

PRINCIPLES UNDERPINNING ADB'S PACIFIC OPERATIONS

Principles	Actions	Implementation Review ^a	Evaluation Finding
Ensure an understanding of the local context	Undertake continued studies on political economy issues	PNG, Solomon Islands, Timor-Leste, Kiribati, Fiji, Tonga	Not clear how these inform project design as yet. Few undertaken in the PIC-10
	Conduct capacity assessments when designing operations	Doesn't say that these were undertaken	None found
	Expand ADB presence in Pacific developing member countries, and strengthen field offices to work closely with executing agencies	Field presence has expanded	Confirmed
	Employ strong communication appropriate to local circumstances (newspapers, radio, television, town hall meetings, and other public presentations)	No evidence presented	ADB has supported some donor round table events but has not fully implemented this objective
	Provide resources for pre-implementation activities during project preparation	No evidence presented	Not used
Demonstrate flexibility in operations	Adopt a longer-term, flexible, and more programmatic approach to support Pacific developing member countries' development more effectively	PSDI and MFF in PNG and Regional Program	Limited number of examples found in PIC-10
	Be more selective in choosing lending modalities	MFF in PNG but no other examples provided	Expanding use of grants and grant financed PBOs
Promote participation and ownership	Work with stakeholders from government departments and nongovernment agencies that are committed to change	Little evidence presented	Emerging through use of policy based operations
	Work through a country-specific change management process accounting for the political economy, and designing and flexibly implementing a risk mitigation strategy	No evidence presented	Little evidence found in PIC-10
	Strengthen consultation and participation in support of building demand and local ownership while enhancing good governance (i.e., accountable, transparent, and participatory approaches)	Limited examples	Little evidence found in PIC-10
	Undertake demand-side formulation of plans and programs to raise ownership and effective demand for growth and development	Some efforts to raise ownership of reforms in policy based operations	Confirmed but little evidence found
Share knowledge	Strengthen knowledge management	Not many examples provided	Not covered in the evaluation
Strengthen coordination with development partners	Assist Paris Declaration and Cairns Compact implementation.	Good progress with donor coordination	Confirmed
	Engage closely with development partners		

ADB = Asian Development Bank, MFF = multitranches financing facility, PIC-10 = 10 Pacific island countries, PNG = Papua New Guinea, PSDI = Private Sector Development Initiative.

^a Source: ADB. 2014 *Pacific Approach 2010–2014 Implementation Review*. Manila.