

DEVELOPMENT COORDINATION MATRIX

Objective: To support Timor-Leste’s pursuit of pandemic recovery, inclusive development, and climate resilience				
ADB Priority Areas	Other Development Partners’ Main Activities			
	Multilateral Institutions and the UN System		Bilateral	
Pillar 1. Build Climate-Resilient Infrastructure and Basic Services				
Improve connectivity infrastructure Land	World Bank	<ul style="list-style-type: none"> Capacity Development of Road Services Timor-Leste Branch Roads Project Timor-Leste Road Climate Resilience 	JICA	<ul style="list-style-type: none"> National Road No.1 Upgrading Construction of Upriver Comoro Bridge
	UNDP	<ul style="list-style-type: none"> Dili to Ainaro Road Development Corridor 	DFAT	<ul style="list-style-type: none"> Roads for Development (R4D)
Air	IFC	<ul style="list-style-type: none"> Dili Airport Expansion Project 	USAID	<ul style="list-style-type: none"> Rehabilitation of Baucau Airport
			JICA	<ul style="list-style-type: none"> Project for Improvement of Presidente Nicolau Lobato International Airport
			DFAT	<ul style="list-style-type: none"> Scope discussion ongoing
Sea			JICA	<ul style="list-style-type: none"> Relocation of Ferry Terminal in Dili Port
			GIZ	<ul style="list-style-type: none"> Support to Maritime Sector
			DFAT	<ul style="list-style-type: none"> Maritime security Proposed Hera port development
Ensure access to water and sanitation for all	World Bank	<ul style="list-style-type: none"> Timor-Leste Water Supply and Sanitation Project 	DFAT	<ul style="list-style-type: none"> Rural water supply operation and maintenance Dili Water System Emergency Repair Program
Ensure more efficient and cleaner energy	UNDP	<ul style="list-style-type: none"> Promoting Sustainable Bio-Energy Production from Biomass 	USAID	Asia EDGE Hub (improving electrical grid and regional connectivity)
			KOICA/ UNDP	<ul style="list-style-type: none"> Facilitate access to water services in rural communities
Other climate and disaster resilient infrastructure	EU	<ul style="list-style-type: none"> Hamenus Lixu Plastiku 	USAID	<ul style="list-style-type: none"> Plastic Upcycling Alliance Increasing Community Resilience in Oe-Cusse
	UNDP	<ul style="list-style-type: none"> Shoreline resilience to protect local communities and their livelihoods 	JICA	<ul style="list-style-type: none"> Community-Based Sustainable Natural Resource Management
	IOM	<ul style="list-style-type: none"> Addressing Environmental Migration Resulting from Coastal Change 	KOICA	<ul style="list-style-type: none"> Strengthening Critical Resilience Capacities to Climate Change and Natural Disasters
Pillar 2. Promote an Enabling Environment for Economic Diversification				
Promote rural development, agricultural value chains and food security	EU/ILO	<ul style="list-style-type: none"> ERA Agro-Forestry Project 	USAID	<ul style="list-style-type: none"> Avansa Agrikultura Project Farmer-to-Farmer US Agriculture mentoring Accelerating Aquaculture Development iHATUTAN Education and Nutrition Program
	EU	<ul style="list-style-type: none"> Ai ba Futuru (Partnership for Sustainable Agroforestry) 	NZ	<ul style="list-style-type: none"> Supporting to National Cooperative Business Aihan diak ba moris diak (food security grants)

