



2018 DEVELOPMENT EFFECTIVENESS REVIEW

SCORECARD AND RELATED INFORMATION

CONTENTS

RESULTS FRAMEWORK INDICATORS

Level 1: Development Progress in Asia and the Pacific	2
Level 2: ADB's Contributions to Development Results.....	8
Level 3: ADB's Operational Management	16
Level 4: ADB's Organizational Management.....	22

SIGNALS AND SCORING METHODS

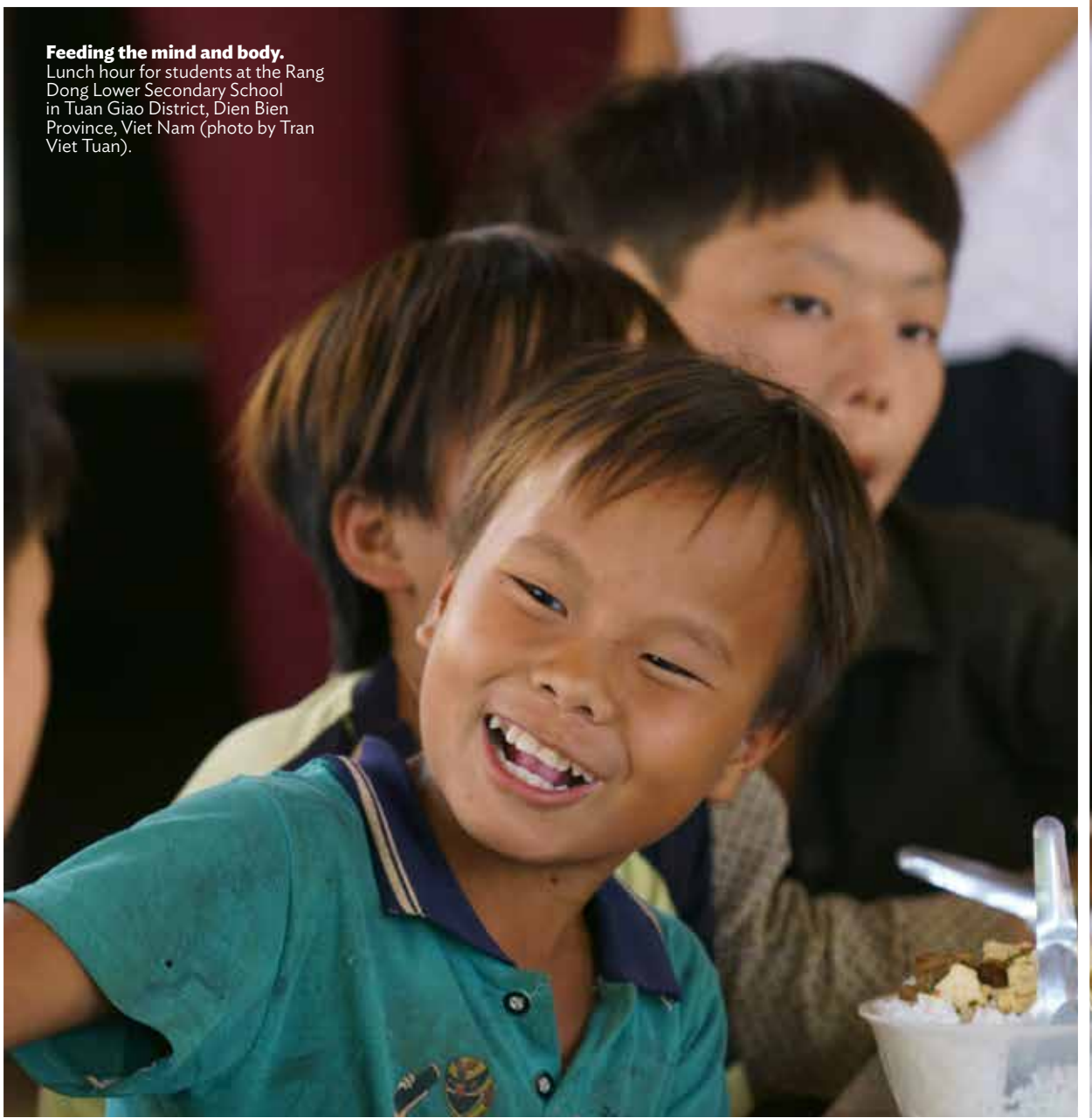
Level 1 Signals Explained	28
Level 2–4 Signals Explained.....	29
Composite Signals.....	30
Signals and Scoring Methods	30

STANDARD EXPLANATORY DATA INDICATORS

Level 1: Development Progress in Asia and the Pacific	34
Level 2: ADB's Contributions to Development Results	38
Level 3: ADB's Operational Management	56
Level 4: ADB's Organizational Management.....	64

Feeding the mind and body.

Lunch hour for students at the Rang Dong Lower Secondary School in Tuan Giao District, Dien Bien Province, Viet Nam (photo by Tran Viet Tuan).






















RESULTS
FRAMEWORK
INDICATORS





















LEVEL 1: Development Progress in Asia and the Pacific

ADB Developing Member Countries Overall

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
POVERTY						
1. Proportion of the population below the international poverty line (%) ^{a, b}		2013	2015	9.4	7.0	
2. Annual growth rate of real GDP per capita (%) ^b		2015	2017	5.8	5.4	
3. Growth rates of household expenditure or income per capita (%) ^b						
Bottom 40%		2000–2012	2000–2017	4.67	4.94	
Total population		2000–2012	2000–2017	5.00	5.06	
Difference in growth rates between bottom 40% and the total population		2000–2012	2000–2017	(0.33)	(0.12)	
4. Wage and salaried workers in total employment (%) ^{c, d}						
Female		2014	2017	32.7	34.1	
Male		2014	2017	32.0	33.5	
Male		2014	2017	33.0	34.4	
5. Prevalence of stunting among children under 5 years of age (%) ^b		2006–2014	2006–2016	29.1	28.8	
6. Under-5 child mortality (deaths per 1,000 live births) ^b						
Female		2014	2017	36.2	31.3	
Female		2010	2017	44.3	30.5	
Male		2010	2017	44.6	32.1	
Gender parity index in education (%) ^c						
7. Secondary		2014	2017	1.0	1.0	
8. Tertiary		2014	2017	1.1	1.1	










LEVEL 1: Development Progress in Asia and the Pacific

Concessional Assistance Countries

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
POVERTY						
1. Proportion of the population below the international poverty line (%) ^{a, b}		2013	2015	10.2	8.3	
2. Annual growth rate of real GDP per capita (%) ^b		2015	2017	4.1	4.5	
3. Growth rates of household expenditure or income per capita (%) ^b						
Bottom 40%		2000–2012	2000–2017	4.33	3.88	
Total population		2000–2012	2000–2017	4.00	3.75	
Difference in growth rates between bottom 40% and the total population		2000–2012	2000–2017	0.33	0.13	
4. Wage and salaried workers in total employment (%) ^{c, d}						
Female		2014	2017	37.7	39.3	
Male		2014	2017	41.3	42.8	
5. Prevalence of stunting among children under 5 years of age (%) ^b		2006–2014	2006–2016	36.8	36.4	
6. Under-5 child mortality (deaths per 1,000 live births) ^b						
Female		2014	2017	54.5	49.1	
Male		2010	2017	58.7	45.7	
Male		2010	2017	66.1	52.3	
Gender parity index in education (%) ^c						
7. Secondary		2014	2017	1.0	1.0	
8. Tertiary		2014	2017	0.9	0.9	























LEVEL 1: Development Progress in Asia and the Pacific

ADB Developing Member Countries Overall (continued)

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
9. Gross lower secondary education graduation rate (%) ^c		2014	2017	69.1	68.0	↔
Female		2014	2017	71.4	70.3	↔
Male		2014	2017	67.2	66.0	↔
10. Maternal deaths per 100,000 live births (number) ^b		2014	2015	130.4	125.0	↑
OTHER DEVELOPMENT OUTCOMES						
11. Paved roads (kilometers per 10,000 people) ^c		2013	2016	20.1	22.3	↑
12. Proportion of population with access to electricity (%)		2015	2017	86.7	91.7	↑
13. Proportion of adults (15 years and older) with an account at a bank or other financial institution or with a mobile money service provider (%)		2014	2017	58.3	69.6	↑
Proportion of population using safely managed drinking water services (%)						
14. Rural		2014	2015	86.9	87.9	↔
15. Urban		2014	2015	94.8	94.8	↔
Proportion of population using safely managed sanitation services, including handwashing facility with soap and water (%)						
16. Rural		2014	2015	48.5	49.6	↔
17. Urban		2014	2015	78.0	78.7	↔
18. Governance and public sector management assessment (index)						
19. Time to start business (days)		2016	2018	21.1	21.7	↓







LEVEL 1: Development Progress in Asia and the Pacific

Concessional Assistance Countries (continued)

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
9. Gross lower secondary education graduation rate (%) ^c		2014	2017	61.2	65.7	
Female		2014	2017	61.6	67.1	
Male		2014	2017	61.6	65.2	
10. Maternal deaths per 100,000 live births (number) ^b		2014	2015	179.0	170.5	
OTHER DEVELOPMENT OUTCOMES						
11. Paved roads (kilometers per 10,000 people) ^c		2013	2016	7.5	7.8	
12. Proportion of population with access to electricity (%)		2015	2017	70.0	79.7	
13. Proportion of adults (15 years and older) with an account at a bank or other financial institution or with a mobile money service provider (%)		2014	2017	26.7	34.7	
Proportion of population using safely managed drinking water services (%)						
14. Rural		2014	2015	83.3	83.9	
15. Urban		2014	2015	93.1	93.2	
Proportion of population using safely managed sanitation services, including handwashing facility with soap and water (%)						
16. Rural		2014	2015	52.7	54.1	
17. Urban		2014	2015	72.7	73.2	
18. Governance and public sector management assessment (index)		2015	2018	3.52	3.40	
19. Time to start business (days)		2016	2018	21.7	25.3	

LEVEL 1: Development Progress in Asia and the Pacific

ADB Developing Member Countries Overall (continued)

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
20. Intraregional trade in total Asia and Pacific trade (%)		2015	2017	50.6	51.2	
21. Forest area as a proportion of total land area (%)		2010	2015	22.9	23.0	
22. CO ₂ emission per unit of value added (kg per PPP \$ of GDP)		2013	2014	0.45	0.42	

(-) = negative, ADB = Asian Development Bank, CO₂ = carbon dioxide, GDP = gross domestic product, kg = kilogram, PPP = purchasing power parity, SDG = Sustainable Development Goal.







