



Country Operations Business Plan

August 2016

Indonesia
2017–2019

This document is being disclosed to the public in accordance with ADB's Public Communications Policy 2011.

Asian Development Bank

CURRENCY EQUIVALENTS

(as of 18 August 2016)

Currency unit	–	rupiah (Rp)
Rp1.00	=	\$0.00008
\$1.00	=	Rp13,184

ABBREVIATIONS

ADB	–	Asian Development Bank
COBP	–	country operations business plan
GDP	–	gross domestic product
TA	–	technical assistance

NOTE

In this report, "\$" refers to US dollars.

Vice-President	S. Groff, Operations 2
Director General	J. Nugent, Southeast Asia Department (SERD)
Director	S. Tabor, Country Director, Indonesia Resident Mission (IRM), SERD
Team leader	A. Gill, Senior Country Specialist, IRM, SERD
Team members	U. Hendrarini, Senior Operation Assistant, IRM, SERD B. Nicodemus Hutagalung, Programs Officer, IRM, SERD D. Syarifa, Associate Programs Analyst, IRM, SERD

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I. CONSISTENCY OF THE BUSINESS PLAN WITH THE COUNTRY PARTNERSHIP STRATEGY

1. After 4 years of slowing growth, policy reforms, which include improvements to facilitate an improved investment climate, are expected to boost investment and spur a modest recovery. Reform of fuel and energy subsidies has already freed significant public funding for social sector and physical infrastructure spending. Reforms to improve the investment climate including the establishment of a new one-stop investment licensing service, tax breaks for investment in selected industries, opening of new activities for foreign direct investment, and the removal of investment restrictions on infrastructure projects are expected to stimulate private investment. Gross domestic product (GDP) growth is projected to recover to 5.2% in 2016 from 4.8% in 2015. Inflation is projected to decline to 3.9% in 2016 from 6.4% in 2015. The current account deficit narrowed to 2.1% of GDP in 2015 from 3.0% in 2014 due to an improved trade balance, resulting mainly from declining oil imports. Indonesia's public debt–GDP ratio, while increasing to 27% of GDP in 2015, is expected to decline to the policy target of 22.5% by 2019.

2. This country operations business plan (COBP) is the first COBP of the country partnership strategy (CPS), 2016–2019 of the Asian Development Bank (ADB) for Indonesia. The lending assistance program for 2017–2019 is in line with the priorities set in the CPS, 2016–2019. It is also aligned with the priorities set for borrowing under the National Medium–Term Development Plan, 2015–2019.¹ This COBP includes on a mix of project loans, policy-based lending for government-led policy reforms, results–based lending operations to support major infrastructure programs, and direct sovereign lending to state-owned enterprises with a government guarantee. In 2016–2019 the focus of the sovereign lending program in support of higher, more inclusive and environmentally sustainable growth will be: (i) improving infrastructure services, (ii) better economic governance, and (iii) enhanced human resource development. Asian Development Bank (ADB) private sector operations will continue to provide catalytic support for the development of infrastructure and financial markets. Financing priorities for potential private sector operations include (i) clean energy, transport, and information and communications technology; (ii) agribusiness, healthcare and education; (iii) access to finance; and (iv) inclusive business operations. The country assistance results areas are shown in Appendix 1. The lending and nonlending programs for 2017–2019 are shown in Appendix 2 while the current program is in Appendix 3. The planned knowledge publications and events are in Appendix 4.

¹ Government of Indonesia. 2015. *National Medium-Term Development Plan: RPJMN, 2015–2019*. Jakarta.

