

# **Development Effectiveness Review Report 2013**

## **Supplementary Statistics**

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**LEVEL 1:**

**Development Outcomes in Asia and the Pacific**

**Table 1.1a: Millennium Development Goals in ADB Countries**

Indicator	Earliest Data	Year	2005	Latest Data	Year	2015 Cutoff Value	2015 Projection	Progress	Target Achieved
1. Population living on less than \$1.25 (PPP) a day (%)	54.45	1990	26.88	20.74	2010	27.23	-	Early achiever	Yes
2. Children under 5 moderately or severely underweight (%)	32.54	1990	26.90	22.97	2011	16.27	20.72	Slow	No
3. Total net enrollment ratio in primary education, both sexes*	84.03	1999	91.35	95.03	2011	100.00	96.21	Slow	No
4. Pupils starting grade 1 who reach last grade of primary, both sexes (%)	69.58	1999	68.65	67.69	2011	100.00	68.23	Slow	No
5. Primary education completion rate, both sexes (%)	74.11	1999	86.63	93.16	2011	100.00	93.51	Slow	No
6. Gender parity index in primary level enrollment	0.92	1999	0.96	1.01	2011	1.00	1.07	Early achiever	Yes
7. Gender parity index in secondary level enrollment	0.84	1999	0.92	0.98	2011	1.00	1.05	On track	Yes
8. Gender parity index in tertiary level enrollment	0.75	1999	0.84	0.94	2011	1.00	1.01	On track	Yes
9. Women in wage employment in the nonagricultural sector (%)	27.73	1990	30.08	31.37	2011	Increase	32.41	On track	Yes
10. Children under 5 mortality rate per 1,000 live births	92.96	1990	56.89	41.36	2012	30.99	-	Slow	No
11. Infant mortality rate (0–1 year) per 1,000 live births	62.79	1990	42.66	33.46	2012	20.93	30.50	Slow	No
12. Maternal mortality ratio per 100,000 live births	400.42	1990	210.08	153.69	2010	100.11	121.53	Slow	No
13. Adults (15+) living with HIV (number, million)	0.41	1990	3.77	3.77	2012	Reverse the trend	-	-	
14. Women (15+) living with HIV (number, million)	0.06	1990	1.36	1.44	2012	Reverse the trend	-	-	
15. Tuberculosis prevalence rate per 100,000 population	373.62	1990	294.30	219.51	2011	Reverse the trend	164.64	Early achiever	Yes
16. Tuberculosis death rate per 100,000 population	34.06	1990	25.35	18.11	2011	Reverse the trend	13.62	Early achiever	Yes
17. Land area covered by forest (%)	22.17	1990	22.40	22.80	2011	Reverse the trend	23.34	Early achiever	Yes
18. Protected area to total surface area (%)	7.49	1990	9.58	10.56	2012	Reverse the trend	11.55	Early achiever	Yes
19. CO2 emissions (metric tons per capita)	1.34	1990	2.54	3.37	2010	NA	-	-	
20. Carbon dioxide intensity of GDP	1.40	1990	0.81	0.66	2010	NA	-	-	
21. Population using improved drinking water source, urban (%)	92.72	1990	95.40	96.28	2011	96.36	96.71	On track	Yes
22. Population using improved drinking water source, urban (%)	61.15	1990	79.44	85.94	2011	80.57	88.25	Early achiever	Yes
23. Population using improved sanitation facilities, urban (%)	55.42	1990	67.09	71.20	2011	77.71	74.03	Slow	No
24. Population using improved sanitation facilities, rural (%)	17.68	1990	37.58	43.90	2011	58.84	51.66	Slow	No

Table 1.1b: Millennium Development Goals in ADF Countries

Indicator	Earliest Data	Year	2005	Latest Data	Year	2015 Cutoff Value	2015 Projection	Progress	Target Achieved
1. Population living on less than \$1.25 (PPP) a day (%)	61.73	1990	32.60	22.89	2010	30.86	-	Early achiever	Yes
2. Children under 5 moderately or severely underweight (%)	44.07	1990	29.89	26.30	2011	21.83	22.71	Slow	No
3. Total net enrollment ratio in primary education, both sexes*	72.08	1999	77.99	84.22	2011	100.00	88.05	Slow	No
4. Pupils starting grade 1 who reach last grade of primary, both sexes (%)	76.26	1999	74.05	68.90	2011	100.00	69.62	Slow	No
5. Primary education completion rate, both sexes (%)	69.19	1999	75.40	78.42	2011	100.00	79.21	Slow	No
6. Gender parity index in primary level enrollment	0.76	1999	0.84	0.90	2011	1.00	1.06	On track	Yes
7. Gender parity index in secondary level enrollment	0.86	1999	0.89	0.93	2011	1.00	0.97	Slow	No
8. Gender parity index in tertiary level enrollment	0.80	1999	0.80	0.88	2011	1.00	0.92	Slow	No
9. Women in wage employment in the nonagricultural sector (%)	25.25	1990	26.04	26.13	2011	Increase	26.96	On track	Yes
10. Children under 5 mortality rate per 1,000 live births	118.58	1990	74.82	58.43	2012	39.53	-	Slow	No
11. Infant mortality rate (0–1 year) per 1,000 live births	82.72	1990	54.31	43.90	2012	27.57	40.23	Slow	No
12. Maternal mortality ratio per 100,000 live births	560.90	1990	291.38	220.04	2010	140.23	178.01	Slow	No
13. Adults (15+) living with HIV (number, million)	0.05	1990	0.71	0.75	2012	Reverse the trend	-	-	
14. Women (15+) living with HIV (number, million)	0.01	1990	0.23	0.25	2012	Reverse the trend	-	-	
15. Tuberculosis prevalence rate per 100,000 population	531.19	1990	443.25	363.98	2011	Reverse the trend	289.38	Early achiever	Yes
16. Tuberculosis death rate per 100,000 population	59.80	1990	44.67	34.71	2011	Reverse the trend	25.42	Early achiever	Yes
17. Land area covered by forest (%)	24.51	1990	22.65	22.21	2011	Reverse the trend	22.38	Regressing	No
18. Protected area to total surface area (%)	3.77	1990	6.97	8.66	2012	Reverse the trend	10.97	Early achiever	Yes
19. CO2 emissions (metric tons per capita)	0.33	1990	0.77	0.88	2010	NA	-	-	
20. Carbon dioxide intensity of GDP	0.44	1990	0.46	0.38	2010	NA	-	-	
21. Population using improved drinking water source, urban (%)	88.33	1990	91.47	93.26	2011	94.17	93.63	Slow	No
22. Population using improved drinking water source, urban (%)	63.65	1990	76.91	82.70	2011	81.82	85.14	Early achiever	Yes
23. Population using improved sanitation facilities, urban (%)	69.21	1990	71.57	73.58	2011	84.60	73.96	Slow	No
24. Population using improved sanitation facilities, rural (%)	29.09	1990	45.94	52.79	2011	64.54	59.08	Slow	No