Notes:

1. Estimates are averages of actual country values or imputed country values wherever data are missing for the year required, weighted by population size or by GDP.
2. "Concessional assistance countries" refers to a subset of ADB developing member countries that have access to regular ordinary capital resources loans, and concessional ordinary capital resources loans, or Asian Development Fund grants.
 - ^a The World Bank introduced the \$1.90 income per day international poverty threshold in 2015. It is based on 2011 PPP and replaced the previous \$1.25 per day poverty threshold based on 2005 PPP. The new poverty line reflects the average national poverty lines of the 15 poorest developing countries. It represents a very low threshold of standard of living that is believed to correspond to the minimum costs of basic needs. World Bank. 2015. *Development Goals in an Era of Demographic Change: Global Monitoring Report 2015/2016*. Washington, DC.
 - ^b Official SDG indicator.
 - ^c Proxy SDG indicator.
 - ^d The ADB developing member countries regional average for wage and salaried workers in total employment does not include the People's Republic of China due to the absence of sex-disaggregated data. Data for Myanmar were made available for the first time in 2015.

Sources: Regional aggregates were prepared by the Asian Development Bank Strategy, Policy and Review Department using country data from the ADB Annual Report on the Country Performance Assessment Exercise 2015 and 2018; ADB Asia Regional Integration Center (3 January 2019); International Energy Agency World Energy Outlook-2018, 2017; International Labour Organization ILOSTAT <https://www.ilo.org/ilostat> (accessed 1 December 2018); International Road Federation database <https://www.irf.global/> (accessed 21 January 2019); World Bank, PovcalNet online database <http://iresearch.worldbank.org/PovcalNet/povOnDemand.aspx> (accessed 4 January 2019); UNICEF-WHO-WB Joint Malnutrition Estimates-Levels and Trends (2018 edition); United Nations Educational, Scientific and Cultural Organization Institute for Statistics UIS.Stat <http://stats.uis.unesco.org/unesco/ReportFolders/ReportFolders.aspx> (accessed 5 December 2018); and the World Bank, World Development Indicators online database <http://databank.worldbank.org/data/views/variableSelection/selectvariables.aspx?source=world-development-indicators#> (accessed 30 November 2018). Population data used as weights are from the World Bank World Development Indicators (accessed 30 November 2018) and UNDESA World Population Prospects: The 2017 Revision, DVD Edition.










LEVEL 1: Development Progress in Asia and the Pacific

Concessional Assistance Countries (continued)

Indicator	SDG	Baseline Year	Latest Year	Baseline Value	Latest Value	Signal
20. Intraregional trade in total Asia and Pacific trade (%)		2015	2017	59.1	60.9	
21. Forest area as a proportion of total land area (%)		2010	2015	23.6	23.2	
22. CO ₂ emission per unit of value added (kg per PPP \$ of GDP)		2013	2014	0.22	0.21	

LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall

Indicator	SDG	Baseline Year	Baseline Value	RY2017	RY2018	2020 Target	Signal
QUALITY AT COMPLETION							
1. Completed country strategies and assistance programs rated <i>successful</i> (%) ^a		RY 2014–2016	71	69	80	80	
Completed sovereign operations rated <i>successful</i> (%) ^b							
2. Projects		RY 2014–2016	76	74	74	80	
3. Policy-based operations		RY 2014–2016	74	74	88	80	
4. Completed sovereign operations rated <i>likely sustainable</i> (%)		RY 2014–2016	66	66	68	80	
5. Completed nonsovereign operations rated <i>successful</i> (%)		RY 2014–2016	67	56	56	80	
6. Completed technical assistance projects rated <i>successful</i> (%) ^c		RY 2014–2016	87	86	88	80	
7. Completed sovereign operations delivering intended gender equality results (%)		RY 2014–2016	74	77	76	70	









ADB = Asian Development Bank, ADF = Asian Development Fund, OCR = ordinary capital resources, RY = reporting year, SDG = Sustainable Development Goal. Notes:

- The reporting year for the results on Level 2 Quality at Completion indicators (1–7) is 1 July–30 June and is based on the circulation year of documents reviewed. All figures in this table cover 3-year periods. For example, RY2018 refers to 1 July 2015–30 June 2018. “ADB Operations Overall” refers to sovereign projects, policy-based operations, technical assistance projects, or nonsovereign operations. “Concessional OCR Loans and ADF grants” are a subset of ADB operations.
- Gray shading in cells indicates the column heading does not apply.
- ^a The indicator is based on country assistance program evaluations and validations of country partnership final reviews.
- ^b Success rates are the ratings evaluated by the Independent Evaluation Department based on validations of project and/or program completion reports and project and/or program performance evaluations.
- ^c Technical assistance success ratings are from the technical assistance project completion reports, which are not reviewed by the Independent Evaluation Department.

Source: Asian Development Bank Strategy, Policy and Review Department.





















LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants

Indicator	SDG	Baseline Year	Baseline Value	RY2017	RY2018	2020 Target	Signal
QUALITY AT COMPLETION							
1. Completed country strategies and assistance programs rated <i>successful</i> (%) ^a		RY 2014–2016	64	58	70	80	
Completed sovereign operations rated <i>successful</i> (%) ^b							
2. Projects		RY 2014–2016	76	74	73	80	
3. Policy-based operations		RY 2014–2016	77	77	92	80	
4. Completed sovereign operations rated <i>likely sustainable</i> (%)		RY 2014–2016	59	61	66	80	
5. Completed nonsovereign operations rated <i>successful</i> (%)							
6. Completed technical assistance projects rated <i>successful</i> (%) ^c		RY 2014–2016	87	85	88	80	
7. Completed sovereign operations delivering intended gender equality results (%)		RY 2014–2016	76	78	76	70	



















LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
CORE OPERATIONAL RESULTS					
ENERGY		8			
8. Greenhouse gas emission reduction (tCO ₂ -equiv/yr) ^c		4	2,431,000	100+	
9. New households connected to electricity (number)		4	123,000	56	
10. Installed energy generation capacity (MW equivalent)		3	1,600	86	
Renewable (MW equivalent) ^c		3	1,600		
11. Transmission lines installed or upgraded (km)		3	1,100	88	
12. Distribution lines installed or upgraded (km)		2	2,000	85	
TRANSPORT		20			
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)		11	9,574,000	92	
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation) ^c		1	810,000	85	
15. Roads built or upgraded (km)		19	8,400	96	
16. Railways constructed or upgraded (km) ^c		1	290	100	
17. Urban rail- and bus-based mass transit systems built or upgraded (km)		0			










LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
CORE OPERATIONAL RESULTS					
ENERGY		5			
8. Greenhouse gas emission reduction (tCO ₂ -equiv/yr) ^c		4	2,180,000	100+	
9. New households connected to electricity (number)		3	63,000	57	
10. Installed energy generation capacity (MW equivalent)		2	270	61	
Renewable (MW equivalent) ^c		2	270		
11. Transmission lines installed or upgraded (km)		2	280	66	
12. Distribution lines installed or upgraded (km)		1	81	100+	
TRANSPORT		10			
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)		5	1,888,000	89	
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation) ^c		0			
15. Roads built or upgraded (km)		10	1,800	88	
16. Railways constructed or upgraded (km) ^c		0			
17. Urban rail- and bus-based mass transit systems built or upgraded (km)		0			


















LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
WATER		18			
18. Households with new or improved water supply (number)		9	413,000	94	✓
19. Households with new or improved sanitation (number) ^c		5	104,000	100+	✓
20. Wastewater treatment capacity added or improved (m ³ per day) ^c		6	400,000	94	✓
21. Water supply pipes installed or upgraded (length of network, km)		11	5,100	100+	✓
22. Land improved through irrigation, drainage, and/or flood management (ha)		8	3,066,000	100+	✓
FINANCE		12			
23. Trade finance supported (\$ million per year) ^d			6,200	100+	✓
24. Microfinance loan accounts opened or end borrowers reached (number)		6	2,346,000	100+	✓
Female		6	2,057,000		
Male		6	82,000		
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)		10	1,187,000	100+	✓
EDUCATION		3			
26. Students benefiting from new or improved educational facilities (number)		1	1,600	100+	✓
Female		1	1,000		
Male		1	550		









LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
WATER		11			
18. Households with new or improved water supply (number)		6	173,000	100+	
19. Households with new or improved sanitation (number) ^c		4	95,000	100+	
20. Wastewater treatment capacity added or improved (m ³ per day) ^c		3	218,000	100+	
21. Water supply pipes installed or upgraded (length of network, km)		6	3,900	100+	
22. Land improved through irrigation, drainage, and/or flood management (ha)		5	1,320,000	100+	
FINANCE		2			
23. Trade finance supported (\$ million per year) ^d					
24. Microfinance loan accounts opened or end borrowers reached (number)		1	2,800	100+	
Female		1	2,000		
Male		1	740		
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)		1	14,000	100+	
EDUCATION		3			
26. Students benefiting from new or improved educational facilities (number)		1	1,600	100+	
Female		1	1,000		
Male		1	550		

LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
27. Students educated and trained under improved quality assurance systems (number)		1	1,200,000	75	
Female		1	600,000		
Male		1	600,000		
28. Teachers trained with quality or competency standards (number)		1	5,700	100+	
Female		1	620		
Male		1	5,100		
REGIONAL COOPERATION AND INTEGRATION		4			
29. Cross-border transmission of electricity (gigawatt-hours per year)		2	12,000	96	
30. Cross-border cargo volume facilitated (tons per year)		2	6,660,000	100+	

ADB = Asian Development Bank, ADF = Asian Development Fund, ha = hectare, km = kilometer, m³ = cubic meter, MW = megawatt, OCR = ordinary capital resources, PCR = project completion report <or> program completion report, SDG = Sustainable Development Goal, tCO₂-equiv/yr = tons of carbon dioxide equivalent per year, XARR = extended annual review report.