COUNTRY ASSISTANCE RESULTS AREAS

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resource Allocation in 2016–2019	Changes from Last COBP
1. Energy			
Sustainable energy access achieved for all Indonesians	Basic infrastructure and equitable development Sustainable energy security Expanded public–private partnerships	Amount: \$2.4 billion (OCR) and \$250 million (cofinancing) Share of COBP envelope: 29%	The total envelope decreased by \$100 million as Improved Engineering Services for Clean Energy Projects was dropped.
2. Agriculture and Natural Resources			
Food security and rural incomes increased Water availability increased, from enhanced bulk water sources	Basic infrastructure and equitable development Irrigation and food security Sustainable water resources management	Amount: \$1.23 billion (OCR) and \$250 million (cofinancing) Share of COBP envelope: 16%	No changes
3. Water and Other Urban Infrastructure and Services and Transport			
Urban resilience promoted, with improved urban infrastructure and urban social services, and a reduction in the area of urban slums	Water and sanitation access Healthy and hygienic environment through urban sanitation and livable cities	Amount: \$523 million (OCR) and \$150 million (cofinancing) Share of COBP envelope: 7%	No changes.
4. Education			
Education system meets the needs of a middle-income country and supports the development of a competitive and innovative economy	Education sector development Technical and vocational education and training	Amount: \$900 million (OCR) Share of COBP envelope: 10%	Education Sector Improvement Subprograms 1 & 2 (\$900 million) were added.
5. Public Sector Management and Industry			
Enhanced management and coordination of fiscal decentralization reform Improved capacity of government internal auditors and public finance officers in public financial management	Fiscal decentralization Public sector administration and financial management for service delivery	Amount: \$1.9 billion (OCR) and \$200 million (cofinancing) Share of COBP envelope: 23%	Accelerating Infrastructure Delivery through Better Engineering Services decreased in value to \$148.2 million. Support to Fiscal Policy Subprograms 1 & 2 were added. Inclusive Growth and

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resource Allocation in 2016–2019	Changes from Last COBP
			Sustainable Development Subprograms 1 & 2 were removed (\$600 million).
6. Finance			
Foreign and domestic direct investment accelerated	Inclusive economic growth	Amount: \$950 million (OCR) and \$150 million (cofinancing)	No changes
Improved labor market opportunities for Indonesians	Private sector development	Share of COBP envelope: 12%	
A deeper and more robust finance sector.	Financial inclusion		
	Intra- and inter-regional competitiveness		

ADB = Asian Development Bank, COBP = country operations business plan, OCR = ordinary capital resource.
Source: Asian Development Bank staff estimates

INDICATIVE ASSISTANCE PIPELINE

Table A2.1: Lending Products, 2017–2019

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of PPTA/PDA	Cost (\$millions)					Co-finance
						Total	ADB			Total	
						OCR	COL	ADF Grant			
2017 Firm											
Financial Market Development and Inclusion Subprogram 2 ^a	FIN	GI	GCD, GEM, IEG, PSD	SEPF		400.00	400.00	0.00	0.00	400.00	
Sustainable and Inclusive Energy Subprogram 2 ^{a, b}	ENE	GI	ESG, PAR	SEEN	PATA-2014	600.00	500.00	0.00	0.00	500.00	100.00 ^e
Education Sector Improvement Subprogram 1 ^a	EDU	GI	GEM, GCD, IEG	SEHS		500.00	500.00	0.00	0.00	500.00	
Indonesian Infrastructure Facility Expansion Support Project ^g	FIN	GI	ESG, IEG, PAR	IRM		300.00	150.00	0.00	0.00	150.00	150.00 ^f
Sustainable Energy Access in Eastern Indonesia, Electricity Grid Development Program ^{b, c, d}	ENE	GI	ESG, IEG	SEEN	CDTA-2013	600.00	600.00	0.00	0.00	600.00	
Total 2017						2,400.00	2,150.00	0.00	0.00	2,150.00	250.00
Standby											
Fiscal and Public Expenditure Management Subprogram 2 ^a	PSM	GI	ESG, IEG	SEPF		500.00	500.00	0.00	0.00	500.00	
Total 2017 Standby						500.00	500.00	0.00	0.00	500.00	
2018 Firm											
Stepping Up Investments for Growth Acceleration Subprogram 3 ^a	PSM	GI	GCD, GEM, IEG, PSD	SEPF		400.00	400.00	0.00	0.00	400.00	
Public Financial Management for Service Delivery Subprogram 1 ^a	PSM	GI	GCD, GEM, IEG, PSD	SEPF		300.00	300.00	0.00	0.00	300.00	
Food Security and Bulk Water Supply Project ^{b, g} (Enhanced Water Security Investment Project)	ANR	GI	GCD, GEM, IEG, PSD	SEER	2017	350.00	300.00	0.00	0.00	300.00	50.00 ^k
Aquaculture Sector Development Program ^h	ANR	GI	ESG, GCD, IEG	SEER	PATA-2018	200.00	200.00	0.00	0.00	200.00	
Skills and Innovation for Competitiveness ⁱ	EDU	GI	ESG, GCD, GEM	SEHS	CDTA-2018	400.00	400.00	0.00	0.00	400.00	
Sustainable Energy Access in Eastern Indonesia—Power Generation Program ^b	ENE	GI	ESG, IEG	SEEN	2016	500.00	500.00	0.00	0.00	500.00	
Total 2018						2,150.00	2,100.00	0.00	0.00	2,100.00	50.00
Standby											
Fiscal and Public Expenditure Management Subprogram 3 ^a	PSM	GI	ESG, IEG	SEPF		500.00	500.00	0.00	0.00	500.00	

