

### DEVELOPMENT COORDINATION MATRIX

Sectors and Themes	Current ADB Strategy and/or Activities	Other Development Partners' Strategies and/or Main Activities			
		Multilateral		Bilateral	
<b>Energy</b>	Restructuring the power utility state-owned enterprise (including through public and private partnership)	WB, IsDB, EBRD,  WB, IsDB, AIIB, EDB, EBRD  WB	Electricity transmission and distribution  Large hydropower generation  Sector development	EU, Chexim, IFC, JICA, KFAED, USAID, KfW, KOICA, OFID, SECO  Inter RAO UES, PPCR, Austria Fund, UK, and Sangob (Iran)  Chexim, DFID, USAID	Electricity transmission and distribution   Large hydropower generation  Sector development
<b>Transport</b>	Spatial interventions in a land-linked economy, development and rehabilitation of international corridors and national roads; road asset management and enhancement of road services and road safety, and cross-border transport facilitation (developing border crossing points and relevant logistics systems)	WB  EBRD  AIIB, IsDB, OFID	Improvement in road connectivity between the northern Tajikistan and the southern Kyrgyzstan, and development of the road asset management system database  Fostering regional integration and infrastructure connectivity  Road construction and rehabilitation	JICA  Abu Dhabi Fund, Kuwait Fund, and Saudi Development Fund	Development of transport and logistics networks, and technical assistance for development of road disaster management and bridge management system  Construction and rehabilitation of international corridors in the southern Tajikistan
<b>Water and Other Urban Infrastructure Services</b>	Integrated urban planning and development for livable cities, tourism development, and disaster risk management	WB  EBRD	Water supply and sanitation  Solid waste management	EU	Water supply, sanitation, hygiene and health

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<b>Agriculture, Natural Resources, and Rural Development</b>	Ensured food security and increased productivity of agriculture, and strengthened disaster resilience and enhanced water resources management.	IsDB, WB  FAO  IFAD	Water resources, irrigation, and agricultural  Capacity building and institutional development, food security and nutrition, and locust control  Technical cooperation on agriculture, natural resources, and rural development	EU, GIZ, SDC, IFAD, JICA, USAID	Water resources, irrigation, and agricultural
<b>Education/TVET</b>	Human capital development, enhancing quality of and access to education, and strengthening TVET.	UNICEF  UNESCO  WB  IsDB  WFP	Various initiatives focusing on access and inclusion, including general education, soft skills and entrepreneurship development for vulnerable youth  Support to textbooks (for science, technology, engineering, and mathematics), formative assessment tools in general education, and the teacher training center for initial vocational education and training  Support for primary education, higher education, and digital technology in education  Competency-based curriculum for grades 5–9 in mathematics, and school infrastructures  Support pre-primary and general education, and	EU  KfW  GIZ  ETF  USAID  Aga-Khan Foundation	Support for general education (including competency-based curriculum for grades 10-11 on mathematics, and access to the program for international students)  Assessment, and competency-based training concept for secondary and vocational education and training  School infrastructure TVET (including reskilling returning migrants for domestic labor market)  Support for private sector involvement in skills development  Pre-primary and primary education, focused on literacy and numeracy  Support to teneral education, vocational education and training, higher education, and developing e-learning platforms for the school

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		GPE	public finance management in the education sector  Early childhood development, teacher training, and continuous professional development		network
<b>Health</b>	Human capital development, health sector systems development, infrastructure and services, including MCH, curbing communicable diseases including COVID-19 and threat of emerging diseases, and advancing regional health cooperation	UNICEF	Immunization, MCH, and integrated management of childhood illnesses	EU (with WHO, UNICEF, GIZ)  GIZ  JICA	Health sector development  Support of MCH  MCH, and medical supplies and equipment, and community-based rural infrastructure for health in border areas
		WHO	Health systems strengthening and support to health financing reforms, and COVID-19 coordination and response	KfW	MCH and emergency medicine
		GFATM, KfW	HIV/AIDS, TB	USAID	TB control and HIV, and countering maternal and child mortality and malnutrition
		WB	Improving quality of care, service delivery, resource allocation in primary care, and COVID-19 related emergency response		
<b>Private Sector Development</b>	Supporting structural reforms to enhance efficiency and resources allocation and mobilization  Exploring different investment opportunities to enhance access to finance in mining, agribusiness, production, processing, and financial services	EBRD	Financial intermediation, agribusiness, processing, production, and SME business advisory	Foreign, Commonwealth and Development Office, UK  EU	Enterprise development and innovation  Intra-regional and international trade, and community-based tourism development
		WBG (including IFC)	Corporate governance, finance, production, taxation, and banking supervision		

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<b>Environment, Climate Change, and Disaster Risk Management</b>	Enhancing disaster prevention and preparedness through disaster risk management mainstreaming in government institutions, institutional strengthening for managing natural hazards and minimizing losses, and road-mapping for investments and sustainable financing. Low-carbon and resilient COVID-19 recovery.	UNDP	Disaster risk management and reduction	SDC & UNDP	Strengthening disaster risk governance
		EBRD	Environmental benefits related to improved climate resilience, reduced pollution loading and stress on ecosystems associated with improved water and energy efficiency and natural resources management	EU (EBRD/EIB)	Addressing energy efficiency and increasing the reliability of power supply and implementation of the environmental and social action plan, which will improve the environmental management
		FAO	Mitigation of climate change, improvement of land management, and reduction of persistent organic pollutants		
		GEF NDC Partnership (with ADB)	Technical support to the government to improve climate change resilience		
		WFP	Response to climate change		
		WB	Response to climate change (strengthening critical infrastructure against natural hazards and hydrometeorology modernization)		

Note: For the purpose of presentation in this matrix, EU institutions and projects cofinanced by bilateral and multilateral institutions are categorized as bilateral. ADB = Asian Development Bank; AIDS = Acquired immunodeficiency syndrome; AIIB=Asian Infrastructure Investment Bank; Chexim = China Exim Bank; COVID-19 = coronavirus disease; DFID = Department for International Development; EBRD = European Bank for Reconstruction and Development; EDB = Eurasian Development Bank; EIB = European Investment Bank; ETF = European Training Foundation; EU = European Union; FAO = Food and Agriculture Organization of the United Nations; GEF = Global Environment Facility; GFATM = Global Fund to Fight AIDS TB and Malaria; GIZ = German Development Agency; GPE = Global Partnership for Education; HIV= Human immunodeficiency virus; IFAD = International Fund for Agricultural Development; IFC = International Finance Corporation; IsDB= Islamic Development Bank; JICA = Japan International Cooperation Agency; KFAED = Kuwait Fund for Arab Economic Development; KfW = German Development Bank; KOICA = Korea International Cooperation Agency; MCH = Maternal and Child Health; NDC = National Determined Commitments; OFID = OPEC Fund for International Development; PPCR = Pilot Program for Climate Resilience; SDC = Swiss Agency for Development and Cooperation; SECO = Swiss State Secretariat for Economic Affairs; SME = small and medium sized enterprise; TB = Tuberculosis; TVET = technical and vocational education and training; UK = United Kingdom; UNDP = United Nations Development Programme; UNESCO = United Nations Educational, Scientific, and Cultural Organization; UNFPA =

United Nations Population Fund; UNICEF = United Nations Children's Fund; USAID = United States Agency for International Development; WB = World Bank; WBG = World Bank Group; WFP = World Food Programme; WHO = World Health Organization.  
Source: Hearing from development partners.