



Country Operations Business Plan

August 2020

Tajikistan
2021–2023

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Asian Development Bank

CURRENCY EQUIVALENTS

(as of 10 August 2020)

Currency unit	–	somoni (TJS)
TJS1.00	=	\$0.10
\$1.00	=	TJS10.31

ABBREVIATIONS

ADB	–	Asian Development Bank
ADF	–	Asian Development Fund
COBP	–	country operations business plan
PBL	–	policy-based lending

NOTE

In this report, "\$" refers to United States dollars.

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I. CONSISTENCY OF BUSINESS PLAN WITH COUNTRY PARTNERSHIP STRATEGY

1. The Tajikistan country operations business plan (COBP), 2021–2023 of the Asian Development Bank (ADB) is consistent with the strategic priorities set out in ADB's Strategy 2030 and takes into account the transition to the country partnership strategy for Tajikistan, 2021–2025.¹ The COBP also supports the National Development Strategy of the Republic of Tajikistan for the Period up to 2030.² In particular, ADB will help the government achieve its strategic priorities of energy security and efficient use of energy; improved communications and repositioning as a transit country; food security; and the creation of jobs through improved human capital and increased private investment towards economic diversification and competitiveness.

2. ADB will respond by continuing its support for (i) structural reforms through policy-based lending (PBL), (ii) private sector participation in skills development, and (iii) investment in infrastructure rehabilitation. ADB will also support other complementary initiatives in regional cooperation, governance, urban development, health and education, climate change resilience, food security, tourism development, the environment, and gender mainstreaming.

II. INDICATIVE RESOURCE PARAMETERS

3. Tajikistan, a group A developing member country, is eligible for Asian Development Fund (ADF) grants. The indicative ADF grant allocation for commitment for 2021–2023 is \$319.41 million.³ The final allocation will depend on various factors, including available resources, project readiness, and the outcome of the country performance assessments. The indicative firm lending program for 2021–2023 amounting to \$323.0 million consists of \$108.00 million in 2021, \$165.00 million in 2022, and \$50.00 million in 2023. Cofinancing and funding from other sources, including ADF grants from the ADF 13 thematic pool for projects addressing specific challenges, will be explored.⁴ Tajikistan was assessed as remaining at high risk of debt distress according to the 2020 debt distress classification. In accordance with the ADF grants framework, the country is expected to receive its country allocation in grants for 2021–2023, subject to future annual debt distress classification and achievement of agreed policy actions under the sustainable development financing policy.

4. ADB will closely monitor the economic situation in the country and coordinate with the International Monetary Fund on the issue of debt distress. PBL operations for 2021–2023 will be subject to resource availability and available headroom under ADB's PBL lending ceilings. The technical assistance pipeline envisages an allocation of \$5.75 million for 2021–2023. ADB will also assist private businesses through loans, equity investments, and guarantee facilities. ADB's Private Sector Operations Department is exploring investments in finance, telecommunication, healthcare, agribusiness, and mining, especially with operators that have achieved a successful social impact and have a strong environmental record. ADB's Private Sector Operations Department will aim to use the resources from the ADF private sector operations set-aside to enhance its capacity to do business in Tajikistan over 2021–2023.

¹ ADB's new country partnership strategy for Tajikistan, 2021–2025 is under preparation and scheduled to be endorsed in 2021.

² Government of Tajikistan. 2016. *National Development Strategy of the Republic of Tajikistan for the Period up to 2030*. Dushanbe.

³ Additional \$3.0 million was subsequently provided for a prioritized project from the ADF 13 thematic pool.

⁴ The proposed ADF 13 framework introduces a single thematic pool applicable for group A countries including International Development Association gap countries and, on a very selective basis, group B countries addressing thematic priorities in gender equity, climate change adaptation and disaster risk reduction, and regional cooperation and integration including regional public goods.

