



Partnership Framework Agreement

Between

THE ASIAN DEVELOPMENT BANK

and

AGENCE FRANÇAISE DE DÉVELOPPEMENT

2010 - 2016

1. The Asian Development Bank and the Agence Française de Développement have a mutual interest in supporting inclusive and sustainable economic growth and reducing poverty and inequalities in the Asia and Pacific region, including the achievement of the Millennium Development Goals and the protection of Global Public Goods
2. ADB is an international development finance institution whose mission is to help its developing member countries reduce poverty and improve the quality of life of their people. Headquarters were established in 1966 in Manila. ADB is owned and financed by its members.¹ ADB has Resident Missions in 22 countries of the region; two Regional missions, the Pacific Liaison and Coordination Office and the South Pacific Subregional Office; and Country Offices in the Philippines and Timor Leste.
3. ADB's focus and strategic directions are set out in *Strategy 2020*. Under this Strategy, ADB will refocus its operations into five core specializations that best support its agenda, reflect developing member country needs and ADB's comparative strengths, and complement efforts by development partners: (i) infrastructure; (ii) environment, including climate change; (iii) regional cooperation and integration; (iv) financial sector development; and (v) education. In other areas, ADB will continue operations only selectively in close partnership with other agencies. Strategy 2020 envisages a significant engagement with the private sector.
4. Agence Française de Développement is a bilateral development finance institution established in 1941. AFD is France's main development operator, executing the French development aid policies and pursuing the following objectives defined by the French government: promoting sustainable growth, fighting against poverty and preserving global public goods. Protecting global public goods includes the fight against climate change and pandemics; the preservation of biodiversity; the promotion of social and environmental responsibility; as well as aid to countries weakened by strife, war and natural disasters. AFD's actions in favor of economic growth and preservation of the environment fall directly within the framework of the United Nation's millennium development goals. AFD has more than 60 agencies and offices worldwide, including in the French Overseas Territories.
5. AFD uses a wide range of financial instruments to underwrite its funding activities: grants, subsidies, guarantees, loans, equity shareholdings, cofinancing and local bank intermediation. AFD provides assistance in the following sectors: micro, small and medium-sized enterprise funding; public budget support; infrastructure construction (energy, water and sanitation, transport, housing...); urban and rural development; health and education; social cohesion and environmental responsibility; research and training and technical assistance and capacity building.
6. Within that overarching strategic framework of each organization, ADB and AFD foresee several potential areas for enhanced collaboration and complementary work. Collaboration will encompass both sovereign (including sub-sovereign) and non-sovereign (including private sector) operations.
7. Thematic and sectoral areas of common interest include: (i) climate change, (ii) infrastructure development, (iii) global public goods, and (iv) research and capacity development. ADB and AFD may agree eventually upon additional common activities.

¹ As of today these consist of 67 members, 48 of which are from the region whilst 19 are from other parts of the globe.

² Resident missions of ADB: Afghanistan, Armenia, Azerbaijan, Bangladesh, Cambodia, People's Republic of China, Georgia, India, Indonesia, Kazakhstan, Kyrgyz Republic, Lao PDR, Mongolia, Nepal, Pakistan, Papua New Guinea, Sri Lanka, Tajikistan, Thailand, Uzbekistan, Vietnam. Regional missions: Pacific Liaison and Coordination Office, South Pacific Subregional Office.

8. ADB and AFD have been engaged in joint collaborative activities since 1997, when they co-financed their first project. The partnership was subsequently formalized in 2003 coinciding with the signing of the first Memorandum of Understanding (“MOU”), which aimed at strengthening the institutional and operational cooperation between the Institutions.
9. The Institutions have held annual retreats to review the partnership since 2006. Moreover, in December 2009, AFD conducted an independent evaluation of the ADB-AFD partnership and the MOU highlighting the following aspects:
 - a) The partnership, since 1997, has been a strategic alliance, allowing both partners to develop synergies in terms of resource mobilization and shared expertise;
 - b) Both Institutions feel the need to deepen the partnership. In particular, the new Partnership Framework Agreement represent an opportunity to explore new areas of convergence, notably private sector and non-sovereign financing; to expand beyond the 'traditional' geographical area of collaboration; to expand areas of collaboration beyond cofinancing (which has been the major tool to implement joint activities);
 - c) Both Institutions recognize the need to develop a joint business plan, to set objectives with a clear set of targets and indicators, and to clearly define areas of common interest across sectors and disciplines.
10. The Institutions now wish to deepen their partnership, working together to achieve common purposes whilst sharing risks, responsibilities, resources, competencies and benefits.
11. This agreement will form the new basis of cooperation between the Asian Development Bank and the Agence Française de Développement (the “Partnership Framework Agreement”).

