The impact was for land reform in the Kyrgyz Republic and other transition economies is implemented more efficiently and effectively. The outcome was the process and impact of land reform in the Kyrgyz Republic are assessed comprehensively and recommendations for necessary changes provided. Four outputs were expected: (i) an assessment of the process of land reform; (ii) an assessment of the impact of land reform on agriculture, poverty reduction and environment; (iii) case studies of three regions to identify good practices in equality in implementation, participatory methods, gender aspects, and promoting understanding of farmer’s rights; and (iv) findings of the study were to be disseminated through workshops.

Delivery of Inputs and Conduct of Activities: Twelve person-months of international and 42 person-months of national consulting inputs were proposed over an expected duration of 18 months. The Consultant comprised...
personnel from academic institution and individual consultants. Implementation of the TA was delayed due to the political uncertainty following the revolution in March 2005. All international consultant inputs were suspended until the Presidential Election was held and the international team leader resumed field work on 6 September 2005. During the Inception Mission in October 2005, it was identified that the environmental impact needed a more comprehensive assessment, local consultants needed further guidance, the current budget was limiting the inputs of international and local consultants’ participation in regional workshops, the scope of the statistical survey and the analysis of available statistical information, and the scope of the regional case studies and the special studies as originally envisaged, and transport and other related costs had increased. Additional funding of $130,000 was approved on 25 January 2006. The team leader did not adequately guide the team, omitting to provide them with the detailed terms of reference and format for the final report and subsequently resigned just prior to the submission of the draft final report (DFR). Overall, the performance of the Consultant was not satisfactory. Implementation of the TA was extended by 19 months, including the period following the revolution. The performance of the EA was partially satisfactory as they did not comply with the original requirements for office facilities and provided limited comment on the various reports. ADB conducted missions in October 2005, April 2006, February 2007, and provided extensive comments on progress and various reports. There were some delays in comments due to the quality of the reports.

Evaluation of Outputs and Achievement of Outcome: The DFR was poorly written, with varying styles throughout the report; while following the proposed format, the structure was not well organized in terms of clearly identifying the issues to be addressed, which was partly related to the weak literature review and analytical framework; it lacked sufficient rigor and analytical context; and the overall presentation was poor. ADB requested the DFR to be completely rewritten. The second DFR was also disappointing. The Consultant invested their own funds and did make some improvements in the final report. However, in submitting the final report, the Consultant stated that they were not satisfied with the quality of the report. Not all outputs were satisfactorily delivered and the final report did not provide the comprehensive analytical study expected.

Overall Assessment and Rating: The TA is rated as unsuccessful in that it did not produce an adequately analytical and comprehensive report of the process and impact of land reform in the Kyrgyz Republic.

Major Lessons: The key lessons are: (i) the original duration was too short to undertake the level of analysis and expected coverage of the study; (ii) a more specific focused organization with extensive land reform experience may have been a more appropriate lead firm rather than a general consulting firm; (iii) stronger and more timely international guidance over the national consultants is necessary; and (iv) more ADB staff time is required to supervise and comment on these more analytical studies.

Recommendations and Follow-Up Actions: None.

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