Notes:

- Signals do not have arrows because there is no comparison with past or baseline achievement percentages. The entry "100+" in the "Achievement Rate" column means that outputs achieved exceeded the planned outputs.
 - Achieved results over 10,000 are rounded to the nearest 1,000. Values smaller than 10,000 are rounded to the nearest 100. Values smaller than 1,000 are rounded to nearest 10. Values smaller than 99 are not rounded.
 - Gray shading in cells indicates the column heading does not apply.
- ^a Results Achieved are aggregate amounts of outputs and outcomes reported in PCRs and XARRs circulated from 1 January to 31 December 2018 as achieved by ADB operations.
- ^b "Achievement Rate" is the percentage of "Results Achieved" to the total planned outputs and outcomes as reported in reports and recommendations of the President for the same operations, eOperations, and estimated by project teams.
- ^c These are identified as environment indicators.
- ^d The unit of measurement on trade finance supported is in \$ million per year. Values are rounded to the nearest 100. This indicator is rated against the 2018 benchmark of \$4 billion.

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants (continued)

Indicator	SDG	No. of PCRs/ XARRs	Results Achieved ^a	Achievement Rate (%) ^b (Satisfactory: 85% or above)	Signal
27. Students educated and trained under improved quality assurance systems (number)		1	1,200,000	75	
Female		1	600,000		
Male		1	600,000		
28. Teachers trained with quality or competency standards (number)		1	5,700	100+	
Female		1	620		
Male		1	5,100		
REGIONAL COOPERATION AND INTEGRATION		2			
29. Cross-border transmission of electricity (gigawatt-hours per year)		2	12,000	96	
30. Cross-border cargo volume facilitated (tons per year)		0			

LEVEL 3: ADB's Operational Management

ADB Operations Overall

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
IMPLEMENTATION QUALITY								
1. Performance of sovereign operations at implementation rated <i>satisfactory</i> (%)		2016	Annual	95	92	91	85	
2. Performance of nonsovereign operations at implementation, credit rated <i>satisfactory</i> (%)		2016	Annual	99	99	96	95	
3. Time from approval to first contract in sovereign projects (months)		2016	2020	14.4	11.7	10.4	9.0	
QUALITY AT ENTRY								
4. Quality at entry of country partnership strategies in supporting inclusive economic growth rated <i>satisfactory</i> (%)		2014	2020	100	100	100	90	
5. Infrastructure projects that are procurement-ready (%)		2016	2020	44	45	46	40	
DEVELOPMENT FINANCE								
6. Disbursement ratio for sovereign projects and results-based lending (%)		2016	2020	20.4	22.0	21.0	22.0	
7. Disbursement ratio for nonsovereign loans (%)		2014–2016	Annual	45.7	32.0	30.3	Maintain	
8. Direct value-added cofinancing (% of ADB financing committed)		2014–2016	2020	71	60	64	100	

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
IMPLEMENTATION QUALITY								
1. Performance of sovereign operations at implementation rated <i>satisfactory</i> (%)		2016	Annual	96	93	91	85	
2. Performance of nonsovereign operations at implementation, credit rated <i>satisfactory</i> (%)								
3. Time from approval to first contract in sovereign projects (months)		2016	2020	16.2	11.4	11.9	9.0	
QUALITY AT ENTRY								
4. Quality at entry of country partnership strategies in supporting inclusive economic growth rated <i>satisfactory</i> (%)		2014	2020	100	100	100	90	
5. Infrastructure projects that are procurement-ready (%)								
DEVELOPMENT FINANCE								
6. Disbursement ratio for sovereign projects and results-based lending (%)		2016	2020	21.0	19.8	19.8	20.0	
7. Disbursement ratio for nonsovereign loans (%)								
8. Direct value-added cofinancing (% of ADB financing committed)								

LEVEL 3: ADB's Operational Management

ADB Operations Overall (continued)

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
9. Project development transactions for public-private partnerships (total number from 2013)		2016	2020	58	72	99	100	
STRATEGY 2020 DEVELOPMENT AGENDAS AND OPERATIONS								
Operations contributing to inclusive economic growth focusing on								
10. Growth and creation of jobs and opportunities (%)		2014–2016	2020	37	38	34	Monitor	
11. Inclusive access to jobs and opportunities (%)		2014–2016	2020	61	60	64	Monitor	
12. Social protection (%)		2014–2016	2020	6.0	5.1	4.9	Above Baseline	
13. Operations supporting environmental sustainability (%)		2014–2016	2020	57	57	64	55	
14. Operations supporting climate change mitigation and/or adaptation (%)		2014–2016	2020	45	49	56	45	
15. Operations supporting regional cooperation and integration (%)		2014–2016	2020	24	27	27	30	
16. Financing for Strategy 2020 core operational areas (%)		2014–2016	Annual	87	93	86	80	
Financing for education (%)		2014–2016	2020	4.9	3.6	7.5	6–10	
17. Financing for health (%)		2014–2016	2020	1.4	1.1	2.4	3–5	

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants (continued)

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
9. Project development transactions for public-private partnerships (total number from 2013)								
STRATEGY 2020 DEVELOPMENT AGENDAS AND OPERATIONS								
Operations contributing to inclusive economic growth focusing on								
10. Growth and creation of jobs and opportunities (%)		2014–2016	2020	36	35	28	Monitor	
11. Inclusive access to jobs and opportunities (%)		2014–2016	2020	63	65	71	Monitor	
12. Social protection (%)		2014–2016	2020	7.1	5.9	4.8	Above Baseline	
13. Operations supporting environmental sustainability (%)		2014–2016	2020	56	54	67	55	
14. Operations supporting climate change mitigation and/or adaptation (%)		2014–2016	2020	44	47	60	35	
15. Operations supporting regional cooperation and integration (%)								
16. Financing for Strategy 2020 core operational areas (%)								
Financing for education (%)								
17. Financing for health (%)								

LEVEL 3: ADB's Operational Management

ADB Operations Overall (continued)

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
STRATEGY 2020 DRIVERS OF CHANGE								
18. Operations supporting private sector development and private sector operations (%)		2014–2016	2020	51	56	56	50	
19. Financing for private sector operations (% of regular OCR commitments)		2014–2016	2020	15.0	13.3	19.3	20.0	
20. Operations supporting governance and/or capacity development (%)		2014–2016	Annual	72	73	74	Above Baseline	
21. Operations supporting gender mainstreaming (%)		2014–2016	2020	48	49	52	50	
22. Web-distributed knowledge solutions (number of downloads)		2016	Annual	558,000	672,000	725,000	Increase	
23. Civil society organizations participation in sovereign operations (% of committed operations)		2016	Annual	93	96	98	90	
24. Sovereign operations using country systems (%)		2016	Annual	61	60	59	Above Baseline	













ADB = Asian Development Bank, ADF = Asian Development Fund, OCR = ordinary capital resources, SDG = Sustainable Development Goal.

Notes: Unless specified, both sovereign and nonsovereign operations are included. Gray shading in cells indicates the column heading does not apply.

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants (continued)

Indicator	SDG	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
STRATEGY 2020 DRIVERS OF CHANGE ●								
18. Operations supporting private sector development and private sector operations (%)		2014–2016	2020	42	47	46	50	
19. Financing for private sector operations (% of regular OCR commitments)								
20. Operations supporting governance and/or capacity development (%)		2014–2016	Annual	86	88	89	Above Baseline	
21. Operations supporting gender mainstreaming (%)		2014–2016	2020	53	55	62	55	
22. Web-distributed knowledge solutions (number of downloads)								
23. Civil society organizations participation in sovereign operations (% of committed operations)		2016	Annual	95	95	100	90	
24. Sovereign operations using country systems (%)		2016	Annual	46	56	40	Above Baseline	



LEVEL 4: ADB's Organizational Management

ADB Operations Overall

Indicator	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
HUMAN RESOURCES							
1. Budgeted international and national staff in operations departments (%)	2014–2016	Annual	56	56	56	56	
2. Representation of women in the international staff category (%)	2016	2020	34.0	35.2	36.3	38.0	
3. Staff engagement (index) ^a	2015	Survey Target	82		86	87	
BUDGET RESOURCES							
4. Internal administrative expenses per \$1 million disbursement (\$'000)	2014–2016	2020	47.6	47.3	47.2	43–50	
5. Share of operational expenses for portfolio management (% of total operational expenses attributable to portfolio management and processing of operations)	2016	2020	54.6	52.0	52.1	50–60	
PROCESS EFFICIENCY AND CLIENT ORIENTATION							
6. Sovereign operations administered with substantial resident mission involvement (%)	2016	2020	89	90	90	80	
7. Sovereign operations processing time (from start of loan fact-finding to Board approval, months)	2016	Annual	7.2	8.0	7.0	6.0	



LEVEL 4: ADB's Organizational Management

Concessional OCR Loans and ADF Grants

Indicator	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
HUMAN RESOURCES							
1. Budgeted international and national staff in operations departments (%)							
2. Representation of women in the international staff category (%)							
3. Staff engagement (index) ^a							
BUDGET RESOURCES							
4. Internal administrative expenses per \$1 million disbursement (\$'000)							
5. Share of operational expenses for portfolio management (% of total operational expenses attributable to portfolio management and processing of operations)							
PROCESS EFFICIENCY AND CLIENT ORIENTATION							
6. Sovereign operations administered with substantial resident mission involvement (%)	2016	2020	87	89	89	80	
7. Sovereign operations processing time (from start of loan fact-finding to Board approval, months)	2016	Annual	5.7	7.7	7.4	6.0	

LEVEL 4: ADB's Organizational Management

ADB Operations Overall (continued)

Indicator	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
8. Nonsovereign operations processing time (from start of due diligence to Board approval, months)	2016	Annual	9.0	7.4	8.7	Maintain	
9. Processing time for procurement contracts for sovereign operations (\$10 million and more, days)	2016	2020	45	52	38	40	

ADB = Asian Development Bank, ADF = Asian Development Fund, OCR = ordinary capital resources.


Note: Gray shading in cells indicates the column heading does not apply.

^a The staff engagement survey is conducted every 2-3 years. There was no survey conducted in 2016 and 2017.