I. THE COOPERATION FRAMEWORK BETWEEN ADB AND AFD

A. Guiding Principles

12. ADB and AFD recognize that developing countries have many competing and important priorities, spanning over many sectors. However, where ADB and AFD are able to complement and partner with each other in the interests of the poor and vulnerable, the following guiding principles should apply:
 - a) Sustainable and inclusive economic growth in the Asia Pacific region is essential to reduce poverty in the region.
 - b) Country and regional ownership of sound investments in policies and programs for achieving poverty reduction with equity are necessary to ensure sustainable and inclusive development.
 - c) The delivery of effective aid in line with the principles of the Paris declaration on aid effectiveness and the Accra agenda for action.
 - d) Full stakeholder participation should be encouraged, consistent with available resources;
 - e) Investment policies and programs should be evidence-based, results oriented, cost –effective and built on transparent relationships between providers of assistance and beneficiary countries;

- f) Cooperation between the Institutions should focus on their shared strategic and operational priorities and use their comparative strengths and advantages to yield combined added value; and
- g) Cooperation between the Institutions should facilitate the building of partnerships and leveraging of resources for investing in agreed areas of common interest (Appendix A) using the Partnership Framework Agreement as a platform to link with other partners and provide a scope for opportunistic cooperation with relevant third parties.

B. Impact and Outcome

- 13. The scope of the Partnership Framework Agreement is defined below and has been summarized in Appendix C. Building from the above guiding principles, the expected impact is the enhanced capacities of ADB and AFD to deliver long-term objectives of poverty reduction and sustainable and inclusive development. The resulting expected outcome would be the improved ADB-AFD partnership with synergies for combined added value.

C. Scope of Proposed Cooperation and Activities

- 14. In implementing the collaboration contemplated in this Partnership Framework Agreement, ADB and AFD will make their best efforts to achieve the following outputs:
 - a) Build operational cooperation in the form of joint technical assistance and/or project/program based work in selected countries of common interest;
 - b) Promote the joint research (operational, thematic or sectoral) and development of knowledge products, including improved data collection and availability, and the preparation of rigorous analyses with practical applicability which will be used as critical evidence to supporting program areas of mutual interest;
 - c) Enhance information and knowledge sharing, including products of lessons learned and evaluation;
 - d) Provide an enabling environment that promotes staff cooperation and increasingly undertake joint analytical work in areas of common interest. This is expected to be achieved through the continuation of the staff exchange program as well as through other platforms; and
 - e) In order to fulfill their respective commitments to the Paris declaration on aid effectiveness and the Accra agenda for action, improve policy dialogue at country level in support for the accomplishment of these objectives.
- 15. ADB and AFD acknowledge their partnership's value, with potential gains in the areas of sharing knowledge, sharing competencies, sharing resources, sharing connections, building trust, building reciprocity, building diversity, and/or building complementarities.
- 16. ADB and AFD recognize that the potential for cooperation will vary significantly in different countries depending on the nature of development challenges, the needs of the country and the scope of the respective country programs of ADB and AFD in each particular case. They agree to review periodically a list of countries in the Asia Pacific region that they should designate for proactive ADB-AFD cooperation.
- 17. ADF and AFD agree that the terms of their new cooperation, to start in 2010, will focus on those activities identified in Appendix A and countries identified in Appendix B. These appendixes will be updated from time to time with the mutual

written consent of ADB and AFD without the need to formally amend this Agreement.