III. SUMMARY OF CHANGES TO LENDING AND NONLENDING PROGRAMS

5. The changes in lending and nonlending programs from ADB's COBP, 2021–2023 are:⁵

- (i) **Transport.** To accommodate the government's request, the Bohtar–Dangara–Guliston Road Project is renamed the Road Network Sustainability Project and moved from 2021 to 2020. Given that the transport project is a high priority for the government, the project amount has increased from \$40.0 million to \$67.49 million. In addition, the Road Development Project is programmed for 2022 at \$35.00 million.
- (ii) **Energy.** The total amount of the Power Sector Development Project, programmed for 2020, has increased from \$75 million to \$105 million of which \$20 million is PBL component for policy reforms. Given the potential collaboration with the World Bank on cofinancing the second phase of the Nurek Rehabilitation project, a \$30 million Energy Sector Development Project programmed for 2022 as firm was advanced to 2021, and the amount has increased by \$10 million.
- (iii) **Public sector management.** In response to the government's urgent request, and in light of the large fiscal deficit, a \$50 million Countercyclical Support Facility COVID-19 Pandemic Response Option has been prepared and approved. Consequently, the \$30 million Investment Climate Improvement through e-Governance Project has been moved from 2021 to 2023; as a follow-up to ADB engagement in the sector, the \$40 million Second Financial Sector and Fiscal Improvement Project is programmed as firm for 2022.
- (iv) **Health and education.** The Social Sector Development Project has been renamed the Health Sector Development Project. To continue interventions in the sector, the \$20 million Improving Science, Technology, Engineering, and Mathematics Education Project (2023 firm) has been added to the pipeline.
- (v) **Agriculture, natural resources, and rural development.** Two projects have been moved from 2019 and 2020 to 2021 because of the need to meet the government's urgent request for emergency support in the current year in the light of coronavirus disease pandemic; specifically: (a) the Climate-Resilient Livestock Value Chain Sector Project (\$10 million), which could not be approved because of delays on the part of the government; and (b) the Irrigation Project (\$20 million), which was programmed as firm for 2020. In addition, the Disaster Resilience in Pyanj River Basin Project was renamed the Second Disaster Risk Management Project and moved from 2021 to 2022; development partners in Tajikistan are interested in the investment plan of the ongoing National Disaster Risk Management Project, and may finance integrated investments for disaster management in the country. The investment plan for the proposed Second Disaster Risk Management Project is expected to recommend a wide range of interventions, including flood embankments in Pyanj River Basin.
- (vi) **Water and other urban infrastructure and services.** The project title is renamed from Urban Development Project to Integrated Urban Development Project. The project amount, programmed for 2021 as a follow up to the Dushanbe Urban Water Supply and Sanitation Project (2018), has increased to from \$35 million to \$38 million by allocation of \$3.0 million from the ADF thematic pool to address gender equity.

6. The areas of intervention and the resource allocation by sector during 2021–2023 are in Appendix 1. The list of linked documents is in Appendix 2. The updated lending and nonlending programs are in Appendixes 3 and 4. The list of indicative knowledge publications and events for 2021 is in Appendix 5.

⁵ ADB. 2019. *Tajikistan: Country Operations Business Plan, 2020–2022*. Manila.

COUNTRY ASSISTANCE RESULTS AREAS

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2021–2023	Changes from Last COBP
1. Transport (CPS priority area: Continue infrastructure investments to remove key bottlenecks)			
Reduced time and cost of movement of people and goods Increased competition and private sector participation in road maintenance	Highways, national roads to develop the Bohtar–Dangara–Guliston economic corridor, road services, road safety, road maintenance, road transport policies, and reforms	Amount: \$35.0 million (ADF grant) and \$20.0 million (cofinancing) Share of COBP envelope: 10.8%	No changes
2. Energy (CPS priority area: Continue infrastructure investments to remove key bottlenecks)			
Increased reliability of electricity supply to all citizens, particularly those in rural areas Improved access to affordable electricity by all citizens and businesses Higher levels of electricity exports from summer surplus to neighboring countries	Increase of electricity generation and improvement of distribution networks	Amount: \$40.0 million (ADF grant) and \$75.0 million (cofinancing) Share of COBP envelope: 12.4%	No changes
3. Public Sector Management (CPS priority area: Sequence investment climate reforms to increase productive employment)			
Increased business capabilities and opportunities Enhanced access to finance	Improvements to the investment climate through structural reforms, development of the private sector, job creation, and e-governance Improvements to the finance sector and fiscal management	Amount: \$70.0 million (ADF grant) and \$15.0 million (cofinancing) Share of COBP envelope: 21.7%	Newly added sector
4. Health and Education (CPS priority area: Sequence skills development to increase productive employment)			
Improved health and education sector infrastructure and services	Rehabilitation and reform of health sector Improvement of science, technology, engineering and mathematics education	Amount: \$40.0 million (ADF grant) and \$15.0 million (cofinancing) Share of COBP envelope: 12.4%	All the outcomes and areas of assistance in the previous COBP have been replaced.
5. Agriculture, Natural Resources, and Rural Development (CPS priority area: Integrate support for food security and value-chain development, water resources management, and climate change adaptation)			
Ensured food security and increased productivity of agriculture	Improvements in agricultural production and irrigation	Amount: \$55.0 million without cofinancing Share of COBP envelope: 17.0%	No changes