Source: Asian Development Bank Budget, Personnel, and Management Systems Department; Procurement, Portfolio, and Financial Management Department; operations departments; and Strategy, Policy and Review Department.

LEVEL 4: ADB's Organizational Management

Concessional OCR Loans and ADF Grants (continued)




Indicator	Baseline Year	Target Year	Baseline Value	2017	2018	Target	Signal
8. Nonsovereign operations processing time (from start of due diligence to Board approval, months)							
9. Processing time for procurement contracts for sovereign operations (\$10 million and more, days)	2016	2020	58	63	39	40	

Bringing people closer. ADB is helping connect provinces and countries through its road projects, such as this new highway in Western Mongolia (photo by Tosgtbaatar Khishidorj).
















SIGNALS AND SCORING METHODS

Level 1 Signals Explained

Progress	Signal ^a	Annual Change
Improved —region’s performance progressed above the baseline		Improved
Unchanged —region’s performance did not progress significantly against the baseline		Stayed constant
Deteriorating —region’s performance declined from the baseline		Deteriorated

^a A change of more than 2.5% constitutes an improvement or deterioration.
Source: Asian Development Bank Strategy, Policy and Review Department.

Level 2–4 Signals Explained




Progress	Signal ^a	Annual Change
At or above target —performance at or above target		
On track —performance exceeded desired progress to attain 2020 target		Improved
		Remained stable
		Deteriorated
On track but watch —performance met desired progress to attain 2020 target but requires close monitoring		Improved
		Remained stable
		Deteriorated
Off track —performance fell short of desired progress to attain target		Improved
		Remained stable
		Deteriorated
Monitor —no performance assessment		Improved
		Remained stable
		Deteriorated

^a An arrow indicates a significant ($\geq 3\%$) change from previous performance. An arrow pointing up indicates improvement; an arrow pointing down indicates deterioration.
















Notes: There are no arrows for Core Operational Results (Level 2), as there is no comparison with past and/or baseline achievement percentages. For results indicators that are monitored, the arrow shows the direction of movement only.

Source: Asian Development Bank Strategy, Policy and Review Department.















Composite Signals

Signal		
	Good	Two-thirds or more of results indicators in the group achieved a green or amber signal and half or more achieved green signal.
	Mixed	More than half but less than two-thirds of results indicators in the group achieved a green or amber signal, or two-thirds or more of results indicators in the group achieved a green or amber signal but less than half achieved green signal.
	Poor	Half or less of results indicators in the group achieved a green or amber signal.

Signals and Scoring Methods

Type	Target	Notes	Signal	Applied to ^a
Progress	Annual	• Above baseline		Level 1 indicators
		• Within baseline		
		• Below baseline		
Achievement rate	Annual	<ul style="list-style-type: none"> • At or above target • Below target 	 	Level 2: Core Operational Results
Point target	2020	• At or above target		Level 2: Quality at Completion Level 3: indicators 3, 4, 5, 6, 8, 13–15, 18, 19, 21 Level 4: indicators 2, 6, 9
		• Above band from baseline to target		
		• Within band from baseline to target		
		• Under band from baseline to target		
Range	2020	• Within the target range		Level 3: indicators 16 (financing for education), 17 Level 4: indicators 4, 5
		• Above band from baseline to target		
		• Within band from baseline to target		
		• Under band from baseline to target		
Performance standard	Annual	<ul style="list-style-type: none"> • Performance standard or better • Worse than the performance standard 	 	Level 3: indicators 1, 2, 16, 23 Level 4: indicators 1, 3, 7

Signals and Scoring Methods (continued)

Type	Target	Notes	Signal	Applied to ^a
Maintain	Annual	<ul style="list-style-type: none"> • Baseline or better • Worse than the baseline 	 	Level 3: indicator 7 Level 4: indicator 8
Above baseline	Annual	<ul style="list-style-type: none"> • One measurement unit above the baseline or better • Worse than the baseline plus one measurement unit 	 	Level 3: indicators 12, 20, 24
Increase	Annual	<ul style="list-style-type: none"> • Criteria used: <ol style="list-style-type: none"> 1. Average annual improvement since baseline year larger than or equal 3% threshold 2. Annual improvement larger than or equal 3% threshold • Both • Only one • Neither 	  	Level 3: indicator 22
Cumulative indicator	2020	<ul style="list-style-type: none"> • Above cumulative target • Performance is expected to increase each year and add up to the cumulative target • Performance is on track to reach the target but requires close monitoring • Below band 	   	Level 3: indicator 9
Monitor	2020	<ul style="list-style-type: none"> • Only arrows are shown • No impact on summary scorecard 	  	Level 3: indicators 10, 11

^a Refers to the results framework indicator numbers used in the Transitional Results Framework, 2017–2020 and development effectiveness reviews.

Source: Asian Development Bank Strategy, Policy and Review Department.

A helping hand. Dildora Nabieva trains a colleague at a ceramics factory in Tashkent, Uzbekistan (photo by Relisa Granovskaya).



STANDARD EXPLANATORY DATA INDICATORS



LEVEL 1: Development Progress in Asia and the Pacific

ADB Developing Member Countries Overall

Standard Explanatory Data Indicator	Baseline Year	Latest Year	Baseline Value	Latest Value
POVERTY				
1. Population living on less than \$3.20 (PPP) per day (%) ^a	2013	2015	34.1	29.0
2. Countries with high income inequality (% of countries with Gini coefficient exceeding 0.4)	2000–2010	2000–2014	29.41	29.41
3. Ratio of girls to boys in primary education (%)	2014	2017	1.0	1.1
4. Access to social protection (%)				
Social insurance	2000–2014	2000–2015	24.69	24.42
Social health protection	2000–2011	2000–2011	54.51	54.51
Social assistance	2000–2014	2000–2015	31.61	30.79
OTHER DEVELOPMENT OUTCOMES				
5. Population covered by a mobile network (% of population)	2007–2012	2015–2017	91.44	97.50
6. Governance and public sector management assessment (index)				
Property rights and rule-based governance				
Transparency, accountability, and corruption in the public sector				
Quality of public administration				
Quality of budgetary and financial management				
Efficiency of revenue mobilization				
7. Decrease in the fragility in FCAS countries (%)				
8. Worldwide Governance Indicators				
Voice and accountability	2015	2017	(0.61)	(0.57)
Political stability and absence of violence and terrorism	2015	2017	(0.82)	(0.67)
Government effectiveness	2015	2017	0.06	0.09
Regulatory quality	2015	2017	(0.38)	(0.26)
Rule of law	2015	2017	(0.34)	(0.24)
Control of corruption	2015	2017	(0.41)	(0.36)

LEVEL 1: Development Progress in Asia and the Pacific

Concessional Assistance Countries

Standard Explanatory Data Indicator	Baseline Year	Latest Year	Baseline Value	Latest Value
POVERTY				
1. Population living on less than \$3.20 (PPP) per day (%) ^a	2013	2015	40.8	36.4
2. Countries with high income inequality (% of countries with Gini coefficient exceeding 0.4)	2000–2010	2000–2014	21.74	30.43
3. Ratio of girls to boys in primary education (%)	2014	2017	1.0	1.0
4. Access to social protection (%)				
Social insurance	2000–2014	2000–2015	6.64	6.64
Social health protection	2000–2011	2000–2011	30.99	30.99
Social assistance	2000–2014	2000–2015	15.07	15.05
OTHER DEVELOPMENT OUTCOMES				
5. Population covered by a mobile network (% of population)	2007–2012	2015–2017	85.10	93.69
6. Governance and public sector management assessment (index)	2015	2018	3.52	3.40
Property rights and rule-based governance			3.48	3.44
Transparency, accountability, and corruption in the public sector			3.30	2.98
Quality of public administration			3.36	3.28
Quality of budgetary and financial management			3.70	3.60
Efficiency of revenue mobilization			3.78	3.72
7. Decrease in the fragility in FCAS countries (%)	2016	2018	0.00	(0.57)
8. Worldwide Governance Indicators				
Voice and accountability	2015	2017	(0.86)	(0.83)
Political stability and absence of violence and terrorism	2015	2017	(1.29)	(1.23)
Government effectiveness	2015	2017	(0.65)	(0.62)
Regulatory quality	2015	2017	(0.78)	(0.70)
Rule of law	2015	2017	(0.77)	(0.67)
Control of corruption	2015	2017	(0.79)	(0.81)

LEVEL 1: Development Progress in Asia and the Pacific

ADB Developing Member Countries Overall (continued)

Standard Explanatory Data Indicator	Baseline Year	Latest Year	Baseline Value	Latest Value
9. Marine areas protected (% of total marine area)	2016	2017	3.59	9.47
10. Carbon dioxide emissions (kilotons)	2013	2014	14,396,202	14,653,266
11. Carbon dioxide emissions (metric tons per capita)	2013	2014	3.82	3.85
12. World risk index (%)	2015	2018	11.07	11.65

(-) = negative, ADB = Asian Development Bank, FCAS = fragile and conflict-affected situations, GDP = gross domestic product, PPP = purchasing power parity, SDG = Sustainable Development Goal.

Notes: Estimates are averages of actual country values or imputed country values wherever data are missing for the year required, weighted by population size. Concessional assistance countries refer to a subset of ADB developing member countries that have access to regular ordinary capital resources (OCR) loans, concessional OCR loans, and Asian Development Fund grants. Gray cells in shading indicates that the column heading does not apply.

^a Poverty estimates using the \$3.20 poverty line introduced by the World Bank based on national poverty lines typically found in lower middle-income countries. Sources: Regional aggregates were prepared by the Asian Development Bank Strategy, Policy and Review Department using country data from ADB Annual Report on the Country Performance Assessment Exercise 2015 and 2018; ESCAP Online Statistical Database <http://data.unescap.org/sdg/> (accessed December 2018-January 2019); International Labour Organization ILOSTAT <https://www.ilo.org/ilostat> (accessed 7 December 2018); United Nations Educational, Scientific and Cultural Organization Institute for Statistics UIS.Stat <http://stats.uis.unesco.org/unesco/> (accessed 6 December 2018); United Nations University Institute for Environment and Human Security World Risk Report 2016 and 2018; United Nations University World Institute for Development Economics Research World Income Inequality Database WIID3.4; and The World Bank PovcalNet online database <http://iresearch.worldbank.org/PovcalNet/povOnDemand.aspx> (accessed 4 January 2019), World Development Indicators online database <http://databank.worldbank.org/data/> (accessed 31 December 2018), and World Governance Indicators updated 4 October 2018 <http://databank.worldbank.org/data/source/worldwide-governance-indicators> (accessed 2 January 2019).