Table 1.1c: Millennium Development Goals in ADF-Only Countries

Indicator	Earliest Data	Year	2005	Latest Data	Year	2015 Cutoff Value	2015 Projection	Progress	Target Achieved
1. Population living on less than \$1.25 (PPP) a day (%)	58.84	1990	37.12	18.83	2010	29.42	-	Early achiever	Yes
2. Children under 5 moderately or severely underweight (%)	40.27	1990	29.23	23.15	2011	20.28	20.42	Slow	No
3. Total net enrollment ratio in primary education, both sexes*	77.94	1999	89.81	96.45	2011	100.00	97.88	Slow	No
4. Pupils starting grade 1 who reach last grade of primary, both sexes (%)	62.56	1999	69.62	73.29	2011	100.00	75.92	Slow	No
5. Primary education completion rate, both sexes (%)	62.95	1999	77.22	77.36	2011	100.00	77.48	Slow	No
6. Gender parity index in primary level enrollment	0.72	1999	0.87	0.95	2011	1.00	1.30	On track	Yes
7. Gender parity index in secondary level enrollment	0.74	1999	0.79	0.91	2011	1.00	1.02	On track	Yes
8. Gender parity index in tertiary level enrollment	0.85	1999	0.86	0.89	2011	1.00	1.00	Slow	No
9. Women in wage employment in the nonagricultural sector (%)	28.06	1990	31.98	32.49	2011	Increase	33.78	On track	Yes
10. Children under 5 mortality rate per 1,000 live births	128.74	1990	81.24	62.69	2012	42.91	-	Slow	No
11. Infant mortality rate (0–1 year) per 1,000 live births	91.99	1990	62.09	49.77	2012	30.66	45.34	Slow	No
12. Maternal mortality ratio per 100,000 live births	765.57	1990	395.24	275.24	2010	191.39	218.50	Slow	No
13. Adults (15+) living with HIV (number, million)	0.04	1990	0.40	0.34	2012	Reverse the trend	-	-	
14. Women (15+) living with HIV (number, million)	0.00	1990	0.13	0.13	2012	Reverse the trend	-	-	
15. Tuberculosis prevalence rate per 100,000 population	743.95	1990	548.00	432.57	2011	Reverse the trend	307.95	Early achiever	Yes
16. Tuberculosis death rate per 100,000 population	79.49	1990	48.63	38.35	2011	Reverse the trend	23.46	Early achiever	Yes
17. Land area covered by forest (%)	36.23	1990	31.60	30.50	2011	Reverse the trend	30.52	Regressing	No
18. Protected area to total surface area (%)	2.39	1990	5.28	7.74	2012	Reverse the trend	10.54	Early achiever	Yes
19. CO2 emissions (metric tons per capita)	0.10	1990	0.22	0.27	2010	NA	-	-	
20. "Carbon dioxide intensity of GDP	0.10	1990	0.18	0.19	2010	NA	-	-	
21. Population using improved drinking water source, urban (%)	73.50	1990	83.40	91.14	2011	86.75	92.40	Early achiever	Yes
22. Population using improved drinking water source, urban (%)	43.25	1990	61.53	71.81	2011	71.63	79.24	Early achiever	Yes
23. Population using improved sanitation facilities, urban (%)	65.69	1990	69.23	73.71	2011	82.84	75.31	Slow	No
24. Population using improved sanitation facilities, rural (%)	28.80	1990	42.97	49.07	2011	64.40	55.26	Slow	No

\*The MDG target for total net enrollment ratio in primary education is already achieved in ADB and ADF-only countries based on 95 cut-off value used by ESCAP when classifying MDG progress of countries.

Note: Estimates are averages of actual country values or imputed country values wherever data are missing for the year required weighted by population size. MDG targets were computed relative to 1990 values for the country group except those for indicators on access and gender parity in education. Some of these targets have been recalculated based on new data.