18. In addition ADB and AFD agree that, in the context of the Paris declaration on aid effectiveness, they will explore, and implement where possible and in accordance with their respective internal policies, measures to harmonize their procedures for administration and implementation and aid flow of proposed project cooperation, upon concurrence of the respective country authorities in relation to proposed specific measures, to reduce the administrative burden on developing countries and their own respective organizations.
19. The use, wherever possible, of governments own monitoring indicators will be sought for project specific activities. Where these are not sufficient, ADB and AFD will make concerted efforts to then develop joint monitoring frameworks and a few, key, jointly agreed baseline and monitoring indicators, so as to relieve the transaction costs for developing country governments of engaging with different donors.
20. The activities of ADB and AFD under this Partnership Framework Agreement are subject to the formal approval of their respective relevant decision-making bodies and their respective applicable regulations, rules, policies and procedures and funding constraints.

II. PARTNERSHIP MANAGEMENT AND IMPLEMENTATION

A. Review and Assessment

21. ADB and AFD recognize that periodic consultations at both the senior institutional level and at the country level are important events to review the planning, implementation, and outcomes of their cooperation activities as well as discussing results, challenges, opportunities and problems. In this respect, they agree to hold:
 - a) Annual high level consultations/retreats at executive level, where possible on an alternating basis in Manila and Paris; and
 - b) Country level consultations at the ADB Country and/or Sector Director³ and AFD Country Director level in priority countries will be on a continued basis. An initial list of priority countries is attached in Appendix B.
22. Institutional consultations will be the primary mechanisms to:
 - a) review the implementation of the Partnership Framework Agreement;
 - b) review current joint activities and identify new opportunities for collaboration;
 - c) consider any amendments or additions to the Partnership Framework Agreement; and
 - d) set priorities and a work program for joint work over the following period.

B. Planning, Implementation, Reporting and Evaluation of Activities

23. ADB and AFD will make every effort to prepare, on or before the last working day of each calendar year:
 - (a) A list of all current operational cooperation activities and summary status of implementation based on the key results areas highlighted in the agreed collaboration framework (Appendix C) and progress in the annual workplan for the concluding year; and

³ In respect of ADB, the term Country Director in this Partnership Framework Agreement is inclusive of Regional Directors and Country Representatives.

- (b) A joint work program, including a list with brief description of all planned cooperation activities for the next 12-24 months.
24. The ADB and AFD agree that:
- a) The appropriate ADB Country and/or Sector Director and AFD Representatives will be responsible for implementing cooperation activities within their areas of responsibility and providing brief reports to the Partnership Framework Agreement focal points, as necessary, on the status of implementation of such activities;
 - b) The designated focal points of ADB and AFD will annually prepare a joint report on the status of implementation of the cooperation activities. The reporting format will be agreed between the ADB and AFD and, to the extent possible, it will be based upon existing reports produced by both institutions.
25. In respect of evaluation,
- a) ADB and AFD share a commitment to strengthening monitoring and evaluation of their development assistance efforts and of their engagement with other donors and development partners;
 - b) As part of their annual consultations, the Institutions will monitor and assess the performance in implementing their commitments under this Partnership Framework Agreement. ADB and AFD will also monitor and evaluate the effectiveness of this Partnership Framework Agreement in achieving agreed outcome and outputs;
 - c) ADB and AFD will conduct a joint mid-term review of the cooperation under this Partnership Framework Agreement to decide on need for continuation, expansion or adjustments in areas of cooperation;⁴ and
 - d) A final joint review will be done during the last year of the duration of this Partnership Framework Agreement for the same purpose. Such reviews will involve the relevant departments and sections of both Institutions.

C. Exchange of Information

26. ADB and AFD recognize that effective collaboration depends upon open, comprehensive, and regular exchange of information at both the institutional/regional and country levels.
27. ADB and AFD agree to share information relevant to their cooperation with regard to:
- a) Conferences, seminars, and workshops being organized or sponsored;
 - b) Approved regional, country, sector and thematic policy/strategy documents;
 - c) Approved programme and project documents;
 - d) Relevant Regional programme, country programme, sector, project and other relevant evaluations; and
 - e) Co-sponsoring and collaborating on regional consultations in relevant areas including in the planning, commissioning and undertaking preparations of

⁴ Well established techniques such as social network analysis will be used to identify areas for potential improvement in the collaboration.

background papers and using available expertise within both institutions as resource persons.