Population data used as weights are from the World Bank World Development Indicators (accessed 30 November 2018) and UNDESA World Population Prospects: The 2017 Revision, DVD Edition.

LEVEL 1: Development Progress in Asia and the Pacific

Concessional Assistance Countries (continued)

Standard Explanatory Data Indicator	Baseline Year	Latest Year	Baseline Value	Latest Value
9. Marine areas protected (% of total marine area)	2016	2017	5.19	5.19
10. Carbon dioxide emissions (kilotons)	2013	2014	598,755	624,186
11. Carbon dioxide emissions (metric tons per capita)	2013	2014	0.93	0.96
12. World risk index (%)	2015	2018	12.34	13.35

LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall

Standard Explanatory Data Indicator	Period	RY2016	RY2017	RY2018
QUALITY AT COMPLETION				
1. Completed sovereign operations rated <i>successful</i> (%)	3-year	75	74	77
2. Completed on time (% of projects)	3-year	39	38	42
3. Completed on budget (% of projects)	3-year	76	72	76
4. Completed sovereign operations rated (%)				
<i>Relevant</i>	3-year	91	90	88
<i>Effective</i>	3-year	75	73	74
<i>Efficient</i>	3-year	70	72	75
<i>Likely sustainable</i>	3-year	66	66	68
5. Completed sovereign operations satisfactorily delivering Strategy 2020 drivers of change (%)				
Governance and/or capacity development	3-year	71	64	58
Private sector development	3-year	61	64	58
6. Completed nonsovereign operations satisfactorily delivering Strategy 2020 driver of change (%)				
Private sector development	3-year	63	56	56
7. Completed technical assistance projects rated <i>successful</i> (%)	3-year	87	86	88
Success ratings by type of technical assistance				
Advisory ^a	3-year	72	62	79
Policy and advisory	3-year	90	86	89
Research and development	3-year	87	87	84
Capacity development	3-year	89	87	90
Success ratings by sector of technical assistance				
Energy	3-year	87	80	88
Transport and communications	3-year	85	87	90
Water and other urban infrastructure and services	3-year	94	90	88
Multisector	3-year	92	85	88
Finance	3-year	87	88	90
Education	3-year	80	93	95
Agriculture, natural resources, and rural development	3-year	89	86	90

LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants

Standard Explanatory Data Indicator	Period	RY2016	RY2017	RY2018
QUALITY AT COMPLETION				
1. Completed sovereign operations rated <i>successful</i> (%)	3-year	75	73	77
2. Completed on time (% of projects)	3-year	30	33	40
3. Completed on budget (% of projects)	3-year	76	71	71
4. Completed sovereign operations rated (%)				
<i>Relevant</i>	3-year	89	90	89
<i>Effective</i>	3-year	74	73	74
<i>Efficient</i>	3-year	72	73	77
<i>Likely sustainable</i>	3-year	59	61	66
5. Completed sovereign operations satisfactorily delivering Strategy 2020 drivers of change (%)				
Governance and/or capacity development	3-year	71	67	61
Private sector development	3-year	57	63	65
6. Completed nonsovereign operations satisfactorily delivering Strategy 2020 driver of change (%)				
Private sector development				
7. Completed technical assistance projects rated <i>successful</i> (%)	3-year	87	85	88
Success ratings by type of technical assistance				
Advisory ^a	3-year	80	78	75
Policy and advisory	3-year	85	83	86
Research and development	3-year	87	87	84
Capacity development	3-year	88	86	90
Success ratings by sector of technical assistance				
Energy	3-year	87	78	86
Transport and communications	3-year	81	84	92
Water and other urban infrastructure and services	3-year	90	89	88
Multisector	3-year	92	87	88
Finance	3-year	91	92	92
Education	3-year	80	100	100
Agriculture, natural resources, and rural development	3-year	81	80	87

LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	Period	RY2016	RY2017	RY2018
Health	3-year	89	86	100
Industry and trade	3-year	90	80	82
Public sector management	3-year	85	87	86
8. Impact evaluations conducted (number)^b	Annual	6	3	1
Experimental approaches	Annual	4	2	0
Non-experimental approaches	Annual	2	0	0
Other approaches	Annual	0	1	1

ADB = Asian Development Bank, ADF = Asian Development Fund, OCR = ordinary capital resources, RY = reporting year.

Note: The reporting year for the results is 1 July–30 June and is based on the circulation year of source documents.

^a ADB stopped categorizing technical assistance projects as “advisory” in 2011.

^b The indicator is reported by calendar year (1 January to 31 December).

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	Period	RY2016	RY2017	RY2018
Health	3-year	92	91	100
Industry and trade	3-year	93	84	85
Public sector management	3-year	84	85	84
8. Impact evaluations conducted (number)^b				
Experimental approaches				
Non-experimental approaches				
Other approaches				

LEVEL 2: ADB's Contributions to Development Results

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	2018 Results Achieved
CORE OPERATIONAL RESULTS	
ENERGY	
9. Energy saved (gigawatt-hours equivalent per year)	25
10. New households connected to electricity (number)	123,000
Rural	109,000
Urban	14,000
TRANSPORT	
11. Roads built or upgraded (km)	8,400
Expressways and national highways	510
Provincial, district, and rural roads	360
12. Roads built or upgraded (km)	8,400
Rural	7,000
Urban	750
13. Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	0
WATER	
14. Households with new or improved water supply (number)	413,000
Rural	70,000
Urban	344,000
15. Households with reduced flood risk (number)	900
EDUCATION	
16. Students educated and trained under improved quality assurance system for TVET (number)	1,200,000
17. Teachers trained with quality or competency standards for TVET (number)	5,700

ADB = Asian Development Bank, ADF = Asian Development Fund, km = kilometer, OCR = ordinary capital resources, TVET = technical and vocational education and training.

Notes:

1. Results achieved are aggregate amounts of outputs and outcomes reported in project and/or program completion reports and extended annual review reports as achieved by ADB and concessional assistance operations circulated from 1 January to 31 December 2018.

2. Achieved results over 10,000 are rounded to the nearest 1,000. Values smaller than 10,000 are rounded to the nearest 100. Values smaller than 1,000 are rounded to nearest 10. Values smaller than 99 are not rounded.

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 2: ADB's Contributions to Development Results

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2018 Results Achieved
CORE OPERATIONAL RESULTS	
ENERGY	
9. Energy saved (gigawatt-hours equivalent per year)	25
10. New households connected to electricity (number)	63,000
Rural	50,000
Urban	13,000
TRANSPORT	
11. Roads built or upgraded (km)	1,800
Expressways and national highways	270
Provincial, district, and rural roads	
12. Roads built or upgraded (km)	1,800
Rural	1,500
Urban	250
13. Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	0
WATER	
14. Households with new or improved water supply (number)	173,000
Rural	62,000
Urban	111,000
15. Households with reduced flood risk (number)	900
EDUCATION	
16. Students educated and trained under improved quality assurance system for TVET (number)	1,200,000
17. Teachers trained with quality or competency standards for TVET (number)	5,700

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)
ADB Operations Overall

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
CORE OPERATIONAL RESULTS			
ENERGY			
8. Greenhouse gas emission reduction (tCO ₂ -equivalent/yr)	10,763,000	13,307,000	10,883,000
Energy saved (gigawatt-hour equivalent per year)	1,700	880	730
9. New households connected to electricity (number)	692,000	3,300,000	3,295,000
Rural	590,000	1,918,000	1,899,000
Urban	103,000	1,382,000	1,396,000
10. Installed energy generation capacity (MW equivalent)	13,000	8,900	4,400
Renewable (MW equivalent)	4,800	5,000	2,500
11. Transmission lines installed or upgraded (km)	7,200	8,100	5,500
12. Distribution lines installed or upgraded (km)	13,000	37,000	39,000
TRANSPORT			
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)	95,488,000	101,806,000	97,621,000
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation)	12,580,000	24,279,000	25,030,000
15. Roads built or upgraded (km)	34,000	37,000	32,000
Expressways and national highways	8,800	8,700	7,000
Provincial, district, and rural roads	25,000	28,000	17,000
Rural	24,000	26,000	23,000
Urban	1,000	2,400	3,100
16. Railways constructed or upgraded (km)	1,400	1,800	1,200
17. Urban rail- and bus-based mass transit systems built or upgraded (km)	0	0	0
Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	0	0	0

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
CORE OPERATIONAL RESULTS			
ENERGY			
8. Greenhouse gas emission reduction (tCO ₂ -equivalent/yr)	659,000	382,000	2,562,000
Energy saved (gigawatt-hour equivalent per year)	0	0	25
9. New households connected to electricity (number)	125,000	114,000	170,000
Rural	103,000	92,000	135,000
Urban	22,000	22,000	35,000
10. Installed energy generation capacity (MW equivalent)	550	630	900
Renewable (MW equivalent)	140	220	490
11. Transmission lines installed or upgraded (km)	650	670	670
12. Distribution lines installed or upgraded (km)	230	1,300	1,400
TRANSPORT			
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)	20,352,000	18,399,000	18,683,000
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation)	488,000	0	0
15. Roads built or upgraded (km)	8,600	9,300	9,000
Expressways and national highways	3,100	2,700	2,200
Provincial, district, and rural roads	5,500	6,500	5,200
Rural	5,700	5,400	5,600
Urban	690	1,700	1,900
16. Railways constructed or upgraded (km)	75	170	170
17. Urban rail- and bus-based mass transit systems built or upgraded (km)	0	0	0
Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	0	0	0

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)

ADB OPERATIONS Overall (continued)