Source: Regional aggregates for MDG indicators were prepared by the Strategy and Policy Department using country data from the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) Statistics Division as part of the partnership between the ADB, UNESCAP, and the United Nations Development Programme on the Millennium Development Goals. Population data used as weights are from the United Nations Population Division World Population Prospects: The 2012 Revision. Country estimates were computed based on historical trends by the UNESCAP Statistics Division using the United Nations Millennium Development Goal Indicators database, <http://mdgs.un.org/unsd/mdg/>.



**LEVEL 2:**

**ADB Contributions to Development Results**

**Table 2.1: Successful Asian Development Bank Operations**  
(%)

Indicators	2010	2011	2012	2013	2010–2012	2011–2013
Projects <sup>a</sup>	63	77	74	81	72	77
Policy-based Operations <sup>a</sup>	50	73	64	87	62	74
Sovereign Operations <sup>a</sup>	60	76	74	81	70	77
Rated <i>Likely Sustainable</i> <sup>a</sup>	51	66	63	73	60	67
Non-Sovereign Operations <sup>b</sup>	50	43	64	89	53	67
Technical Assistance Projects <sup>c</sup>	78	81	89	89	83	86

Notes: Rating may either be *successful* or *highly successful*.

<sup>a</sup> Rates for 2010–2011 used updated, post-validation ratings, and rates for 2012 and 2013 were adjusted based on actual validations and historical average rates of upgrading or downgrading of project completion report ratings by the Independent Evaluation Department.

<sup>b</sup> Rates used updated ratings based on extended annual review report (XARR) validation reports, and project performance evaluation reports (PPER).

<sup>c</sup> Rates used original ratings based on technical assistance completion reports (TCR).

Sources: Asian Development Bank project completion reports (PCR), XARRs, PCR and XARR validation reports, TCRs, and PPERs issued in 2010–2013, and Strategy and Policy Department.

**Table 2.2: Successful Asian Development Fund Operations**  
(%)

Indicators	2010	2011	2012	2013	2010–2012	2011–2013
Projects <sup>a</sup>	61	72	72	80	68	74
Policy-based Operations <sup>a</sup>	55	63	69	85	62	71
Sovereign Operations <sup>a</sup>	61	71	72	81	68	74
Rated <i>Likely Sustainable</i> <sup>a</sup>	46	60	59	70	55	62
Technical Assistance Projects <sup>b</sup>	78	79	90	88	82	86

Notes: Rating may either be *successful* or *highly successful*.

<sup>a</sup> Rates for 2010–2011 used updated, post-validation ratings, and rates for 2012 and 2013 were adjusted based on actual validations and historical average rates of upgrading or downgrading of project completion report ratings by the Independent Evaluation Department.

<sup>b</sup> Rates used original ratings based on technical assistance completion reports (TCRs).

Sources: Asian Development Bank project completion reports, PCR validation reports, TCRs, and project performance evaluation reports issued in 2010–2013, and Strategy and Policy Department.

Table 2.3: Completed Sovereign Operations Delivering Gender Equality Results

Year	ADB		ADF	
	Total <sup>a</sup> (No.)	Successful (%)	Total <sup>a</sup> (No.)	Successful (%)
2010	32	41	28	43
2011	27	56	23	57
2012	23	65	22	64
2013	15	67	14	71
2010–2012	82	52	73	53
2011–2013	65	62	59	63

ADB = Asian Development Bank, ADF = Asian Development Fund, No. = number,

<sup>a</sup> Number of project/ program completion reports (PCR) classified as gender theme or effective gender mainstreaming.

Sources: ADB project completion reports and PCR validation reports issued in 2010–2013, and Regional and Sustainable Development Department.

Table 2.4: Successful Sovereign Operations by Country Grouping (%)

Year	OCR-Only Countries	Blend Countries	ADF-only Countries	FCAS Countries
2010	67	54	68	50
2011	88	70	73	67
2012	78	72	78	96
2013	77	85	81	90
2010–2012	77	64	73	69
2011–2013	82	74	76	78

ADF = Asian Development Fund, FCAS = fragile and conflict-affected situations, OCR = ordinary capital resources.

Notes:

1. Rating may either be *successful* or *highly successful*.
2. Rates for 2010–2011 used updated, post-validation ratings, and rates for 2012 and 2013 were adjusted using actual validations and projected validation results.
3. The list of countries in each country grouping is in Table A1.2.

Sources: Asian Development Bank project completion reports, PCR validation reports, and project performance evaluation reports issued in 2010–2013, and Strategy and Policy Department.

**Table 2.5: Successful Nonsovereign Operations by Country Grouping (%)**

Year	OCR-Only Countries	Blend Countries	ADF-only Countries
2010	50	0	100
2011	50	50	50
2012	60	83	50
2013	80	89	0
2010–2012	53	67	60
2011–2013	61	82	50

ADF = Asian Development Fund, OCR = ordinary capital resources.

Notes:

1. Rating may either be successful or highly successful.
2. Rates used updated ratings based on extended annual review reports (XARR), XARR validation reports, and project performance evaluation reports. The success rates for nonsovereign operations in 2012 and 2013 were not adjusted because the small number of Independent Evaluation Department XARR validations and evaluations does not provide a sufficient basis for estimating future changes in ratings.
3. The list of countries in each country grouping is in Table A1.2.