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of PPTA/ PDA	Cost (\$millions)					Co-finance
						Total	ADB			Total	
							OCR	COL	ADF Grant		
Sustainable Energy Access in Eastern Indonesia, Electricity Grid Development Program Phase 2 ^{b, c, d}	ENE	GI	ESG, IEG	SEEN	2018	600.00	600.00	0.00	0.00	600.00	
Total 2018 Standby						1,100.00	1,100.00	0.00	0.00	1,100.00	
2019 Firm											
Financial Market Development and Inclusion Subprogram 3 ^a	FIN	GI	GCD, GEM, IEG, PSD	SEPF		400.00	400.00	0.00	0.00	400.00	
Sustainable and Inclusive Energy Subprogram 3 ^{a, b}	ENE	GI	ESG	SEEN	PATA-2018	500.00	400.00	0.00	0.00	400.00	100.00 ^e
Improved Food Security and Irrigation Management Program Phase 2 ^{b, c} (Integrated Participatory Development and Management Program II)	WUS	GI	ESG, GCD, GEM, IEG, KNS, PAR	SEER		400.00	400.00	0.00	0.00	400.00	
Sustainable Energy Access in Eastern Indonesia, Electricity Grid Development Program Phase 2 ^{b, c, d}	ENE	GI	ESG, IEG	SEEN	PATA-2017	600.00	600.00	0.00	0.00	600.00	
Citywide Sanitation Improvement Project (Sewerage System Development Program in Indonesia) ^g	WUS	GI	ESG, GCD, GEM, IEG, KNS, PAR	SEUW	2016	550.00	400.00	0.00	0.00	400.00	150.00 ^j
Total 2019						2,450.00	2,200.00	0.00	0.00	2,200.00	250.00
Standby											
Fiscal and Public Expenditure Management Subprogram 4 ^a	PSM	GI	ESG, IEG	SEPF		500.00	500.00	0.00	0.00	500.00	
Electricity Grid Strengthening Program, Java-Bali ^{b, c, d}	ENE	GI	ESG, IEG	SEEN	PATA-2018	600.00	600.00	0.00	0.00	600.00	
Education Sector Improvement Subprogram 2 ^a	EDU	GI	GEM, GCD, IEG	SEHS	CDTA-2018	400.00	400.00	0.00	0.00	400.00	
Total 2019 Standby						1,500.00	1,500.00	0.00	0.00	1,500.00	

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; EDU = education; ENE = energy; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and mainstreaming; GI = general intervention; Gov't = government; IEG = inclusive economic growth; IRM = Indonesia Resident Mission; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnerships; PDA = pilot and demonstration activity; PPTA = project preparatory technical assistance; PSD = public sector development; PSM = public sector management, SEEN = Energy Division of SERD; SEER = Environment, Natural Resources & Agriculture Division of SERD; SEHS = Human and Social Development Division of SERD; SEPF = Public Management, Financial Sector, and Trade Division of SERD; SERD = Southeast Asia Department; SEUW = Urban Development and Water Division of SERD; WUS = water and other urban infrastructure and services.

^a Delivered using the policy-based lending modality.

^b Support to the government's Conference of the Parties Intended Nationally Determined Commitments.

^c Delivered using the results-based lending modality.

- d Delivered by direct lending to a state-owned enterprise with a government guarantee.
 - e Cofinancing from Association of Southeast Asian Nations Infrastructure Fund.
 - f Cofinancing from the World Bank.
 - g Delivered as a project.
 - h Delivered as a sector development program.
 - i Delivered as a sector development program or a results-based loan.
 - j Cofinancing from Kreditanstalt fuer Wiederaufbau (KfW).
 - k Cofinancing for the International Fund for Agricultural Development
- Source: Asian Development Bank staff estimates.

