

## B. SOVEREIGN OPERATIONS SUCCESS RATES AND RESULTS OF PROJECT EVALUATIONS

**Table B.1: Evaluated/Validated Success Rates: Project Completion Reports, 2007–2017**

Success Rate	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Total Number of Projects	19	46	68	57	72	61	51	46	48	50	55
Success Rate (%)	63	57	62	40	63	69	67	78	65	86	71

Source: Asian Development Bank Independent Evaluation Department.

**Table B.2: Results of Project Evaluations/Validations: Project Completion Reports, 2007–2017**

Year	Number of PCRs	Number of PVRs and PPERs	Downgrade S to LS		Upgrade LS to S		Net Downgrade (%)
			Number	%	Number	%	
2007	48	19	2	11	1	5	5
2008	48	46	6	13	1	2	11
2009	73	68	9	13		0	13
2010	57	57	13	23		0	23
2011	81	72	6	8	2	3	6
2012	82	61	6	10		0	10
2013	66	51	12	24		0	24
2014	58	46	5	11		0	11
2015	57	48	7	15	1	2	13
2016	57	50	4	8	1	2	6
2017	58	55	7	13		0	13

LS = less than successful, PCR = project completion report, PVR = project completion report validation, PPER = project performance evaluation report, S = successful

Source: Asian Development Bank Independent Evaluation Department.

**Table B.3: Success Rate of Sovereign Operations by Region and Country, Project Completion Reports, 2009–2017**

Country	2009–2011		2012–2014		2015–2017	
	Success Rate (%)	No. of Projects	Success Rate (%)	No. of Projects	Success Rate (%)	No. of Projects
<b>CWRD</b>	<b>42</b>	<b>62</b>	<b>45</b>	<b>38</b>	<b>74</b>	<b>23</b>
AFG	75	4	0	4	100	1
ARM	100	1	100	1	100	1
AZE	100	1	67	3	100	1
GEO	100	2	67	3	0	1
KAZ	50	2	0	1	67	3
KGZ	80	5	25	4	100	3
KGZ/TAJ					100	1
PAK	12	33	36	11	50	4
TAJ	86	7	50	4	67	3
TAJ/AFG		0	100	1		
UZB	57	7	67	6	67	6
<b>EARD</b>	<b>79</b>	<b>24</b>	<b>88</b>	<b>25</b>	<b>89</b>	<b>19</b>
MON	38	8	50	4	80	5
PRC	100	16	95	21	93	14
<b>PARD</b>	<b>44</b>	<b>16</b>	<b>57</b>	<b>7</b>	<b>50</b>	<b>20</b>
COO	100	1			50	2
FIJ	50	2			0	2
FSM	0	1				
KIR					100	1
NAU					100	1
PAL					0	1

Country	2009–2011		2012–2014		2015–2017	
	Success Rate (%)	No. of Projects	Success Rate (%)	No. of Projects	Success Rate (%)	No. of Projects
PNG	33	6	50	2	25	4
Reg-PARD	100	1	100	1		
RMI	0	1			0	1
SAM	0	1	100	1	50	2
SOL	100	1			100	2
TIM	50	2				
TON			0	1	50	2
TUV			50	2	100	2
<b>SDCC</b>			<b>100</b>	<b>1</b>		
Reg-SDCC			100	1		
<b>SARD</b>	<b>60</b>	<b>35</b>	<b>78</b>	<b>46</b>	<b>76</b>	<b>45</b>
BAN	75	8	100	11	83	12
BHU	0	1	50	2	100	1
IND	50	6	91	11	67	15
MLD	50	2	60	5	100	2
NEP	57	7	83	6	86	7
Reg-SARD					100	1
SRI	64	11	55	11	57	7
<b>SERD</b>	<b>62</b>	<b>60</b>	<b>78</b>	<b>41</b>	<b>76</b>	<b>46</b>
CAM	50	8	75	4	50	6
CAM/LAO/ VIE			100	1		
INO	63	19	77	13	83	12
LAO	56	9	100	6	100	6
LAO/VIE	100	1				
MYA					100	1
PHI	50	12	50	4	67	6
Reg-SERD			100	1	100	1
THA						
VIE	82	11	75	12	71	14
<b>Grand Total</b>	<b>56</b>	<b>197</b>	<b>71</b>	<b>158</b>	<b>74</b>	<b>153</b>

AFG = Afghanistan, ARM = Armenia, AZE = Azerbaijan, BAN = Bangladesh, BHU = Bhutan, CAM = Cambodia, COO = Cook Islands, CWRD = Central and West Asia Department, EARD = East Asia Department, FIJ = Fiji, FSM = Federated States of Micronesia, GEO = Georgia, IND = India, INO = Indonesia, KAZ = Kazakhstan, KGZ = Kyrgyz Republic, KIR = Kiribati, LAO = Lao People's Democratic Republic, MLD = Maldives, MON = Mongolia, MYA = Myanmar, NAU = Nauru, NEP = Nepal, PAK = Pakistan, PAL = Palau, PARD = Pacific Department, PHI = Philippines, PNG = Papua New Guinea, PRC = People's Republic of China, REG = regional, RMI = Republic of Marshall Islands, RSDD = Regional and Sustainable Development Department, SAM = Samoa, SARD = South Asia Department, SDCC = Sustainable Development and Climate Change Department, SERD = Southeast Asia Department, SOL = Solomon Islands, SRI = Sri Lanka, TAJ = Tajikistan, THA = Thailand, TIM = Timor Leste, TON = Tonga, TUV = Tuvalu, UZB = Uzbekistan, VIE = Viet Nam.

Source: Asian Development Bank Independent Evaluation Department.