Sources: Asian Development Bank XARRs, XARR validation reports, and project performance evaluation reports issued in 2010–2013, and Strategy and Policy Department.

**Table 2.6: Successful Technical Assistance Projects by Country Grouping (%)**

Year	OCR-Only Countries	Blend Countries	ADF-only Countries	FCAS Countries
2010	77	65	73	71
2011	88	71	68	55
2012	84	76	89	88
2013	92	90	82	80
2010–2012	83	71	77	73
2011–2013	89	80	79	76

ADF = Asian Development Fund, FCAS= fragile and conflict-affected situations, OCR = ordinary capital resources.

Notes:

1. See list of countries in Table A1.2
2. Rating may either be *successful* or *highly successful*.

Sources: Asian Development Bank technical assistance completion reports issued in 2010–2013, and Strategy and Policy Department.

Table 2.7: Successful Sovereign Operations by Country, Based on Project Completion Reports (%)

Country	2010	2011	2012	2013	2010–2012	2011–2013
Afghanistan	100	25	0	100	40	50
Armenia	100	100	0	0	100	100
Azerbaijan	0	50	0	100	50	67
Bangladesh	100	100	100	100	100	100
Bhutan	0	0	0	100	0	100
Cambodia	100	80	67	100	80	78
China, People's Republic of	100	100	100	89	100	96
Cook Islands	100	0	0	0	100	0
Fiji	0	0	0	0	0	0
Georgia	100	100	100	100	100	100
India	50	100	100	100	92	100
Indonesia	75	100	80	50	87	85
Kazakhstan	50	0	0	0	50	0
Kiribati	0	0	0	0	0	0
Kyrgyz Republic	33	67	0	67	50	67
Lao, People's Democratic Republic of	60	100	100	100	80	100
Malaysia	0	0	0	0	0	0
Maldives	0	50	100	100	67	80
Marshall Islands	0	0	0	0	0	0
Micronesia, Federated States of	0	0	0	0	0	0
Mongolia	50	0	33	100	43	50
Nepal	50	100	100	100	91	100
Pakistan	20	29	63	0	36	47
Papua New Guinea	0	100	0	0	33	100
Philippines	33	67	50	100	45	71
Samoa	0	0	100	0	100	100
Solomon Islands	0	100	100	0	100	100
Sri Lanka	67	50	71	100	65	69
Tajikistan	100	0	50	100	86	67
Thailand	0	0	0	0	0	0
Timor-Leste	100	0	0	0	100	0
Tonga	0	0	100	0	100	100
Tuvalu	0	0	100	0	50	50
Uzbekistan	60	50	100	0	64	67
Viet Nam	100	100	100	100	100	100
Regional	0	100	0	0	100	100

Note: Rating may either be *successful* or *highly successful*. The success rates by country reflect latest ratings from project performance evaluation reports (PPERs) and project completion report (PCR) validation reports (PVRs).

Sources: Asian Development Bank project completion reports, PCR validation reports, and PPERs issued in 2010–2013, and Strategy and Policy Department.

Table 2.8: Successful Sovereign Operations Completed on Time  
(%)

PCR Year	On Time and Closed One Year from Planned <sup>a</sup>						Closed More than One Year From Planned <sup>a</sup>		
	Total PCR (No.)	Rated Successful <sup>b</sup> (No.)	Rated Successful I (%)	(No.)	(No.)	(No.)	Total PCR (No.)	(% of Successful I PCR)	(% of Total PCR)
2011	76	58	76	29	50	38	28	48	37
2012	67	56	84	29	52	43	26	46	39
2013	48	45	94	21	47	44	21	47	44
2011– 2013									

PCR = project/ program completion report.

Note: Rating may either be *successful* or *highly successful*.

<sup>a</sup> The analysis is based on the difference between the intended and actual loan and grant closing dates.

<sup>b</sup> The number of operations rated *successful* or *highly successful* used updated and post-validation ratings based on PCR validation reports or project performance evaluation reports.

Source: ADB project completion reports issued during 2011–2013 and Strategy and Policy Department.

Table 2.9: Successful Sovereign Operations Completed on Budget  
(%)

PCR Year	On Budget			Cost-Overruns and Lower Outputs		
	Total PCR (No.)	Rated Successful <sup>a</sup> (No.)	Rated Successful I (%)	Total PCR (No.)	(% of Successful I PCR)	(% of Total PCR)

	(No.)								
201 1	76	58	76	51	88	67	7	12	9
201 2	67	56	84	51	91	76	5	9	7
201 3	48	45	94	31	69	65	14	31	29
<b>201 1– 201 3</b>									

PCR = project/ program completion report.

Note: Rating may either be *successful* or *highly successful*.

<sup>a</sup> The number of operations rated *successful* or *highly successful* used updated and post-validation ratings based on PCR validation reports and project performance evaluation reports.

Source: ADB project completion report issued during 2011–2013 and Strategy and Policy Department.

Table 2.10: Thematic Outcomes in Asian Development Bank Operations  
(%)

Theme	2011		2012		2013		2011–2013	
	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target
Environment Results	29	85	25	95	17	100	24	91
Regional cooperation and integration developed	13	58	6	60	8	100	9	68
Governance and/or capacity development	79	82	56	91	32	86	58	85
Private sector development	58	71	31	72	20	77	38	72

Notes:

1. An operation may have one or more thematic results, of which each thematic result is counted separately.
2. Analysis is based on sovereign and nonsovereign operations.