		<ul style="list-style-type: none"> • Rai Matak (Green Lands) Program: Carbon Farming for Timor-Leste 		<ul style="list-style-type: none"> • Support to Cooperativa Cafe Timor • Sustainable agriculture, fisheries and aquaculture • Food Security Initiative Programme
	ADB/UNDP	<ul style="list-style-type: none"> • Food Security Emergency Response in Timor-Leste 	DFAT	<ul style="list-style-type: none"> • Hamutuk – Nutrition Collective Impact Pilot • Toos ba Moris Diak –Farming for Prosperity
	FAO	<ul style="list-style-type: none"> • Strengthening resilience in communities most vulnerable by drought • Community Forestry 	JICA	<ul style="list-style-type: none"> • Nutrition Improvement "Furikake" Project • Strengthening Domestic Rice Production • Promoting Agribusiness by Rural Women project
	World Bank	<ul style="list-style-type: none"> • Sustainable Agriculture Productivity Improvement Project. 	GIZ	<ul style="list-style-type: none"> • Ai ba Futuru (Agroforestry) • Promoting employment opportunities for disadvantaged groups in the agroforestry sector
	WFP	<ul style="list-style-type: none"> • Supply Chain Management 		
Strengthen human development through improved skills	World Bank	<ul style="list-style-type: none"> • Basic Education Strengthening and Transformation Project 	Portugal	<ul style="list-style-type: none"> • Escolas de Referência; Centros de Formação ; Escola Portuguesa Ruy Cinatti ; Centro de Ensino e Língua Portuguesa
	UNDP	<ul style="list-style-type: none"> • ICT to Improve Education and Skills 	NZ	<ul style="list-style-type: none"> • Lafaek Learning Media
	ILO	<ul style="list-style-type: none"> • Support to SEFOPE in strategic planning • Awareness-raising and policy engagement to accelerate action against child labour 	JICA	<ul style="list-style-type: none"> • Primary School Infrastructure Construction
			GIZ	<ul style="list-style-type: none"> • Peace Fund – Peacebuilding and youth promotion
	UNICEF	<ul style="list-style-type: none"> • Co-chair the Local Education Group • Development of online learning courses 	DFAT	<ul style="list-style-type: none"> • Australia Award Scholarship • Partnership for Human Development (Education) • Technical and vocational training (Tibar)
Enhance business environment and explore private sector and PPP opportunities	UNDP	<ul style="list-style-type: none"> • Mobilize Social Business to Accelerate Achievement of Timor-Leste 	DFAT	<ul style="list-style-type: none"> • Market Development Facility (MDF) • Workforce Development Program (WDPTL)
	World Bank	<ul style="list-style-type: none"> • Private Sector Development and Tourism Development 	JICA	<ul style="list-style-type: none"> • Private Sector Investment Finance (PSIF)
			NZ	<ul style="list-style-type: none"> • Visit Timor-Leste
			GIZ	<ul style="list-style-type: none"> • Innovative Employment Promotion • Employability and Opportunities for Marginalized Groups
			USAID	Tourism for All
Improve financial access	IOM	<ul style="list-style-type: none"> • Integrated National Financing Framework and Financial Diversification 		
	EU	<ul style="list-style-type: none"> • EIB Support to microfinance in TL 		
Promote regional cooperation and international trade	EU	<ul style="list-style-type: none"> • Reinforce institutional management capacity of PALOP-TL 	NZ	<ul style="list-style-type: none"> • ASEAN Secretariat Internships
Crosscutting themes				
Enhance governance,	World Bank	<ul style="list-style-type: none"> • PFM Reforms 	DFAT	<ul style="list-style-type: none"> • Governance for Development (GF4D) • Strengthening Village Development and Municipal

public financial management and fiscal sustainability				Administration <ul style="list-style-type: none"> • National Program for Village Development • Support to Bolsa de Mãe- jersaun four
	EU	<ul style="list-style-type: none"> • Service delivery through strengthened Public Finance Management and Oversight 	USAID	<ul style="list-style-type: none"> • Custom Trade Facilitation Systems • Inclusive Elections and Political Processes • NGO Advocacy for Good Governance
	UNDP	<ul style="list-style-type: none"> • Accelerating Access to Justice for All • Support to Decentralization 	DFAT & USAID	<ul style="list-style-type: none"> • e-governance and development of a unique ID
	OECD	<ul style="list-style-type: none"> • PFM reforms 		
Accelerate gender equality measures	UN Women	<ul style="list-style-type: none"> • Gender Responsive Planning and Budgeting • Women in Politics support 	DFAT	<ul style="list-style-type: none"> • Nabilan - Ending Violence Against Women.
	UNDP	<ul style="list-style-type: none"> • Hamutuk ba Iqualdade (Preventing GBV) 	USAID	<ul style="list-style-type: none"> • Harmonia Activity: Community Stopping GBV
	EU/ILO/ UN/ Women/ UNDP/ UNICEF	<ul style="list-style-type: none"> • Spotlight Initiative – joint UN initiative to address GBV 	GIZ KOICA	<ul style="list-style-type: none"> • Joventude ba Mudansa – GBV Prevention • Hamutuk ba Iqualdade (Preventing GBV)
Strengthen ICT capacity	World Bank, UNESCO	<ul style="list-style-type: none"> • Unique ID 	USAID	<ul style="list-style-type: none"> • ATLATL (ICT and regional connectivity)
			DFAT	<ul style="list-style-type: none"> • Undersea cable
Other issues				
COVID-19 Response	EU	<ul style="list-style-type: none"> • COVID-19 Emergency Response (water system at health facilities, hygiene kits distribution, support to local media) • Direct award to Civil Society organizations 	NZ	<ul style="list-style-type: none"> • Aihan diak ba moris diak (food security grants). • PPE Equipment Provision
	World Bank	<ul style="list-style-type: none"> • COVID-19 Emergency Support Project 	USAID	<ul style="list-style-type: none"> • Basic health program in response to COVID 19
	WHO	<ul style="list-style-type: none"> • Technical and financial support to MoH • Surveillance, rapid response, and case investigation • Support to National Laboratory 	JICA	<ul style="list-style-type: none"> • Purchasing and delivery of medical supplies
	ADB/ UNDP	<ul style="list-style-type: none"> • Food Security Emergency Response 	KOICA	<ul style="list-style-type: none"> • Information Campaign for Awareness
	UN Women	<ul style="list-style-type: none"> • GBV services under Spotlight program • Monitoring Service for Cash Transfer 	DFAT	<ul style="list-style-type: none"> • Direct Partner Funding Community Resilience and Economic Recovery for NGOs for messaging • Support to Health Sector Response
	IOM/	<ul style="list-style-type: none"> • National laboratory equipment 		