Table A2.2: Nonlending Products and Services, 2017–2019

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$ million)
				Source	Amount (\$ million)	Source	Amount (\$ million)	
2017								
Support for Financial Inclusion	FIN	SEPF	CDTA	TASF	1.000		1.000	
Support for Incorporating Digital Access to Finance	FIN	IRM	CDTA			Trust Fund	2.000	
Pilot Carbon Capture and Storage Activity in the Gas Processing Sector in Indonesia	ENE	SEEN	Grant			CEFPF	14.000	
Implementing Clean Transport Infrastructure	TRA	SETC	CDTA			Trust Fund	1.000	
Public Financial Management for Service Delivery	PSM	SEPF	CDTA	TASF	1.000		1.000	
Improvement in the Ease of Doing Business	IND	SEPF	PATA	TASF	1.600		1.600	
Improving Rural Infrastructure Planning and Asset Management through Technological Innovation	ICT	IRM	CDTA			Trust Fund	2.000	
Sustainable Infrastructure Assistance Program (Additional Financing)	PSM	IRM	CDTA/ PATA/ PPTA			Australia	15.000	
Policy Advice for General Education Sector Improvement	EDU	SEHS	PATA	TASF	0.500		0.500	
Total^a					4.100		34.000	
2018								
Improving Aquaculture Logistics Chain Capability	ANR	SEER	CDTA			Trust Fund	2.000	
Support of Indonesia's National Broadband Plan	ICT	IRM	PATA			EAKPF	0.500	
Supporting Education Sector Improvement	EDU	SEHS	CDTA	TASF	0.500		0.500	
Sustainable and Inclusive Energy Program Phase 2	ENE	SEEN	PATA	TASF	1.500		1.500	
Total^a					2.000		2.500	
2019								
Comprehensive Financial Sector Development and Oversight	FIN	SEPF	CDTA	TASF	1.500		1.500	
Technical and Vocational Education Systems Management Support	EDU	SEHS	CDTA			Trust Fund	2.000	
Total					1.500		2.000	

ADB = Asian Development Bank; ANR = agriculture, natural resources and rural development; CDTA = capacity development technical assistance; CEFPF = Clean Energy Financing Partnership Facility; EAKPF = e-Asia and Knowledge Partnership Fund; EDU = education; ENE = energy; FIN = finance; ICT = Information and communication technology; IRM = Indonesia Residence Mission; PATA = policy and advisory technical assistance; PPTA = project preparatory technical assistance; PSM = public sector management; SEEN = Energy Division of SERD; SEER = Environment, Natural Resources and Agriculture

Division of SERD; SEHS = Human and Social Development Division of SERD; SEPF = Public Management, Financial Sector, and Trade Division of SERD; SERD = Southeast Asia Department; SETC = Transport and Communications Division of SERD; TASF = Technical Assistance Special Fund; TRA = transport.

^a The Sustainable Infrastructure Assistance Program is cluster technical assistance financed by Government of Australia. Indicative subprojects for 2017 are: Improving Infrastructure Delivery in the ministry of Public Works and Housing Phase 1; Strengthening National and Local Government Procurement Phase 1; Identification and Preparation of Demand Side Infrastructure Investment Opportunities Phase 1; Update of Energy Sector White Paper Phase 1; Support to Energy Efficiency Policy and Regulations; Strengthening results-based lending independent monitoring in irrigation; Strengthening the Supply of Bulk Water; Supporting Implementation of Infrastructure in the Directorate of Water Resources; Strengthening Urban Development Planning and Implementation. Indicative subprojects for 2018 are: Improving Public and Private Sector Modalities of Infrastructure Financing; Increasing Efficiency and Sustainability in the Provision of Infrastructure through state-owned enterprises; Strengthening the Oversight of Project Preparation and Implementation of Infrastructure; Strengthening Verification in Result-Based Programs in Indonesia's Power Sector Phase 2; Second Sector Loan for Cleaner Power Generation in Eastern Indonesia; Update of Energy Sector White Paper Phase 2; Strengthening Engineering Designs for Flood and Irrigation Infrastructure; Preparing Support for Urban Infrastructure Financing. Indicative subprojects for 2019 are: Improving infrastructure delivery in MPWH Phase 2; Strengthening National and Local Government Procurement Phase 2; Identification and Preparation of Demand-Side Infrastructure Investment Opportunities Phase 2; Improved Asset Management through Adoption of Technologies; Strengthening the Sustainability of Sanitation Investments in Selected Cities; Developing Smart, Resilient, Green Growth Urban Cities.

Source: Asian Development Bank staff estimates.