Key Country Development Outcomes that ADB Contributes to	ADB		
	Key Areas of Assistance	Indicative Resources Available for Commitment in 2021–2023	Changes from Last COBP
Strengthened disaster resilience and help spur investment	River embankment, climate change adaptation, disaster risk reduction, and infrastructure investments		
6. Water and Other Urban Infrastructure and Services (CPS priority area: Continue infrastructure investments to remove key bottlenecks)			
Environmentally resilient municipal infrastructure developed	Development of environmentally resilient municipal infrastructure in an integrated manner through public–private partnerships	Amount: \$83.0 million (ADF grant) without cofinancing Share of COBP envelope: 25.7%	No changes

ADB = Asian Development Bank, ADF = Asian Development Fund, COBP = country operations business plan, CPS = country partnership strategy.
Sources: Government of Tajikistan and Asian Development Bank estimates.

LIST OF LINKED DOCUMENTS

<http://www.adb.org/Documents/COBP/?id=TAJ-2021>

1. Portfolio at a Glance: Tajikistan

INDICATIVE ASSISTANCE PIPELINE

Table A3.1: Lending Products, 2021–2023

Project/Program Name ^a	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/ PRF	Total ^(e)	Cost (\$ million)				Co-finance	
							ADB					
							Regular OCR	COL	ADF Grants	Total		
2021 Firm												
Climate-Resilient Livestock Value Chain Sector Development Project	ANR	GI	OP1, OP3, OP5	CWER	2016	10.0	0.0	0.0	10.0	10.0	0.00	0.0
Irrigation Project	ANR	GI	OP1, OP3, OP5	CWER	2018	20.0	0.0	0.0	20.0	20.0	0.0	0.0
Integrated Urban Development Project	WUS, TRA	GI	OP1, OP2, OP3, OP4, OP6	CWUW	2020	38.0	0.0	0.0	38.0 ^c	38.0	0.0	0.0
Energy Sector Development Project	ENE	GI	OP1, OP6	CWEN	2021	115.0	0.0	0.0	40.0	40.0	0.0	75.0 ^d
Total						183.0	0.0	0.0	108.0	108.0	0.0	0.0
2021 Standby												
Health Sector Development Project	HLT	GI	OP1, OP2, OP4	CWSS	2021	25.0	0.0	0.0	20.0	20.0	0.0	5.0 ^d
Second Financial Sector and Fiscal Management Improvement Project (PBL)	PSM, FIN	GI	OP1, OP2, OP6	CWPF	2021	50.0	0.0	0.0	40.0	40.0	0.0	10.0 ^d
Second Disaster Risk Management Project	ANR	GI	OP3, OP5	CWER	2020	25.0	0.0	0.0	25.0 ^c	25.0	0.0	0.0
Road Development Project	TRA	GI	OP1, OP6, OP7	CWTC	2021	55.0	0.0	0.0	35.0	35.0	0.0	20.0 ^d
Total						155.0	0.0	0.0	120.0	120.0	0.0	35.0
2022 Firm												
Health Sector Development Project	HLT	GI	OP1, OP2, OP4	CWSS	2021	25.0	0.0	0.0	20.0	20.0	0.0	5.0 ^d
Second Financial Sector and Fiscal Management Improvement Project (PBL)	PSM, FIN	GI	OP1, OP2, OP6	CWPF	2021	50.0	0.0	0.0	40.0	40.0	0.0	10.0 ^d
Second Disaster Risk Management Project	ANR	GI	OP3, OP5	CWER	2020	25.0	0.0	0.0	25.0 ^d	25.0	0.0	0.0
Tourism Development Multisector Project	WUS, TRA	GI	OP1, OP2, OP3, OP4, OP5, OP6, OP7	CWUW	2020	45.0	0.0	0.0	45.0	45.0	0.0	0.0
Road Development Project	TRA	GI	OP1, OP6, OP7	CWTC	2021	55.0	0.0	0.0	35.0	35.0	0.0	20.0 ^d
Total						200.0	0.0	0.0	165.0	165.0	0.0	35.0