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
WATER			
18. Households with new or improved water supply (number)	3,022,000	2,366,000	2,671,000
Rural	599,000	271,000	258,000
Urban	2,415,000	2,088,000	2,413,000
19. Households with new or improved sanitation (number)	3,798,000	3,442,000	3,505,000
20. Wastewater treatment capacity added or improved (m³ per day)	1,656,000	1,747,000	1,673,000
21. Water supply pipes installed or upgraded (length of network, km)	19,000	9,500	12,000
22. Land improved through irrigation, drainage, and/or flood management (ha)	3,281,000	3,592,000	6,186,000
Households with reduced flood risk (number)	5,667,000	5,912,000	5,911,000
FINANCE			
23. Trade finance supported (\$ million per year)	13,500	14,000	16,300
24. Microfinance loan accounts opened or end borrowers reached (number)	5,720,000	4,926,000	7,272,000
Female	2,389,000	1,597,000	3,653,000
Male	531,000	530,000	612,000
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)	91,000	207,000	1,352,000
EDUCATION			
26. Students benefiting from new or improved educational facilities (number)	20,215,000	9,487,000	9,263,000
Female	10,100,000	4,915,000	4,807,000
Male	10,114,000	4,564,000	4,449,000

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
WATER			
18. Households with new or improved water supply (number)	531,000	442,000	537,000
Rural	301,000	174,000	183,000
Urban	222,000	261,000	354,000
19. Households with new or improved sanitation (number)	142,000	108,000	171,000
20. Wastewater treatment capacity added or improved (m³ per day)	23,000	229,000	447,000
21. Water supply pipes installed or upgraded (length of network, km)	9,700	5,600	6,900
22. Land improved through irrigation, drainage, and/or flood management (ha)	511,000	456,000	1,644,000
Households with reduced flood risk (number)	1,132,000	736,000	735,000
FINANCE			
23. Trade finance supported (\$ million per year)			
24. Microfinance loan accounts opened or end borrowers reached (number)	5,701,000	4,875,000	4,877,000
Female	2,382,000	1,575,000	1,577,000
Male	519,000	500,000	500,000
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)	50,000	48,000	28,000
EDUCATION			
26. Students benefiting from new or improved educational facilities (number)	20,185,000	9,450,000	9,226,000
Female	10,085,000	4,897,000	4,788,000
Male	10,099,000	4,545,000	4,430,000

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)

ADB OPERATIONS Overall (continued)

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
27. Students educated and trained under improved quality assurance systems (number)	38,330,000	26,208,000	19,209,000
Female	19,670,000	13,550,000	9,822,000
Male	18,614,000	12,658,000	9,387,000
Technical and vocational education and training	399,000	399,000	1,585,000
28. Teachers trained with quality or competency standards (number)	2,351,000	1,909,000	945,000
Female	929,000	702,000	354,000
Male	1,421,000	1,201,000	586,000
Technical and vocational education and training	12,000	10,000	15,000
REGIONAL COOPERATION AND INTEGRATION			
29. Cross-border transmission of electricity (gigawatt-hours per year)	4,300	4,800	16,000
30. Cross-border cargo volume facilitated (tons per year)	42,602,000	14,554,000	10,944,000

ADB = Asian Development Bank, ADF = Asian Development Fund, ha = hectare, km = kilometer, m³ = cubic meter, MW = megawatt, OCR = ordinary capital resources, tCO₂-equivalent/yr = tons of carbon dioxide equivalent per year.

Notes:

1. Results achieved are aggregate amounts of outputs and outcomes from operations reported in project and/or program completion reports and extended annual review reports issued in 2013–2018.
2. Achieved results over 10,000 are rounded to the nearest 1,000. Values smaller than 10,000 are rounded to the nearest 100. Values smaller than 1,000 are rounded to nearest 10. Values smaller than 99 are not rounded.
3. The unit of measurement on trade finance supported is in \$ million per year. Values are rounded to the nearest 100.
4. Gray shading in cells indicates the column heading does not apply.

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 2: Results Achieved through Completed Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2013–2016	2014–2017	2015–2018
27. Students educated and trained under improved quality assurance systems (number)	38,300,000	26,178,000	19,179,000
Female	19,655,000	13,535,000	9,807,000
Male	18,599,000	12,643,000	9,372,000
Technical and vocational education and training	399,000	399,000	1,585,000
28. Teachers trained with quality or competency standards (number)	2,351,000	1,904,000	940,000
Female	929,000	702,000	354,000
Male	1,421,000	1,201,000	586,000
Technical and vocational education and training	12,000	10,000	15,000
REGIONAL COOPERATION AND INTEGRATION			
29. Cross-border transmission of electricity (gigawatt-hours per year)	4,300	4,600	16,000
30. Cross-border cargo volume facilitated (tons per year)	15,624,000	11,198,000	2,598,000

LEVEL 2: Results Expected to be Delivered from Approved Operations

(Over a 4-year period)

ADB OPERATIONS Overall (continued)

Standard Explanatory Data Indicator	2018–2021	2019–2022	2020–2023	2021–2024
CORE OPERATIONAL RESULTS				
ENERGY				
8. Greenhouse gas emission reduction (tCO ₂ -equivalent per year)	42,445,000	34,899,000	49,111,000	66,521,000
Energy saved (gigawatt-hour equivalent per year)	933,000	1,006,000	986,000	253,000
9. New households connected to electricity (number)	3,261,000	5,024,000	8,581,000	8,719,000
Rural	1,881,000	2,781,000	4,769,000	5,287,000
Urban	1,381,000	2,243,000	3,812,000	3,432,000
10. Installed energy generation capacity (MW equivalent)	15,000	11,000	11,000	16,000
Renewable (MW equivalent)	5,000	4,800	5,900	7,200
11. Transmission lines installed or upgraded (km)	14,000	19,000	18,000	18,000
12. Distribution lines installed or upgraded (km)	17,000	208,000	206,000	222,000
TRANSPORT				
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)	43,038,000	40,234,000	49,777,000	1,097,537,000
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation)	222,028,000	96,205,000	97,147,000	1,502,942,000
15. Roads built or upgraded (km)	64,000	33,000	31,000	31,000
Expressways and national highways	9,100	6,600	7,500	7,000
Provincial, district, and rural roads	55,000	27,000	24,000	24,000
Rural	25,000	22,000	26,000	25,000
Urban	38,000	9,100	3,800	3,000
16. Railways constructed or upgraded (km)	5,300	2,000	1,700	1,200

LEVEL 2: Results Expected to be Delivered from Approved Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2018-2021	2019-2022	2020-2023	2021-2024
CORE OPERATIONAL RESULTS				
ENERGY				
8. Greenhouse gas emission reduction (tCO ₂ -equivalent per year)	2,315,000	617,000	693,000	3,044,000
Energy saved (gigawatt-hour equivalent per year)	2,500	21,000	19,000	76,000
9. New households connected to electricity (number)	169,000	92,000	410,000	471,000
Rural	145,000	59,000	274,000	320,000
Urban	24,000	33,000	136,000	151,000
10. Installed energy generation capacity (MW equivalent)	600	720	990	1,100
Renewable (MW equivalent)	75	170	170	330
11. Transmission lines installed or upgraded (km)	970	1,100	520	1,600
12. Distribution lines installed or upgraded (km)	5,500	5,600	4,500	7,900
TRANSPORT				
13. Use of roads built or upgraded (average daily vehicle-km in the first full year of operation)	8,530,000	7,588,000	10,377,000	12,172,000
14. Use of railways built or upgraded (average daily ton-km in the first full year of operation)	1,095,000	95,000	95,000	25,000,000
15. Roads built or upgraded (km)	9,600	8,700	8,400	8,200
Expressways and national highways	2,500	2,300	1,700	2,000
Provincial, district, and rural roads	6,900	6,300	6,700	6,100
Rural	7,500	6,900	7,300	6,400
Urban	1,900	1,800	1,100	1,300
16. Railways constructed or upgraded (km)	490	480	7	260

LEVEL 2: Results Expected to Be Delivered from Approved Operations

(Over a 4-year period)

ADB OPERATIONS Overall (continued)

Standard Explanatory Data Indicator	2018–2021	2019–2022	2020–2023	2021–2024
17. Urban rail- and bus-based mass transit systems built or upgraded (km)	76	13,000	13,000	13,000
Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	219,439,000	215,210,000	1,829,000	1,237,000
WATER				
18. Households with new or improved water supply (number)	8,376,000	3,348,000	3,502,000	4,894,000
Rural	3,468,000	952,000	893,000	447,000
Urban	4,916,000	2,404,000	2,618,000	4,455,000
19. Households with new or improved sanitation (number)	2,215,000	2,102,000	1,916,000	1,918,000
20. Wastewater treatment capacity added or improved (m ³ per day)	24,598,000	5,147,000	7,279,000	6,491,000
21. Water supply pipes installed or upgraded (length of network, km)	20,000	18,000	16,000	20,000
22. Land improved through irrigation, drainage, and/or flood management (ha)	5,238,000	4,577,000	3,478,000	4,613,000
Households with reduced flood risk (number)	1,845,000	1,503,000	2,045,000	2,474,000
FINANCE				
23. Trade finance supported (\$ million per year)	24,700	24,900	25,500	26,200
24. Microfinance loan accounts opened or end borrowers reached (number)	3,063,000	4,372,000	26,678,000	35,889,000
Female	2,811,000	3,560,000	25,658,000	32,165,000
Male	250,000	810,000	1,016,000	3,720,000
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)	373,000	776,000	803,000	982,000

LEVEL 2: Results Expected to Be Delivered from Approved Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2018-2021	2019-2022	2020-2023	2021-2024
17. Urban rail- and bus-based mass transit systems built or upgraded (km)	10	13,000	13,000	13,000
Passengers on urban rail- and bus-based mass transit systems built or upgraded (average daily number in the first full year of operation)	4,574,000	122,000	79,000	79,000
WATER				
18. Households with new or improved water supply (number)	669,000	839,000	594,000	519,000
Rural	189,000	255,000	165,000	176,000
Urban	489,000	592,000	438,000	352,000
19. Households with new or improved sanitation (number)	964,000	809,000	622,000	567,000
20. Wastewater treatment capacity added or improved (m ³ per day)	911,000	655,000	550,000	266,000
21. Water supply pipes installed or upgraded (length of network, km)	9,200	8,500	4,800	4,000
22. Land improved through irrigation, drainage, and/or flood management (ha)	1,919,000	835,000	1,994,000	1,727,000
Households with reduced flood risk (number)	1,546,000	1,213,000	1,285,000	1,087,000
FINANCE				
23. Trade finance supported (\$ million per year)				
24. Microfinance loan accounts opened or end borrowers reached (number)	328,000	153,000	155,000	103,000
Female	146,000	58,000	58,000	37,000
Male	182,000	94,000	94,000	62,000
25. Small and medium-sized enterprise loan accounts opened or end borrowers reached (number)	1,900	1,700	68	780