Sources: ADB project/ program completion reports and extended annual review reports issued during 2011–2013, and Strategy and Policy Department.

Table 2.11: Thematic Outcomes in Asian Development Fund Operations  
(%)

Theme	2011		2012		2013		2011–2013	
	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target	Targeting Specific Outcome	Effective in Achieving Target
Environment Results	25	71	16	86	9	100	18	79
Regional cooperation and integration developed	16	44	4	100	13	100	11	67
Governance and/or capacity development	89	74	73	91	38	83	71	81
Private sector development	50	61	16	71	16	100	30	68

Note:

1. An operation may have one or more thematic results, of which each thematic result is counted separately.

Sources: ADB project/program completion reports during 2011–2013, and Strategy and Policy Department.



**Table 2.12: Intended and Achieved Outcomes in Policy-Based Operations Reviewed in 2011–2013**  
(%)

Outcomes Intended and Achieved	2011		2012		2013		2011–2013	
	PCRs Targeting Specific Result	Effective in Achieving Target	PCRs Targeting Specific Result	Effective in Achieving Target	PCRs Targeting Specific Result	Effective in Achieving Target	PCRs Targeting Specific Result	Effective in Achieving Target
Sector policies improved	92	75	58	57	67	100	73	78
Public financial management improved	54	71	58	86	42	100	51	84
Procurement regulations and operations improved	15	100	8	100	25	100	16	100
Transparency and public disclosure enhanced	54	100	50	67	50	100	51	89
Decentralization improved	8	0	33	100	8	100	16	83
Institutions improved	92	75	58	57	67	100	73	78
Human resources developed	77	60	33	75	33	75	49	67
Service delivery improved	46	83	33	50	42	80	41	73
Civil society improved	31	50	8	100	0		14	60
Private sector role improved	77	70	25	67	67	100	57	81

PCR = program completion report.

Note: Crisis-related budget support programs are excluded.

Sources: Asian Development Bank PCRs issued in 2011–2013, and Strategy and Policy Department.

LEVEL 3:

**ADB Operational Management**

**Table 3.1: Portfolio Ratings by Indicator, 2013**  
(%)

Indicator	ADB				ADF			
	On Track	Potential Problem	Actual Problem	Satisfactory	On Track	Potential Problem	Actual Problem	Satisfactory
Technical	99	0	1	99	99	0	1	99
Contract Awards	80	8	12	88	79	9	11	89
Disbursement	75	12	13	87	77	11	12	88
Financial Management	99		1	99	100		0	100
Safeguards	100		0	100	100		0	100

ADB= Asian Development Bank, ADF= Asian Development Fund.

Source: ADB Operations Services and Financial Management Department, Strategy and Policy Department.

**Table 3.2: Portfolio Ratings by Sector**  
(%)

Sector	ADB				ADF			
	2012		2013		2012		2013	
	Projects	% Rated Satisfactory	Projects	% Rated Satisfactory	Projects	% Rated Satisfactory	Projects	% Rated Satisfactory
Agriculture and natural resources	95	87	97	90	53	91	52	98
Education	40	90	38	92	34	88	33	91
Energy	88	86	95	95	32	78	39	97
Finance	16	75	15	100	7	86	6	100
Health and social protection	34	88	32	100	19	100	18	100
Industry and trade	7	100	9	100	5	100	7	100
Multisector	56	93	51	96	18	83	14	93
Public sector management	9	56	13	100	5	60	9	100
Transport and ICT	152	89	149	89	83	92	82	90
Water and other municipal infrastructure, and services	82	94	87	92	53	92	55	91
<b>Total</b>	<b>579</b>	<b>89</b>	<b>586</b>	<b>93</b>	<b>309</b>	<b>89</b>	<b>315</b>	<b>94</b>

ADB= Asian Development Bank, ADF= Asian Development Fund, ICT= information and communication technology.

Source: ADB Strategy and Policy Department.

**Table 3.3: Projects Under Implementation in 2013 Rated Satisfactory by Country Grouping**

OCR-Only		Blend		ADF-only		FCAS	
No. of Projects	%	No. of Projects	%	No. of Projects	%	No. of Projects	%
128	94	290	92	151	93	71	97

ADF= Asian Development Fund, FCAS = fragile and conflict-affected situations, OCR= ordinary capital resources.

Note: FCAS countries include: Afghanistan, Kiribati, Marshall Islands, Micronesia, Nauru, Nepal, Solomon Islands, Timor-Leste, and Tuvalu.

Source ADB Operations Services and Financial Management Department, Strategy and Policy Department.

**Table 3.4: Approval to First Disbursement**  
(% of Contract Types)

Contract Type	ADB		ADF	
	2012	2013	2012	2013
Consultancy	52	54	64	74
Goods	22	11	22	3
Construction	24	33	12	19
Turnkey	2	2	2	3
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

ADB = Asian Development Bank, ADF = Asian Development Fund.

Source: ADB Operations Services and Financial Management Department.

**Table 3.5: Annual Disbursements for Sovereign Operations**  
(\$ million)

Item	ADB				ADF			
	2010	2011	2012	2013	2010	2011	2012	2013
Project loans	5,320	6,171	6,042	6,510	1,458	1,516	1,576	1,744
Program loans	1,380	1,345	1,988	1,219	470	379	243	807
<b>Total Disbursements<sup>d</sup></b>	<b>6,701</b>	<b>7,517</b>	<b>8,030</b>	<b>7,729</b>	<b>1,929</b>	<b>1,895</b>	<b>1,818</b>	<b>2,551</b>

ADB = Asian Development Bank, ADF = Asian Development Fund.