Project/Program Name ^a	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/ PRF	Total ^(e)	Cost (\$ million)					
							ADB				Gov't	Co-finance
							Regular OCR	COL	ADF Grants	Total		
2022 Standby												
Investment Climate Improvement through e-Governance Project (PBL)	PSM	GI	OP1, OP2, OP6	CWPF	2022	35.0	0.0	0.0	30.0	30.0	0.0	5.0 ^d
Improving Science, Technology, Engineering and Mathematics Education Project	EDU	GI	OP1, OP2, OP6	CWSS	2022	30.0	0.0	0.0	20.0	20.0 ^c	0.0	10.0 ^d
Total						65.0	0.0	0.0	50.0	50.0	0.0	15.0
2023 Firm												
Investment Climate Improvement through e-Governance Project (PBL)	PSM	GI	OP1, OP2, OP6	CWPF	2022	35.0	0.0	0.0	30.0	30.0	0.0	5.0 ^d
Improving Science, Technology, Engineering and Mathematics Education Project	EDU	GI	OP1, OP2, OP6	CWSS	2022	30.0	0.0	0.0	20.0	20.0 ^c	0.0	10.0 ^d
Total						65.0	0.0	0.0	50.0	50.0	0.0	15.0
2023 Standby												
Improving Energy Sector Performance Project	ENE	GI	OP1, OP6	CWEN	2022	40.0	0.0	0.0	30.0	30.0 ^b	0.0	10.0
Total						40.0	0.0	0.0	30.0	30.0	0.0	10.0

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; CWEN = Central and West Asia Energy Division; CWER = Central and West Asia Environment, Natural Resources, and Agriculture Division; CWPF = Central and West Asia Public Management, Financial Sector, and Trade Division; CWSS = Central and West Asia Social Sector Division; CWTC = Central and West Asia Transport and Communications Division; CWUW = Central and West Asia Urban Development and Water Division; EDU = education; ENE = energy; FIN = finance; GI = general intervention; Gov't = government; HLT = health; OCR = ordinary capital resources; OP1 = addressing remaining poverty and reducing inequalities; OP2 = accelerating progress in gender equality; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP4 = making cities more livable; OP5 = promoting rural development and food security; OP6 = strengthening governance and institutional capacity; OP7 = fostering regional cooperation and integration; PBL = policy-based lending; PRF = project readiness facility; PSM = public sector management; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

^a Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual loan delivery may change. All PBL operations will be subject to resource availability and available headroom.

^b In addition to country allocations, other sources of funding will be explored to cover the over-programming.

^c \$3.0 million of the total project amount is to be financed from the ADF thematic pool, for project addressing gender equity.

^d Source of financing is to be determined.

^e Disaster risk reduction project.

Source: Asian Development Bank estimates.