ASSISTANCE PROGRAM FOR THE CURRENT YEAR
Table A3.1: Lending Products, 2016

Project/Program Name	Sector	Poverty Targeting	Strategic Agendas and Drivers of Change	Division	Year of PPTA/ PDA	Cost (\$ million)						
						Total	OCR	ADB		Total	Gov't	Co-finance
								Loans	Grants			
Firm												
Flood Management in the Selected River Basins Sector Project	ANR	GI	ESG, GCD, GEM, IEG, KNS	SEER	2009	108.70	108.70	0.00	0.00	108.70		
Accelerating Infrastructure Delivery through Better Engineering Services	ANR, TRA, WUS	GI	ESG, IEG,	IRM		148.20	148.20	0.00	0.00	148.20		
Stepping Up Investments for Growth Acceleration Subprogram 2	IND	GI	IEG, PSD, PAR	SEPF		700.00	500.00	0.00	0.00	500.00	200.00 ^a	
Improved Food Security and Irrigation Management Phase 1 ^{b, c} (Integrated Participatory Development and Management Program I)	ANR	GI	IEG, ESG, GEM, GCD, KNS, PAR	SEER	2013	700.00	500.00	0.00	0.00	500.00	100.00 ^e 100.00 ^f	
Fiscal and Public Expenditure Management Subprogram 1	PSM	GI	ESG, IEG	SEPF		500.00	500.00	0.00	0.00	500.00		
Total						2,156.90	1,756.90	0.00	0.00	1,756.90	400.00	
Standby												
Sustainable Energy Access in Eastern Indonesia, Electricity Grid Development Program ^{b, c, d}	ENE	GI	ESG, IEG, PAR	SEEN	2015	600.00	600.00	0.00	0.00	600.00	300.00	
Total Standby						900.00	600.00	0.00	0.00	600.00	300.00	

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; ESG = environmentally sustainable growth; FIN = finance; GCD = governance and capacity development; GEM = gender equity and mainstreaming; GI = general intervention; Gov't = government; IEG = inclusive economic growth; IRM = Indonesia Resident Mission; KNS = knowledge solutions; OCR = ordinary capital resources; PAR = partnerships; PDA = pilot and demonstration activity; PPTA = project preparatory technical assistance; PSD = public sector development; PSM = public sector management; SEEN = Energy Division of SERD; SEER = Environment, Natural Resources & Agriculture Division of SERD; SEHS = Human and Social Development Division of SERD; SEPF = Public Management, Financial Sector, and Trade Division of SERD; SERD = Southeast Asia Department; SETC = Transport and Communications Division of SERD.

^a Kreditanstalt fuer Wiederaufbau (KfW).

^b Delivered using the results-based lending modality.

^c Support to the governments Conference of the Parties Intended Nationally Determined Commitments.

^d Delivered by direct lending to a state owned enterprise with a government guarantee.

^e Cofinancing from the Association of Southeast Asian Nations Infrastructure Fund.

^f Cofinancing from the International Fund for Agricultural Development.

Source: Asian Development Bank staff estimates.

Table A3.2: Nonlending Products and Services, 2016

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$ million)
				ADB		Others		
				Source	Amount (\$ million)	Source	Amount (\$ million)	
Community-Focused Investments to Address Deforestation and Forest Degradation	ANR	SEER	Grant			SCF	17.000	17.000
Preparing the Citywide Sanitation Improvement Project	WUS	SEUW	PPTA	TASF-O	1.500			1.500
Eastern Indonesia Sustainable Energy Access Sector Project	ENE	SEEN	PPTA			AECF	1.400	1.400
Sustainable and Inclusive Energy Program (Supplementary)	ENE	SEEN	PATA			AFD	0.537	0.537
Strengthening Performance Management in BAPPENAS	PSM	IRM	CDTA			TBD	1.700	1.700
Total^a					1.500		20.637	22.137

ADB = Asian Development Bank; AECF = Asia Clean Energy Fund; AFD = *Agence Française de Développement*; ANR = agriculture, natural resources and rural development; BAPPENAS = ; CDTA = capacity development technical assistance; ENE = energy; IRM = Indonesia Resident Mission; PATA = policy and advisory technical assistance; PSM = public sector management; SCF = Strategic Climate Fund; SEEN = Energy Division of SERD; SEER = Environment, Natural Resources and Agriculture Division of SERD; SERD = Southeast Asia Department; SEUW = Urban Development and Water Division of SERD; TASF-O = Technical Assistance Special Fund Other.

