



Project Data Sheet

Project 53364-001

Project Name Supporting State-Owned Enterprise Reforms

Project Number 53364-001

Country / Economy Papua New Guinea

Project Status Active

Project Type / Modality of Assistance Technical Assistance

TA 9845-PNG: Supporting State-Owned Enterprise Reforms

Source of Funding / Amount Technical Assistance Special Fund US\$ 750,000.00

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Operational Priorities OP2: Accelerating progress in gender equality
OP6: Strengthening governance and institutional capacity

Sector / Subsector **Public sector management** / Reforms of state owned enterprises

Gender Some gender elements

Description The knowledge and support technical assistance (TA) will strengthen the financial sustainability of state-owned enterprises (SOE) in Papua New Guinea (PNG), thus helping to improve public service delivery. The TA will provide advisory support to improve the overarching policy and legal framework for SOE governance in PNG. It will also support reforms to strengthen and restructure operations in specific SOEs.

Project Rationale and Linkage to Country/Regional Strategy

Impact Service delivery by PNG's SOEs enhanced

Project Outcome

Description of Outcome Financial sustainability of SOEs improved

Progress Toward Outcome

Implementation Progress

Description of Project Outputs Advice on overarching policy and legal framework reforms provided
Advice on SOE reforms in selected sectors provided

Status of
Implementation Progress
(Outputs, Activities, and
Issues)

A standard executive and board director's performance management and review system for use across all nine SOE entities under the ownership and supervision of KCH and standard compensation and benefit policies across SOEs were developed and approved in July 2021. Training, accreditation, and support for new women directors were completed in December 2021. The playbook for KCH, which includes board composition framework and recommended profiles for each group company; training and accreditation for directors; selection processes and criteria for hiring new directors and extending existing terms; and a diversity policy for SOEs, was prepared in October 2021. Further improvement to some components is ongoing. Organizational design of selected SOEs and a corporate policies and procedures manual for KCH, which includes human resource, procurement, finance, and audit policies, with focus on good governance were completed in December 2021, these are still with the KCH Board for approval.

A series of strategic workshops on situational analysis and policy changes was held during October/November 2020. Updated procurement policies and standard procurement documents have been developed, in collaboration with PPL Executive Management, to align PPL procurement with both good practice and the 2021 amendments to the KCH Act. The framework has been approved by the PPL board and is currently being implemented following an organizational restructure. This process is being rolled out to KCH and Air Niugini by the specialist through in-country workshops and reviews in collaboration with executive management. Updated procurement policies are currently being submitted to relevant boards which, upon approval will enable implementation of updated processes, documentation, and role adjustments.

Geographical Location Nation-wide

Summary of Environmental and Social Aspects

Environmental Aspects

Involuntary Resettlement

Indigenous Peoples

Stakeholder Communication, Participation, and Consultation

During Project Design

During Project Implementation

Business Opportunities

Consulting Services Consultants have been engaged following the ADB Procurement Policy (2017, as amended from time to time).

Responsible ADB Officer Rees, Matthew J.

Responsible ADB Department Pacific Department

Responsible ADB Division PASP

Executing Agencies *Ministry of Public Enterprises*

Timetable

Concept Clearance 21 Oct 2019

Fact Finding	17 Sep 2019 to 20 Sep 2019
MRM	-
Approval	05 Nov 2019
Last Review Mission	-
Last PDS Update	29 Sep 2022

TA 9845-PNG

Milestones

Approval	Signing Date	Effectivity Date	Closing		
			Original	Revised	Actual
05 Nov 2019	29 Nov 2019	29 Nov 2019	31 Dec 2022	31 May 2024	-

Financing Plan/TA Utilization							Cumulative Disbursements	
ADB	Cofinancing	Counterpart		Project Sponsor	Others	Total	Date	Amount
		Gov	Beneficiaries					
1,500,000.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00	21 Apr 2023	702,730.55

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