LEVEL 2: Results Expected to Be Delivered from Approved Operations

(Over a 4-year period)
ADB OPERATIONS Overall (continued)

Standard Explanatory Data Indicator	2018–2021	2019–2022	2020–2023	2021–2024
EDUCATION				
26. Students benefiting from new or improved educational facilities (number)	33,077,000	34,129,000	7,962,000	14,385,000
Female	16,611,000	17,170,000	3,933,000	7,262,000
Male	16,466,000	16,959,000	4,028,000	7,123,000
27. Students educated and trained under improved quality assurance systems (number)	64,745,000	47,830,000	3,978,000	10,585,000
Female	33,073,000	24,570,000	1,788,000	5,205,000
Male	31,542,000	23,130,000	2,060,000	5,249,000
Technical and vocational education and training	1,261,000	1,841,000	1,788,000	1,958,000
28. Teachers trained with quality or competency standards (number)	610,000	486,000	179,000	348,000
Female	250,000	159,000	98,000	151,000
Male	360,000	327,000	81,000	198,000
Technical and vocational education and training	7,200	26,000	30,000	44,000
REGIONAL COOPERATION AND INTEGRATION				
29. Cross-border transmission of electricity (gigawatt-hours per year)	4,800	4,800	4,800	1,800
30. Cross-border cargo volume facilitated (tons per year)	6,000,181,000	6,000,181,000	6,001,582,000	6,036,406,000

ADB = Asian Development Bank, ADF = Asian Development Fund, ha = hectare, km = kilometer, MW = megawatt, m³ = cubic meter, OCR = ordinary capital resources, tCO₂-equivalent/yr = tons of carbon dioxide equivalent per year.

Notes:

1. Results are aggregate amounts of outputs and outcomes from operations that are expected to close during the calendar year indicated. Information is sourced from ADB reports and recommendations of the President issued in 2008–2018. Aggregate outputs and outcomes are based on estimates and should not be understood as precise targets to be delivered.
2. Results over 10,000 are rounded to the nearest 1,000. Values smaller than 10,000 are rounded to the nearest 100. Values smaller than 1,000 are rounded to the nearest 10. Values smaller than 99 are not rounded.
3. The unit of measurement on trade finance supported is in \$ million per year. Values are rounded to the nearest 100.
4. Gray shading in cells indicates the column heading does not apply.

Source: Asian Development Bank Strategy, Policy and Review Department.

LEVEL 2: Results Expected to Be Delivered from Approved Operations

(Over a 4-year period)

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	2018–2021	2019–2022	2020–2023	2021–2024
EDUCATION				
26. Students benefiting from new or improved educational facilities (number)	31,561,000	31,690,000	2,777,000	9,036,000
Female	15,815,000	15,986,000	1,487,000	4,775,000
Male	15,746,000	15,703,000	1,291,000	4,261,000
27. Students educated and trained under improved quality assurance systems (number)	63,847,000	46,203,000	1,673,000	8,084,000
Female	32,681,000	23,873,000	765,000	4,134,000
Male	31,166,000	22,330,000	907,000	3,950,000
Technical and vocational education and training	1,101,000	981,000	905,000	875,000
28. Teachers trained with quality or competency standards (number)	568,000	423,000	90,000	246,000
Female	226,000	125,000	44,000	94,000
Male	342,000	298,000	46,000	151,000
Technical and vocational education and training	4,100	2,900	3,200	2,900
REGIONAL COOPERATION AND INTEGRATION				
29. Cross-border transmission of electricity (gigawatt-hours per year)	2,100	2,100	2,100	
30. Cross-border cargo volume facilitated (tons per year)	6,000,181,000	6,000,181,000	6,000,182,000	6,019,106,000

LEVEL 3: ADB's Operational Management

ADB Operations Overall

Standard Explanatory Data Indicator	Period	2016	2017	2018
IMPLEMENTATION QUALITY				
1. Performance of sovereign operations at implementation rated <i>satisfactory</i> per sector (%)	Annual	95	92	91
Agriculture, natural resources, and rural development	Annual	93	89	93
Education	Annual	95	92	90
Energy	Annual	97	94	93
Finance	Annual	95	87	90
Health	Annual	94	89	88
Industry and trade	Annual	89	100	92
Information and communication technology	Annual	100	100	100
Public sector management	Annual	92	100	91
Transport	Annual	96	92	92
Water and other urban infrastructure and services	Annual	96	90	88
Multisector	Annual	100	0	0
2. Sovereign operations performance at implementation per rating criterion (%)	Annual	95	92	91
Technical	Annual	98	98	98
Procurement	Annual	89	88	86
Disbursement	Annual	91	85	87
Financial management	Annual	100	98	98
Safeguards	Annual	100	96	99
QUALITY AT ENTRY				
3. Infrastructure projects that are design-ready (%)	Annual	75	82	80
DEVELOPMENT FINANCE				
4. Disbursement ratio for policy-based operations (%)	Annual	217.6	157.2	131.8
5. Official and other concessional direct value-added cofinancing (% of ADB financing committed)	Annual	47.1	30.7	32.7
6. Commercial net direct value-added cofinancing (% of ADB financing committed)	Annual	42.5	29.3	31.6

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants

Standard Explanatory Data Indicator	Period	2016	2017	2018
IMPLEMENTATION QUALITY				
1. Performance of sovereign operations at implementation rated <i>satisfactory</i> per sector (%)	Annual	96	93	91
Agriculture, natural resources, and rural development	Annual	96	91	94
Education	Annual	100	91	89
Energy	Annual	96	95	89
Finance	Annual	100	92	100
Health	Annual	91	82	92
Industry and trade	Annual	88	100	89
Information and communication technology	Annual	100	100	100
Public sector management	Annual	91	100	88
Transport	Annual	96	93	91
Water and other urban infrastructure and services	Annual	97	94	92
Multisector	Annual	0	0	0
2. Sovereign operations performance at implementation per rating criterion (%)	Annual	96	93	91
Technical	Annual	98	99	98
Procurement	Annual	90	87	87
Disbursement	Annual	92	87	86
Financial management	Annual	100	99	98
Safeguards	Annual	100	94	98
QUALITY AT ENTRY				
3. Infrastructure projects that are design-ready (%)				
DEVELOPMENT FINANCE				
4. Disbursement ratio for policy-based operations (%)	Annual	115.2	207.5	57.4
5. Official and other concessional direct value-added cofinancing (% of ADB financing committed)	Annual	56.1	42.3	22.7
6. Commercial net direct value-added cofinancing (% of ADB financing committed)				

LEVEL 3: ADB's Operational Management

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
Parallel equity	Annual	24.5	9.6	11.8
B Loans	Annual	1.8	1.2	0.6
Guarantee Cofinancing	Annual	1.1	0.7	0.6
Trade Finance Program	Annual	13.3	14.3	17.4
Supply Chain Finance	Annual	0.8	0.6	0.5
Risk transfer arrangements	Annual	1.1	2.9	0.6
STRATEGY 2020 DEVELOPMENT AGENDAS AND OPERATIONS				
7. Operations contributing to inclusive economic growth focusing on social protection (%)	3-year	6.0	5.1	4.9
Stand-alone social protection operations	3-year	1.6	1.6	1.5
Focus on inclusive access to jobs and opportunities with integrated social protection components	3-year	3.8	3.5	3.4
Focus on growth and creation of jobs and opportunities with integrated social protection components	3-year	0.5	0.0	0.0
8. Financing for inclusive economic growth focusing on social protection (%)	3-year	5.9	5.3	5.1
Stand-alone social protection operations	3-year	2.8	2.7	2.2
Focus on inclusive access to jobs and opportunities with integrated social protection components	3-year	2.8	2.6	2.8
Focus on growth and creation of jobs and opportunities with integrated social protection components	3-year	0.3	0.0	0.0
9. Operations or transactions supporting inclusive business (number)	Annual	4	8	6
10. Infrastructure projects benefiting lagging areas (%)	3-year	49	48	51
11. Financing for environmental sustainability (%)	3-year	49	56	68
12. Financing for climate change mitigation and/or adaptation (%)	3-year	20	28	36
13. Operations supporting climate change (%)	3-year	45	49	56
Mitigation	3-year	20	20	16
Adaptation	3-year	23	23	27
Mitigation and adaptation	3-year	2.3	7.1	12.4

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
Parallel equity				
B Loans				
Guarantee Cofinancing				
Trade Finance Program				
Supply Chain Finance				
Risk transfer arrangements				
STRATEGY 2020 DEVELOPMENT AGENDAS AND OPERATIONS				
7. Operations contributing to inclusive economic growth focusing on social protection (%)	3-year	7.1	5.8	4.8
Stand-alone social protection operations	3-year	1.2	0.7	1.2
Focus on inclusive access to jobs and opportunities with integrated social protection components	3-year	4.8	5.2	3.6
Focus on growth and creation of jobs and opportunities with integrated social protection components	3-year	1.2	0.0	0.0
8. Financing for inclusive economic growth focusing on social protection (%)	3-year	6.1	5.5	4.0
Stand-alone social protection operations	3-year	0.8	0.6	0.7
Focus on inclusive access to jobs and opportunities with integrated social protection components	3-year	4.0	4.9	3.3
Focus on growth and creation of jobs and opportunities with integrated social protection components	3-year	1.2	0.0	0.0
9. Operations or transactions supporting inclusive business (number)				
10. Infrastructure projects benefiting lagging areas (%)	3-year	49	47	57
11. Financing for environmental sustainability (%)	3-year	49	48	72
12. Financing for climate change mitigation and/or adaptation (%)	3-year	14	13	16
13. Operations supporting climate change (%)	3-year	44	47	60
Mitigation	3-year	11	10	9
Adaptation	3-year	30	29	36
Mitigation and adaptation	3-year	4	8	15