Table A3.2: Nonlending Products and Services, 2021–2023

Project/Program Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2021 Firm								
Health Sector Development Project	HLT	CWSS	TRTA	TASF	750.0		0.0	750.0
Second Financial Sector and Fiscal Improvement Project	PFM	CWPF	TRTA	TASF	750.0		0.0	750.0
Road Development Project	TRA	CWTC	TRTA	TASF	1,000.0		0.0	1,000.0
Total					2,500.0		0.0	2,500.0
2022 Firm								
Investment Climate Improvement through e-Governance Project	PFM	CWPF	TRTA	TASF	1,000.0		0.0	1,000.0
Improving Science, Technology, Engineering, and Mathematics Education Project	EDU	CWSS	TRTA	TASF	750.0		0.0	750.0
Total					1,750.0		0.0	1,750.0
2023 Firm								
Improving Energy Sector Performance Project	ENE	CWEN	TRTA	TASF	1,000.0		0.0	1,000.0
Improving Transport Asset Sustainability Project	TRA	CWTC	KSTA	TASF	500.0		0.0	500.0
Total					1,500.0		0.0	1,500.0

ADB = Asian Development Bank; CWEN = Central and West Asia Energy Division; CWPF = Central and West Asia Public Management, Financial Sector, and Trade Division; CWSS = Central and West Asia Social Sector Division; CWTC = Central and West Asia Transport and Communications Division; EDU = education; ENE = energy; HLT = health; KSTA = knowledge and support technical assistance; PFM = public finance management; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

Source: Asian Development Bank estimates.

ASSISTANCE PROGRAM FOR CURRENT YEAR

Table A4.1: Lending Products, 2020

Project/Program Name	Sector	Poverty Targeting	Operational Priority	Division	Year of TRTA/PDA	Cost (\$ million)						
						Total	ADB			Gov't	Co-finance	
							Regular OCR	COL	ADF Grants			Total
Firm												
COVID-19 Active Response and Expenditure Support Program (CPRO)	PSM	GI	OP1, OP2, OP6	CWPF		50.00	0.0	0.0	50.00	50.00 ^a	0.0	0.0
Skills and Employability Enhancement Project ^b	EDU	GI	OP1, OP2, OP6	CWSS	2018	30.00	0.0	0.0	30.00	30.00	0.0	0.0
Water Resources Management in Pyanj River Basin Project (additional financing)	ANR	GI	OP1, OP3, OP5	CWER		15.00	0.0	0.0	15.00	15.0 ^c	0.0	0.0
Financial Sector and Fiscal Improvement Program (PBL)	PSM	GI	OP1, OP2, OP6	CWPF	2019	50.00	0.0	0.0	50.00	50.00	0.0	0.0
Road Network Sustainability Project	TRA	GI	OP1, OP7	CWTC	2020	67.49	0.0	0.0	67.49	67.49 ^d	0.0	0.0
Power Sector Development Project (SDP, PBL)	ENE	GI	OP1, OP6	CWEN	2016	130.00	0.0	0.0	105.00	105.00 ^e	0.0	25.0
COVID-19 Emergency Response	HLT	GI	OP1, OP2, OP4	CWSS		2.50	0.0	0.0	2.50	2.50 ^f	0.0	0.0
Total						344.99	0.0	0.0	319.99	319.99	0.0	25.0

ADB = Asian Development Bank; ADF = Asian Development Fund; ANR = agriculture, natural resources, and rural development; COL = concessional OCR lending; COVID-19 = coronavirus disease; CPRO = COVID-19 pandemic response option; CWEN = Central and West Asia Energy Division; CWER = Central and West Asia Environment, Natural Resources and Agriculture Division; CWPF = Central and West Asia Public Management, Financial Sector, and Trade Division; CWSS = Central and West Asia Social Sector Division; CWTC = Central and West Asia Transport and Communications Division; EDU = education; ENE = energy; GI = general intervention; Gov't = government; HLT = health; OCR = ordinary capital resources; OP1 = addressing remaining poverty and reducing inequalities; OP2 = accelerating progress in gender equality; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP5 = promoting rural development and food security; OP6 = strengthening governance and institutional capacity; OP7 = fostering regional cooperation and integration; PBL = policy-based lending; PDA = project design advance; PSM = public sector management; SDP = sector development program; TRA = transport, TRTA = transaction technical assistance.

^a The funding is from reprogrammed country resources (\$11.6 million) and additional resources from Disaster Risk Facility (\$17.33 million) and savings and cancellations pool (\$21.07 million).