<sup>a</sup> Combined sovereign loans (ordinary capital resources and the ADF) and ADF grants.

<sup>b</sup> ADF grants and loans.

<sup>c</sup> Excludes operations financed by the Countercyclical Support Facility.

<sup>d</sup> Numbers may not sum precisely because of rounding.

Source: ADB Controller's Department.

**Table 3.6: Disbursements for Nonsovereign Operations by Country Grouping**  
(\$ million)

Item	2010		2011		2012		2013	
	Amount	%	Amount	%	Amount	%	Amount	%
Loans	673	54	715	63	553	24	807	36
Equity	192	44	77	20	112	22	166	35
<b>Total</b>	<b>865</b>	<b>51</b>	<b>792</b>	<b>52</b>	<b>665</b>	<b>24</b>	<b>974</b>	<b>36</b>

Note: The list of countries in each country grouping is in Table A1.2.

<sup>a</sup> Includes regional projects.

Sources ADB Controller's Department

**Table 3.7: Standard Disbursement Ratio vs Age Standardized Disbursement Ratio**  
(%)

Item	ADF				ADB			
	2010	2011	2012	2013	2010	2011	2012	2013
Disbursement Ratio	19.9	19.5	18.2	18.9	17.7	16.0	16.4	17.6
Age-standardized Disbursement Ratio	19.2	20.4	18.4	17.9	16.8	16.3	16.3	17.0

ADB = Asian Development Bank, ADF = Asian Development Fund.

Source: ADB Controller's Department and Strategy and Policy Department.

**Table 3.8: Standard Disbursement Ratio vs Age Standardized Disbursement Ratio, Nonsovereign Operations**  
(%)

Item	ADB			
	2010	2011	2012	2013
Disbursement Ratio	54.3	52.2	24.4	36.1
Age-standardized Disbursement Ratio	52.6	33.3	26.9	75.5

ADB = Asian Development Bank.

Source: ADB Controller's Department.

**Table 3.9: Direct Value-Added Cofinancing**

Year	ADB		ADF	
	Amount Cofinanced by Partners (\$ million)	Cofinancing Ratio (%)	Amount Cofinanced by Partners (\$ million)	Cofinancing Ratio (%)
2009	4,913	37	284	9
2010	5,132	38	750	24
2011	7,483	54	1,510	59
2012	8,126	62	429	14
2013	6,402	45	1,054	27

ADB = Asian Development Bank, ADF = Asian Development Fund.

Note: Direct value-added (DVA) cofinancing involves active coordination and formal agreements among financing partners that bring about defined client benefits, including contractual commitments by the Asian Development Bank to facilitate mobilization, administration, or participation in cofinancing. The definition of commercial cofinancing includes trade facilitation program DVA cofinancing and revised parallel loans DVA cofinancing.

Sources: Asian Development Bank Office of Cofinancing Operations, Private Sector Operations Department, and Strategy and Policy Department.

**Table 3.10: Official Direct Value-Added Cofinancing**  
(%ADB financing approved)

Item	ADB	ADF
Loans	3,272	804
Investment grants	301	301

ADB = Asian Development Bank, ADF = Asian Development Fund.

Sources: Asian Development Bank Office of Cofinancing Operations, Private Sector Operations Department, and Strategy and Policy Department.

**Table 3.11: Commercial Direct Value-Added Cofinancing**  
(ADB financing approved)

Type	2009		2010		2011		2012		2013	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Parallel loans	417	3	479	4	1,623	12	3,341	25	109	1
B loans	276	2	320	2	200	1	200	2	220	2
Net DVA guarantees	-	-	-	-	-	-	87	1	75	1
Net DVA Trade Finance Program	1,263	10	1,549	11	2,381	17	2,344	18	2,311	16
Parallel equity	-	-	-	-	-	-	-	-	-	-
Risk transfer arrangements	-	-	-	-	-	-	126	-	-	-
<b>Total</b>	<b>1,956</b>	<b>15</b>	<b>2,348</b>	<b>17</b>	<b>4,204</b>	<b>30</b>	<b>6,098</b>	<b>46</b>	<b>2,829</b>	<b>20</b>

ADB = Asian Development Bank, DVA = direct value-added.  
Source: ADB Office of Cofinancing Operations.

**Table 3.12: Financing for Strategy 2020 Priorities**  
(2013 approvals)

Item	ADB			ADF		
	Amount (\$ million)	%	No. of Projects <sup>b</sup>	Amount (\$ million)	%	No. of Projects <sup>b</sup>
<b>A. Financing for Core Sectors</b>	<b>12,140</b>	<b>85</b>	<b>123</b>	<b>2,622</b>	<b>68</b>	<b>53</b>
Infrastructure	10,585	74	98	2,278	59	43
Energy	3,878	27	34	754	20	16
Transport and communication	4,276	30	30	580	15	10
Water, sanitation, and waste management	2,010	14	26	766	20	13
Others <sup>a</sup>	421	3	8	178	5	4
Education	644	5	8	217	6	4
Finance sector development	911	6	17	127	3	6
<b>B. Financing for Other Sectors</b>	<b>2,073</b>	<b>15</b>	<b>22</b>	<b>1,228</b>	<b>32</b>	<b>14</b>
Agriculture	124	1	5	49	1	2
Health	226	2	6	93	2	4
Industry	62	0.4	3	37	1	2
Public sector management	1,661	12	8	1,049	27	6
<b>C. Operations under B with Environmental Sustainability or Regional Cooperation and Integration as Theme</b>	<b>97</b>	<b>1</b>	<b>5</b>	<b>81</b>	<b>2</b>	<b>4</b>
<b>D. Total Financing (A+B)</b>	<b>14,213</b>	<b>100</b>	<b>145</b>	<b>3,850</b>	<b>100</b>	<b>67</b>
<b>E. Total Financing for Core Operational Areas (A+C)</b>	<b>12,237</b>	<b>86</b>	<b>128</b>	<b>2,703</b>	<b>70</b>	<b>57</b>