LEVEL 3: ADB's Operational Management

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
14. Financing for clean energy including energy efficiency (\$ billion)	Annual	2.5	2.0	1.4
15. Financing for urban transport (% of transport financing)	Annual	9	19	19
16. Financing for railways (% of transport financing)	Annual	9	15	29
17. Financing for climate change from global and regional funds (\$ million)	Annual	642.4	643.1	377.2
18. Operations supporting disaster risk management (%)	3-year	26	25	27
19. Financing for regional cooperation and integration (%)	3-year	23	27	25
20. Operations supporting innovative regional cooperation and integration (number)	3-year	36	47	60
21. Technical assistance supporting innovative regional cooperation and integration (number)	3-year	91	69	74
22. Operations supporting Strategy 2020 core operational areas (%)	Annual	89	92	91
Energy	Annual	13	20	15
Transport	Annual	26	20	18
Water and other urban infrastructure and services	Annual	13	10	15
Information and communication technology	Annual	1	1	1
Other infrastructure	Annual	4	2	4
Irrigation	Annual	3	4	4
Finance	Annual	11	13	11
Education	Annual	6	5	6
Environmental sustainability	3-year	57	57	64
Regional cooperation and integration	3-year	24	27	27
23. Operations supporting other operational areas (%)	Annual	23	24	26
Agriculture, natural resources, and rural development	Annual	7	10	10
Health	Annual	3	1	6
Industry and trade	Annual	3	5	2
Public sector management	Annual	11	8	7
24. Financing for other operational areas (%)	Annual	24	13	20
Agriculture, natural resources, and rural development	Annual	5	4	5

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
14. Financing for clean energy including energy efficiency (\$ billion)				
15. Financing for urban transport (% of transport financing)	Annual	2	7	2
16. Financing for railways (% of transport financing)	Annual	11.9	0.0	0.5
17. Financing for climate change from global and regional funds (\$ million)				
18. Operations supporting disaster risk management (%)	3-year	25	23	30
19. Financing for regional cooperation and integration (%)				
20. Operations supporting innovative regional cooperation and integration (number)				
21. Technical assistance supporting innovative regional cooperation and integration (number)				
22. Operations supporting Strategy 2020 core operational areas (%)	Annual	89	91	93
Energy	Annual	11	16	10
Transport	Annual	36	21	21
Water and other urban infrastructure and services	Annual	11	12	18
Information and communication technology	Annual	2	0	1
Other infrastructure	Annual	2	0	5
Irrigation	Annual	3	4	7
Finance	Annual	6	5	1
Education	Annual	9	11	8
Environmental sustainability	3-year	56	54	67
Regional cooperation and integration	3-year	28	33	36
23. Operations supporting other operational areas (%)	Annual	21	32	30
Agriculture, natural resources, and rural development	Annual	2	7	15
Health	Annual	3	0	10
Industry and trade	Annual	5	9	1
Public sector management	Annual	12	16	3
24. Financing for other operational areas (%)	Annual	12	30	14
Agriculture, natural resources, and rural development	Annual	0	5	7

LEVEL 3: ADB's Operational Management

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
Industry and trade	Annual	4	2	3
Public sector management	Annual	13	6	10
25. Financing for food security (\$ billion)	Annual	2.1	2.4	3.1
STRATEGY 2020 DRIVERS OF CHANGE				
26. Financing for private sector development and private sector operations (%)	3-year	50	58	55
27. Total number of private sector operations committed in concessional assistance countries (%)				
28. Financing for governance and/or capacity development (%)	3-year	73	75	76
29. Financing for gender mainstreaming (%)	3-year	39	43	46
30. Level of engagement on social media (number)				
Subscribers and followers	Annual	410,000	537,000	649,000
Active engagement	Annual	1,833,000	2,653,000	1,099,000
31. Civil society organization participation in country partnership strategies (% share of all CPSs approved during the year)	Annual	86	75	100
32. Civil society organization participation in the design of sovereign operations (% of committed operations)	Annual	88	92	96
33. Civil society organization participation in sovereign operations (% of committed operations)				
Design stage	Annual	64	84	92
Implementation stage	Annual	84	83	89
Design and implementation stages	Annual	56	71	83
34. Cofinancing of ADB operations and technical assistance projects with civil society organizations (%)	Annual	2.2	5.1	9.2

ADB = Asian Development Bank, ADF = Asian Development Fund, CPS = country partnership strategy, OCR = ordinary capital resources.

Note: Gray shading in cells indicates that column heading does not apply.

Source: Asian Development Bank Controller's Department; Central and West Asia Department; Department of Communications; East Asia Department; Economic Research and Regional Cooperation Department; Office of Cofinancing Operations; Office of Public-Private Partnership; Office of Risk Management; Pacific Department; Private Sector Operations Department; Procurement, Portfolio and Financial Management Department; South Asia Department; Southeast Asia Department; Sustainable Development and Climate Change Department; and Strategy, Policy and Review Department.

LEVEL 3: ADB's Operational Management

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
Industry and trade	Annual	2	3	0
Public sector management	Annual	9	19	0
25. Financing for food security (\$ billion)		0.3	0.6	0.8
STRATEGY 2020 DRIVERS OF CHANGE				
26. Financing for private sector development and private sector operations (%)	3-year	38	47	47
27. Total number of private sector operations committed in concessional assistance countries (%)	3-year	28	41	34
28. Financing for governance and/or capacity development (%)	3-year	85	87	87
29. Financing for gender mainstreaming (%)	3-year	52	58	67
30. Level of engagement on social media (number)				
Subscribers and followers				
Active engagement				
31. Civil society organization participation in country partnership strategies (% share of all CPSs approved during the year)	Annual	75	100	100
32. Civil society organization participation in the design of sovereign operations (% of committed operations)	Annual	83	91	95
33. Civil society organization participation in sovereign operations (% of committed operations)				
Design stage	Annual	65	84	96
Implementation stage	Annual	86	86	92
Design and implementation stages	Annual	58	75	87
34. Cofinancing of ADB operations and technical assistance projects with civil society organizations (%)				

LEVEL 4: ADB's Organizational Management

ADB Operations Overall

Standard Explanatory Data Indicator	Period	2016	2017	2018
HUMAN RESOURCES				
1. Representation of women in the international staff category at senior level (%)	Annual	24.6	27.4	26.3
2. Staff engagement survey results (index) ^a	Annual	n.a.	n.a.	66.4
Staff hiring time (days)				
3. International staff	Annual	117	102	98
4. National staff	Annual	90	96	88
5. Administrative staff	Annual	88	104	86
PROCESS EFFICIENCY AND CLIENT ORIENTATION				
6. Sovereign operations administered by resident missions (%)	Annual	56	55	56
7. Sovereign operations administered by headquarters staff with resident mission staff participation in review mission(s) in the year (%)	Annual	23	25	26
8. Sovereign operations administered through joint venture approach (%)	Annual	23	23	21
9. Budgeted international and national staff in resident missions (% of staff in regional departments)	Annual	54	56	59
10. Number of contracts approved by country directors as the final approving authority (% of total number of contracts up to \$20 million)	Annual	79	66	66
11. Amount of contracts approved by country directors as the final approving authority (% of total contracted amount up to \$20 million)	Annual	67	55	52
Processing time of sovereign operations (from start of loan fact-finding to Board approval, months)	Annual	7.2	8.0	7.0
12. Sovereign projects	Annual	7.4	8.3	7.0
13. Policy-based operations	Annual	6.3	6.3	7.4
14. Approval to effectiveness for sovereign operations (months)	Annual	5.2	5.7	5.0

LEVEL 4: ADB's Organizational Management

Concessional OCR Loans and ADF Grants

Standard Explanatory Data Indicator	Period	2016	2017	2018
HUMAN RESOURCES				
1. Representation of women in the international staff category at senior level (%)				
2. Staff engagement survey results (index) ^a				
Staff hiring time (days)				
3. International staff				
4. National staff				
5. Administrative staff				
PROCESS EFFICIENCY AND CLIENT ORIENTATION				
6. Sovereign operations administered by resident missions (%)	Annual	57	56	58
7. Sovereign operations administered by headquarters staff with resident mission staff participation in review mission(s) in the year (%)	Annual	24	24	23
8. Sovereign operations administered through joint venture approach (%)	Annual	25	25	22
9. Budgeted international and national staff in resident missions (% of staff in regional departments)				
10. Number of contracts approved by country directors as the final approving authority (% of total number of contracts up to \$20 million)	Annual	72	66	64
11. Amount of contracts approved by country directors as the final approving authority (% of total contracted amount up to \$20 million)	Annual	67	52	56
Processing time of sovereign operations (from start of loan fact-finding to Board approval, months)	Annual	5.7	7.7	7.4
12. Sovereign projects	Annual	5.4	8.3	7.3
13. Policy-based operations	Annual	6.0	4.4	8.6
14. Approval to effectiveness for sovereign operations (months)	Annual	4.8	4.7	5.3

LEVEL 4: ADB's Organizational Management

ADB Operations Overall (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
15. Sovereign operations procurement time (from advertisement to contract signing, days)	Annual	386	370	348
16. Consulting services recruitment time for ADB-administered contracts for sovereign operations (from consulting services recruitment notice to contract signing, days)	Annual	154	143	146

ADB = Asian Development Bank, ADF = Asian Development Fund, OCR = ordinary capital resources.

Note: Gray shading in cells indicates the column heading does not apply.

^a The staff engagement survey is conducted every 2–3 years. There was no survey conducted in 2016 and 2017.

Source: Asian Development Bank Budget, Personnel, and Management Systems Department; Procurement, Portfolio and Financial Management Department; and Strategy, Policy and Review Department.

LEVEL 4: ADB's Organizational Management

Concessional OCR Loans and ADF Grants (continued)

Standard Explanatory Data Indicator	Period	2016	2017	2018
15. Sovereign operations procurement time (from advertisement to contract signing, days)	Annual	457	390	378
16. Consulting services recruitment time for ADB-administered contracts for sovereign operations (from consulting services recruitment notice to contract signing, days)				