^a Sustainable Infrastructure Assistance Program is a cluster technical assistance of A\$20 million financed by Government of Australia. Indicative subprojects for 2016 are: Strengthening Fiscal Risk Management of Accelerated Infrastructure Delivery (IRM); Strengthening Verification in Results-Based Programs in Indonesia's Power Sector (SEEN); and Improving Multimodal Connectivity to Integrated Support Land and Sea Toll-way (SETC).
Source: Asian Development Bank staff estimates.

LIST OF INDICATIVE KNOWLEDGE PUBLICATIONS AND EVENTS

Table A4.1: Knowledge Publications and Events for 2017

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Indonesia Asian Development Outlook 2017 Update	Economics	Publication	SERD/IRM	
Indonesia Asian Development Outlook 2017	Economics	Publication	SERD/IRM	
Indonesia Employment Diagnostic Study	Economics	Study	EREA	7951
Indonesia Asian Development Outlook 2017 Press Conference and Public Lecture	Economics	Event	SERD/IRM	
Total number of publications = 3				
Total number of events = 1				

ADB = Asian Development Bank; ADO = Asian Development Outlook; CPS = country portfolio review; EREA = Economic Analysis and Operational Support Division; IRM = Indonesia Resident Mission; SERD = Southeast Asia Department; RETA = regional technical assistance; TA = technical assistant
Source: Asian Development Bank staff estimates

Table A4.2: Knowledge Publications and Events in 2016

Title of Publications or Events	Subject	Type	Leading Department	Technical Assistance
IRM TA Funded				
Strengthening Disaster Resilience in Selected Urban Areas of Southeast Asia	Urban development	Report	SERD	TA
Vulnerability and Capacity Assessment to Cope with Climate Change	Climate change	Report	SERD	TA
Impact of Spatial Planning on Regional Economic Development		Report	SERD	TA
Development of the Indonesian Qualification Framework	Education	Report	SERD	TA
Education Policy Research in Aceh Province	Education	Report	SERD	TA
Evaluation of the Principal Preparation Program	Education	Report	SERD	TA
Formulation of a National Action Plan for Environmental Education	Education	Report	SERD	TA
Rural and Remote Education Strategic Planning in Tanah Papua	Education	Report	SERD	TA
Teacher Training Manual on Islamic Education	Education	Report	SERD	TA
Financial Health Risks Monitoring Model	Social development and protection	Report	SERD	TA
Microeconomic Simulation to Detect the Effect of National Health Insurance on Access, Financial Protections and Poverty Reduction	Social development and protection	Report	SERD	TA
Country Water Assessment	Agriculture and natural resources	Report	SERD	TA

Title of Publications or Events	Subject	Type	Leading Department	Technical Assistance
Green Cities Diagnostic Tool Kit	Urban development	Report	SERD	TA
Publications				
Indonesia Chapter of ADO 2015 (Highlight and Indonesia Chapter only)	Economics	Flagship	SERD	Non-RETA
Indonesia Chapter of ADO Update 2015 (Highlight and Indonesia Chapter only)	Economic	Flagship	SERD	Non-RETA
Indonesia CPS 2016–2019		Reports	SERD	Non-RETA
Together We Deliver 2015 (story from Indonesia only)		Report	SERD	Non-RETA
Develop Renewable Energy in Eastern Indonesia and Strengthening Power Grid in Indonesia: Lessons Learned from Renewable Energy Development Sector Program & Power Transmission Improvement Sector Project	Energy	Report	SERD	RETA/TA
Country Water Assessment	Agriculture and natural resources	Report	SERD	RETA/TA
Social Safeguards in Land Acquisition for Development in the Public Interest		Report	SERD	RETA/TA
Logistics and Connectivity Issues in Indonesia		Report	SERD	RETA/TA
River Basin Management Planning in Indonesia: Policy and Practice	Agriculture and natural resources	Report	SERD	RETA/TA
			SERD	
Events				
International Conference on Clean Energy	Energy		SERD	
Public Lecture during ADB President's visit	Economics		SERD	Non-RETA
ADO 2016 Press Briefing	Economics		SERD	Non-RETA
ADO 2016 Outreach Seminar	Economics		SERD	Non-RETA
ADO Update 2016 Update Press Briefing	Economics		SERD	Non-RETA
ADO Update 2016 Outreach Seminar	Economics		SERD	Non-RETA

ADB = Asian Development Bank; ADO = Asian Development Outlook; CPS = country partnership strategy; IRM = Indonesia Resident Mission; SERD = Southeast Asia Department; RETA = regional technical assistance; TA = technical assistant

Source: Asian Development Bank staff estimates