ADB = Asian Development Bank, ADF = Asian Development Fund.

Notes:

- (i) Financing approved for sovereign operations (including ADF grants) and nonsovereign operations. Financing for multisector projects is broken down into the respective sector components.
- (ii) Numbers may not sum precisely because of rounding.

- <sup>a</sup> Includes projects with several infrastructure components (e.g., urban sector development and disaster rehabilitation), and public sector management projects and programs supporting policy reforms in core operational areas.
- <sup>b</sup> The number of projects include multisector projects that have components in the Strategy 2020 core operational areas. Therefore, double-counting of projects occurs across the various sectors.

Sources: Asian Development Bank reports and recommendations of the President approved in 2013, Operations Services and Financial Management Department, and Strategy and Policy Department.

**Table 3.13: New Projects Supporting Strategy 2020 Selected Thematic Areas**  
(2013 approvals)

Item	ADB		ADF	
	No. of Projects	Amount (\$ million)	No. of Projects	Amount (\$ million)
Environmental sustainability	57	5,628	26	1,315
Private sector development	49	4,997	15	1,102
Regional cooperation and integration	20	2,254	13	924
Gender mainstreaming <sup>a</sup>	54	5,565	33	2,162

ADB = Asian Development Bank, ADF = Asian Development Fund, No. = number.

Note: Projects exclude additional financing that do not result in new or additional outputs.

- <sup>a</sup> Includes sovereign projects with gender equity as one of thematic priorities under the Asian Development Bank project classification system, and other projects with effective gender mainstreaming.

Sources: Asian Development Bank reports and recommendations of the President approved in 2012, Operations Services and Financial Management Department, Regional and Sustainable Development Department, and Strategy and Policy Department.

**Table 3.14: Civil Society Organization Participation in Sovereign Operations**  
(% approved operations)

Year	ADB		ADF	
	No.	% of Approvals <sup>a</sup>	No.	% of Approvals <sup>a</sup>
2009	67	72	39	75
2010	83	79	46	81
2011	91	91	46	96
2012	96	98	58	98
2013	90	92	50	89

ADB = Asian Development Bank, ADF = Asian Development Fund.

- <sup>a</sup> Refers to projects funded by ordinary capital resources and the Asian Development Fund approved during the year.

Sources: Asian Development Bank reports and recommendations of the President approved in 2006–2012, Regional and Sustainable Development Department, and Strategy and Policy Department.

**Table 3.15: Civil Society Organization Participation in Sovereign Operations**  
(% approved operations)

Phase	ADB	ADF
Design stage	71	74
Implementation stage	92	96
Design and implementation stage	63	70

ADB = Asian Development Bank, ADF = Asian Development Fund.

Source: ADB Regional and Sustainable Development Department.

**Table 3.16: Country Partnership Strategies with Civil Society Organization Action Plan Approved (number)**

Developing Member Country	Civil Society Action Plan	Synopsis
Nepal, 2013–2017	Yes	Involves extensive consultations with key development partners, civil society, and the private sector
Thailand, 2013–2016	Yes	The program seeks to embed knowledge and innovation in all program areas. ADB envisions extensive partnerships with private sector, think tanks, academe, civil society, and other stakeholders envisioned.
India, 2013–2017	No	
Kyrgyz Republic, 2013–2017	Yes	Apart from regular consultations, ADB foresees active participation by civil society in monitoring operations in water supply and sanitation, energy, and education.
<b>Percentage</b>	<b>75%</b>	

Source: ADB Regional and Sustainable Development Department.

**Table 3.17: Cofinancing of ADB Operations and Technical Assistance Projects with Civil Society Organizations (%)**

Project	Description	Cofinancier
Bangladesh: Coastal Towns Infrastructure Improvement Project	\$1.6 million co-financed, grant component of the loan to implement pilot innovations in sanitation and septage management. The project was processed in 2013 and is scheduled for Board approval June, 2014.	Bill and Melinda Gates Foundation
RETA 8568: South Asia Urban Knowledge Hub -	Provided a \$500,000 cofinancing of the RETA to support the promotion of non-sewered sanitation and septage management.	Bill and Melinda Gates Foundation
RETA 6498: Knowledge and Innovation Support for ADB's Water Financing Program	Provided \$2.0 million top-up funding for supporting the RETA component on pilot and demonstration activities focusing on non-sewered sanitation and septage management	Bill and Melinda Gates Foundation

RETA = regional technical assistance.

Source: ADB Regional and Sustainable Development Department.