28. ADB and AFD agree that ADB Resident Missions⁵ and AFD Country Offices should make appropriate arrangements to facilitate the exchange of information relevant to the cooperation within their country areas of responsibility.

D. Staff Exchanges

29. The secondment of AFD staff or placement of AFD staff in ADB offices and the secondment of ADB staff to AFD group entities will be made in accordance with the regulations and rules applicable to AFD and ADB.

E. Participation

30. ADB and AFD recognize that appropriate representation is important to emphasize their common interests, purpose and intentions, as well as to facilitate all aspects of effective cooperation. To encourage this, the two Institutions agree to extend reciprocal invitations, where feasible and relevant to the identified areas of cooperation, to attend meetings, conferences, seminars and workshops. Moreover, each Institution will publicize joint activities, including in documentation and signage, subject to each of the Institutions' applicable confidentiality policy.
31. ADB and AFD agree that their head offices and their ADB Resident Missions and AFD Country Offices should make arrangements, as appropriate, to extend invitations to each other to participate in joint analytical work, joint reviews, meetings, conferences, seminars and workshops convened by them at the country-level within their country areas of responsibility.
32. ADB and AFD will work in partnership to harmonize their development assistance efforts, both with each other and with other donors,
33. Best efforts will be made by the Institutions to collaborate on the design, processing, implementation and evaluation of joint activities, including through joint missions and will work together to resolve any issues arising from the activities.

F. Promotion of the Cooperation Arrangements

34. ADB and AFD recognize that the cooperation arrangements should be publicized, both within each of their organizations and in the general community in accordance with their respective policies on disclosure of information and with the limits of legal regulations under which they operate. Confidential information for one Institution shall be handled by the other Institution with no lesser standard of care than it would use in handling its own confidential information, and shall not be disclosed without prior consent of the Institution concerned.

The Institutions, therefore, agree to:

- a) Acknowledge the role and contribution of each Institution to their cooperation in all relevant public information documentation relating to instances of such cooperation; and
- b) Use each Institution's name and emblem in documentation related to the cooperation in accordance with the current policies of each Institution, subject to prior written agreement of each Institution on a case-by-case basis.

⁵ In respect of ADB, wherever Resident Missions are referred to in this Partnership Framework Agreement, the term will be inclusive of Resident Missions Regional Missions and Offices.

III. GOVERNANCE

A Focal Points

35. ADB and AFD agree to designate focal points at institutional level for the activities under this Partnership Framework Agreement as follows:
- a) For ADB: Director General, Strategy and Policy Department, or their designee(s),
and
 - b) For AFD: Managing Director (Strategy or Operations – to be determined internally by AFD), or their designee(s).
36. ADB and AFD agree to designate the ADB Country Directors and/or Sector Directors and AFD Director, Asia Director and AFD Country Directors as focal points at regional level for communications between the two Institutions concerning country level and thematic cooperation in the priority countries identified in Appendix B. ADB and AFD recognize that the specific roles of the country level focal points may vary significantly in scope and/or intensity depending on context and the ADB and AFD programs in each country of cooperation. Specific activities may be assigned within country by the focal points to various ADB/AFD staff based on expertise.

B. Roles and responsibilities of focal points at the regional level (regional departments at ADB head office, Asia Department at AFD head office)

37. The focal points at the regional level will be responsible for:
- a) Establishing effective communication and liaison between the ADB regional departments and the AFD Asia Department;
 - b) Facilitating the implementation of all institutional and regional aspects of this Partnership Framework Agreement, and the opportunities identified for such cooperation;
 - c) Proactively and regularly publicizing this Partnership Framework Agreement and the cooperation undertaken under it within their respective organizations;
 - d) Seek out opportunities to leverage synergies with other partnership arrangements in respective organizations with existing or envisaged partners;
 - d) Facilitating the attendance of representatives of the other Institution at the meetings, workshops and seminars held at regional level and other locations where the subject matter of these events are of mutual interest;
 - e) Convening the periodic senior consultations at the regional level as agreed above to review implementation of this Partnership Framework Agreement and other matters of mutual interest; and
 - f) Monitoring implementation of this Partnership Framework Agreement and reviewing instances of cooperation undertaken by the two Institutions in accordance with this Partnership Framework Agreement.

