 30 September 2018. Concluding Workshop of the TA has been conducted to show and discuss the achievements, lessons, overall benefits of the TA with participants from various government institutions and development partners. The workshop is chaired by Director of Multilateral Funding Bappenas.

## **Implementation Progress**

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Description of Project Outputs	Country Safeguard Systems Harmonized Procurement Improved Project Readiness and Start-up Capacity Development
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Status of  
Implementation  
Progress (Outputs,  
Activities, and Issues)

Output 1: Safeguards. All activities under this output have been completed and endorsed by Bappenas and PLN: (i) equivalence assessments; (ii) acceptability assessments; and (iii) final gap-filling measures/action plan. The TA conducted seven stakeholder consultations in four cities from November 2017 to mid-January 2018 jointly organized with PLN and supported by BAPPENAS; additional assessment on acceptability particularly and finalizing background report for PLN use of CSS. The Mission from HQ was in Jakarta from June 25-29 to meet with KLH, BPN, PLN and Bappenas to confirm the findings and finalize the action plan. The wrap meeting was organized by Bappenas on June 29. Two days consultation with CSOs/NGOs and interests groups was conducted chaired by Bappenas on July 6 and 9, to share and discuss the draft final findings and action plan after addressing all relevant stakeholder comments including from CSOs/NGOs. The documents for discussion was shared with invitees and participants on June 22 and during the consultations. Summary consultations prepared and disclosed on ADB website.

Output 2: Procurement. The output has been mostly achieved: (i) country procurement risk assessment was completed. ADB will provide additional assistance to update the assessment following ADB and Government's new procurement frameworks; (ii) NCB master bidding document was endorsed by ADB and used in ADB-financed project in Ministry of Education and Culture and BPKP; (iii) draft standard bidding documents (SBD) of procurement of works (small and large contract) and procurement of design and build contract for international competitive bidding (ICB) for the country have been completed. ADB will provide additional assistance to update the SBD following ADB and Government's new procurement frameworks; and (iv) national e-procurement system (SPSE) for international consulting services and selection was completed and has been applied to support the implementation of ADB-financed projects in Ministry of Public Works and Housing (MPWH). The system will be adopted by the Government for its international bidding process.

Output 3: Readiness Criteria. The targeted performance of output 3 was achieved in Q2-2018. The key deliverable, project preparation manual for GoI and ADB project proponents, was launched in the Country Portfolio Review Meeting (CPRM) in April 2018. The manual covers recommendations for optimizing ADB and Government procedures and project processing and start-up schedules.

Output 4: Capacity development. This output is integrated as a part of the major aspects in the project (project readiness, procurement, and safeguard).

Geographical  
Location

Nation-wide

## **Summary of Environmental and Social Aspects**

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Environmental Aspects

Involuntary Resettlement

Indigenous Peoples

## **Stakeholder Communication, Participation, and Consultation**

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During Project Design	Project design and objective were agreed upon amongst the respective stakeholders during consultation and coordination meetings led by the National Development Planning Agency (Bappenas).
During Project Implementation	Coordination meetings, Focus groups discussion, workshops have been conducted with the participating agencies, KLH, BPN and Bappenas during the preparation of initial background assessment. After that since November 2017 up to now, there have been series of consultations organized and conducted, including with CSOs/NGOs

## Business Opportunities

Consulting Services	<p>The following consultancy services are recruited to support the TA: National:</p> <ol style="list-style-type: none"> <li>1. Safeguard Specialist (National Expert)</li> <li>2. Resettlement and Social Development Specialist</li> <li>3. Environment/AMDAL Safeguard Specialist</li> <li>4. Legal Land and Resettlement Specialist</li> <li>5. Legal Environment Specialist</li> <li>6. Public Procurement Specialist</li> <li>7. Project Information System Developer</li> <li>8. System Architecture &amp; Analysis Consultant</li> <li>9. System Integration Developer</li> <li>10. National Project Management Specialist</li> <li>11. Public Infrastructure Specialist</li> </ol> <p>International:</p> <ol style="list-style-type: none"> <li>1. e-Procurement Specialist</li> <li>2. International Project Management Specialist</li> </ol>
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Responsible ADB Officer	Aman-Wooster, Syarifah
Responsible ADB Department	Southeast Asia Department
Responsible ADB Division	Indonesia Resident Mission (IRM)
Executing Agencies	<i>National Development Planning Agency (BAPPENAS)</i>

## Timetable

Concept Clearance	06 Nov 2013
Fact Finding	07 Oct 2013 to 06 Nov 2013
MRM	-
Approval	10 Dec 2013
Last Review Mission	-
Last PDS Update	28 Sep 2018

## TA 8548-INO

### Milestones

Approval	Signing Date	Effectivity Date	Closing		
			Original	Revised	Actual

10 Dec 2013 19 Jun 2014 19 Jun 2014 30 Jun 2016 30 Sep 2018 31 May 2019

**Financing Plan/TA Utilization**

**Cumulative Disbursements**

ADB	Cofinancing	Counterpart		Project Sponsor	Others	Total	Cumulative Disbursements	
		Gov	Beneficiaries				Date	Amount
1,500,000.00	0.00	100,000.00	0.00	0.00	0.00	1,600,000.00	17 Jun 2022	1,405,732.65

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