LEVEL 4:

**ADB Organization Management**

**Table 4.1: Budgeted Staff Complement in Operations Departments**

Year	No. of IS and NS in Operations <sup>a</sup>	Total No. of IS and NS in ADB <sup>b</sup>	% of IS and NS in Operations
2006	687	1,308	53
2007	710	1,341	53
2008	732	1,378	53
2009	748	1,418	53
2010	846	1,546	55
2011	951 <sup>c</sup>	1,706 <sup>d</sup>	56
2012	985	1,769	56
2013	985	1,770	56

ADB = Asian Development Bank, IS = international staff, No. = number, NS = national staff.

Notes:

- <sup>a</sup> Refers to ADB's five regional departments and the Private Sector Operations Department.
- <sup>b</sup> Excludes directors' advisors and staff in ADB's Independent Evaluation Department and Office of the Compliance Review Panel, and young professionals.
- <sup>c</sup> Includes 105 new IS and NS positions; 30 administrative staff (level 7) converted to NS 1.
- <sup>d</sup> Includes 70 new IS and NS positions; 59 administrative staff (level 7) converted to NS 1.

Source: ADB Budget, Personnel and Management Systems Department.

**Table 4.2: Budgeted International and National Staff in Resident Missions**

Year	No. of IS and NS in Resident Missions <sup>a</sup>	No. of IS and NS in Regional Departments	% of IS and NS in Resident Missions
2009	327	694	47
2010	368	762	48
2011	409 <sup>b</sup>	846 <sup>c</sup>	48
2012	425	871	49
2013	425	872	49

IS = international staff, No. = number, NS = national staff.

Notes:

- <sup>a</sup> Includes staff posted from headquarters in resident missions.
- <sup>b</sup> Includes 56 new IS and NS positions; 9 administrative staff (level 7) converted to NS 1.
- <sup>c</sup> Includes 29 new IS and NS positions; 29 administrative staff (level 7) converted to NS 1.

Source: Asian Development Bank Budget, Personnel and Management Systems Department.

**Table 4.3: Women Representation in International Staff Category (%)**

	2010	2011	2012	2013
Entry-Level	33	38	45	46
Pipeline Level	30	30	29	29
Senior Level	20	23	27	28

ADB = Asian Development Bank, No. = number.

- <sup>a</sup> Includes staff on special leave without pay.

Source: Asian Development Bank Budget, Personnel and Management Systems Department.

**Table 4.4: Processing Time from Fact-Finding to Effectiveness for Sovereign Operations**  
(months)

Processing time	ADB		ADF	
	2012	2013	2012	2013
Fact-finding to Approval	8	7	7	6
Approval to Effectiveness	3	3	3	3
Fact-finding to Effectiveness	11	10	10	9

Sources: Asian Development Bank Operations Services and Financial Management Department, and Strategy and Policy Department.

**Table 4.5: Processing Time from Fact-Finding to Effectiveness for Projects**  
(months)

Processing time	ADB		ADF	
	2012	2013	2012	2013
Fact-finding to Approval	8	8	7	6
Approval to Effectiveness	3	4	3	3
Fact-finding to Effectiveness	11	12	10	10

Sources: Asian Development Bank Operations Services and Financial Management Department, and Strategy and Policy Department.

**Table 4.6: Processing Time from Fact-Finding to Effectiveness for Programs**  
(months)

Processing time	ADB		ADF	
	2012	2013	2012	2013
Fact-finding to Approval	7	5	7	5
Approval to Effectiveness	3	2	3	2
Fact-finding to Effectiveness	10	7	10	7

Sources: Asian Development Bank Operations Services and Financial Management Department, and Strategy and Policy Department.

**Table 4.7: Processing Time for Sovereign Operations by Country Grouping, Projects**  
(months)

Processing time	OCR-only	Blend	ADF-only	FCAS
Fact-finding to Approval	6	12	5	7
Approval to Effectiveness	3	4	2	4
Fact-finding to Effectiveness	9	16	7	11

Sources: Asian Development Bank Operations Services and Financial Management Department, and Strategy and Policy Department.

**Table 4.8: Processing Time for Sovereign Operations by Country Grouping, Programs (months)**

Processing time	OCR-only	Blend	ADF-only	FCAS
Fact-finding to Approval	5	5	5	3
Approval to Effectiveness	1	2	2	0
Fact-finding to Effectiveness	6	6	8	4

ADF = Asian Development Fund, FCAS = fragile and conflict-affected situations, OCR = ordinary capital resources.

Sources: Asian Development Bank Operations Services and Financial Management Department, Regional Departments, and Strategy and Policy Department.

**Table 4.9: Sovereign Operations with Substantial Resident Mission Involvement**

	ADB		ADF	
	2012	2013	2012	2013
% of Projects administered by RMs	48	47	45	44
Number of Projects Administered by RMs	228	221	122	116
Total Number of Projects	477	475	271	271
HQ-led projects with RM staff involved <sup>a</sup>	100	110	68	68
% of HQ-led projects with RM staff involved	19	23	23	25
Total Projects with Substantial RM Involvement	328	331	196	188
<b>% of Projects with Substantial RM Involvement</b>	<b>62</b>	<b>70</b>	<b>72</b>	<b>69</b>

ADB = Asian Development Bank, ADF = Asian Development Fund, HQ = headquarters, RM = resident mission.

<sup>a</sup> Includes HQ-administered projects under the joint venture approach where RM staff are involved in review missions.

Sources: Asian Development Bank Operations Services and Financial Management Department, Regional Departments, and Strategy and Policy Department.