^b The project is partially funded by savings and cancellations of \$6.0 million, and \$1.5 million from the Japan Fund for Information and Communication Technology approved by the Government of Japan.

^c The funding is from the savings and cancellations pool.

^d The additional funding is from regional resources pool (\$20.0 million), disaster risk reduction (\$10 million), and approved funding from savings and cancellations reallocation of \$13.15 million.

^e The additional funding is from regional resources of \$50.0 million.

^f Financed by Asia Pacific Disaster Response Fund.

Source: Asian Development Bank estimates.

Table A4.2: Nonlending Products and Services, 2020

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Preparing the Financial Sector and Fiscal Management Improvement Program	PSM	CWPF	TRTA	TASF	250.0		0.0	250.0
Strengthening the Investment Climate in the Republic of Tajikistan	PSM	TJRM	KSTA	TASF	300.0		0.0	300.0
Preparing and Implementing Gender-Inclusive Projects in CWA (Subproject 4)	MUL	CWOD-PSG	TRTA	TASF	200.0		0.0	200.0
Preparing the Road Network Sustainability Project	TRA	CWTC	TRTA	TASF	225.0		0.0	225.0
Capacity Building to the Ministry of Transport for Better Project Planning and Implementation	TRA	CWTC	KSTA	TASF	500.0		0.0	500.0
Total					1,475.0		0.0	1,475.0

ADB = Asian Development Bank; CWA = Central and West Asia; CWOD-PSG = Central and West Asia Portfolio, Results, Safeguards and Gender Unit; CWPF = Central and West Asia Public Management, Financial Sector, and Trade Division; CWTC = Central and West Asia Transport and Communications Division; KSTA = knowledge and support technical assistance; MUL = multisector; PSM = public sector management;; TASF = Technical Assistance Special Fund; TJRM = Tajikistan Resident Mission; TRA = transport; TRTA = transaction technical assistance.

Source: Asian Development Bank estimates.

INDICATIVE KNOWLEDGE PRODUCTS AND EVENTS

Table A5.1: Knowledge Products and Events for 2021

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Asian Development Outlook, its update, and supplements	Economics	Publication and documentation	ERCD	TA 9149-REG
Key Economic Indicators	Economics	Publication and documentation	ERCD	TA 9023-REG
Asian Development Bank and Tajikistan: Fact Sheet	Multisector	Publication and documentation	DOC	Non-TA
Knowledge publications and events to be delivered in 2021 as part of the Central Asia Regional Economic Cooperation Program	Multisector	Publication and documentation, event organization	CWRD, EARD	Various TA projects
Asia Clean Energy Forum	Energy	Event organization	SDCC	
Youth Unemployment Survey	Economics, industry and trade, private sector	Publication and documentation	CWRD	TA 9493 ^a
Total number of publications = 5				
Total number of events = 2				

CWRD = Central and West Asia Department, DOC = Department of Communications, EARD = East Asia Department, ERCD = Economic Research and Regional Cooperation Department, SDCC = Sustainable Development and Climate Change Department, REG = regional, TA = technical assistance.

^a ADB. Tajikistan. Improving Urban Policy for Small and Medium Enterprises' Growth and Economic Diversification.

Source: Asian Development Bank.

Table A5.2: Additional Knowledge Publications and Events Delivered in 2020

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Technical Assistance
Improving Urban Policy for Small and Medium Enterprises' Growth and Economic Diversification	Economics, industry and trade, private sector	Event organization	CWRD	TA 9493 ^a
Total number of publications = 0				
Total number of events = 1				

CWRD = Central and West Asia Department, TA = technical assistance.

^a ADB. Tajikistan. Improving Urban Policy for Small and Medium Enterprises' Growth and Economic Diversification.

Source: Asian Development Bank.

Table A5.3: Innovation, Advanced Technology, and Pilot Initiatives to be Implemented in 2021

Item	Nature	Project Number	Sector or Theme	Division
Road Development Project	Unfolding road asset management system (tunnel module)	To be determined	TRA	CWTC

Total number of innovation, advanced technology, and pilot initiatives = 1

CWTC = Central and West Asia Transport and Communications Division, TRA = transport.

Source: Asian Development Bank.