C. Roles and responsibilities of focal points at the country level

38. Under supervision of the ADB Directors-General and the AFD Asia Director, as may be applicable in each case, the ADB Country Directors (and/or Sector Directors, where relevant) and AFD Country Directors will be responsible for the

implementation of agreed country level cooperation within their country areas of responsibility.

39. As focal points at the country level, the ADB Country Directors and/or Sector Directors and AFD Representative will be responsible for preparation and submission, through the ADB Directors General and the AFD Asia Director, as may be applicable in each case, to the regional office's focal points, of a report containing:
- a) Brief summaries, as necessary on the status of implementation of ADB-AFD cooperation within their country/sector areas of responsibility;
 - b) Annual summary assessments of the results achieved within their country/sector areas of responsibility in the relevant areas of cooperation; and
 - c) Recommendations for future cooperation within their country/sector areas of responsibility.

D. Term and Review

- 40. This Partnership Framework Agreement replaces the MOU dated 18 March 2003.
- 41. This Partnership Framework Agreement will take effect from the date on which it is signed by the authorized representatives of the two Institutions.
- 42. This Partnership Framework Agreement will have effect for six (6) years from date of signature and may be extended by the Institutions by mutual agreement in writing.
- 43. No provision of this Partnership Framework agreement may be amended, unless such amendment shall be agreed in writing between the Institutions.
- 44. This Partnership Framework Agreement may be terminated by either Institution by giving six (6) months' prior written notice to the other Institution.

E. Cofinancing

- 45. ADB and AFD intend to explore the potential of programmatic cofinancing through the signing of a Framework Cofinancing Agreement and other arrangements for funding regional, sub-regional and country programs and projects.

F. Resolution of Problems

- 46. During the term of this Partnership Framework Agreement, the focal points at regional level will be promptly notified of all problems that impact adversely on the potential of the two Institutions to collaborate effectively. The focal points at regional level will take appropriate action to seek an amicable resolution in those cases where these are not resolved at the country level by country-level focal points.
- 47. Any disputes arising over the interpretation or application of this Partnership Framework Agreement will be resolved through mutual discussion and conciliation.

G. Further Agreements; Miscellaneous

- 48. This Partnership Framework Agreement is not meant to affect ongoing collaborations between the Institutions.
- 49. This Partnership Framework constitutes an expression of mutual good faith and is

not legally binding, nor does it commit any of the Institutions to enter into or provide support for any specific activity or project. Any specific cooperation undertaken by the Institutions under this Partnership Framework Agreement will be the subject of additional written agreements entered into in accordance with the internal and respective objectives, functions, policies and procedures, funding constraints and the formal approval of the Institutions' relevant decision-making bodies.

50. In keeping with the administrative nature of these arrangements, no provision of this Partnership Framework Agreement will be construed to interfere in any way with the independent decision-making autonomy of the two Institutions with regard to their respective affairs and operations.
51. This Partnership Framework Agreement is not intended to create legal relations between the two Institutions or to impose formal obligations on them. This Partnership Framework Agreement does not constitute a commitment by either Institution to enter into a financing agreement or to provide support for any specific activity or project. This Partnership Framework Agreement does not represent any commitment with regard to funding from the Institutions. Any such commitment shall be reflected in separate agreements that may be entered into by the Institutions, subject to the approval of such financings by the Institutions' respective decision-making bodies. Furthermore, this Partnership Framework Agreement shall not represent any commitment from a Institution to give preferred treatment to the other in any matter contemplated under this Partnership Framework Agreement or otherwise.
52. Nothing in this Partnership Framework Agreement shall be construed as creating a joint venture, an agency relationship, or a legal partnership between the Institutions or an exclusive commitment for either Institution.
53. Nothing in this Partnership Framework Agreement is intended to be, or should be construed as a waiver of the privileges and immunities of either Institution or its officers and employees, which privileges and immunities are hereby specifically reserved.
54. No activity, and no work created by any activity, undertaken in connection with this Partnership Framework Agreement may be used for commercial purposes. Any publications resulting from such collaborative activity and projects may acknowledge the collaboration of the Institutions; provided the text is jointly formulated and/or agreed by the Institutions.
55. The Institutions shall agree in writing on the ownership of any intellectual property rights that may arise in any work to be created by the collaborative activities to be undertaken pursuant to this Partnership Framework Agreement, at the time of agreeing on the work plan for such activities.
56. Communications among Institutions regarding the Partnership Framework Agreement will be addressed at the following registered offices:

ASIAN DEVELOPPEMENT BANK	AGENCE FRANCAISE DE DEVELOPPEMENT
Mr. Kazu Sakai, Director General, Strategy and Policy Department P.O. Box 789 0980 Manila, Philippines Fax: +63 2 636 2444	Ms Martha Stein-Sochas, Director Asia Department, fax n° +33 1 53 44 3965. 5, Rue Roland Barthes, 75598 PARIS Cedex 12 – France

57. Any sharing of information between the Institutions will be subject to their respective policies and procedures relating to the disclosure of information.
58. Confidential information of the one Institution shall be handled by the other

Institution with no lesser standard of care than it would use in handling its own confidential information.

59. Each Institution agrees to pay its own costs, fees and expenses of any kind deriving from or required to carry out this Partnership Framework Agreement.

ASIAN DEVELOPMENT BANK

AGENCE FRANÇAISE DE DÉVELOPPEMENT

Signature:

Signature:

Name: Haruhiko KURODA

Name: Jean-Michel SEVERINO

Title: President

Title: Chief Executive Officer

Date: 8 March 2010

Date: 8 March 2010

ADB-AFD Partnership Framework Agreement Appendix A

ADB-AFD COOPERATION 2010-2016

Focus and selectivity

1. Both ADB and AFD will focus pro-active cooperation in a selected number of countries and sectors where the two Institutions have recognized complementary strengths and where there is potential to achieve significant value-added results and/or efficiencies in program/project delivery with such cooperation.
2. Cooperation will be considered in other sectors and in other countries on an opportunistic basis where there are significant benefits with such cooperation and the overhead costs of administration and planning are minimal. Such opportunities may over time become major focal of interest and the Partnership Framework Agreement and/or its appendixes may be amended accordingly.

Sector and thematic cooperation

3. ADB and AFD have a common interest in and have set certain sectors and thematic areas as priorities. In 2010-2011, ADB and AFD will review the potential for, and where feasible, implement cooperation towards reducing poverty and inequalities, financial sustainable economic growth and protecting global public goods of benefit to all humanity. Priority will be given to:
 - a) Leading initiatives to help the Asia-Pacific region mitigate the causes and adapt to the consequences of climate change. All sectors may be involved, from a mitigation (renewable energies, energy efficiency, carbon capture and storage, carbon sequestration in forests and soils, sustainable urban transport, etc.) or adaptation (water management, food security, early warning and natural disasters management, etc.) point of view. Knowledge building and sharing on topics such as (i) low-carbon growth, (ii) climate related due diligence in the project cycle, and (iii) innovative financing to fight climate change will also be part of the cooperation.;
 - b) Promoting sustainable urban development, including (i) assistance through a range of targeting activities to vulnerable areas (bringing social services, regularizing land ownership, promoting social development, etc); (ii) infrastructure development (water, waste management, drainage, sanitation, energy), public transport and traffic management, market equipment (markets, transport terminals...) and the protection of national heritage; (iii) strengthening local authorities governance and resources, including promotion of non sovereign and sub sovereign financing; and (iv) opportunities for promoting private-public partnerships.
 - c) Supporting regional integration initiatives, including (i) assisting regional institutions and resources or (ii) infrastructure development (power distribution networks, energy, river basin management);

Research and Knowledge management cooperation

4. Both ADB and AFD have stressed the importance of promoting research and knowledge management within their organizations for evidence-based programming and advocacy. ADB and AFD agree to share relevant knowledge generated from the cooperation in the Partnership Framework Agreement and derived from other sources. ADB and AFD also agree to actively seek opportunities for engage in the preparation of joint knowledge products in areas of common interest.