	KOICA			<ul style="list-style-type: none"> Adapted Market Development Facilities' activities Infrastructure upgrade for isolation facilities Operational Support to MSSSI Support to SAMES Support to National Police at Guardposts
	UNICEF	<ul style="list-style-type: none"> Education and WASH in schools UNICEF's Medical Supply procurement 		
	WFP	<ul style="list-style-type: none"> Chartered Humanitarian Flights Logistical Support to ministries Food price monitoring with MAF 		
	ILO	<ul style="list-style-type: none"> Logistical support to cash transfer program/MSSI 	PRC	<ul style="list-style-type: none"> Donations of vaccines and equipment
	UNDP	<ul style="list-style-type: none"> Strengthen National and municipal response to COVID-19 		
Health Services and social protection	WHO	<ul style="list-style-type: none"> Strengthen Universal Health Coverage Leprosy as a Public Health Problem Prevention of Dengue during Rainy Season 	USAID	<ul style="list-style-type: none"> Reinforce Basic Health Local Health Sustainability System
	IOM	<ul style="list-style-type: none"> Communicable Diseases National TB Control Program Malaria control Program Pandemic Influenza Preparedness 	JICA	<ul style="list-style-type: none"> Improving Reproductive, Maternal, Neonatal and Child Health Primary Health Care in cCommunities Rehabilitation of Lospalos Public Health Center
	Global Funds for Aids, TB and Malaria	<ul style="list-style-type: none"> Community-Based Active Case Detection and Management of TB National TB Programme and Resilient and Sustainable Systems for Health 	DFAT	<ul style="list-style-type: none"> Direct budget support to Bolsa de Mãe- Jerasaun Foun Support cash for work scheme through Roads for Development support program
	UNICEF	<ul style="list-style-type: none"> Child Survival and Development Birth registration programme (with Japan) 	PRC	<ul style="list-style-type: none"> Provision of medical teams
	World Bank	<ul style="list-style-type: none"> Social Protection program review Affordable housing PPP (IFC) PPP Advisory for Health Diagnostics 		
	ILO	<ul style="list-style-type: none"> Action/Portugal: Strengthening legal systems for social protection 		
Security	UN	<ul style="list-style-type: none"> Country and general security matters 	DFAT	<ul style="list-style-type: none"> Timor-Leste Police Development Program
			JICA	<ul style="list-style-type: none"> Capacity Development for Community Policing.

ADB = Asian Development Bank; DFAT = Department of Foreign Affairs and Trade of Australia; EU = European Union; FAO = Food and Agriculture Organization of the United Nations; GBV = gender-based violence; GIZ = Deutsche Gesellschaft für Internationale Zusammenarbeit (German Agency for International Cooperation); IFC = International Finance Corporation; ILO = International Labour Organization; IOM = International Organization for Migration; JICA = Japan International Cooperation Agency; KOICA = Korea International Cooperation Agency; NZ = New Zealand Aid; OECD = Organisation for Economic Co-operation and Development; PFM = Public Financial Management; PRC = People's Republic of China; SEFOPE = State Secretariat for Professional Training and Employment; TB = tuberculosis; UNDP = United Nations Development Programme; UNICEF = United Nations Children's Fund; USAID = United States Agency for International Development; WFP = World Food Programme; WHO = World Health Organization.