**ADB-AFD Partnership Framework Agreement
Appendix B**

Countries and Sectoral/Thematic Areas for Priority Cooperation

**ADB-AFD Partnership Framework Agreement
Appendix C**

Design and Monitoring Framework

Design Summary	Performance Targets and/or Indicators	Data Sources and/or Reporting Mechanisms	Assumptions and Risks
<p>Impact Capacities of ADB and AFD to deliver long-term strategic objectives of poverty reduction and sustainable and inclusive development are enhanced.</p>	<p>By 2016: 2 or more new collaborations directly or indirectly contributing to monitoring, measuring, or directly supporting poverty reduction and/or sustainable and inclusive economic growth.</p>	<p>Partnership completion assessment Mid term review</p>	<p>Assumptions Synergies in long term strategic frameworks of both Institutions retained and/or expanded.</p>
<p>Outcome ADB-AFD partnership is improved with synergies for combined added value.</p>	<p>By 2016: Progressive expansion over the years in the number of common purposes, tasks, and areas of complementary support – against 2009 baseline.</p>	<p>ADB-AFD annual and biannual partnership reports Midterm report and review Independent institutional evaluation on partnership to determine appropriateness of the targets and achievements</p>	<p>Assumptions Synergies for combined added value retained, with senior management support Conducive environment for partnership development</p>
<p>Outputs</p> <p>1. Operational cooperation in the form of joint technical assistance and/or project/program based work and/or project cofinancing in selected countries built.</p> <p>2. Joint development of knowledge products, including data collection and analyses preparation promoted.</p> <p>3. Enhanced sharing of information and knowledge products</p>	<p>From 2010 to 2016:</p> <p>At least 2 technical assistances with joint implementation.</p> <p>At least 4 projects/programs with joint identification/processing/implementation</p> <p>At least 2 joint studies undertaken in areas of common interest.</p> <p>At least 2 analytical tools jointly developed/used/adopted.</p> <p>At least 1 conference co-hosted bi-annually.</p> <p>Information sharing</p>	<p>ADB's Partnership repository system ADB-AFD annual and biannual partnership reports ADB-AFD annual partnership workplans Midterm report and review</p>	<p>Assumptions Consultations are timely taken. ADB and AFD program continuation in agreed countries and/or sectors. Staff retained; relation and trust developed. Budgeted resources for joint collaboration secured on an annual basis.</p>

<p>4. Improved staff cooperation through a conducive and enabling environment.</p>	<p>demonstrated in all priority sectors and countries.</p> <p>One or more evaluations shared in relevant sectors of common interest.</p> <p>Staff exchange program between ADB and AFD maintained throughout Partnership Framework Agreement period.</p> <p>At least one or more annual meetings/ videoconferences held for each relevant sectors and countries of common interest.</p> <p>At least one annual joint staff mission for any active project under joint implementation.</p>		
<p>Activities with Milestones To be determined on an annual basis as part of (i) consultations, (ii) agreed workplans. Activities and milestones will be linked to outputs through an updated results framework.</p>		<p>Inputs to be budgeted on an annual basis based on workplans.</p>	

**ADB-AFD Partnership Framework Agreement
Appendix D**

ANNUAL WORKPLAN for ADB –AFD Partnership Framework Agreement

Sector/ Theme	Country/ Region (Dept)	Output	Baseline	Description of Key Activities	Completion/ Period Timeline	Focal Points (ADB/AFD)

Note: The workplan will be used as a tool to link result areas to the outputs of the Partnership Framework Agreement and will be progressively updated and built upon based on annual workplans and annual/biannual consultations. The initial baseline was established on the ADB-AFD Partnership Framework Agreement Consultations held in Manila on 8-9 March 2010.